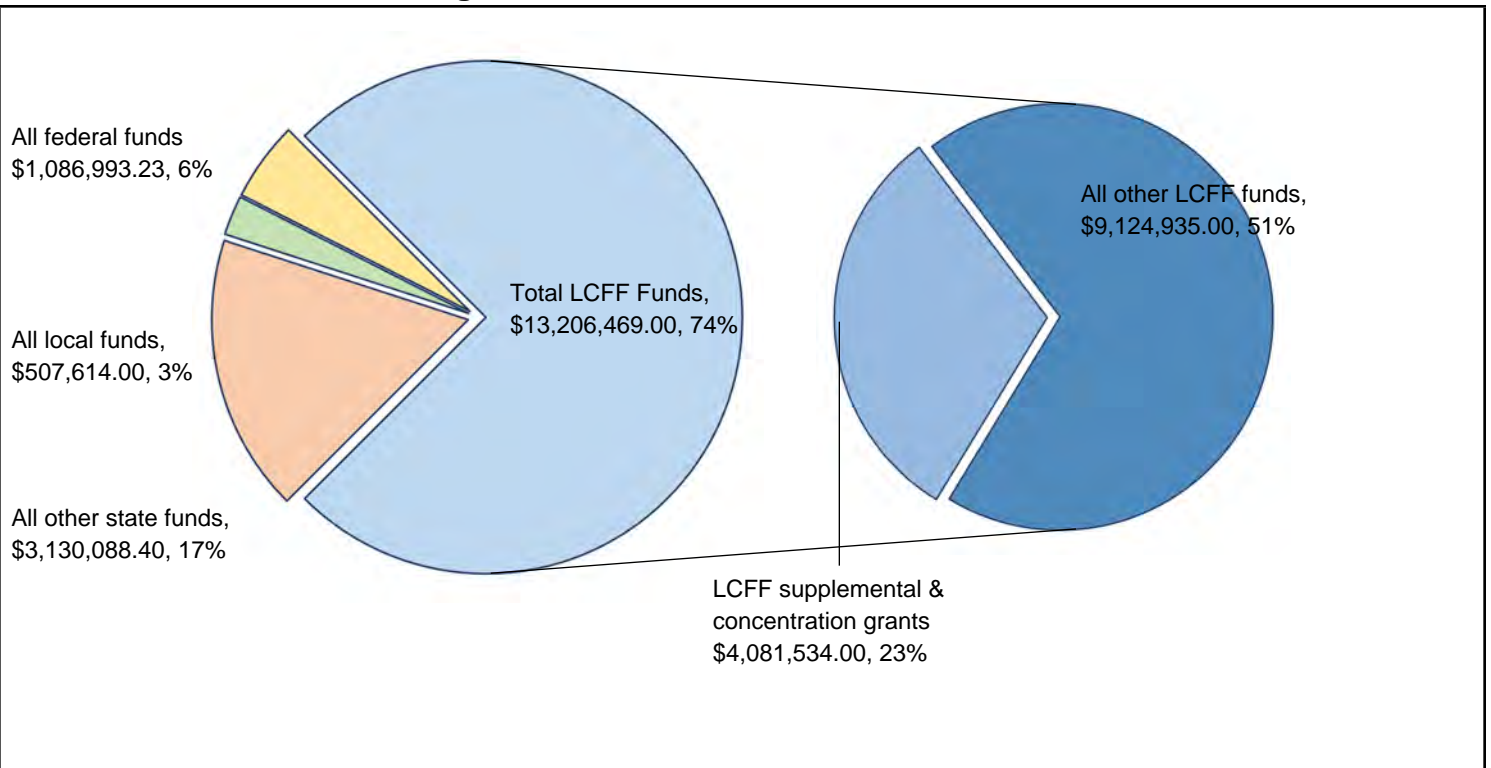


LCFF Budget Overview for Parents

Local Education Agency (LEA) Name: Planada Elementary School District
CDS Code: 24 65821 0000000
School Year: 2024-25
LEA contact information: Jose Gonzalez, (209) 382-0754, jgonzalez@planada.org

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2024-25 School Year

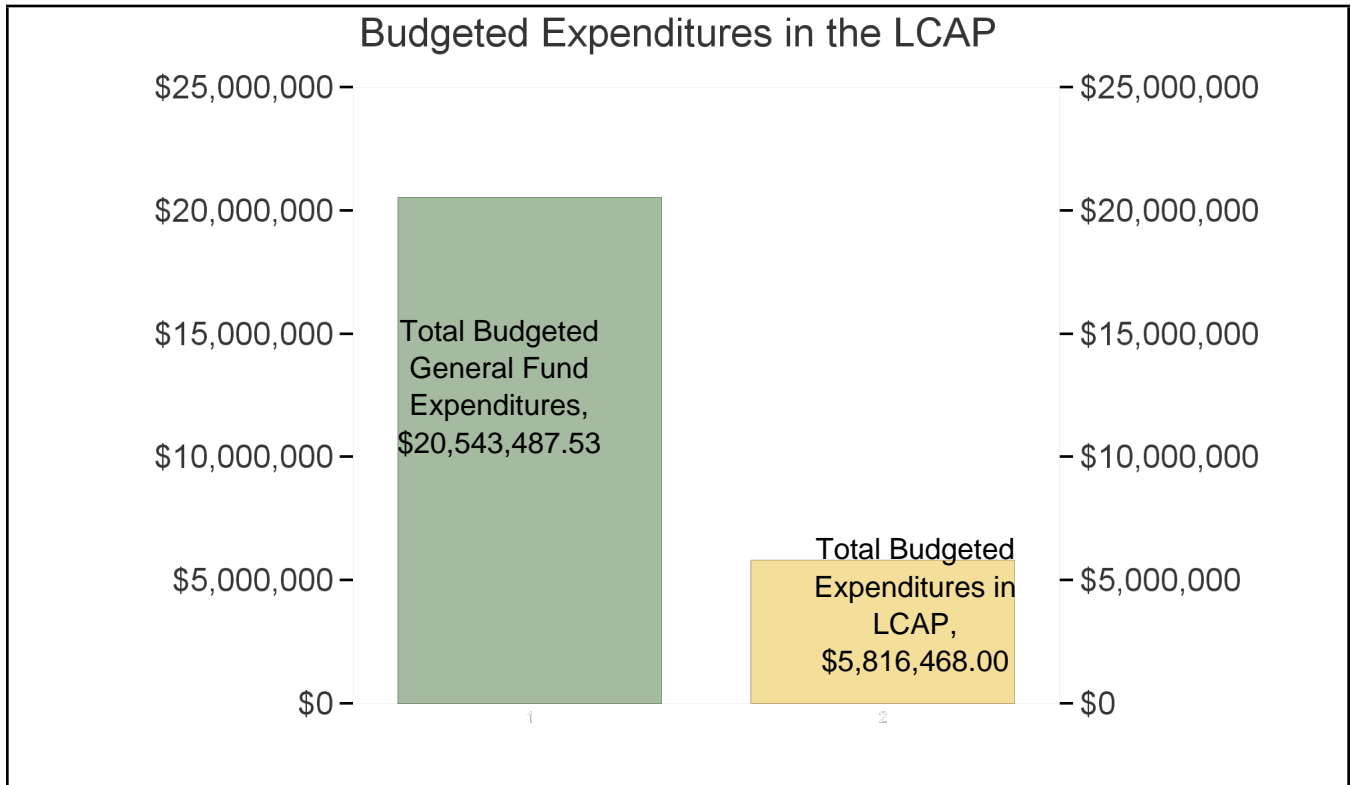


This chart shows the total general purpose revenue Planada Elementary School District expects to receive in the coming year from all sources.

The total revenue projected for Planada Elementary School District is \$17,931,164.63 of which \$13,206,469.00 is Local Control Funding Formula (LCFF), \$3,130,088.40 is other state funds, \$507,614.00 is local funds, and \$1,086,993.23 is federal funds. Of the \$13,206,469.00 in LCFF Funds, \$4,081,534.00 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Planada Elementary School District plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

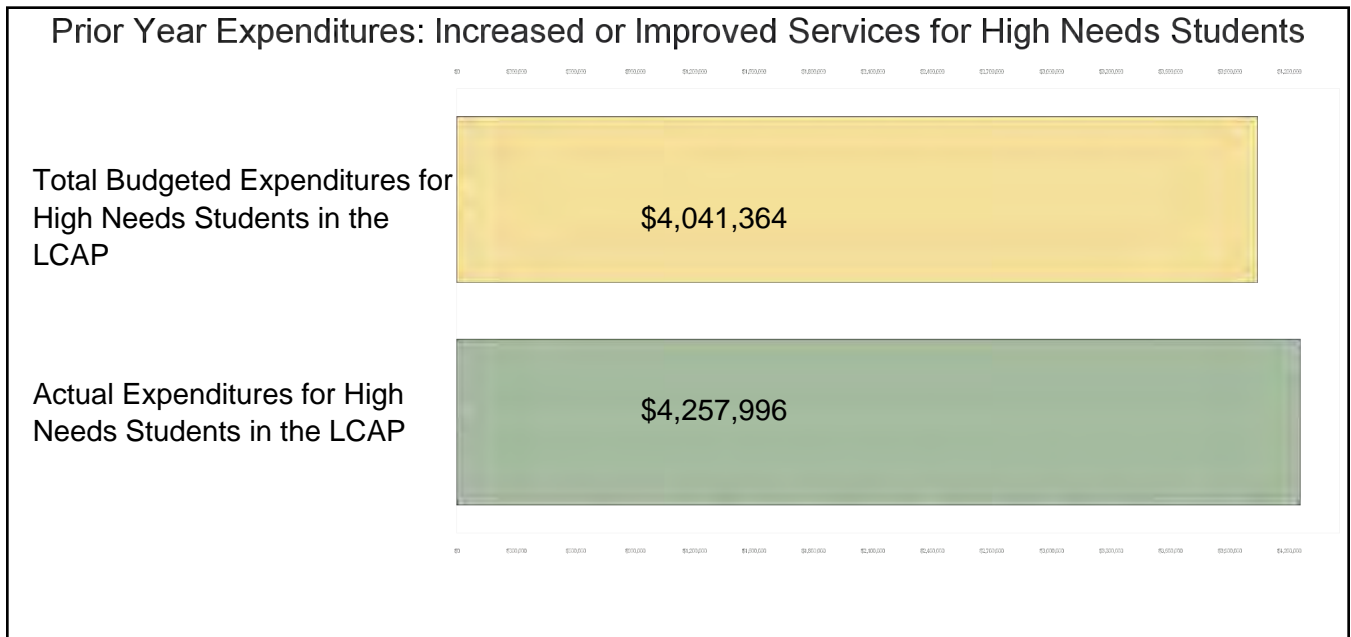
Planada Elementary School District plans to spend \$20,543,487.53 for the 2024-25 school year. Of that amount, \$5,816,468.00 is tied to actions/services in the LCAP and \$14,727,019.53 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following: General Fund budget expenditures not shown in the LCAP are general operating costs such as facilities, leasing, and some contracts with service providers as well as the majority of staff costs.

Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, Planada Elementary School District is projecting it will receive \$4,081,534.00 based on the enrollment of foster youth, English learner, and low-income students. Planada Elementary School District must describe how it intends to increase or improve services for high needs students in the LCAP. Planada Elementary School District plans to spend \$4,081,534.00 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2023-24



This chart compares what Planada Elementary School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Planada Elementary School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023-24, Planada Elementary School District's LCAP budgeted \$4,041,364.00 for planned actions to increase or improve services for high needs students. Planada Elementary School District actually spent \$4,257,996.00 for actions to increase or improve services for high needs students in 2023-24.

2023-24 Local Control Accountability Plan Annual Update

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Planada Elementary School District	Jose Gonzalez Superintendent	jgonzalez@planada.org (209) 382-0754

Goals and Actions

Goal

Goal #	Description
01	Ensure that all students can demonstrate proficiency in math and literacy skills for multiple College and Career Readiness.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
1.A: Maintain the % of teachers who are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching at	92.7%	100%	100%	90.9%	100%
1.B.1: Maintain the % of students with CA State Standards aligned core curriculum to	100%	100%	100%	100%	100%
1.B.2: Increase the % of ELs with CA State Standards aligned ELD curriculum to	100%	100%	100%	100%	100%
2.A: Increase the % implementation of CA State Standards for all students to	88%	93%	94%	91%	95%
2.B: Increase the % implementation of SBE adopted ELD standards for all ELs to	82%	81%	88%	88%	90%
4.A.1: Increase the % meeting standard on CAASPP ELA to	36.1%	27.2%	41.7%	40.1%	42%
4.A.2: Increase the % meeting standard on CAASPP Math to	19.4%	10.1%	18.5%	20.0%	20%
4.D: Maintain the % of ELs making progress towards English Proficiency (CA Dashboard, Status) above	48.1%	N/D	48.1%	54.9%	52%
4.E: Maintain the % of ELs reclassified (Reclassification Rate) above	13.6%	8.6%	1.2%	17.0%	14%

4.H: Increase the % of English Learner Progress (CA Dashboard, Status) to	48.1%	N/D	48.1%	54.9%	50%
8.A: Increase the % of students completing 2 formative local assessments to	92.5%	82%	75%	89%	100%

Goal Analysis for 2023-24

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

This box contains actions that had substantive differences, along with explanations for these differences. It also contains actions that had specific successes and some that had specific challenge along with descriptions of these successes and challenges.

In this goal, 3 actions had substantive differences between the planned action and the actual action. The following is a list of the actions with substantive differences along with a description of the substantive differences.

01.01: Assessment System - *There were no Elevation assessments or STAR diagnostic assessment programs in 2023.*

01.02: ELD and RLA Intervention - *No substantive differences.*

01.11: Professional Development (ELD) - *Language acquisition programs were not successful and training to the ELD teachers did not occur.*

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The following 4 actions had significant differences between the budgeted and the actual expenditures:

Reasons for the difference in budgeted and actual expenditures are:

- 01.03: The budget for this position was based on the average FTE costs of a certificated staff member. The teachers who filled these positions cost more than that amount.
- 01.05: The LEA paid for additional AVID fees and services this year than it budgeted for.
- 01.06: The budget for this position was based on the average FTE costs of a certificated staff member. The teachers who filled these positions cost more than that amount.
- 01.08: The budget for this position was based on the average FTE costs of a instructional aides. The aides who filled these positions cost lessmainly due to lower benefits cost.

An explanation of how effective the specific actions were in making progress toward the goal.

The following metrics have been selected to show how the district is progressing towards achievement of this goal.

1.A - % of teachers who are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching - (BL - 92.7% '22-23' - 90.9% Target - 100%)

4.A.1 - % meeting standard on CAASPP ELA - (BL - 36.1% '22-23' - 40.1% Target - 42%)

4.A.2 - % meeting standard on CAASPP Math - (BL - 19.4% '22-23' - 20.0% Target - 20%)

Below is a list of actions that educational partners found were contributing to achieving the stated goal and improving the metrics listed above. The action is

followed by a brief description of the action's effectiveness in italics.

01.02: ELD and RLA Intervention - *This action has been very effective at reducing lass sizes and allowing for more focus on each individual students. Evidence of effectiveness: Metric 4.A.1: % meeting standard on CAASPP ELA went from 41.7% (21-22) to 40.1% (22-23).*

01.03: MTSS (Academic supports) - *The Learning Lab has been successful at assisting tier II students at closing their learning gap. Evidence of effectiveness: Metric 4.D: % of ELs making progress towards English Proficiency (CA Dashboard, Status) went from 48.1% (21-22) to 54.9% (22-23).*

01.04: Collaboration Time - *Teachers are receiving time to collaborate and to work on lesson planning that improves student achievement. Evidence of effectiveness: Metric 4.A.2: % meeting standard on CAASPP Math went from 18.5% (21-22) to 20.0% (22-23).*

01.06: TK / Pre-School Program - *This program has been so successful that the school will now have an accelerated kinder that will take most of the students from the TK pre-school program. Evidence of effectiveness: Metric 4.A.2: % meeting standard on CAASPP Math went from 18.5% (21-22) to 20.0% (22-23).*

There were no actions that the educational partner focus groups found to be sufficiently ineffective to be listed in this response.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

This goal was changed in the 2024-25 LCAP. The new goal reads as follows: *Ensure that all students can demonstrate proficiency in math and literacy skills while also receiving a broad course of study, including the core subjects and electives with technologically infused instruction.*

The following are metrics that were added as new, deleted, moved, had wording changed, or had the metric ID changed in the 2024-25 LCAP.

- 4.D: Maintain the % of ELs making progress towards English Proficiency (CA Dashboard, Status) - Moved from goal 01 to goal , The metric was changed to read: , The number of this metric was changed from 4.D to ,
- 4.H: Increase the % of English Learner Progress (CA Dashboard, Status) - The number of this metric was changed from 4.H to 4.D,

The following are lists of actions that were added, deleted, modified, deleted and combined, or completed in the 2024-25 LCAP.

- 01.03: Continue to modify and expand the MTSS tiered intervention system's academic supports for all students in need of strategic or intensive academic. The academic interventions will include both ELA and Math, will comply with SBE time requirements, and will include after school tier II academic support. This action is expanded for the 22-23 year to include the Learning Lab at CECMS. - Modified, to read 01.03: Continue to modify and expand the MTSS tiered intervention system's academic supports for all students in need of strategic or intensive academic. The academic interventions will include both ELA and Math, will comply with SBE time requirements, and will include after school tier II academic support. (2.7 FTE @ \$128,557 / FTE) - This action was expanded for the 22-23 year to include the Learning Lab at CECMS.
- 01.04: Continue weekly hour of collaboration time for teachers to work with peers on approaches to improving student achievement. and particularly assessing and addressing learning loss in UDS population. - Modified, to read 01.04: Continue weekly hour of collaboration time for teachers to work with peers on approaches to improving student achievement. and particularly assessing and addressing learning loss in UDS population and the special ed population. (1.17 FTE @ \$128,557 / FTE) ([SEP](#), [LPLP](#), [TAP](#))
- 01.07: Staff all appropriate instructional support positions to support UDS in T-K, Kinder, ELD and Learning Lab. - Modified, to read 01.07: Staff all appropriate instructional support positions to support UDS especially EL and LTEL students in T-K, Kinder, ELD and Learning Lab. (13.4 FTE @ \$50,469 / FTE)
- 01.10: Continue to staff additional classrooms with appropriately assigned, and fully credentialed teachers to facilitate class size reduction at CECMS and PES. (10.27 FTE @ \$128,557 / FTE) - Modified, to read 01.10: Continue to staff additional classrooms and classroom time with appropriately assigned, and fully credentialed teachers to facilitate class size reduction at CECMS and PES. (10.85 FTE @ \$128,557 / FTE)

- 01.11: Provide PD to staff on language acquisition programs included training to the ELD teachers on use of the ELD program and assessments. - Modified, to read 01.11: Provide PD to staff on language acquisition programs included training to the ELD teachers on use of the ELD program and assessments to support both EL and LTEL students.
- 01.12: Ensure that Chromebooks made available for all unduplicated students. - New Action
- 01.13: Continue to staff an additional 2.0 FTE P.E. teacher/coach position for CECMS and a 1.0 FTE P.E. teacher for PES. (3 FTE @ \$128,557 / FTE) - New Action
- 01.14: Continue to run the College Career Ready and 21st Century Skills program that includes a Jr. Doctors Academy, a STEM program, and a computer literacy program. - New Action
- 01.15: Provide opportunities to for all students participate in art, music, and vocational education programs by utilizing community resources like Playhouse Merced, Art Tree, etc. - New Action

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal

Goal #	Description
02	Provide all students with a broad course of study, including all core subjects, electives with technologically infused instruction that aligns to CCSS, ELD Standards.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
7.A: Maintain the % of students enrolled in required courses of study at	100%	100%	100%	100%	100%
7.B: Maintain the # of instances each unduplicated student participates in programs or services for UDS (per UDS average) above	4.7	6.7	7.4	9.7	4.7
7.C: Maintain the # of instances each exceptional needs student participates in programs or services for ENS (per ENS average) above	3.2	3.1	3.1	3.1	3.2

Goal Analysis for 2023-24

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

This box contains actions that had substantive differences, along with explanations for these differences. It also contains actions that had specific successes and some that had specific challenge along with descriptions of these successes and challenges.

In this goal, 2 actions had substantive differences between the planned action and the actual action. The following is a list of the actions with substantive differences along with a description of the substantive differences.

02.04: Coding Classes - *A STEM class was offered after school that included robotics, gaming, coding, etc.*

02.05: Art, Music, and Vocational Education - *This action was not completed in many of its particulars like the music and community resources.*

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The following 3 actions had significant differences between the budgeted and the actual expenditures:

Reasons for the difference in budgeted and actual expenditures are:

- 02.01: The district ensured that all students had Chromebooks, but did not need to purchase new Chromebooks this year.
- 02.03: The teaching sections that cover these programs cost more than budgeted.

- 02.06: The IT department expanded the number of staff this year.

An explanation of how effective the specific actions were in making progress toward the goal.

The following metrics have been selected to show how the district is progressing towards achievement of this goal.

