LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Monte Rio School District

CDS Code: 49 70813

School Year: 2024-25

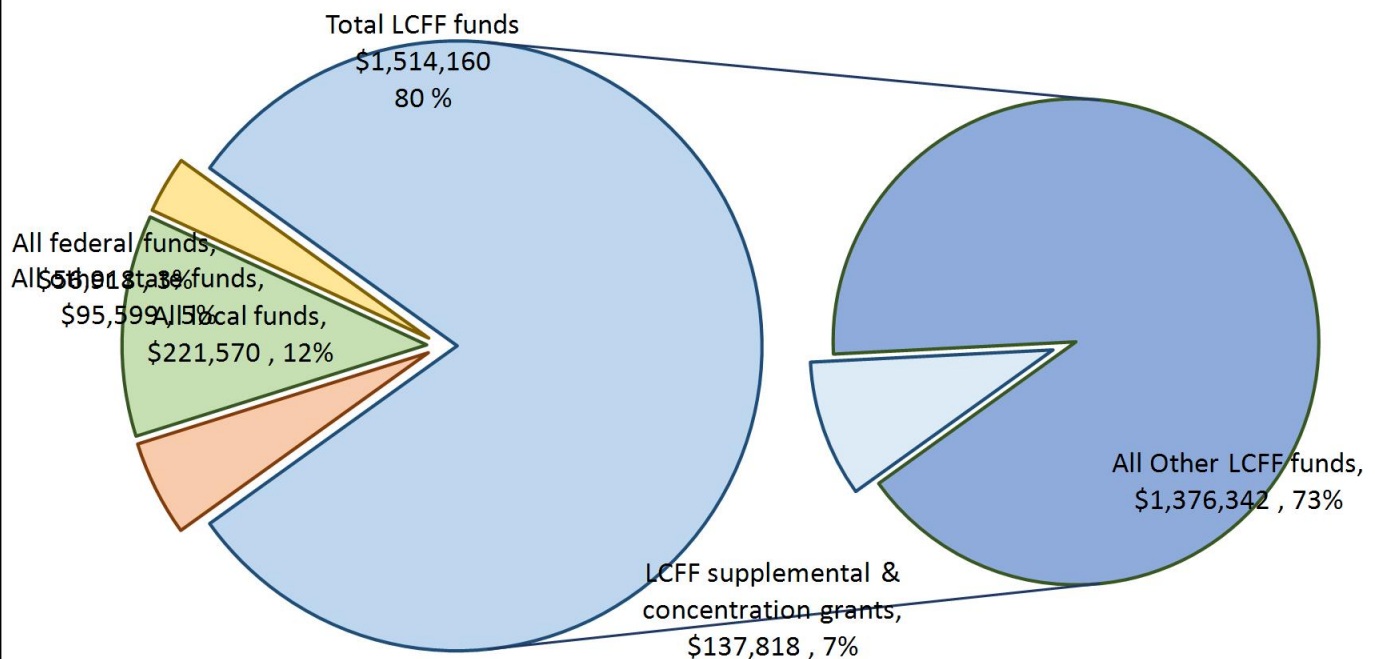LEA contact information:

Ed Navarro

Superintendent

enavarro@monteriousd.org

(707) 865-2266 x105

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2024-25 School Year
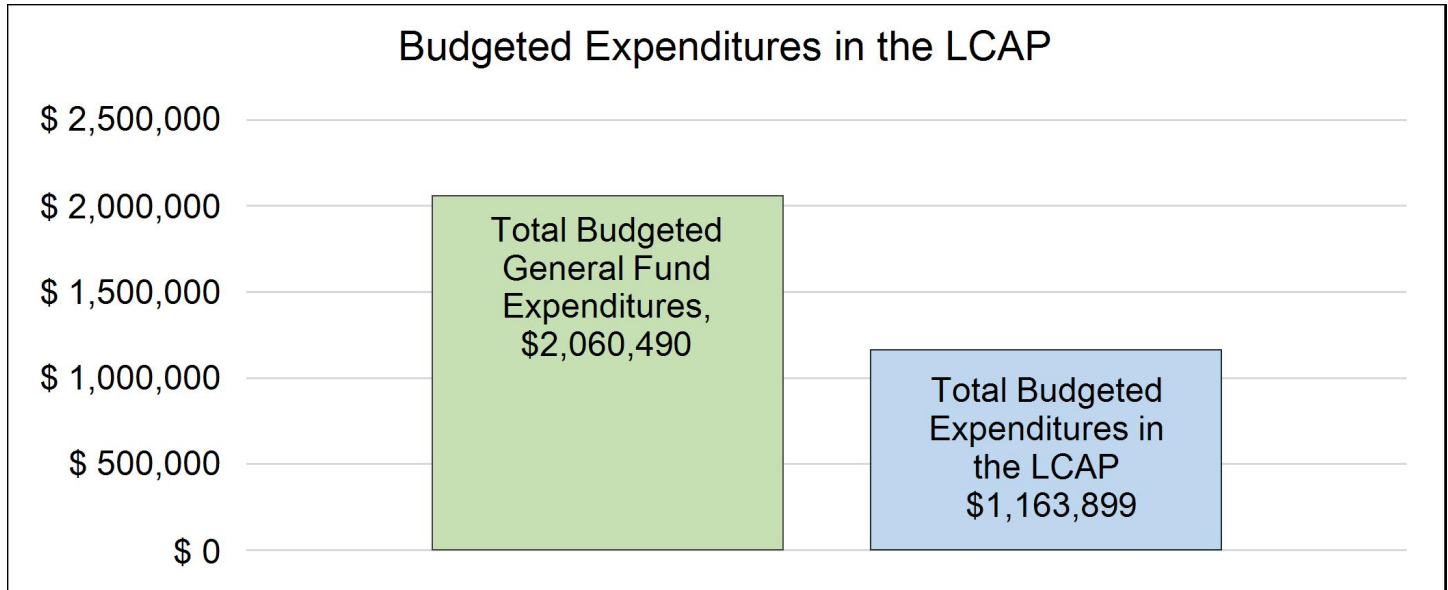
Projected Revenue by Fund Source

Total LCFF funds
$1,514,160
80 %

All federal funds,
All other state funds,
$56,918 , 3%
$95,599 , 5%
All local funds,
$221,570 , 12%

LCFF supplemental &
concentration grants,
$137,818 , 7%

All Other LCFF funds,
$1,376,342 , 73%

This chart shows the total general purpose revenue Monte Rio School District expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Monte Rio School District is $1,888,247, of which $1,514,160 is Local Control Funding Formula (LCFF), $95,599 is other state funds, $221,570 is local funds, and $56,918 is federal funds. Of the $1,514,160 in LCFF Funds, $137,818 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.

Budgeted Expenditures in the LCAP

Total Budgeted General Fund Expenditures, $2,060,490	Total Budgeted Expenditures in the LCAP $1,163,899

This chart provides a quick summary of how much Monte Rio School District plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Monte Rio School District plans to spend $2,060,490 for the 2024-25 school year. Of that amount, $1,163,899 is tied to actions/services in the LCAP and $896,591 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Some of the expenses not included in the LCAP are the following items such as: utilities, maintenance, administration, librarian, other supplies and equipment, copy machine lease, due/memberships, liability insurance, audit costs, special education, contracted services, etc.
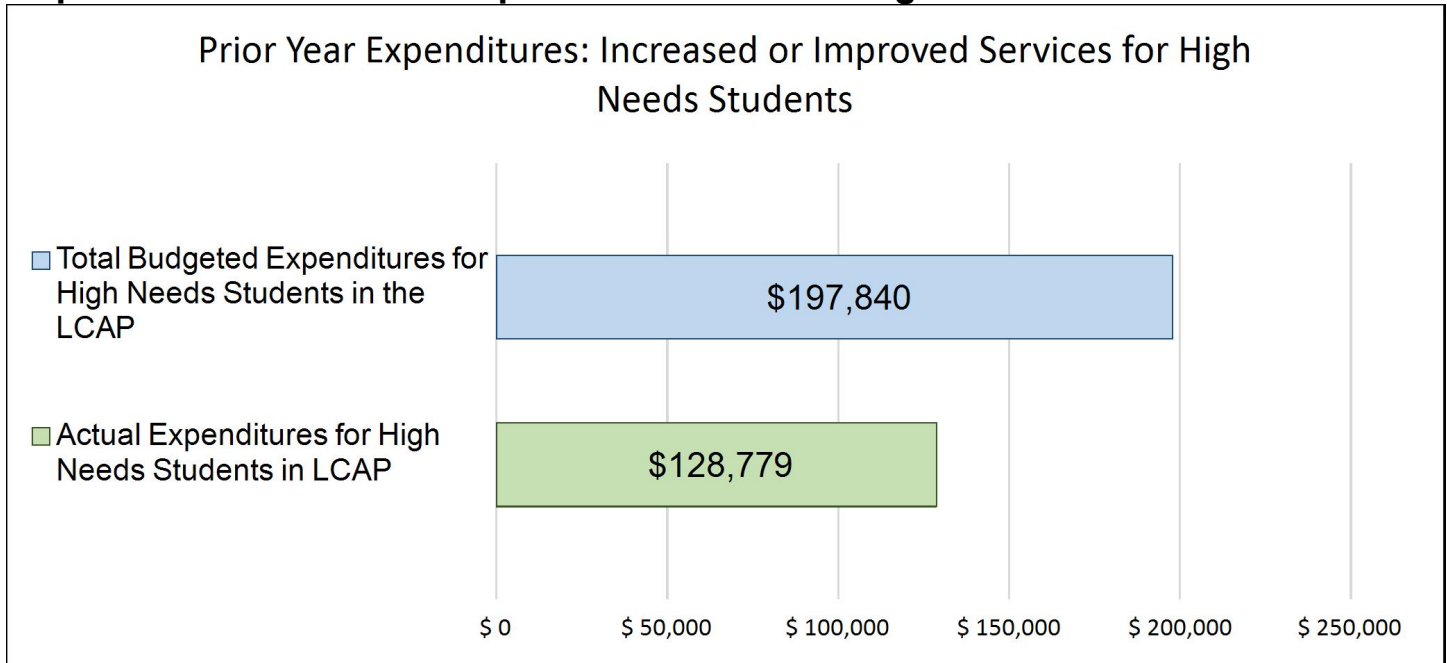
Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, Monte Rio School District is projecting it will receive $137,818 based on the enrollment of foster youth, English learner, and low-income students. Monte Rio School District must describe how it intends to increase or improve services for high needs students in the LCAP. Monte Rio School District plans to spend $128,699 towards meeting this requirement, as described in the LCAP.

The District is exceeding the minimum percentage of requirement of 16.521% to increase or improve services. The District is actually planning to increase and improve services by 17.052%, by the "Planned Percentage of Services" in Action 1.7 & 1.11 that don't require the District to expend money on these services.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2023-24

Prior Year Expenditures: Increased or Improved Services for High Needs Students

☐ Total Budgeted Expenditures for High Needs Students in the LCAP	$197,840
☐ Actual Expenditures for High Needs Students in LCAP	$128,779

$ 0 $ 50,000 $ 100,000 $ 150,000 $ 200,000 $ 250,000

This chart compares what Monte Rio School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Monte Rio School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023-24, Monte Rio School District's LCAP budgeted $197,840 for planned actions to increase or improve services for high needs students. Monte Rio School District actually spent $128,778.70 for actions to increase or improve services for high needs students in 2023-24.

The difference between the budgeted and actual expenditures of $69,061.3 had the following impact on Monte Rio School District's ability to increase or improve services for high needs students:

The difference in Budgeted vs. Actual expenditures are due to using restricted one-time dollars to increase and improve services for the Intervention Specialist and for counseling services instead of using unrestricted dollars. This did not impact the overall percentage to increase or improve services. The District still exceeded the minimum amount required for services in the amount of $17,030 using the required unrestricted dollars.

2023–24 Local Control and Accountability Plan Annual Update

The instructions for completing the 2023–24 Local Control and Accountability Plan (LCAP) Annual Update follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Monte Rio School District	Ed Navarro Superintendent	enavarro@monteriousd.org (707) 865-2266 x105

Goals and Actions

Goal

Goal #	Description
1	To provide a rigorous, relevant, inclusive and engaging quality curriculum and learning opportunities for all students in order to achieve success in 21st century learning goals and mastering Common Core Standards in ELA, science, social science, math, physical education, using data in decision making while supporting each student and every significant subgroup.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
CAASPP and Local Data	During the 2018-19 school year, we scored 15.9 points above standard. However, as a school we declined from the previous year, 8.3 points During the 2018-19 school year, we score 30.1 points below standard. However, as a school we increased 3.3 points from the previous year STAR Assessments will also be used to monitor student progress at least 3 times per year	We were able to meet our goal of an increase of at least 3% each year in ELA. We increased by 3.04% with 58.14% of our students meeting or exceeding standards. We did not meet the goal in mathematic. We deceased 15.8%. Only 20.93% of students are meeting or exceeding standards in math. STAR Assessment were used three times this year to assess areas of growth.	STAR Assessment were used three times this year to assess areas of growth. We improved our ELA scores to 66% proficient or above, and our Math scores improved to 46% proficient or above.	CAASPP Data Spring 2023: ELA 63%, with 37.3 points above standard, an Increase of 14.3 points. Math 46% at 5.9 points below standard which is an increase of 44 points, demonstrating significant improvement. STAR Assessment were used three times this year to assess areas of growth. We maintained our ELA scores to 66% proficient or above, and our Math scores improved to 46% proficient or above.	We will continue to stay above standard in ELA and will move above standard in Math. We will focus on Math with new curriculum and professional development for staff. Each year we will see a 3% increase in both ELA and Math STAR Assessments in both ELA and Math will be used to track progress. Each year will see an increase in both ELA and Math Scores from Year 1

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
ELPAC Reclassification Rate	50% of the K-8th grade EL students increased one or more levels on ELPAC	As of 3/1/2022 0 students had increased one or more levels on the EPAC	Parent exercised her right to opt out of ELPAC testing so 0 students had increased one or more levels.	5 new EL students enrolled this year, with a 9% EL participation.	All current (2020-21) EL students will be reclassified and any new EL students will progress to the next level each year on the ELPAC
Highly Qualified Teachers as certified by SCOE	100% of teachers are highly qualified to teach.	100% of our teachers remain highly qualified to teach	100% of our teachers remain highly qualified to teach	100% of our teachers remain highly qualified to teach	100% of our teachers will be highly qualified to teach at our school.
Standards Aligned Instructional Material as verified by teacher survey, parent survey and inventory	100% of students will have access to Standards Aligned Instructional Materials.	100 % of our students have access to standards aligned instructional materials.	100 % of our students have access to standards aligned instructional materials.	100 % of our students have access to standards aligned instructional materials.	100% of our teachers will continue to have access to Standards Aligned Instructional Materials
Physical Fitness Test	44% of students in grades 5th-8th are in the Healthy Fitness Zone	64.8% of our 5-8 graders are in the Healthy Fitness Zone	88% of our 5-8 graders are in the Healthy Fitness zone.	62.6%% of our 5-8 graders are in the Healthy Fitness zone based upon spring 2023 data. Testing completed spring 2024, with data pending.	67%% of all students in grades 5-8 will pass the annual fitness test
Implementation of State Academic Standards	All students will continue to have access to 100% of State Standards including El access to ELD standards	100% of students continue to have access to 100% of State Standards including El access to ELD standards	100% of students continue to have access to 100% of State Standards including El access to ELD standards	100% of students continue to have access to 100% of State Standards including El access to ELD standards	To maintain 100% access to all California Standards for all students including EL and Other unduplicated students
Access to a broad course of study including unduplicated	100% of students have access to a broad course of study	100% of students continue to have access to a broad	100% of students continue to have access to a broad	100% of students continue to have access to a broad	100% of students

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
students and students with exceptional needs	including unduplicated students and students with exceptional needs	course of study including unduplicated students and students with exceptional needs	course of study including unduplicated students and students with exceptional needs	course of study including unduplicated students and students with exceptional needs	
Middle School drop out rate	0% of middle school student have dropped out	0% of middle school students have dropped out	0% of middle school students have dropped out	0% of middle school students have dropped ou	0% of middle school students drop out
High school metrics - % of student A-G, %of students CTE completion, % of students A-G or CTE Completion, % of students demonstrating College Preparedness, % of students passed AP Exams, HS grad rate, HS dropout rate	N/A - These high school metrics are not applicable to our school.	N/A - These high school metrics are not applicable to our school.	N/A - These high school metrics are not applicable to our school.	N/A - These high school metrics are not applicable to our school.	n/a