7.A - % of students enrolled in required courses of study - (BL - 100% '23-24' - 100% Target - 100%)

Below is a list of actions that educational partners found were contributing to achieving the stated goal and improving the metrics listed above. The action is followed by a brief description of the action's effectiveness in italics.

02.01: Devices Access - *All unduplicated students have a Chromebook. Evidence of effectiveness: Metric 7.A: % of students enrolled in required courses of study went from 100% (22-23) to 100% (23-24).*

02.02: P.E. teachers - *The additional positions help provide supervision for students and teachers and lead to a more robust PE experience. Evidence of effectiveness: Metric 7.A: % of students enrolled in required courses of study went from 100% (22-23) to 100% (23-24).*

02.04: Coding Classes - *The class has been well received and has been attended by 10-12 students on a regular basis. Evidence of effectiveness: Metric 6.E: % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) went from 72.5% (22-23) to 70% (23-24).*

02.06: Tech Support Department - *The IT staff has been responsive at keeping technology systems operational to support student learning.*

Below is a list of actions that educational partners found were not effectively contributing to achieving the stated goal and improving the metrics listed above during the current year. The action is followed by a brief description of the action's effectiveness in italics.

02.05: Art, Music, and Vocational Education - *This action has not been effective, because in many of these areas the district has been unable to find staff.*

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

This goal was changed in the 2024-25 LCAP. The new goal reads as follows: *Develop the physical, and social-emotional health of students in a physically, socially and emotionally safe environment causing connectedness with the district to increase.*

The following are metrics that were added as new, deleted, moved, had wording changed, or had the metric ID changed in the 2024-25 LCAP.

- 7.A: Maintain the % of students enrolled in required courses of study - Moved from goal 02 to goal 01,

- 7.B: Maintain the # of instances each unduplicated student participates in programs or services for UDS (per UDS average) - Moved from goal 02 to goal 01,

- 7.C: Maintain the # of instances each exceptional needs student participates in programs or services for ENS (per ENS average) - Moved from goal 02 to goal 01,

The following are lists of actions that were added, deleted, modified, deleted and combined, or completed in the 2024-25 LCAP.

- 02.01: Ensure that Chromebooks made available for all unduplicated students. - Modified, to read *02.01: Continue to modify and expand the MTSS tiered intervention system's supports for all students in need of behavioral intervention. Behavioral supports will include PBIS, anti-bullying, and other appropriate interventions.* (LPLP, TAP)
- 02.02: Continue to staff an additional 1.5 FTE P.E. teacher/coach position for CECMS and a 1.0 FTE P.E. teacher for PES. - Modified, to read *02.02: Continue to modify and expand the MTSS tiered intervention system for all students in need of social emotional intervention. Social emotional supports supports will include Second Step, and other appropriate interventions* (LPLP, TAP)
- 02.03: Continue to run the CCR and 21st Century Skills program that includes a Jr. Doctors Academy, a STEM program, and a computer literacy program. - Modified, to read *02.03: Provide an After School Tutorial at CECMS with enrichment activities and individualized remediation.*
- 02.04: Provide a coding class for students after school. - Modified, to read *02.04: Staff a full-time school psychologist.* (SEP)
- 02.05: Provide opportunities to for all students participate in art, music, and vocational education programs by utilizing community resources like Playhouse Merced, Art Tree, etc. - Modified, to read *02.05: Staff a speech pathologist position to be shared with other Tri-City districts.* (SEP)
- 02.06: Staff the IT Department at appropriate levels to ensure a resilient and adequate technology infrastructure. - Modified, to read *02.06: Staff the MOT department at appropriate levels to maintain safe, clean, and inviting facilities and provide appropriate transportation.*
- 02.07: Continue the support of clubs, intramural activities, and provide continued support for the athletics program. - New Action
- 02.08: Staff a school nurse position 55 days/year. (.30 FTE) - New Action
- 02.09: Staff a Special Ed Coordinator to oversee the district special education program. (SEP) - New Action
- 02.10: Staff a full time counselor position with job duties to include discipline, academic support, social emotional support, MASTERS coordination, SSTs, and other duties. (LPLP, TAP) - New Action
- 02.11: Subscribe to ActVnet web-based solution to improve emergency response processes as well as school safety and security. - New Action

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal

Goal #	Description
03	Develop the physical, and social-emotional health of students in a physically, socially and emotionally safe environment causing connectedness with the district to increase.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
1.C: Maintain the % on the <i>Facilities Inspection Tool</i> overall rating above	93.8%	93.2%	94.9%	97.2%	90%
5.A: Maintain the School attendance rate above	96.1%	95.7%	94.0%	95.8%	96.0%
5.B: Decrease the % on Chronic absenteeism rate (CA Dashboard, Status) to	6.4%	7.2%	22.3%	17.7%	5.0%
5.C: Maintain the % on Middle school dropout rate at	0%	0%	0%	0%	0%
6.A: Decrease the % on Suspension rate (CA Dashboard, Status) to	3.1%	0%	1.3%	1.5%	2.5%
6.B: Maintain the % on Expulsion rate at	0%	0%	0%	0%	0%
6.C.1: Increase the # on the <i>District School Climate Survey</i> overall index School Climate Rating to	74.4	76.4	76.1	77.5	80
6.C.2: Increase the % of educational partners that perceive school as safe or very safe (weighted equally by certificated staff, classified staff, students and parents) to	73.7%	81.2%	82.5%	77.5%	90%
6.C.3: Maintain the % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) above	85.7%	72.5%	72.5%	70%	80%

Goal Analysis for 2023-24

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

This box contains actions that had substantive differences, along with explanations for these differences. It also contains actions that had specific successes and some that had specific challenge along with descriptions of these successes and challenges.

No actions in this goal had substantive differences between the planned action and the actual action.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The following 4 actions had significant differences between the budgeted and the actual expenditures:

Reasons for the difference in budgeted and actual expenditures are:

- 03.04: Staffing this position cost more than was budgeted.
- 03.06: This action was not properly budgeted for in the previous year's LCAP.
- 03.07: The budget for this action expanded dramatically due to the ELOP funding the district received.
- 03.10: Staffing this position cost more than was budgeted.

An explanation of how effective the specific actions were in making progress toward the goal.

The following metrics have been selected to show how the district is progressing towards achievement of this goal.

1.C - % on the *Facilities Inspection Tool* overall rating - (BL - 93.8% '23-24' - 97.2% Target - 90%)

5.A - School attendance rate - (BL - 96.1% '23-24' - 95.8% Target - 96.0%)

6.D - % of educational partners that perceive school as safe or very safe (weighted equally by certificated staff, classified staff, students and parents) - (BL - 73.7% '23-24' - 77.5% Target - 90%)

Below is a list of actions that educational partners found were contributing to achieving the stated goal and improving the metrics listed above. The action is followed by a brief description of the action's effectiveness in italics.

03.04: School Psychologist - *The actions have been very effective and beneficial to assisting students with social emotional and behavioral needs. Evidence of effectiveness: Metric 7.C: # of instances each exceptional needs student participates in programs or services for ENS (per ENS average) went from 3.1 (22-23) to 3.1 (23-24).*

03.05: Staff a speech pathologist position. - *Actual services are very effective and appropriate to our students needs. Evidence of effectiveness: Metric 7.C: # of instances each exceptional needs student participates in programs or services for ENS (per ENS average) went from 3.1 (22-23) to 3.1 (23-24).*

03.06: MOT Department - *The safety within the facilities and transportation have been effective and up to par. Evidence of effectiveness: Metric 23.D: ESE Student Climate Survey (MS-HS) (Item 19) My school is usually clean and tidy. went from 79.0% (22-23) to 78.4% (23-24).*

03.07: Extra-curricular Activities - *Students are engaged and participating in programs that are supporting their social and physical health as well. Evidence of effectiveness: Metric 6.E: % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) went from 72.5% (22-23) to 70% (23-24).*

There were no actions that the educational partner focus groups found to be sufficiently ineffective to be listed in this response.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

This goal was changed in the 2024-25 LCAP. The new goal reads as follows: *Maintain high levels of parent, family and community engagement with the schools.*

The following are metrics that were added as new, deleted, moved, had wording changed, or had the metric ID changed in the 2024-25 LCAP.

- 1.C: Maintain the % on the *Facilities Inspection Tool* overall rating - Moved from goal 03 to goal 02,
- 5.A: Maintain the School attendance rate - Moved from goal 03 to goal 02,
- 5.B: Decrease the % on Chronic absenteeism rate (CA Dashboard, Status) - Moved from goal 03 to goal 02,
- 5.C: Maintain the % on Middle school dropout rate - Moved from goal 03 to goal 02,
- 6.A: Decrease the % on Suspension rate (CA Dashboard, Status) - Moved from goal 03 to goal 02,
- 6.B: Maintain the % on Expulsion rate - Moved from goal 03 to goal 02,
- 6.C: Increase the # on the *District School Climate Survey* overall index School Climate Rating - Moved from goal 03 to goal 02,
- 6.D: Increase the % of educational partners that perceive school as safe or very safe (weighted equally by certificated staff, classified staff, students and parents) - Moved from goal 03 to goal 02,
- 6.E: Maintain the % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) - Moved from goal 03 to goal 02,

The following are lists of actions that were added, deleted, modified, deleted and combined, or completed in the 2024-25 LCAP.

- 03.01: Continue to modify and expand the MTSS tiered intervention system's supports for all students in need of behavioral intervention. Behavioral supports will include PBIS, anti-bullying, and other appropriate interventions. - Modified, to read *03.01: Continue to provide a District Parent Resource Center* to support engagement of parents of unduplicated students by partnering closely with the Attendance and Engagement Office to conduct home visits and other outreach.
- 03.02: Continue to modify and expand the MTSS tiered intervention system for all students in need of social emotional intervention. Social emotional supports will include Second Step, and other appropriate interventions - Modified, to read *03.02: Staff a Community Liaison position to run the District Parent Resource Center*, to engage in outreach to parents, to provide parent coaching and training, and to provide other parent support as needed. (1 FTE @ \$64,800 / FTE) - This action was modified to emphasize the focus on serving unduplicated students.
- *03.03: Provide an After School Tutorial at CECMS with enrichment activities and individualized remediation.* - Modified, to read *03.03: Provide workshops, mentoring, and support to parents of unduplicated students designed to assist them in supporting their children academically through a Family Resource Center and particularly through the Parent Leadership Institute (PLI).*
- 03.04: Staff a full-time school psychologist. (SEP) - Deleted,
- 03.05: Staff a speech pathologist position to be shared with other Tri-City districts. (SEP) - Deleted,
- 03.06: Staff the MOT department at appropriate levels to maintain safe, clean, and inviting facilities and provide appropriate transportation. - Deleted,
- 03.07: Continue the support of clubs, intramural activities, and provide continued support for the athletics program. - Deleted,
- 03.08: Staff a school nurse position 55 days/year. (.30 FTE) - Deleted,
- 03.09: Staff a Special Ed Coordinator to oversee the district special education program. (SEP) - Deleted,
- 03.10: Staff a full time counselor position with job duties to include discipline, academic support, social emotional support, MASTERS coordination, SSTs, and other duties. - Deleted,
- *03.11: Create a Planada Virtual Academy (TK-5) to provide online learning opportunities to students (This action was discontinued in the 2022- 2023 LCAP)* - Deleted,

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal

Goal #	Description
04	Maintain high levels of parent, family and community engagement with the schools.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
3.A.1: Maintain the % on the <i>District Parent Survey</i> agreeing that district seeks parent input (Item 24) above	67.8%	67.5%	70.9%	81%	70%
3.A.2: Maintain the % of households responding to the <i>District Parent Survey</i> above	23%	8%	21%	7%	40%
3.B: Maintain the # of instances a parent of each unduplicated student participates in school program or service for UDS (per UDS average) above	2.0	1.6	2.0	2.1	2.0
3.C: Maintain the # of instances a parent of each exceptional needs student participates in a school program or service for ENS (per ENS average) above	1.0	2.5	1.7	1.7	1.0

Goal Analysis for 2023-24

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

This box contains actions that had substantive differences, along with explanations for these differences. It also contains actions that had specific successes and some that had specific challenge along with descriptions of these successes and challenges.