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

All Actions were implemented as planned.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The material differences between Budgeted Expenditures and Estimated Actual Expenditures are the following:

1.1 There was more Professional Development completed that estimated.
1.2 The Preschool closed and was no longer open, an infant program was in it's place. This action was no longer applicable, so no actions were taken or expenses used.
1.4 Highly Skilled Teachers expenses were higher due to the Original Budget was already completed before 23-24 raises for MRTA were finalized and approved. Therefore the increases to salaries and benefits were not reflected in Original Budget estimates.
1.7 The Food Program received additional grant funding, so less contribution was required to support the Food Program.
1.12 Cost for Nutrition curriculum came in less than budgeted.
1.15 This action was carried out but no expense were needed.
1.16 The Art Instructor spent additional time and the district spent additional funds for extra instructional materials for the Art Program.
1.17 The SPED Learning Center expenses came in higher because the 23-24 raises were not included in Original Budget due to raises not be finalized and approved yet. There were also additional Teacher Substitute expenses that were unknown at time of Original Budget development.
1.19 The District spent less than Original Budget on the School Counselor due to the former counselor unexpectedly not able to return for 23/24 school year. The position was vacant, and the District was able to secure a contracted counselor which filled a portion of the time required.
1.20 The Original Budget did not include the raise for Para Educators, thus expenses were higher.
1.22 Intervention Specialist was not able to start working until January 2024, therefore district spent less than the Original Budget.
1.23 The Original Budget for did not include expenses budgeted for support curriculum using one-time dollars, thus the expense was higher than originally planned.
1.26 The Environmental Ed. Teacher worked less than the budgeted hours.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Consistent progress was achieved based upon CAASPP scores and STAR Assessments. The CA State Dashboard shows an Increase of 14.3 points in ELA with 37.3 points above standard. While Math is 5.9 points above standard, this is an increase of 44 points. Both ELA and Math are in the Green zone. STAR assessments as reported in Year 3 were maintained.
The overall effectiveness of the following actions contributed to significant increases in ELA/Math on CAASPP scores and local benchmark data:
1.4 Highly Skilled Teachers Metric 100% taught state standards with fidelity and provided individualized and small group support to students.
1.19 Employ School Counselor: Contributing. The school counselor provided identified students with supports to heal from COVID-19 related stresses; social/emotional learning, and positive self awareness. Metric: Effective Services contributed to overall increase in learning as evidenced by improved CAASPP scores in ELA and math.

1.20 Para Educators: Contributing Para Educators assigned to each classroom worked with small groups and individuals to support instruction and learning of the grade level state standards. Metric: Effective for increase in learning on state standards as measured on CAASPP and Benchmarks as well as on positive parent survey expressing satisfaction with student supports.
1.22 Intervention Specialist: Contributing Employed a .78 FTE Intervention Specialist to accelerate progress to close learning gaps.
1.3 Professional development in ELA: Benchmark Reading program was not implemented because teachers previously received substantial and sufficient training to use the program with fidelity.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

In the coming year there are no changes to the Metrics. Goal 1 was slightly revised for clarity. The intent remains the same. Some actions in the previous LCAP cycle were part of a broader action such as after school tutoring that was a part of the Boys and Girls club program, so these actions were merged under the Boys and Girls Club; 1.6, 1.15, and 1.25 merged to become 1.5 in the 24-25 LCAP. Actions 1.10 and 1.11 became 1.9 as both addressed aspects of Environmental Education and there were no expenditures attached. 1.17 and 1.18 both addressed the Learning Center and were merged into action 1.13 which includes both push in and pull out support.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
2	To create and sustain a safe, clean, supportive, and respectful learning environment for students, teachers, staff, and parents through a full-service community school model, emphasizing student and parent wellness and engagement.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
FIT assessment	FIT assessment equals "good".	FIT assessment continues to equal "good"	FIT assessment continues to equal "good"	2024 FIT assessment continues to equal "good/exemplary"	To continue a "Good" rating on the FIT for each year
Inventory of PE and playground equipment	100% of needed P.E. and playground equipment is provided.	PE equipment was purchased. 100% of need was met.	PE equipment was purchased 100% of need was met	PE equipment was purchased 100% of need was met	All classes have access to usable and functional P.E. and playground equipment
21st Century technology as measured by the needs of teachers and the school inventory	New technology is purchased as needed. New Chromebooks and Charging lockers have been purchased for all 1st-8th grade classrooms.	Chromebooks have been purchased for all 1st-8th grade classes. 100% of 1-8 grades complete	Replacement Chromebooks were purchased to maintain our 1 to1 ratio.	Replacement Chromebooks were purchased to maintain our 1 to1 ratio.	All classrooms will have a class set of Chromebooks for the students. Grades TK-2 will have touchscreen Chromebooks. All classrooms will have locking storage/charging stations.
Volunteer participation	During the 2018-19 School year we had less than 3 consistent parent volunteers, though many parents	We were able to incrementally increase parent volunteers Although it has been difficult	We were able to increase parent volunteers on campus. We have had family gardening	We were able to increase parent volunteers on campus. 100% of parents who	We would like to have consistent Parent Volunteerism. An active Parent Club, working towards

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	were able to support various Family Night Events at some point.	because Covid 19 protocols limited how much parents could enter campus. We have had family gardening days, movie night and an increase in involvement in our Parent/Community Club. A Gala was planned but had to be canceled due to Covid surge.	days, movie night and an increase in involvement in our Parent/Community Club.	completed the survey said they participated in at least one school activity. We have had family gardening days, movie night and an increase in involvement in our Parent/Community Club.	program supports while partnering with the Education Foundation will be a priority from 2021-2024
Parent conferencing including IEP meetings as measured by sign-in sheets/teacher feedback	Parents conferencing for 2020-21 was at 95+%. The use of Zoom to reach families helped open a line of communication that was not always available in the past. Families of unduplicated students, including students with special needs were able to open a strong channel of communication	Parent conferences happened this year in person. If a family needed to conference over Zoom, arrangements were made. A sign in sheet was not kept .	Parent conferences happened this year in person. If a family needed to conference over Zoom, arrangements were made. A sign in sheet was not kept	Parent conferences happened this year in person. If a family needed to conference over Zoom, arrangements were made. A sign in sheet was not kept. 100% of parents responding to the survey said they had a conference or meeting with their child's teacher this school year.	To have 100% parent participation during teacher conferencing. IEPs, SSTs and Section 504 plans
Parent attendance at school events as measured by sign in sheets.	Parent attendance at school events averaged averaged 70 parents. Families of unduplicated students	Parents were not invited to come on campus and most school events which historically would	Parents were invited and attended school events. Sign in sheets were not created for all events	100% of parents who responded to the survey said they attended school events. Parents were	To have 80% participation from families at school events

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	sometimes find it difficult to attend school events	include parents, were limited or canceled according to Covid 19 protocols.	but attendance was visibly up from precious years.	invited and attended school events. Sign in sheets were not created for all events but attendance was visibly up from precious years.	
Attendance rate, especially that of unduplicated students, from Student Information System	96% attendance rate for 2019-20, not including distance learning in the Spring of 2020. Unduplicated students had a 94% attendance rate during the same time span	We did see a drop in attendance rate, 89.8%, due primarily to Covid 19.	We continue to see a drop in attendance. Per our P2 report we were at 51.15% attendance rate.	We continue to see a drop in attendance. Per our P2 report we were at 51.15% attendance rate.	To increase and maintain the attendance rate to 97% for the entire student body and to increase attendance rate of unduplicated students to a 95% attendance rate
Chronic absenteeism from Student Informatin System	Chronic absenteeism for 2019-20 is 9%	Chronic Absenteeism for 21-22 is 39.7%	Chronic Absenteeism in very high on dashboard at 43.1%.	Chronic Absenteeism has improved from 43.1%. to 36.1% chronically absent and is in the Orange Zone. This still remains a concern and will continue to be a focus.	To decrease the Chronic absenteeism to 5% or less
Suspension rate from Student Information System	There was one suspension for 2019-20	There was 1 suspension for 21-22	There was one suspension in the 22-23 school year.	0 Suspensions this school year.	To maintain no more than 1 suspension per year. Using PBIS and Restorative Practices, students and staff will gain the knowledge needed to support positive behavior