One action in this goal had substantive differences between the planned action and the actual action. The following is a list of the actions with substantive differences along with a description of the substantive differences.

04.02: Community Liaison - *No substantive differences.*

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The following action had significant differences between the budgeted and the actual expenditures:

The reasons for the difference in budgeted and actual expenditures is:

- 04.02: Staffing this position cost more than was budgeted.

An explanation of how effective the specific actions were in making progress toward the goal.

The following metrics have been selected to show how the district is progressing towards achievement of this goal.

3.A.1 - % on the *District Parent Survey* agreeing that district seeks parent input (Item 24) - (BL - 67.8% '23-24' - 81% Target - 70%)

Below is a list of actions that educational partners found were contributing to achieving the stated goal and improving the metrics listed above. The action is followed by a brief description of the action's effectiveness in italics.

04.02: Community Liaison - *Liaison has provides food drives for our community. Students have benefit from clothing, food, housing, and other needs. She was effective in connecting people during our flood, and people went to her for all sorts of supports.*

Below is a list of actions that educational partners found were not effectively contributing to achieving the stated goal and improving the metrics listed above during the current year. The action is followed by a brief description of the action's effectiveness in italics.

04.03: Parent Workshops - *Education partners felt that many of the workshops were not effective. Parents need a variety of workshops. For Example: Teaching parents how to use school apps to communicate with teachers and to obtain school information.*

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

This goal was deleted in the 2024-25 LCAP.

The following are metrics that were added as new, deleted, moved, had wording changed, or had the metric ID changed in the 2024-25 LCAP.

- 3.A.1: Maintain the % on the *District Parent Survey* agreeing that district seeks parent input (Item 24) - Moved from goal 04 to goal 03,
- 3.A.2: Maintain the % of households responding to the *District Parent Survey* - Moved from goal 04 to goal 03,
- 3.B: Maintain the # of instances a parent of each unduplicated student participates in school program or service for UDS (per UDS average) - Moved from goal 04 to goal 03,
- 3.C: Maintain the # of instances a parent of each exceptional needs student participates in a school program or service for ENS (per ENS average) - Moved from goal 04 to goal 03,

The following are lists of actions that were added, deleted, modified, deleted and combined, or completed in the 2024-25 LCAP.

- 04.01: Continue to provide a *District Parent Resource Center* to support engagement of parents of unduplicated students by partnering closely with the Attendance and Engagement Office to conduct home visits and other outreach. - Deleted,
- 04.02: Staff a Community Liaison position to run the *District Parent Resource Center*, to engage in outreach to parents, to provide parent coaching and

training, and to provide other parent support as needed. - Deleted,

- 04.03: Provide workshops, mentoring, and support to parents of unduplicated students designed to assist them in supporting their children academically through a Family Resource Center and particularly through the Parent Leadership Institute (PLI). - Deleted,

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Local Control Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Planada Elementary School District	Jose Gonzalez Superintendent	jgonzalez@planada.org (209) 382-0754

Plan Summary [2024-25]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten-12, as applicable to the LEA.

The Planada Elementary School District is a elementary district in Merced county serving a rural community in grades TK-8. The district has 2 schools. The current enrollment is 872 students of which 864 are ELs, 871 are socio-economically disadvantaged, 15 are white, 844 are hispanic, 70 are students with disabilities and the district has 4 foster youth.

PESD is committed to equipping our students with the tools they need for academic, personal and social achievement. We enable every student to reach their highest potential by establishing a curriculum that meets or exceeds government standards for education; providing extracurricular programs that develop children's mental, physical and social skills; and partnering with parents and the community to create an environment geared to the success of our students.

Beginning with the 2018-19 school year PESD began a dual language academy with instruction in Spanish and English. The program started with grades K and 1, and has expanded one grade level each subsequent year. The program now consists of grades K - 5.

PESD's Mission Statement is:

Dedicated to excellence and student achievement

Planada Elementary School is committed to equipping our students with the tools they need for academic, personal and social achievement.

We enable every student to reach their highest potential by establishing a curriculum that meets or exceeds government standards for education; providing extracurricular programs that develop children's mental, physical and social skills; and partnering with parents and the community to create an environment geared to the success of our students.

PESD's Values Statement is:

The aim of Planada Elementary School is to graduate responsible and productive citizens with strong critical thinking and academic skills by providing a rigorous, dynamic, comprehensive curriculum delivered in partnership with the community, family and a competent, qualified staff in a safe and caring environment.

Our teachers and staff work hard to provide the best educational experience for our students. Parent partnership is a high priority and is essential for student

success. Planada Elementary School has a rich tradition of outstanding student achievement and we provide a sound, standards-based education, while promoting high moral character of all students.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Highlights:

The 2024-25 LCAP has the following goals as top priorities:

01 - Ensure that all students can demonstrate proficiency in math and literacy skills while also receiving a broad course of study, including the core subjects and electives with technologically infused instruction.

To measure this progress the LCAP calls for the following expected outcomes:

42% - % meeting standard on CAASPP ELA (Baseline: 40.1%)

The ELA performance on CAASPP was 41.7%. The district considers this to be a highlight considering in increased from the 27.2% the prior year.

The following actions are designed to assist in meeting the highlighted goals: 01.03, 01.10, 01.11

- 01.03: Continue to modify and expand the MTSS tiered intervention system's academic supports for all students in need of strategic or intensive academic. The academic interventions will include both ELA and Math, will comply with SBE time requirements, and will include after school tier II academic support. (2.7 FTE @ \$128,557 / FTE)
- 01.10: Continue to staff additional classrooms and classroom time with appropriately assigned, and fully credentialed teachers to facilitate class size reduction at CECMS and PES. (10.85 FTE @ \$128,557 / FTE)
- 01.11: Provide PD to staff on language acquisition programs included training to the ELD teachers on use of the ELD program and assessments to support both EL and LTEL students.

While not directly related to goal 1 an additional action that the district would like to highlight is:

- 03.10: Staff a full time counselor position with job duties to include discipline, academic support, social emotional support, MASTERS coordination, SSTs, and other duties.

The LEA is most proud of the progress on the following state and local indicators.

40.1% - % meeting standard on CAASPP ELA (baseline = 36.1%) Data Source: CA CAASPP

20.0% - % meeting standard on CAASPP Math (baseline = 19.4%) Data Source: CA CAASPP

97.2% - % on the *Facilities Inspection Tool* overall rating (baseline = 93.8%) Data Source: Local-FIT

The LEA has included the following actions in the LCAP to assist in maintaining and building upon this progress: 01.02, 01.10 and 02.06. These actions will staff all classrooms with fully credentialed teachers in ELD and Intervention classes and settings, continue to staff additional classrooms to facilitate class size reduction at CECMS and staff the MOT department at appropriate levels.

Instances of Lowest Performance on CA Dashboard:

The following state indicators were in the Lowest Performance Band overall or for at least one student group.

- % meeting standard on CAASPP ELA - Students with Disabilities
- % meeting standard on CAASPP Math - Students with Disabilities
- % on Chronic absenteeism rate (CA Dashboard, Status) - Homeless and Students with Disabilities

The LEA has included the following actions in the LCAP to improve performance on these indicators: 01.04, 01.08, 01.09, 02.01, 02.02 and 02.10. These actions will provide weekly collaboration focusing on the UDS and special ed populations, staff special ed instructional support positions adequately and effectively, staff special ed teaching positions adequately and effectively, modify and expand the MTSS behavioral interventions, modify and expand the MTSS social emotional interventions and staff a full time counselor position.

Schools:

On the 22-23 school year CA School Dashboard no schools were in the Lowest Performance Band on any metric.

Student Groups within Schools:

The following schools had CA Dashboard Indicators at the Lowest Performance Band overall or for at least one student group.

PES:

- % meeting standard on CAASPP ELA - Students with Disabilities
- % meeting standard on CAASPP Math - Students with Disabilities
- % on Chronic absenteeism rate (CA Dashboard, Status) - Homeless and Students with Disabilities

CECMS:

- % meeting standard on CAASPP ELA - Students with Disabilities
- % meeting standard on CAASPP Math - Students with Disabilities
- % on Chronic absenteeism rate (CA Dashboard, Status) - English Learners and Students with Disabilities

The LEA has included the following actions in the LCAP to improve performance on these indicators: 01.04, 01.08, 01.09, 02.01, 02.02 and 02.10. These actions will provide weekly collaboration focusing on the UDS and special ed populations, staff special ed instructional support positions adequately and effectively, staff special ed teaching positions adequately and effectively, modify and expand the MTSS behavioral interventions, modify and expand the MTSS social emotional interventions and staff a full time counselor position.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

PESD became eligible for Technical Assistance when the SWD student group was identified in the lowest performance level on CAASPP ELA, CAASPP Math and Chronic Absenteeism. MCOE Curriculum and Instruction Department met with the District Leadership Team on 3/8/2024 and 4/26/2024. During these meetings the team was engaged in data analysis to identify root causes, engaged in a plan study act scenario and created modifications to the LEA's MTSS practices. The LEA has included the following actions in the LCAP to address the ongoing work of technical assistance: 01.04, 01.08, 01.09, 02.01, 02.02 and 02.10.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

No schools were identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

No schools were identified for CSI.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

No schools were identified for CSI.