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Expulsion rate from Student Information System	There were zero expulsions.	There were zero expulsions.	There were zero expulsions.	There are 0 expulsions.	To continue with zero expulsions
Middle School Dropout Rate	There were zero dropouts.	There were zero dropouts.	There were zero dropouts.	There are zero dropouts.	To continue with zero dropouts
LCAP School Survey	Satisfaction rate in 2019-20 was 94%.	Satisfaction Rate for 21-22 was 90%	Satisfaction rate for 22-23 was up to 92%.	The LCAP Survey was administered to Parents, Teachers, and Staff. Parent satisfaction rate consistently high, with some room for growth. 95% of parents state students are respected at school, and have strong engagement and feelings of safety. 95% state that All students receive academic support, as needed.	To maintain a parent/guardian satisfaction rate of 95% or above

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

All Actions were implemented as planned.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The material differences between Budgeted Expenditures and Estimated Actual Expenditures are the following:
2.3 There was less PE equipment that was needed, thus costs came in less than budgeted.
2.4 One-time tech expenses using one-time dollars were not budgeted at the time of original budget, so expenses came in higher than original budgeted.
2.6 The district saved on tech and expenses came in lower than planned, due to contracting with SCOE versus previous tech contractor.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

2.1 and 2.2: District had custodians in place to maintain a clean and safe campus.
2.3 and 2.4: Physical fitness equipment and technology (Chromebooks) were purchased to support all students with equity in technology and playground access to equipment.
2.5 to 2.13 all related to increased communication and parent engagement. All actions were implemented with 3 ways to communicate with parents ongoing. Parent surveys support satisfaction in school connectedness.
2.14 and 2.15 PBIS and School Culture: all actions were ongoing to continue to support a positive school environment and positive student engagement and connectedness, as noted in Youth Truth Survey.
2.16 Safety Drills were ongoing.
All metrics were achieved with the exception of only slight improvement in chronic absenteeism. All actions were taken and in a school with 70% low socioeconomic status, it is difficult for some families to provide consistent attendance. Efforts to support these families will continue and if necessary implementation of SARB process.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

In the 23-24 LCAP 2.9, 2.10, 2.11 addressed Parent Engagement and addressed the same outcomes. These were merged in the 24-25 LCAP into one action under 2.9. In the 23-24 LCAP 2.14 School Behavior/School Climate merged with PBIS which is now Action 2.10 in the 24-25 LCAP. They were merged because they address the same outcomes.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

Goals and Actions

Goal(s)

Description:

Copy and paste verbatim from the 2023–24 LCAP.

Measuring and Reporting Results

- Copy and paste verbatim from the 2023–24 LCAP.

Metric:

- Copy and paste verbatim from the 2023–24 LCAP.

Baseline:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 1 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 2 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 3 Outcome:

- When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

Desired Outcome for 2023–24:

- Copy and paste verbatim from the 2023–24 LCAP.

Timeline for completing the "**Measuring and Reporting Results**" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Enter information in this box when completing the 2023–24 LCAP Annual Update.	Copy and paste verbatim from the 2023–24 LCAP.

Goal Analysis

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the three-year LCAP cycle. "Effectiveness" means the degree to which the actions were successful in producing the desired result and "ineffectiveness" means that the actions did not produce any significant or desired result.
    o In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
    o When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
    o Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
    o As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
        ▪ The reasons for the ineffectiveness, and
        ▪ How changes to the action will result in a new or strengthened approach.

California Department of Education
November 2023

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Monte Rio School District	Ed Navarro Superintendent	enavarro@monteriousd.org (707) 865-2266 x105

Plan Summary [2024-25]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Monte Rio School District is a small, one school TK-8 (67 students) district nestled among redwoods in the beautiful Russian River Valley in Sonoma County. Classes are combined TK-K, 1-2, 3-4, 5-6, 7-8, with fully qualified teachers and a classroom aide in each class. We have a .4 FTE special education teacher, .60 intervention teacher and a .40FTE counselor who helps with the social-emotional needs of our students, 67% of whom come from economically disadvantaged families. The Community feels very attached to the school, and we have a high percentage of parent and community involvement most years. 33 students of our total enrollment, are inter-district transfers.   Thirty-six students are female and thirty-two are male. Seven students are EL and 13 students with disabilities. 20% are Hispanic with no additional significant subgroups. We typically have around five parents attend Parent Club meetings and Coffee with the Principal each month. Our academic program is rigorous, and we typically score high on standardized tests. Along with our core subjects we offer a variety of enrichment courses each year: gardening and nutrition; music; art; culinary and drama.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Student Subgroups: There are two subgroups with sufficient students to report data: White and Socioeconomically Disadvantaged. All other subgroups have less than 11 students for the Dashboard Year, 2023. Suspensions: Dashboard is Green overall, and green for low socioeconomic subgroup, and orange for White subgroup. A total of 1.5% suspensions resulted in a decline of 1.15. No suspensions is the goal and MR School maintains a very low suspension rate. Chronic Absenteeism remains a concern with 36.1% chronically absent, a decline of 7%. Both subgroups are in the Orange section. Academic Performance remains strongest in ELA with an increase of 14.3 points to 37.3 points above standard a significant growth. Mathematics is also in the Green range with an increase of 44 points, and is still below standard by 5.9 ponts. This data reflects the support of instructional materials, teachers, and classroom aides. The maintenance of a counselor and intervention support program with in class aides makes a difference. We know teachers have worked hard to provide rigorous lessons with differentiation and support. Due to the growth made, we will not significantly adjust the LCAP actions or goals. 23-24 Local Indicators: all teachers are highly qualified; all students have access to standards aligned materials; FIT report "Good/Excellent"; implementation of

academic standards are at a level 4; parents and students report very positive satisfaction with engagement opportunities and student safety. Some feedback from parents indicates that they would like more timely communication about school activities and volunteer opportunities. This remains an action in Goal 2. Recent challenges include storms flooding roads inhibiting teachers and staff timely arrival including trees down so custodian and food service personnel could not come to work requiring early morning coordination to open buildings and plan food service.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Local Indicators were not uploaded for two prior years. The 2024 Local Indicators were uploaded by the 7/31/24 deadline.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

NA

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

NA

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

NA

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Parents/Guardians: Survey in spring 2024; Less than 5 parents of English Learners completed the survey in Spanish.	Survey, Monthly coffee with Principal: Family: 90% of our families who participated in the survey are satisfied with Monte Rio School: 90% Agree/Strongly that there is a quality education that focuses on the academic success of each child; 85% agree there is a variety of enrichment;100% state that their child fees safe and connected at school. 70% agree that communication is informative and timely. This is an area to improve with communication being more timely in more formats. ACTION Items 2.5, 2.6, 2.8 address parent communication.
Community wide School Goal Visioning meetings: 3 time per school year, Fall and Spring. Teachers, staff, community members, admin.	The attendees of the meetings evaluated what programs were successful to create a safe and engaging school climate and supported student social/emotional wellness and academic achievement. They explored what program additions would benefit the school community. There was agreement that standards are aligned with a strong curriculum for all students in a safe and respectful environment. An interest in career technical education emerged as an area of interest. This is a two year visioning process.
Teacher and Staff Surveys and Discussion at staff meetings.	Teachers and staff survey showed agreement with standards aligned, strong curriculum for all students in a safe and respectful environment. They would like to see more focus on clean and safe grounds and buildings.
Site Council reviewed the current LCAP goals with Superintendent/Principal in spring.	The focus of the council was on metrics being consistent with goals with a review of metrics. There was discussion of revising goal 1 to be more consistent with metrics and actions.

Educational Partner(s)	Process for Engagement
Students in grades 4-8 completed the Youth Truth Survey in spring.	Engagement 97%, Belonging and Collaboration 98%, Culture 88% positive.
Bargaining units: The acting principal talked with representatives of bargaining units in March/April timeframe.	The LCAP reflects the school actions and supports communication with parents with good activities. There is concern about general safety on an open campus and they appreciated being included in review of the safety plan.
Consultation with SELPA.	The administration and Special Educator partnered with SELPA for program support. They also consulted with SELPA specialists for student and IEP support. A SELPA specialist attended IEP meetings when asked.
Governing Board Adoption	6/21/24

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Input from staff and parents influenced actions to improve communication processes to reach all parents: Action Items 2.5, 2.7, 2.8.
Input from community, parents, staff, and students influenced actions for grounds improvement. Grounds:Action 2.2 includes grounds in front of school and on street to be improved.
Goal 1 was revised for continuity with metrics: influenced by feedback from Site Council.
The feedback from the Visioning Committee and students influenced Actions 1.1 and 1.3: Professional development in Math and Growth Mindset and for new curriculum. The committee will continue exploring a curriculum for CTE.
SELPA consultations influenced the continued development of push in support for identified students: Action 1.17.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	All students will be proficient in literacy, numeracy, and 21st Century skills through high quality, effective teaching and learning practices.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 7: Course Access (Conditions of Learning)

An explanation of why the LEA has developed this goal.

Data from both the CAASPP as well as local data and stakeholder feedback continues to show steady progress in Core Academic areas. We have shown more growth in the areas of ELA than that of Mathematics, though we will address these needs during the 2024-25 school year as we explore the purchase of new curriculum.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	CAASPP and Local Data	ELA baseline from 23-24 CAASPP: Green, 37.3 points above standard. Math baseline from 23-24 CAASPP: Green, 5.9 points below standard. STAR Assessments Baseline Spring 2024 Grades 5-8. Reading: 78% of students at or above Grade Level.			Increase baseline in ELA by 5 points and Math by 10 points. Increase STAR Grade Level by 5% points.	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Math: 73% of students at or above Grade Level.				
1.2	English Learner: Achievement % of students increasing a level on ELPAC Access to ELD standards and common core curriculum is provided in the ELA curriculum.	23-24 50% of the K-8th grade EL students increased one or more levels on ELPAC. Do to less than 15% EL students, CAASPP scores are not reported. Provide ELA curriculum inclusive of ELD standard.			50% of the K-8th grade EL students increased one or more levels on ELPAC. Continue to provide ELA curriculum with ELD standards.	
1.3	Highly Qualified Teachers as certified by SCOE	100% of teachers are highly qualified to teach.			100% of teachers are highly qualified.	
1.4	Standards Aligned Instructional Material as verified by teacher survey, parent survey and inventory	100% of students have access to Standards Aligned Instructional Materials.			100% of students have access to Standards Aligned Instructional Materials.	
1.5	Physical Fitness Test	62.6% of students in grades 5th-8th are in the Healthy Fitness Zone based upon Spring 2024 assessment.			Increase to 67%% in Healthy Fitness Zone	
1.6	Implementation of State Academic Standards	All students will continue to have access to 100% of State Standards including El access to ELD standards			All students will continue to have access to 100% of State Standards including El access to ELD standards	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.7	Access to a broad course of study including unduplicated students and students with exceptional needs	100% of students have access to a broad course of study including unduplicated students and students with exceptional needs.			100% of students have access to a broad course of study including unduplicated students and students with exceptional needs.	
1.8	Middle School drop out rate	0% of middle school student have dropped out			0% of middle school student have dropped out	
1.9	High school metrics - % of student A-G, %of students CTE completion, % of students A-G or CTE Completion, % of students demonstrating College Preparedness, % of students passed AP Exams, HS grad rate, HS dropout rate	N/A - These high school metrics are not applicable to our school.			N/A - These high school metrics are not applicable to our school.	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Professional Development	Inservice to be given by principal and/or trainers in the areas of mathematics and growth mindset.	$2,030.00	No
1.2	Professional Development	Provide professional development in any new curriculum.	$0.00	No
1.3	Highly Skilled Teachers	Employ highly skilled teachers to teach State Standards to students.	$692,882.00	No
1.4	At Risk Student training	Provide staff and interventions services for at risk students. School Counselor and Principal will attend workshops/webinars regarding At Risk Youth to continue gathering the latest research on techniques available to support struggling students and families.	$1,522.00	No
1.5	Boys & Girls Club	Provide free after school enrichment program, with homework help and nutrition. A partnership with Boys and Girls Club will continue. Funding will be used from the ASES Grant through Guerneville School District.	$0.00	No
1.6	Support Food Program	Provide free school breakfast as well as free fresh fruit, vegetables and milk at morning recess. Through the State Government Provision 2 plan, we will offer all students a free lunch each day. The breakfast and lunch program costs exceed what is reimbursed by the state and federal resources. The District goes above and beyond, by providing fresh, locally procured fruits and vegetables. The District uses minimally processed	$15,000.00	Yes

Action #	Title	Description	Total Funds	Contributing
		foods, and most meals are made from scratch, which are made onsite for maximum benefit to student nutrition. The reimbursement rates do not fully cover the costs of the program as provided.		
1.7	Clothes and Supplies	Provide free clothing (jackets, shoes, etc.) and school supplies to students.	$0.00	Yes
1.8	English Language Learners	Using a "push-in" model the Learning Center Teacher, intervention specialist and para-educators will provide small group instruction to EL students, and provide Tier 2 and 3 interventions.	$0.00	Yes
1.9	Environmental Education	Continue to improve and upgrade the Environmental Education site. Through the use of parent volunteers, and community members, we will continue to maintain the native aspects of our Outdoor Environmental Education area.	$0.00	No
1.10	Nutrition	Provide K-8 Health and Nutrition curriculum.	$500.00	No
1.11	Dental Clinic	Provide a free dental Clinic twice yearly for students. Provided by volunteers from the Santa Rosa Junior College.	$0.00	Yes
1.12	The Arts	Provide Music and Art Programs	$18,465.00	No
1.13	SPED Learning Center	Employ a teacher to provide an array of RtI support to students via the Learning Center and push in support.	$37,831.00	No
1.14	School Counselors	The .40 FTE school counselor & .40 FTE contracted counselor will provide academic and social-emotional support to students referred for these services.	$71,761.00	Yes

Action #	Title	Description	Total Funds	Contributing
1.15	Para Educators	Para-educators will provide support in the general education classroom to students who need more support to assist them in accessing grade level curriculum.	$114,616.00	Yes
1.16	Summer Learning and Aftercare Program	Extending instructional learning time, integrating mental health services, and providing aftercare.	$0.00	No
1.17	Intervention Specialist	Employ a 3 Days a week Intervention Specialist to accelerate progress to close learning gaps.	$35,274.00	No
1.18	Support Curriculum	The purchase of support curriculum to be used by classroom teacher and intervention specialist to support targeted students make up learning loss, such as but not limited to, Renaissance Learning, Learning without Tears, and Mystery Science	$5,000.00	Yes
1.19	Environmental Education Teacher	We will provide a rich, hands-on Environmental Education program which targets our unduplicated pupils with engaging educational lessons.	$3,500.00	Yes

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	To create and sustain a safe, clean, supportive, and respectful learning environment for students, teachers, staff, and parents through a community approach, emphasizing student wellness and parent engagement	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)

Priority 3: Parental Involvement (Engagement)

Priority 5: Pupil Engagement (Engagement)

Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

We understand that academic learning can only take place when students feel safe. We provide a school climate that is inclusive to all learners, while building multiple programs that provide tools to access academics. By building community, inviting parent volunteers and addressing 21st Century needs, we provide a safe and engaging place that allows for all students to attend school and feel valued as a member of our community. Because our school is located in a low social economic and rural area of the county, in which students are constantly aware of possible floods, fires, power shut offs or unhealthy smoke in the air, parent surveys have guided us in the development of multiple systems of support for all students.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Facilities Inspection Tool for assessment	FIT assessment equals excellent.			Maintain excellent FIT assessment.	
2.2	Inventory of PE and playground equipment	100% of needed P.E. and playground equipment is provided.			100% safe playground equipment.	
2.3	21st Century technology as measured by the needs of teachers and the school inventory	New technology is purchased as needed. New Chromebooks and Charging lockers have been purchased for all			100% technology tools for all students and staff.	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		1st-8th grade classrooms and will be updated as needed.				
2.4	Volunteer participation	During the 2023-24 School year parents supported multiple progrms such as Family Night Events, plays, visiting science and other assemblies. Sign in sheets and participation counts.			Continue to hold multiple activities with regular communication with 95% participation.	
2.5	Parent conferencing including IEP meetings as measured by sign-in sheets/teacher feedback	Parents conferencing for 2023-24 was at 95+%. The use of Zoom to reach families helped open a line of communication for some families. Families of unduplicated students, including students with special needs were able to open a strong channel of communication			95% participate in conferences.	
2.6	Parent attendance at school events as measured by sign in sheets.	95% of parents reported they participate in school activities.			Maintain 95% parent participation.	
2.7	Maintain attendance rate above 95% with reduction in Chronic absences.	2023-24 Average daily attendance 91.26%.			Increase attendance rate to 95%.	
2.8	Chronic absenteeism from Student Information System	Chronic absenteeism for 2023-24 is 20.1%			Reduce chronic absenteeism to 10%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.9	Suspension rate from Student Information System	There was one suspension for 2023-24			Maintain 1 or less suspensions	
2.10	Expulsion rate from Student Information System	There were zero expulsions.			Maintain 0 Expulsions.	
2.11	Middle School Dropout Rate	There were zero dropouts.			Maintain 0 dropouts.	
2.12	Safety and School Connectedness	Surveys: 95% of parents, students, and teachers/staff agree MR School is safe and students feel engaged and connected.			Maintain 95% of parents, students, and teachers/staff agree MR School is safe and students feel engaged and connected.	
2.13	Parent Involvement	Site Council meets 4 times per year; Parent Surveys completed annually including Youth Truth Survey; Principal coffee minimum 7 times per year.			Site Council meets 4 times; 80% of parents complete the annual survey including offering of Youth Truth Survey; Principal coffee held 7 times per year.	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Facilities	District continues to employ a Head of Maintenance to identify and oversee facility projects.	$116,374.00	No
2.2	Custodial	Part-time custodian. The district also contracts with outside vendors to provide supplies and deep cleaning to classrooms and bathrooms as well as sanitize school to mitigate spreading of virus transmission and to support student health needs.	$20,212.00	No
2.3	Physical Fitness	P.E. equipment will be replaced and upgraded on an as-need basis. Playground balls, jump ropes and other equipment will be evaluated yearly for safety and general conditions	$500.00	No
2.4	Technology	Replace Chromebooks on an as-need basis. Ensure all classrooms have a 1:1 ratio of Chromebooks for the students	$500.00	No
2.5	Communication - Parent Engagement	Use One-call System to communicate events and needs to parents.	$1,100.00	No

Action #	Title	Description	Total Funds	Contributing
2.6	Communication - Parent Engagement	Update school Website on a consistent basis and other tech. needs.	$7,000.00	No
2.7	Communication - Parent Engagement	Principal will meet with parents at monthly Parent Club meeting and/or Coffee with the Principal events	$1,522.00	No
2.8	Communication	Continue to use email blast system to facilitate parent communication from school to parents and from Parent Club to parents.	$6,090.00	No
2.9	Parent Volunteer - Parent Engagement	Provide a worksheet in the Back-to-School packet for parents to indicate their volunteer interests.	$500.00	No
2.10	PBIS	Continue with Tiger Awards and other positive reinforcement practices such as recognizing good attendance, grades, behavior along with Restorative practices.	$10,000.00	No
2.11	Safety/Emergency Plans	Continue with monthly safety drills.	$1,000.00	No
2.12	Site Council	The Superintendent/Principal will meet with Site Council a minimum of 4 times a year.	$720.00	No

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2024-25]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
$137,818.00	$11,712.00

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
16.521%	0.000%	$0.00	16.521%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.6	**Action:** Support Food Program **Need:** Monte Rio is a single school with 67% of students socially economically disadvantaged. This is the largest subgroup. Some students rely on the school meals. Having breakfast and a healthy lunch are required for attention and learning. Most students get a grab and go breakfast daily and eat lunch at school. The	This action addresses this need by providing Breakfast and Lunch Free for All Students. The local community is a depressed area that has been affected by fires, floods, road closures as well as COVID-19 and distance learning. The lunch program also provides equity so food insecure students are not singled out. Lunch time is a relaxing place for students to share together over their lunch table time. The District provides free school breakfast as well as free fresh fruit, vegetables and milk at morning recess. Through	We will monitor effectiveness by: # meals served, student learning levels increase as demonstrated on CAASPP and local data including attendance data. `

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	fresh, local fruits and vegetables support good nutrition and are popular with the students. **Scope:** Schoolwide	the State Government Provision 2 plan, we offer all students a free breakfast and lunch each day. The breakfast and lunch program costs exceed what is reimbursed by the state and federal resources. The District goes above and beyond, by providing fresh, locally procured fruits and vegetables. The District uses minimally processed foods, and most meals are made from scratch, which are made onsite for maximum benefit to student nutrition. The reimbursement rates do not fully cover the costs of the program as provided.	

1.7	**Action:**
	Clothes and Supplies
	
	Need:
	Monte Rio is a single school with 67% of students socially economically disadvantaged. This is the largest subgroup. There are times when students arrive with dirty or torn clothes, they fall in the mud and working parents cannot leave work to bring clothes, or they don't have a warm winter jacket. Students have a need to be comfortable and dressed appropriately for social stability and physical wellbeing in order to attend to learning.
	
	Scope:
	    LEA-wide
	    Schoolwide
		The action address the needs of Unduplicated students and is provided on a Schoolwide basis as most families are low income or low middle income. Students benefit from support when they need clothing during the school day or staff notices they do not have warm winter clothes, or cannot afford the school t-shirt. These are provided. This allows for equity and for all students to feel safe.	We will monitor effectiveness by keeping a record of clothes/shoes given, with input from teachers and staff on student physical wellbeing.

1.14	**Action:** School Counselors **Need:**	The action addresses needs Schoolwide as all students experienced COVID isolation and the local natural disasters. The counselors are trained to provide support individually and in classrooms to promote social and behavioral wellness, a	We will monitor effectiveness by: Counselors' logs, students demonstrate improved social/emotional and

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Since COVID, an increased number of students require support for social, emotional, academic, and behavioral needs. Also, the local area is rural and affected by multiple disasters including fire, smoke, and floods. A growing body of research shows that school climate strongly influences students' motivation to learn and improve academic achievement. When school members feel safe, valued, cared for, respected, and engaged, learning increases. Schools that provide students with support to meet these basic needs allow them to grow socially and emotionally helps them avoid problems and learning loss. **Scope:** Schoolwide	growth mindset, and to help students be engaged and want to attend school.	behavioral skills, suspension rates and reduced absenteeism.
1.15	**Action:** Para Educators **Need:** Students working below level need extra support to maximize learning. Small group and individual support achievement on grade level standards, under the supervision of the classroom teacher. **Scope:** Schoolwide	The action addresses the needs of Unduplicated Pupils and schoolwide underachieving students by providing additional adult support for completing classwork with individual assistance and small group instruction. Research supports small group targeted instruction to meet individual learning needs. Para Educators work with individual and small groups to support academic achievement under the supervision of the classroom teacher.	To ensure effectiveness we will monitor the Dashboard Metrics for ELA and Math for significant subgroups.
1.18	**Action:** Support Curriculum	This action is provided on a Schoolwide basis as all students benefit from engagement in a variety of learning modalities. Since Monte Rio School	To ensure effectiveness we will monitor the Dashboard Metrics for

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Need: Students working below grade level often need alternative or additional curriculum to target their identified learning needs. Alternatives formats for presenting new information or practicing new skills are often successful with students who express different learning styles and strengths. Evidence supports that all students are more engaged with a variety of learning modalities throughout the day. **Scope:** Schoolwide	has 67% low socioeconomic status, the majority of students benefit from computer assisted instruction and practice, hands on learning, and discovery learning. Student engagement increases which supports student learning.	ELA and Math for significant subgroups and teacher input on the effectiveness of these programs.
1.19	**Action:** Environmental Education Teacher **Need:** Teachers and parents identified Environmental Education as a high interest area for students and the community. Outdoor and hands on exploration support engagement, critical thinking and boosts science achievement. Student engagement increases throughout the school day and teachers support the hands on activities with classrooms activities such as writing, art, and math. **Scope:** Schoolwide	The action is provided on a Schoolwide basis as Monte Rio is a small school, all students benefit from outdoors, hands on learning, and working collaboratively on tasks. This learning together transfers to the classroom community with students supporting each other, thereby increasing engagement and social wellbeing.	We will monitor effectiveness through observation, assessment, feedback from outdoor education teacher and the parent community.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
1.8	**Action:** English Language Learners **Need:** EL students benefit from language acquisition support for academic and social success within the classroom and the ELD instruction embedded in grade level standards. EL students require language support to master grade level curriculum. **Scope:** Limited to Unduplicated Student Group(s)	This action addresses the needs of English Learners by providing ELD standards, targeted support, the specialized assistance necessary to accelerate their language acquisition, academic progress, and overall success. This action addresses the need by providing the support to English Learners necessary for improving outcomes for English Learners within the classroom setting and .	We will monitor CA Dashboard English Learner Progress Indicator, ELPAC improvement, and local benchmark data.
1.11	**Action:** Dental Clinic **Need:** Monte Rio has 67% socioeconomic disadvantaged students. Many do not have regular access to dental care. Poor oral health can contribute to disruption of learning and wellness. The dental clinic is provided free to students who qualify for free and reduced lunch. **Scope:** Limited to Unduplicated Student Group(s)	This action will benefit Unduplicated students by providing dental care/teeth cleaning once a year. The students also learn how to take care of their teeth.	We will monitor the effectiveness by: Dental Clinic is scheduled and maximum number of students are served.