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partners	Process for Engagement
Administration	The PESD administration team met to discuss both current year and next year's LCFF, LCAP, and progress towards completion of LCAP Actions on 4/17/2024 and 5/17/2024. During these meetings the admin team discussed all five sections of the LCAP and how all goals and the eight state priorities are covered by various actions in the plan. The group specifically discussed progress on last year's LCAP (Annual Update) and began initial planning for the coming year's LCAP. Administration input into the LCAP was informed by the following factors: discussions with teachers, classroom observations, daily professional experiences, professional judgment, and student achievement data.
Certificated	PESD conducted a focus group with all teachers including certificated staff local bargaining unit members 3/6/2024. During the focus group a facilitator reviewed: the LCFF, the LCAP's purpose, the eight state priorities, the district's current LCAP including the district's goals, metric data, and key actions. Once the review was complete the focus group was broken into small groups. Each group was tasked with identifying traits that they want students to acquire, and actions that the district could take that would assist students in developing these traits. The groups then wrote the student traits and supporting actions on "digital" posters. These posters were then shared out with the rest of the group. After the focus group meeting the traits and actions on the posters were then aggregated and used to modify the district's goals as well as identify new and continued actions for the LCAP. The results can be found in the 2nd response section of this educational partner engagement section of the LCAP. An identical focus group process was used for the classified staff, student and parent / community educational partner groups.
Classified	PESD conducted a focus group with the non certificated staff on 3/6/2024. This focus group included classified staff local bargaining unit members
Student	PESD conducted a focus group with the student educational partner group on 3/6/2024.
Parent / Community	PESD conducted a focus group with the parent / community educational partner group on 3/5/2024.

Educational Partners	Process for Engagement
LCAP Committee	PESD 's LCAP Committee met on 3/14/2024 and 5/9/2024. The committee consists of parents of low income students, English learners, and students with special needs. This body serves as the district's Parent Advisory Committee. During this meeting the committee reviewed the purpose of the LCAP and the eight state priorities. Once these topics were covered the committee began a review of both the progress on the current LCAP (Annual Update), and the coming year's Draft LCAP. All five sections of the Draft LCAP were reviewed. The committee members were asked for any concerns about or comments to the draft. The members were also asked if anyone wanted to submit written questions to be answered by the superintendent.
DELAC	PESD 's DELAC met on 3/14/2024 and 5/9/2024. During this meeting the DELAC reviewed the purpose of the LCAP and the eight state priorities. A process similar to that used with the LCAP Committee meetings was followed in the DELAC meetings.
Public Posting	The Draft LCAP was posted on PESD's website for review on 5/3/2024.
Annual Update Committee	A group of certificated staff, classified staff, parents, and students served as the primary group used to conduct the Annual Update. This group consisted of parents of; low income students, english learners, and students with disabilities along with certificated and classified bargaining unit members, administrators, and students. This committee met on 3/6/2024 to review the progress made on the previous LCAP. The committee was tasked with determining the percentage of each action that had been completed along with creating a brief narrative describing the progress made on each action. To facilitate the process the committee was briefed on the state purposes and guidelines for LCFF and LCAP, as well as the district's current year LCAP. Participants were given a very brief overview of the metrics that are used to measure LCAP progress.
SELPA	On 5/13/2024 the PESD administration and LCAP team met with representatives of the SELPA to discuss the coming year's LCAP and how the LCAP might support the Special Education program.

Feedback:

The board gave input that they were pleased with the focus and direction of the LCAP and encouraged the district to effectively implement the plan. The board held a Public Hearing on 6/20/2024 and approved the final version of the LCAP on 6/27/2024.

The board gave input that they were pleased with the focus and direction of the LCAP and encouraged the district to effectively implement the plan. The board held a Public Hearing on 6/20/2024 and approved the final version of the LCAP on 6/27/2024.

The certificated staff focus group listed the following five traits and actions that they would like students to develop as top priorities.

Traits:

- 13% - Academically Proficient (Reading, Writing, Math)
- 10% - Emotionally Healthy (compassionate / empathetic)
- 09% - Problem Solvers
- 09% - Technologically Proficient
- 08% - Critical Thinker (Analytical, Independent)

Actions:

- 07% - Increase the academic rigor.
- 07% - Implement/continue implementing AVID
- 05% - Implement/continue the PBIS program.
- 05% - Implement/continue Wellness Wednesdays
- 04% - Implement/continue support for Cornell note taking.

The classified staff focus group listed the following five traits and actions that they would like students to develop as top priorities.

Traits:

- 13% - Critical Thinker (Analytical, Independent)
- 11% - Communicators (Active listener, articulate speaker)
- 09% - Academically Proficient (Reading, Writing, Math)
- 09% - Problem Solvers
- 09% - Self Disciplined

Actions:

- 06% - Provide ethics instruction to students.
- 06% - Provide instruction on responsible technology use.
- 06% - Implement/continue with STEAM
- 06% - Teach organization and responsibility through senior portfolio, community service projects, interactive notebooks, etc.
- 06% - Implement/continue a kindness program.

The student focus group listed the following five traits and actions that they would like students to develop as top priorities.

Traits:

- 13% - Productive

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

- 08% - Academically Proficient (Reading, Writing, Math)
- 08% - College / Career Ready
- 08% - Creative
- 08% - Bi-lingual

Actions:

- 10% - Take field trips to colleges.
- 07% - Increase after school activities.
- 07% - Provide financial literacy instruction.
- 07% - Implement/continue the bilingual program.
- 07% - Provide homework club opportunities.

The parent / community focus group listed the following five traits and actions that they would like students to develop as top priorities.

Traits:

- 13% - Academically Proficient (Reading, Writing, Math)
- 13% - Technologically Proficient
- 09% - College / Career Ready
- 09% - Emotionally Healthy (compassionate / empathetic)
- 09% - Physically Healthy (healthy, physically fit)

Actions:

- 10% - Provide/increase access to a counselor.
- 07% - Increase support for athletics.
- 07% - Provide more elective classes.
- 07% - Provide a school psychologist.
- 03% - Provide/increase student access to coding lessons.

The LCAP Committee is serving as the advisory body to the superintendent with regards to edit and revisions of the LCAP. Any suggestions given by this committee were taken under advisement and if possible were incorporated into the Final LCAP.

The DELAC had several questions which were answered and a few comments for the plan. Any suggestions given by the DELAC were taken under advisement and if possible were incorporated into the Final LCAP.

The LCAP Annual Update Committee provided information on the progress, successes and challenges of the previous year's plans. While this committee did not provide specific feedback regarding the coming years' LCAP, the information from this group was used by administration and the LCAP Committee to inform the goals and actions in the LCAP. Feedback from this meeting can be found in the Annual Update Section of this LCAP.

The feedback from the SELPA was to provide some actions items in the LCAP that relate to the Special Education program as well as to briefly describe the program in the introductory section of the plan.

Influence:

PESD values the significant role that all educational partners played in contributing to the development of this LCAP. The process used for educational partner engagement is reflective of PESD's commitment to all members of the school community. The input of educational partners was essential in the review of data and especially in soliciting ideas regarding the future direction of the district including goals and actions for the LCAP as well as which metrics to focus on for measuring success. The following traits and actions were cited repeatedly by multiple educational partner groups signaling the importance attached to these and the desire to see these reflected in the LCAP.

Traits:

- 10% - Academically Proficient (Reading, Writing, Math)
- 7% - Emotionally Healthy (compassionate / empathetic)
- 7% - Critical Thinker (Analytical, Independent)
- 7% - Technologically Proficient
- 6% - Problem Solvers

The traits Academically Proficient (Reading, Writing, Math) and Critical Thinker (Analytical, Independent) helped to inform the development of goal 01. The traits Technologically Proficient and Problem Solvers helped to inform the development of goal 02. These two goals are:

01: Ensure that all students can demonstrate proficiency in math and literacy skills while also receiving a broad course of study, including the core subjects and electives with technologically infused instruction.

02: Develop the physical, and social-emotional health of students in a physically, socially and emotionally safe environment causing connectedness with the district to increase.

Actions:

- 4% - Implement/continue implementing AVID
- 3% - Increase the academic rigor.
- 2% - Implement/continue a kindness program.
- 2% - Teach organization and responsibility through senior portfolio, community service projects, interactive notebooks, etc.
- 2% - Implement/continue Wellness Wednesdays

The suggested actions listed above helped to inform the development of the following actions within the LCAP.

01.05: Continue to run AVID at CECMS and implement at PES as needed.

01.10: Continue to staff additional classrooms and classroom time with appropriately assigned, and fully credentialed teachers to facilitate class size reduction at CECMS and PES. (10.85 FTE @ \$128,557 / FTE)

Goals and Actions

Goal

Goal #	Description	Type of Goal
01	Ensure that all students can demonstrate proficiency in math and literacy skills while also receiving a broad course of study, including the core subjects and electives with technologically infused instruction.	Broad

State Priorities addressed by this goal.

1: Basics
2: State Standards
4: Pupil Achievement
7: Broad Course of Study
8: Other Pupil Outcomes

An explanation of why the LEA has developed this goal.

Analysis of metric 4.A.1: % meeting standard on CAASPP ELA - 36.1% (BL, 18-19) to 27.2% (20-21) to 41.7% (21-22) to 40.1% (22-23) and metric 4.A.2: % meeting standard on CAASPP Math - 19.4% (BL, 18-19) to 10.1% (20-21) to 18.5% (21-22) to 20.0% (22-23) shows that the overall trend was in a positive direction on the key indicators for this goal. Educational partner focus groups showed that having students be academically proficient in reading, writing and math was a top priority for a majority of educational partner groups. We plan to improve RLA and Math skills performance by closely monitoring metrics 4. A.1 - CAASPP ELA and metrics 4.A.2 - CAASPP Math. These metrics along with actions that will continue to modify and expand the MTSS tiered academic intervention supports, continue weekly hour of collaboration time for teachers to work with peers on approaches to mitigating learning loss in UDS population and continuing the AVID program will assist us in achieving this goal.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for year 3 Outcome	Current Difference from Baseline
01.01	1.A: Maintain the % of teachers who are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching at (BL Yr: 22-23)	90.9%			100%	
01.02	1.B.1: Maintain the % of students with CA State Standards aligned core curriculum to (BL Yr: 22-23)	100%			100%	
01.03	1.B.2: Increase the % of ELs with CA State Standards aligned ELD	100%			100%	

	curriculum to (BL Yr: 22-23)					
01.04	2.A: Maintain the % implementation of CA State Standards for all students above (BL Yr: 23-24)	91%			90%	
01.05	2.B: Maintain the % implementation of SBE adopted ELD standards for all ELs above (BL Yr: 23-24)	88%			90%	
01.06	4.A.1: Increase the % meeting standard on CAASPP ELA to (BL Yr: 22-23)	40.1%			42%	
01.07	4.A.2: Increase the % meeting standard on CAASPP Math to (BL Yr: 22-23)	20.0%			30%	
01.08	4.D: Increase the % of English Learner Progress (CA Dashboard, Status) to (BL Yr: 22-23)	54.9%			55%	
01.09	4.E: Increase the % of ELs reclassified (Reclassification Rate) to (BL Yr: 22-23)	17.0%			25%	
01.10	7.A: Maintain the % of students enrolled in required courses of study at (BL Yr: 23-24)	100%			100%	
01.11	7.B: Maintain the # of instances each unduplicated student participates in programs or services for UDS (per UDS average) above (BL Yr: 23-24)	9.7			4.7	
01.12	7.C: Maintain the # of instances each exceptional needs student participates in programs or services for ENS (per ENS average) above (BL Yr: 23-24)	3.1			3.0	
01.13	8.A: Increase the % of students completing 2 formative local assessments to (BL Yr: 23-24)	89%			100%	