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Monte Rio School is required to increase or improve services for EL, Foster Youth, and Low Income students by 16.521% which is equal to $137,818 as shown above. This increased percentage is usually met by actions and services included in the Local Control Accountability Plan. The following actions described below are increased or improved as compared to services for all students.
In the 2024-25 fiscal year, the programs that will support in meeting the district's goal to provide targeted support to increase and improve services will be done in the following ways. In the plan you will see the following actions marked as contributing:
Goal 1 Action 1.7 & 1.11. The methodology used for Clothes and Supplies is based on 23/24 donations of 28 Gift Baskets valued at $100/each plus 38 Gift Certificates valued at $20/each for a total of $3,560/Base Grant 24-25 of $834,183= .426% of Planned Percentage of Improved Services. For Goal 1 Action 11 the methodology used for Dental Clinic was based on the following: 2 Dental Clinics with an estimated participation of 40 UPP students x value of $250/per dental visit= Total value of $10,000/Base Grant 24/25 of $834,183=1.198%. of Planned Percentage of Improved Services.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

We have increased staff by hiring a counselor at .4 FTE.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	n/a	1 : 18.27
Staff-to-student ratio of certificated staff providing direct services to students	n/a	1 : 9.16

2024-25 Total Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	$834,183.00	137,818.00	16.521%	0.000%	16.521%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	$990,651.00	$135,148.00	$18,965.00	$19,135.00	$1,163,899.00	$1,114,025.00	$49,874.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Professional Development	All	No			All Schools TK-8	Ongoing	$2,030.00	$0.00	$2,030.00				$2,030.00	
1	1.2	Professional Development	All	No			All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
1	1.3	Highly Skilled Teachers	All	No			All Schools TK-8	Ongoing	$692,882.00	$0.00	$692,882.00				$692,882.00	
1	1.4	At Risk Student training	All	No			All Schools	Ongoing	$1,522.00	$0.00	$1,522.00				$1,522.00	
1	1.5	Boys & Girls Club	All	No			All Schools TK-8	Ongoing	$0.00	$0.00	$0.00				$0.00	
1	1.6	Support Food Program	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$15,000.00	$0.00	$15,000.00				$15,000.00	
1	1.7	Clothes and Supplies	English Learners Foster Youth Low Income	Yes	LEA-wide School wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	.426
1	1.8	English Language Learners	English Learners	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
1	1.9	Environmental Education	All	No				Ongoing	$0.00	$0.00	$0.00				$0.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.10	Nutrition	All	No			TK-8	Ongoing	$0.00	$500.00	$500.00				$500.00	
1	1.11	Dental Clinic	Low Income	Yes	Limited to Unduplicated Student Group(s)	Low Income	All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	1.198
1	1.12	The Arts	All	No			All Schools	Ongoing	$18,465.00	$0.00			$18,465.00		$18,465.00	
1	1.13	SPED Learning Center	Students with Disabilities	No				Ongoing	$37,831.00	$0.00		$37,831.00			$37,831.00	
1	1.14	School Counselors	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	All Schools TK-8	Ongoing	$71,761.00	$0.00	$9,718.00	$62,043.00			$71,761.00	
1	1.15	Para Educators	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	All Schools TK-8	Ongoing	$114,616.00	$0.00	$95,481.00			$19,135.00	$114,616.00	
1	1.16	Summer Learning and Aftercare Program	All	No				Review annually	$0.00	$0.00		$0.00			$0.00	
1	1.17	Intervention Specialist	All	No			All Schools	Ongoing	$0.00	$35,274.00		$35,274.00			$35,274.00	
1	1.18	Support Curriculum	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$5,000.00	$5,000.00				$5,000.00	
1	1.19	Environmental Education Teacher	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$3,500.00	$0.00	$3,500.00				$3,500.00	
2	2.1	Facilities	All	No			TK-8	Ongoing	$116,374.00	$0.00	$116,374.00				$116,374.00	
2	2.2	Custodial	All TK-8	No				Ongoing	$20,212.00	$0.00	$20,212.00				$20,212.00	
2	2.3	Physical Fitness	All	No			All Schools TK-8	Ongoing	$0.00	$500.00	$500.00				$500.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
2	2.4	Technology	All TK-8	No			All Schools	Ongoing	$0.00	$500.00			$500.00		$500.00	
2	2.5	Communication - Parent Engagement	All	No			TK-8	Ongoing	$0.00	$1,100.00	$1,100.00				$1,100.00	
2	2.6	Communication - Parent Engagement	All	No			All Schools TK-8	Ongoing	$0.00	$7,000.00	$7,000.00				$7,000.00	
2	2.7	Communication - Parent Engagement	All	No			All Schools TK-8	Ongoing	$1,522.00	$0.00	$1,522.00				$1,522.00	
2	2.8	Communication	All	No			All Schools TK-8	Ongoing	$6,090.00	$0.00	$6,090.00				$6,090.00	
2	2.9	Parent Volunteer - Parent Engagement	All	No			All Schools TK-8	Ongoing	$500.00	$0.00	$500.00				$500.00	
2	2.10	PBIS	All	No			All Schools TK-8	Ongoing	$10,000.00	$0.00	$10,000.00				$10,000.00	
2	2.11	Safety/Emergency Plans	All	No			All Schools TK-8	Ongoing	$1,000.00	$0.00	$1,000.00				$1,000.00	
2	2.12	Site Council	All	No				Quarterly	$720.00	$0.00	$720.00				$720.00	

2024-25 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
$834,183.00	137,818.00	16.521%	0.000%	16.521%	$128,699.00	1.624%	17.052 %	**Total:**	$128,699.00
								LEA-wide Total:	$0.00
								Limited Total:	$0.00
								Schoolwide Total:	$128,699.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.6	Support Food Program	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	$15,000.00	
1	1.7	Clothes and Supplies	Yes	LEA-wide Schoolwide	English Learners Foster Youth Low Income	All Schools	$0.00	.426
1	1.8	English Language Learners	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	$0.00	
1	1.11	Dental Clinic	Yes	Limited to Unduplicated Student Group(s)	Low Income	All Schools	$0.00	1.198
1	1.14	School Counselors	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	$9,718.00	
1	1.15	Para Educators	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	$95,481.00	
1	1.18	Support Curriculum	Yes	Schoolwide	English Learners Foster Youth	All Schools	$5,000.00	

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
					Low Income			
1	**1.19**	Environmental Education Teacher	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	$3,500.00	

2023-24 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	$1,016,965.00	$1,160,699.08

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Professional Development	No	$2,030.00	$9,679.78
1	1.2	Preschool Bridge Program	No	$2,030.00	0
1	1.3	ELA Professional Development	No	$0.00	0
1	1.4	Highly Skilled Teachers	No	$573,730.00	$698,472.29
1	1.5	At Risk Student training	No	$1,522.00	$1,160.00
1	1.6	Boys & Girls Club	No	$0.00	0
1	1.7	Support Food Program	Yes	$20,000.00	$15,000.00
1	1.8	Clothes and Supplies	Yes	$0.00	0
1	1.9	English Language Learners	Yes	$0.00	0
1	1.10	Garden and Nutrition	No	$0.00	$262.00
1	1.11	Environmental Education	No	$0.00	0

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.12	Nutrition	No	$500.00	$110.00
1	1.14	Dental Clinic	Yes	$0.00	0
1	1.15	After School Enrichment	No	$1,788.00	0
1	1.16	The Arts	Yes	$11,300.00	$27,600.55
1	1.17	SPED Learning Center	No	$31,400.00	$41,746.86
1	1.18	Push In Support	No	$0.00	0
1	1.19	School Counselor	Yes	$63,146.00	$37,247.00
1	1.20	Para Educators	Yes	$94,370.00	$116,525.60
1	1.21	Summer Learning and Aftercare Program	No	$0.00	0
1	1.22	Intervention Specialist	Yes	$56,401.00	$21,233.00
1	1.23	Support Curriculum	Yes	$5,000.00	$20,959.00
1	1.24	Deleted			
1	1.25	Support tutoring program teacher and instructional materials	Yes	$0.00	0
1	1.26	Environmental Education Teacher	Yes	$4,107.00	$3,500.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	2.1	Facilities	No	$98,882.00	$109,226.00
2	2.2	Custodial	No	$16,482.00	$20,238.00
2	2.3	Physical Fitness	No	$500.00	$90.00
2	2.4	Technology	No	$500.00	$11,262.00
2	2.5	Communication - Parent Engagement	No	$1,100.00	$1,250.00
2	2.6	Communication - Parent Engagement	No	$12,900.00	$6,000.00
2	2.8	Communication - Parent Engagement	No	$1,522.00	$1,424.00
2	2.9	Room Parent - Parent Engagement	No	$0.00	0
2	2.10	Parent Engagement On	No	$0.00	0
2	2.11	Parent Engagement - One Call Now	No	$0.00	0
2	2.12	Communication	No	$6,090.00	$6,052.00
2	2.13	Parent Volunteer - Parent Engagement	No	$500.00	$625.00
2	2.14	School Behavior - Climate - Culture	No	$0.00	0

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	2.15	PBIS	No	$10,150.00	$10,146.00
2	2.16	Safety/Emergency Plans	No	$1,015.00	$890.00
2	2.17	Delete			

2023-24 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
$111,748.00	$197,840.00	$128,778.70	$69,061.30	2.313%	1.306%	-1.007%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.7	Support Food Program	Yes	$20,000.00	$15,000.00		
1	1.8	Clothes and Supplies	Yes	$0.00		1.328%	.543%
1	1.9	English Language Learners	Yes	$0.00			
1	1.14	Dental Clinic	Yes	$0.00		.985%	.763%
1	1.16	The Arts	Yes				
1	1.19	School Counselor	Yes	$17,962.00	$27,824.00		
1	1.20	Para Educators	Yes	$94,370.00	$81,624.70		
1	1.22	Intervention Specialist	Yes	$56,401.00	$0		
1	1.23	Support Curriculum	Yes	$5,000.00	$830.00		
1	1.25	Support tutoring program teacher and instructional materials	Yes	$0.00	0		
1	1.26	Environmental Education Teacher	Yes	$4,107.00	$3,500.00		

2023-24 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
$833,861.00	$111,748.00	0%	13.401%	$128,778.70	1.306%	16.750%	$0.00	0.000%

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning*,* particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [*EC*] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.

- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (*EC* Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.

- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:

  - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (*EC* Section 52064[b][4-6]).

  - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).

    - **NOTE:** As specified in *EC* Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to *EC* Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, *EC*

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- o Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).

- o Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.

- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;

- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or

- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as "Not Applicable."

Comprehensive Support and Improvement
An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified
A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools
A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness
A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners
Purpose
Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: *EC* sections [52060(g) (California Legislative Information)](#) and [52066(g) (California Legislative Information)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section [47606.5(d) (California Legislative Information)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 (California Legislative Information)](#);

  - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).

- For COEs, see [Education Code Section 52068 (California Legislative Information)](); and

- For charter schools, see [Education Code Section 47606.5 (California Legislative Information)]().

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.

- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.

- For the purposes of this prompt, this may also include, but is not necessarily limited to:

  - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
  - Inclusion of metrics other than the statutorily required metrics
  - Determination of the target outcome on one or more metrics
  - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
  - Inclusion of action(s) or a group of actions
  - Elimination of action(s) or group of actions
  - Changes to the level of proposed expenditures for one or more actions
  - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
  - Analysis of effectiveness of the specific actions to achieve the goal
  - Analysis of material differences in expenditures
  - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
  - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.

  - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.

- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.

- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The LCFF State Priorities Summary provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)
Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.

- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.

- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.

- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding
Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.

- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.

  o When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,

  o The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.

- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.

- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

- In addition to this information, the LEA must also identify:

  - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).

- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: *EC* Section [42238.024(b)(1) (California Legislative Information)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal
Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.

- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.

- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:
For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.

- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.

- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.

  - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

- **Required metrics for Equity Multiplier goals**: For each Equity Multiplier goal, the LEA must identify:

  - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or

  - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.

  - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).

  - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.

  - Indicate the school year to which the baseline data applies.

  - The baseline data must remain unchanged throughout the three-year LCAP.

    - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain

accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.

▪ If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.

o Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.

  o Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

  o Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.

  o Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.

  o Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the "**Measuring and Reporting Results**" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26**. Leave blank until then.	Enter information in this box when completing the LCAP for **2026–27**. Leave blank until then.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26** and **2026–27**. Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. "Effective" means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as "Not Applicable."

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.

    o Include a discussion of relevant challenges and successes experienced with the implementation process.

    o This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. "Effectiveness" means the degree to which the actions were successful in producing the target result and "ineffectiveness" means that the actions did not produce any significant or targeted result.

    o In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.

    o When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.

    o Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.

    o As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

        ▪ The reasons for the ineffectiveness, and

        ▪ How changes to the action will result in a new or strengthened approach.

Actions:
Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.

o   For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

o   As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.

o   These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a "Y" for Yes or an "N" for No.

    o   **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 *CCR*] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions
- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:

    o   Language acquisition programs, as defined in *EC* Section 306, provided to students, and

    o   Professional development for teachers.

    o   If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:

  - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.

  - These required actions will be effective for the three-year LCAP cycle.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the "minimum proportionality percentage" or "MPP." The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions
In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only
Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero ($0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.

  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

- o The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.

- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.

    - o The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

    - o The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word "input" has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)

- Table 2: Contributing Actions Table (for the coming LCAP Year)

- Table 3: Annual Update Table (for the current LCAP Year)

- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)

- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year**: Identify the applicable LCAP Year.

- **1. Projected LCFF Base Grant**: Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8).

Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.

- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 *CCR* Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.

- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #**: Enter the LCAP Goal number for the action.

- **Action #**: Enter the action's number as indicated in the LCAP Goal.

- **Action Title**: Provide a title of the action.

- **Student Group(s)**: Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.

- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.

- If "Yes" is entered into the Contributing column, then complete the following columns:

  - **Scope**: The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.

- o **Unduplicated Student Group(s)**: Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.

- o **Location**: Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.

- **Time Span**: Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."

- **Total Personnel**: Enter the total amount of personnel expenditures utilized to implement this action.

- **Total Non-Personnel**: This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds**: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).

  - o **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.

- **Other State Funds**: Enter the total amount of Other State Funds utilized to implement this action, if any.

  - o **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

- **Local Funds**: Enter the total amount of Local Funds utilized to implement this action, if any.

- **Federal Funds**: Enter the total amount of Federal Funds utilized to implement this action, if any.

- **Total Funds**: This amount is automatically calculated based on amounts entered in the previous four columns.

- **Planned Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as

a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

- ○ As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

  For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures**: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.

- **Estimated Actual Expenditures for Contributing Actions**: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.

- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).

    o Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been $169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of $169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant**: Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 *CCR* Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table
- **4. Total Planned Contributing Expenditures (LCFF Funds)**

    o This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.

- **5. Total Planned Percentage of Improved Services**

    o This percentage is the total of the Planned Percentage of Improved Services column.

- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**

- o This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display "Not Required."

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

  - o This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**

  - o This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).

- **7. Total Estimated Actual Expenditures for Contributing Actions**

  - o This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).

- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

  - o This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).

- **5. Total Planned Percentage of Improved Services (%)**

  - o This amount is the total of the Planned Percentage of Improved Services column.

- **8. Total Estimated Actual Percentage of Improved Services (%)**

  - o This amount is the total of the Estimated Actual Percentage of Improved Services column.

- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**

  - o This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**

- o This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.

- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**

  - o This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).

- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

  - o If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

    The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

  - o This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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