Actions

Action #	Title	Description	Total Funds	Contributing
01.01	Assessment System	01.01: Use Elevation to warehouse assessment and other achievement data to identify student intervention and acceleration needs. Use of STAR diagnostic assessments program to identify learning loss and interventions for students. All appropriate students will be diagnosed for placement in RLA, Math, and ELD intervention classes.	\$3,780.00	No

01.02	ELD and RLA Intervention	01.02: Staff all classrooms with appropriately assigned, and fully credentialed teachers in ELD and Intervention classes and settings. (2.25 FTE @ \$128,557 / FTE)	\$289,254.00	Yes
01.03	MTSS (Academic)	01.03: Continue to modify and expand the MTSS tiered intervention system's academic supports for all students in need of strategic or intensive academic. The academic interventions will include both ELA and Math, will comply with SBE time requirements, and will include after school tier II academic support. (2.7 FTE @ \$128,557 / FTE)	\$347,104.00	Yes
01.04	Collaboration Time	01.04: Continue weekly hour of collaboration time for teachers to work with peers on approaches to improving student achievement. and particularly assessing and addressing learning loss in UDS population and the special ed population. (1.17 FTE @ \$128,557 / FTE) (SEP, LPLP, TAP)	\$150,412.00	Yes
01.05	AVID	01.05: Continue to run AVID at CECMS and implement at PES as needed.	\$28,863.00	No
01.06	TK / Pre-School Program	01.06: Staff the early TK / pre-school program based on the number of eligible and interested enrollees. (2 FTE @ \$128,557 / FTE)	\$257,114.00	Yes
01.07	Instructional Support Positions	01.07: Staff all appropriate instructional support positions to support UDS especially EL and LTEL students in T-K, Kinder, ELD and Learning Lab. (13.4 FTE @ \$50,469 / FTE)	\$676,284.00	Yes
01.08	Instructional Support Positions in Special Ed	01.08: Staff all appropriate instructional support positions for the Special Ed program. (5.5 FTE @ \$50,469 / FTE) (SEP, LPLP, TAP)	\$277,580.00	No
01.09	Special Education Teachers	01.09: Staff all special ed teaching positions with appropriately assigned, and fully credentialed teachers in all subject areas, and appropriate to the students they are teaching. (4 FTE @ \$128,557 / FTE) (SEP, LPLP, TAP)	\$514,228.00	No
01.10	ELD and RLA Intervention	01.10: Continue to staff additional classrooms and classroom time with appropriately assigned, and fully credentialed teachers to facilitate class size reduction at CECMS and PES. (10.85 FTE @ \$128,557 / FTE)	\$1,394,495.00	Yes
01.11	Professional Development (ELD)	01.11: Provide PD to staff on language acquisition programs included training to the ELD teachers on use of the ELD program and assessments to support both EL and LTEL students.	\$3,240.00	Yes

01.12	Devices Access	<u>01.12:</u> Ensure that Chromebooks made available for all unduplicated students.	\$323,946.00	Yes
01.13	P.E. teacher	<u>01.13:</u> Continue to staff an additional 2.0 FTE P.E. teacher/coach position for CECMS and a 1.0 FTE P.E. teacher for PES. (3 FTE @ \$128,557 / FTE)	\$385,671.00	Yes
01.14	21st Century Skills Program	<u>01.14:</u> Continue to run the College Career Ready and 21st Century Skills program that includes a Jr. Doctors Academy, a STEM program, and a computer literacy program.	\$36,054.00	No
01.15	Art, Music, and Vocational Education	<u>01.15:</u> Provide opportunities to for all students participate in art, music, and vocational education programs by utilizing community resources like Playhouse Merced, Art Tree, etc.	\$21,600.00	No

Goal Analysis for 2023-24

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Please see Annual Update for 2023-2024.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Please see Annual Update for 2023-2024.

An explanation of how effective the specific actions were in making progress toward the goal.

Please see Annual Update for 2023-2024.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Please see Annual Update for 2023-2024.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal

Goal #	Description	Type of Goal
02	Develop the physical, and social-emotional health of students in a physically, socially and emotionally safe environment causing connectedness with the district to increase.	Broad

State Priorities addressed by this goal.

1: Basics
5: Pupil Engagement
6: School Climate

An explanation of why the LEA has developed this goal.

Analysis of metric 6.D: % of educational partners that perceive school as safe or very safe (weighted equally by certificated staff, classified staff, students and parents) - 73.7% (BL, 20-21) to 81.2% (21-22) to 82.5% (22-23) to 77.5% (23-24) and metric 6.E: % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) - 85.7% (BL, 20-21) to 72.5% (21-22) to 72.5% (22-23) to 70% (23-24) Educational partner focus groups showed that having students be emotionally healthy (compassionate / empathetic) was a top priority for a majority of educational partner groups. PESD plans to continue to ensure that a high percentage of educational partners both perceive the schools are safe and that they have a high level of connectedness with the schools. These metrics along with actions that will staff an additional P.E. teacher/coach position for CECMS and continue to run the CCR and 21st Century Skills program that includes a MASTERS (Jr. Doctors) Academy, a STEM program, and a computer literacy program will help the district achieve this goal.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for year 3 Outcome	Current Difference from Baseline
02.01	1.C: Maintain the % on the <i>Facilities Inspection Tool</i> overall rating above (BL Yr: 23-24)	97.2%			90%	
02.02	5.A: Increase the School attendance rate to (BL Yr: 23-24)	95.8%			97%	
02.03	5.B: Decrease the % on Chronic absenteeism rate (CA Dashboard, Status) to (BL Yr: 22-23)	17.7%			12%	
02.04	5.C: Maintain the % on Middle school dropout rate at (BL Yr: 22-23)	0%			0%	
02.05	6.A: Decrease the % on Suspension rate (CA Dashboard, Status) to	1.5%			1.0%	

	(BL Yr: 22-23)					
02.06	6.B: Maintain the % on Expulsion rate at (BL Yr: 22-23)	0%			0%	
02.07	6.C.1: Increase the # on the <i>District School Climate Survey</i> overall index School Climate Rating to	77.5			80	
02.08	6.C.2: Increase the % of educational partners that perceive school as safe or very safe (weighted equally by certificated staff, classified staff, students and parents) to	77.5%			80%	
02.09	6.C.3: Increase the % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) to	70%			80%	

Actions

Action #	Title	Description	Total Funds	Contributing
02.01	MTSS (Behavioral)	<i>02.01:</i> Continue to modify and expand the MTSS tiered intervention system's supports for all students in need of behavioral intervention. Behavioral supports will include PBIS, anti-bullying, and other appropriate interventions. (LPLP, TAP)	\$0.00	No
02.02	MTSS (Social Emotional)	<i>02.02:</i> Continue to modify and expand the MTSS tiered intervention system for all students in need of social emotional intervention. Social emotional supports supports will include Second Step, and other appropriate interventions (LPLP, TAP)	\$0.00	No
02.03	After School Tutorial	<i>02.03:</i> Provide an After School Tutorial at CECMS with enrichment activities and individualized remediation.	\$54,000.00	No
02.04	School Psychologist	<i>02.04:</i> Staff a full-time school psychologist. (SEP)	\$146,015.00	No
02.05	Staff a speech pathologist position.	<i>02.05:</i> Staff a speech pathologist position to be shared with other Tri-City districts. (SEP)	\$87,608.00	No
02.06	Facility Maintenance	<i>02.06:</i> Staff the MOT department at appropriate levels to maintain safe, clean, and inviting facilities and provide appropriate transportation.	\$424,314.00	No
02.07	Extra-curricular Activities	<i>02.07:</i> Continue the support of clubs, intramural activities, and provide continued support for the athletics program.	\$1,620.00	No

02.08	School Nurse	<u>02.08</u> : Staff a school nurse position 55 days/year. (.30 FTE)	\$43,219.00	No
02.09	Special Education Coordinator	<u>02.09</u> : Staff a Special Ed Coordinator to oversee the district special education program. (SEP)	\$90,653.00	No
02.10	Counselor	<u>02.10</u> : Staff a full time counselor position with job duties to include discipline, academic support, social emotional support, MASTERS coordination, SSTs, and other duties. (LPLP , TAP)	\$146,014.00	Yes
02.11	ActVnet Safety and Security	<u>02.11</u> : Subscribe to ActVnet web-based solution to improve emergency response processes as well as school safety and security.	\$5,400.00	No

Goal Analysis for 2023-24

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Please see Annual Update for 2023-2024.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Please see Annual Update for 2023-2024.

An explanation of how effective the specific actions were in making progress toward the goal.

Please see Annual Update for 2023-2024.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Please see Annual Update for 2023-2024.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual

Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal

Goal #	Description	Type of Goal
03	Maintain high levels of parent, family and community engagement with the schools.	Broad

State Priorities addressed by this goal.

3: Parental Involvement

An explanation of why the LEA has developed this goal.

Analysis of metric 3.A.1: % on the District Parent Survey agreeing that district seeks parent input (Item 24) - 67.8% (BL, 20-21) to 67.5% (21-22) to 70.9% (22-23) to 81% (23-24) and shows that the overall trend was in a positive direction on the key indicators for this goal. PESD plans to continue to ensure that a high percentage of parents continue to feel that the LEA seeks parent input.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for year 3 Outcome	Current Difference from Baseline
03.01	3.A.1: Increase the % on the <i>District Parent Survey</i> agreeing that district seeks parent input (Item 24) to (BL Yr: 23-24)	81%			85%	
03.02	3.A.2: Increase the % of households responding to the <i>District Parent Survey</i> to (BL Yr: 23-24)	7%			20%	
03.03	3.B: Maintain the # of instances a parent of each unduplicated student participates in school program or service for UDS (per UDS average) above (BL Yr: 23-24)	2.1			2.0	
03.04	3.C: Increase the # of instances a parent of each exceptional needs student participates in a school program or service for ENS (per ENS average) to (BL Yr: 23-24)	1.7			2.0	

Actions

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Action #	Title	Description	Total Funds	Contributing
03.01	District Parent Resource Center	03.01: Continue to provide a <i>District Parent Resource Center</i> to support engagement of parents of unduplicated students by partnering closely with the Attendance and Engagement Office to conduct home visits and other outreach.	\$10,800.00	Yes
03.02	Community Liaison	03.02: Staff a Community Liaison position to run the <i>District Parent Resource Center</i> , to engage in outreach to parents, to provide parent coaching and training, and to provide other parent support as needed. (1 FTE @ \$64,800 / FTE)	\$64,800.00	Yes
03.03	Parent Workshops	03.03: Provide workshops, mentoring, and support to parents of unduplicated students designed to assist them in supporting their children academically through a Family Resource Center and particularly through the Parent Leadership Institute (PLI).	\$32,400.00	Yes

Goal Analysis for 2023-24

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Please see Annual Update for 2023-2024.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Please see Annual Update for 2023-2024.

An explanation of how effective the specific actions were in making progress toward the goal.

Please see Annual Update for 2023-2024.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Please see Annual Update for 2023-2024.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for 2024-25

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional LCFF Concentration Grant (15 percent)
\$4,081,534.00	\$545,394.00

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
45.31%	0.00%	\$0	45.31%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action # (s)	Identified Needs	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
01.04	An analysis of metric data shows that unduplicated students performance on the % meeting standard on CAASPP Math was 20.0%. To improve performance the educational partners believe the LEA needs Time to analyze unduplicated student data and to plan instruction and interventions for unduplicated students.	This collaboration time will be principally directed to improving student achievement of unduplicated students, particularly addressing learning loss gaps of these students. Collaboration time will be targeted to reviewing systems to improve the academic performance of unduplicated students. The focus of this time will be looking at data and practices that will increase unduplicated student outcomes.	% meeting standard on CAASPP Math

01.10	An analysis of metric data shows that unduplicated students performance on the % meeting standard on CAASPP ELA was 40.1%. To improve performance the educational partners believe the LEA needs Additional support for all unduplicated students in RLA and Math in need of Tier 2 or Tier 3 interventions.	This will provide an improved service to the district ELs by ensuring that teachers are focused on providing a designated ELD program, through dedicated curriculum, training, and time allotment. This action will address the needs of unduplicated students to have more focus and attention from each teacher in a reduced class size environment while also using the additional teaching sections to provide a broader course of study than would otherwise be available. Reduced class sizes have a strong impact on academic achievement of low income students. This action will maintain a student to teacher ratio at CECMS of 18.1.	% meeting standard on CAASPP ELA
01.13	An analysis of educational partner feedback reveals that unduplicated students Increased access to a broad course of study including high quality physical education is a high priority to our community, especially access to good education on how to take care of oneself.	The additional FTE coach/teacher positions will increase the broad course of study that our unduplicated students receive allowing students to receive higher quality instruction in P.E. because of lower class size. While we can not have this teacher work only with unduplicated students the decision for this increase came from the desire to give our unduplicated students additional support to develop healthy lifestyles.	% of students enrolled in required courses of study

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action # (s)	Identified Needs	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
01.02	An analysis of metric data shows that English Learner performance on the % meeting standard on CAASPP ELA was 40.1%. To improve performance the educational partners believe the LEA needs Additional support for all unduplicated students in RLA during regular classroom instruction.	EL students in the district need additional support to develop english proficiency. This action will provide an increased sections to the district ELs by ensuring that teachers are focused on providing a designated ELD program, through dedicated curriculum, training, and time allotment. At CECMS, enrollment 286, 36% of students are ELs. The district will be providing 7 sections of ELD and support classes for ELs, including 3 sections for newcomers, 3 sections of Math for ELs and 3 sections of ELD in order to reduce the class sizes. Also, the district will provide an ELD coordinator to oversee the program and track EL success.	% meeting standard on CAASPP ELA
01.03	An analysis of metric data shows that unduplicated students performance on the % meeting standard on CAASPP Math was 20.0%. To improve performance the educational partners believe the LEA needs Additional support for all unduplicated students in RLA and Math in need of Tier 2 or Tier 3 interventions.	This service is designed to provide increased instructional support to unduplicated students within the MTSS framework. Unduplicated students need systemic support in order to close the achievement gap with other students. The LEA attributes some of the progress in EL CAASPP performance to this action, but this data also highlights the need for continuing to improve the MTSS academic interventions. When implemented correctly MTSS has a track record of improving the academic achievement of all students. This action is designed to help improve performance on metric 4.A.1: Increase the % meeting standard on CAASPP ELA and metric 4.A.2: Increase the % meeting standard on CAASPP Math.	% meeting standard on CAASPP Math

01.06	An analysis of metric data shows that unduplicated students performance on the % meeting standard on CAASPP ELA was 40.1%. To improve performance the educational partners believe the LEA needs Early childhood interventions.	This will be an increased service providing more instructional time to the unduplicated students at the pre-K. PESD expects this action to increase the preparedness of coming into kindergarten as measured on beginning of year diagnostic assessments.	% meeting standard on CAASPP ELA
01.07	An analysis of metric data shows that English Learner performance on the % meeting standard on CAASPP ELA was 40.1%. To improve performance the educational partners believe the LEA needs Additional support for all unduplicated students in RLA during regular classroom instruction and during Tiered interventions.	The increased one on one support that these positions provide will be directed toward unduplicated students in assisting them in successful use of the Learning Lab to close their learning loss gap. PESD expects this action to increase the ELA and Math CAASPP performance of unduplicated students.	% meeting standard on CAASPP ELA
01.11	An analysis of metric data shows that English Learner performance on the % of ELs making progress towards English Proficiency (CA Dashboard, Status) was 54.9%. To improve performance the educational partners believe the LEA needs Improved percentage of English Learners being reclassified to fluent english proficient.	This will provide an increased service to the district ELs by providing additional PD to ensure that teachers are equipped to teach to the ELD Frameworks. ELs need teachers with increased ability to provide high quality ELD instruction, so that ELs can increase their perforamcne on the ELPAC. On the most recent ELPAC (2022 Dashboard) 48.1% made progress towards English proficiency. The district target is 52%. This action is designed to help improve performance on metric 4.H Increase the % % of English Learner Progress (CA Dashboard, Status).	% of English Learner Progress (CA Dashboard, Status)
01.12	An analysis of educational partner feedback reveals that unduplicated students need more support to access working technology to benefit from the district's technology infused instruction.	All educational partners agreed that technology needs to be infused into lessons for improved instruction and better career and college readiness. The delivery of Chromebooks to all students will principally focus on ensuring the all unduplicated students have access to functional Chromebook learning devices. This service is designed to provide increased and improved instructional opportunities for unduplicated students particularly in ELA and Math. For example PESD expects this action will help EL students improve upon their 22.5% and 10.8% proficient outcomes on the most recent CAASPP.	% meeting standard on CAASPP Math

02.10	An analysis of metric data shows that unduplicated students performance on the School attendance rate was 95.8%. To improve performance the educational partners believe the LEA needs increased overall health and wellness of the LEA's unduplicated students as measured by the ESE Student Survey.	Unduplicated students need a greater amount of academic, behavioral and social emotional support in order to close the achievement gap with other students. This counselor will provide academic support and guidance that will be principally directed to unduplicated students. This action is meant to improve performance of unduplicated students on metrics 5.B: Decrease the % on Chronic absenteeism rate (CA Dashboard, Status) and 6. A: Decrease the % on Suspension rate (CA Dashboard, Status).	School attendance rate
03.01	An analysis of metric data shows that unduplicated students performance on the % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) was 70%. To improve performance the educational partners believe the LEA needs Increased parent participation from the families of unduplicated students in school planning.	Many parents of unduplicated students, particularly EL students, need additional assistance in learning how to best support their students academic progress. The <i>Parent Resource Center</i> is a counseling, training, and mentoring center that primarily serves the districts EL and low-income families.	% of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents)
03.02	An analysis of metric data shows that unduplicated students performance on the % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) was 70%. To improve performance the educational partners believe the LEA needs Increased parent participation from the families of unduplicated students in school planning.	See action 03.02 for explanation.	% of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents)

03.03	An analysis of metric data shows that unduplicated students performance on the % of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents) was 70%. To improve performance the educational partners believe the LEA needs Increased parent understanding from the families of unduplicated students about how to help their students succeed in school.	The <i>Parent Resource Center</i> workshops are completely directed towards counseling, training, the parents of unduplicated students.	% of educational partners that report high connectedness with school (weighted equally by certificated staff, classified staff, students and parents)
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For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

03.03 - Parent Workshops: Increased parent understanding from the families of unduplicated students about how to help their students succeed in school.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

These staffing increases are found in actions 01.03, 01.10, 01.11 and 01.13.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	1 : 25
Staff-to-student ratio of certificated staff providing direct services to students	N/A	1 : 16

2024-25 Total Expenditures Table

LCAP Year 24-25	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants(Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover - Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	\$9,008,814.00	\$4,081,534.00	45.31%	0.00%	45.31%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$5,378,370.00	\$259,809.00	\$0.00	\$178,289.00	\$5,816,468.00	\$5,240,166.00	\$576,302.00

Goal	Action	Action Title	Students Group (s)	Contributing to Increased or Improved Services	Scope	Unduplica ted Students Group (s)	Location	Time Span	Total Personnel	Total Non- Personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned % of Improved Services
01	01	Assessment System	All	No	LEA-wide	All	All Schools	ongoi ng	\$0	\$3,780	\$3,780.00	\$0.00	\$0.00	\$0.00	\$3,780.00	0.0%
01	02	ELD and RLA Intervention	English Learners	Yes	Limited to Unduplica ted Student Group(s)	English Learners	All Schools	ongoi ng	\$289,254	\$0	\$289,254.00	\$0.00	\$0.00	\$0.00	\$289,254.00	0.0%
01	03	MTSS (Academic)	English Learners Foster Youth Low Income	Yes	Limited to Unduplica ted Student Group(s)	English Learners Foster Youth Low Income	All Schools	ongoi ng	\$347,104	\$0	\$347,104.00	\$0.00	\$0.00	\$0.00	\$347,104.00	0.0%

2024-25 Total Expenditures Table

Goal	Action	Action Title	Students Group (s)	Contributing to Increased or Improved Services	Scope	Unduplica ted Students Group (s)	Location	Time Span	Total Personnel	Total Non-Personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned % of Improved Services
01	04	Collaboration Time	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ongoi ng	\$150,412	\$0	\$150,412.00	\$0.00	\$0.00	\$0.00	\$150,412.00	0.0%
01	05	AVID	English Learners Low Income	No	LEA-wide	English Learners Low Income	All Schools	ongoi ng	\$0	\$28,863	\$0.00	\$0.00	\$0.00	\$28,863.00	\$28,863.00	0.0%
01	06	TK / Pre-School Program	English Learners Foster Youth Low Income	Yes	Limited to Unduplica ted Student Group(s)	English Learners Foster Youth Low Income	All Schools	ongoi ng	\$257,114	\$0	\$257,114.00	\$0.00	\$0.00	\$0.00	\$257,114.00	0.0%
01	07	Instructional Support Positions	English Learners Foster Youth Low Income	Yes	Limited to Unduplica ted Student Group(s)	English Learners Foster Youth Low Income	All Schools	ongoi ng	\$676,284	\$0	\$676,284.00	\$0.00	\$0.00	\$0.00	\$676,284.00	0.0%
01	08	Instructional Support Positions in Special Ed	All	No	LEA-wide	All	All Schools	ongoi ng	\$277,580	\$0	\$277,580.00	\$0.00	\$0.00	\$0.00	\$277,580.00	0.0%

2024-25 Total Expenditures Table

Goal	Action	Action Title	Students Group (s)	Contributing to Increased or Improved Services	Scope	Unduplica ted Students Group (s)	Location	Time Span	Total Personnel	Total Non-Personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned % of Improved Services
01	09	Special Education Teachers	Students with Disabilities	No	LEA-wide	Students with Disabilitie s	All Schools	ongoi ng	\$514,228	\$0	\$148,212.00	\$259,809.00	\$0.00	\$106,207.00	\$514,228.00	0.0%
01	10	ELD and RLA Intervention	Low Income English Learners	Yes	LEA-wide	Low Income English Learners	All Schools	ongoi ng	\$1,394,495	\$0	\$1,394,495.00	\$0.00	\$0.00	\$0.00	\$1,394,495.00	0.0%
01	11	Professional Development (ELD)	Low Income English Learners	Yes	Limited to Unduplica ted Student Group(s)	Low Income English Learners	All Schools	ongoi ng	\$0	\$3,240	\$3,240.00	\$0.00	\$0.00	\$0.00	\$3,240.00	0.0%
01	12	Devices Access	English Learners Foster Youth Low Income	Yes	Limited to Unduplica ted Student Group(s)	English Learners Foster Youth Low Income	All Schools	ongoi ng	\$0	\$323,946	\$323,946.00	\$0.00	\$0.00	\$0.00	\$323,946.00	0.0%
01	13	P.E. teacher	English Learners Low Income	Yes	LEA-wide	English Learners Low Income	All Schools	ongoi ng	\$385,671	\$0	\$385,671.00	\$0.00	\$0.00	\$0.00	\$385,671.00	0.0%

2024-25 Total Expenditures Table

Goal	Action	Action Title	Students Group (s)	Contributing to Increased or Improved Services	Scope	Unduplica ted Students Group (s)	Location	Time Span	Total Personnel	Total Non-Personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned % of Improved Services
01	14	21st Century Skills Program	All	No	LEA-wide	All	Specific Grade Spans: 6 -8	ongoi ng	\$36,054	\$0	\$36,054.00	\$0.00	\$0.00	\$0.00	\$36,054.00	0.0%
01	15	Art, Music, and Vocational Education	All	No	LEA-wide	All	All Schools	ongoi ng	\$0	\$21,600	\$21,600.00	\$0.00	\$0.00	\$0.00	\$21,600.00	0.0%
02	01	MTSS (Behavioral)	All	No	LEA-wide	All	All Schools	ongoi ng	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
02	02	MTSS (Social Emotional)	All	No	LEA-wide	All	All Schools	ongoi ng	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
02	03	After School Tutorial	All	No	LEA-wide	All	All Schools	ongoi ng	\$0	\$54,000	\$54,000.00	\$0.00	\$0.00	\$0.00	\$54,000.00	0.0%

2024-25 Total Expenditures Table

Goal	Action	Action Title	Students Group (s)	Contributing to Increased or Improved Services	Scope	Unduplica- ted Students Group (s)	Location	Time Span	Total Personnel	Total Non-Personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned % of Improved Services
02	04	School Psychologist	All	No	LEA-wide	All	All Schools	ongoi ng	\$146,015	\$0	\$146,015.00	\$0.00	\$0.00	\$0.00	\$146,015.00	0.0%
02	05	Staff a speech pathologist position.	All	No	LEA-wide	All	All Schools	ongoi ng	\$87,608	\$0	\$87,608.00	\$0.00	\$0.00	\$0.00	\$87,608.00	0.0%
02	06	Facility Maintenance	All	No	LEA-wide	All	All Schools	ongoi ng	\$424,314	\$0	\$424,314.00	\$0.00	\$0.00	\$0.00	\$424,314.00	0.0%
02	07	Extra-curricular Activities	All	No	LEA-wide	All	All Schools	ongoi ng	\$0	\$1,620	\$1,620.00	\$0.00	\$0.00	\$0.00	\$1,620.00	0.0%
02	08	School Nurse	All	No	LEA-wide	All	All Schools	ongoi ng	\$43,219	\$0	\$0.00	\$0.00	\$0.00	\$43,219.00	\$43,219.00	0.0%

2024-25 Total Expenditures Table

Goal	Action	Action Title	Students Group (s)	Contributing to Increased or Improved Services	Scope	Unduplica- ted Students Group (s)	Location	Time Span	Total Personnel	Total Non-Personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned % of Improved Services
02	09	Special Education Coordinator	Students with Disabilities	No	LEA-wide	Students with Disabilities	All Schools	ongoing	\$0	\$90,653	\$90,653.00	\$0.00	\$0.00	\$0.00	\$90,653.00	0.0%
02	10	Counselor	English Learners Low Income	Yes	Limited to Unduplicated Student Group(s)	English Learners Low Income	All Schools	ongoing	\$146,014	\$0	\$146,014.00	\$0.00	\$0.00	\$0.00	\$146,014.00	0.0%
02	11	ActVnet Safety and Security	All	No	LEA-wide	All	All Schools	ongoing	\$0	\$5,400	\$5,400.00	\$0.00	\$0.00	\$0.00	\$5,400.00	0.0%
03	01	District Parent Resource Center	English Learners Low Income	Yes	Limited to Unduplicated Student Group(s)	English Learners Low Income	All Schools	ongoing	\$0	\$10,800	\$10,800.00	\$0.00	\$0.00	\$0.00	\$10,800.00	0.0%
03	02	Community Liaison	English Learners Low Income	Yes	Limited to Unduplicated Student Group(s)	English Learners Low Income	All Schools	ongoing	\$64,800	\$0	\$64,800.00	\$0.00	\$0.00	\$0.00	\$64,800.00	0.0%

2024-25 Total Expenditures Table

Goal	Action	Action Title	Students Group (s)	Contributing to Increased or Improved Services	Scope	Unduplica- ted Students Group (s)	Location	Time Span	Total Personnel	Total Non-Personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned % of Improved Services
03	03	Parent Workshops	Low Income English Learners	Yes	Limited to Unduplica- ted Student Group(s)	Low Income English Learners	All Schools	ongoi- ng	\$0	\$32,400	\$32,400.00	\$0.00	\$0.00	\$0.00	\$32,400.00	0.0%

2024-25 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover - Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$9,008,814	\$4,081,534	45.31%	0.00%	45.31%	\$4,081,534	0.00%	45.31%	Total:	\$4,081,534
								LEA-wide Total:	\$1,930,578
								Limited Total:	\$2,150,956
								Schoolwide Total:	\$0

Goal	Action	Action Title	Contributing to Increased or Improved Services	Scope	Unduplicated Students Group (s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned % of Improved Services
01	02	ELD and RLA Intervention	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	\$289,254.00	0.0%
01	03	MTSS (Academic)	Yes	Limited to Unduplicated Student Group(s)	English Learners Foster Youth Low Income	All Schools	\$347,104.00	0.0%
01	04	Collaboration Time	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$150,412.00	0.0%
01	06	TK / Pre-School Program	Yes	Limited to Unduplicated Student Group(s)	English Learners Foster Youth Low Income	All Schools	\$257,114.00	0.0%
01	07	Instructional Support Positions	Yes	Limited to Unduplicated Student Group(s)	English Learners Foster Youth Low Income	All Schools	\$676,284.00	0.0%

2024-25 Contributing Actions Table

Goal	Action	Action Title	Contributing to Increased or Improved Services	Scope	Unduplicated Students Group (s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned % of Improved Services
01	10	ELD and RLA Intervention	Yes	LEA-wide	Low Income English Learners	All Schools	\$1,394,495.00	0.0%
01	11	Professional Development (ELD)	Yes	Limited to Unduplicated Student Group(s)	Low Income English Learners	All Schools	\$3,240.00	0.0%
01	12	Devices Access	Yes	Limited to Unduplicated Student Group(s)	English Learners Foster Youth Low Income	All Schools	\$323,946.00	0.0%
01	13	P.E. teacher	Yes	LEA-wide	English Learners Low Income	All Schools	\$385,671.00	0.0%
02	10	Counselor	Yes	Limited to Unduplicated Student Group(s)	English Learners Low Income	All Schools	\$146,014.00	0.0%
03	01	District Parent Resource Center	Yes	Limited to Unduplicated Student Group(s)	English Learners Low Income	All Schools	\$10,800.00	0.0%
03	02	Community Liaison	Yes	Limited to Unduplicated Student Group(s)	English Learners Low Income	All Schools	\$64,800.00	0.0%
03	03	Parent Workshops	Yes	Limited to Unduplicated Student Group(s)	Low Income English Learners	All Schools	\$32,400.00	0.0%

2023-24 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals:	\$5,715,079.00	\$7,019,972.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
01	01	Assessment System	No	\$3,500.00	\$3,500.00
01	02	ELD and RLA Intervention	Yes	\$277,684.00	\$282,000.00
01	03	MTSS (Academic supports)	Yes	\$352,102.00	\$560,416.00
01	04	Collaboration Time	Yes	\$150,412.00	\$155,220.00
01	05	AVID	No	\$26,725.00	\$33,282.00
01	06	TK / Pre-School Program	Yes	\$233,959.00	\$414,530.00
01	07	Instructional Support Positions	Yes	\$598,057.00	\$548,100.00
01	08	Instructional Support Positions in Special Ed	No	\$277,580.00	\$230,500.00

2023-24 Annual Update Table

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
01	09	Special Education Teachers	No	\$514,228.00	\$520,660.00
01	10	ELD and RLA Intervention	Yes	\$1,319,904.00	\$1,328,000.00
01	11	Professional Development (ELD)	Yes	\$3,000.00	\$3,000.00
02	01	Devices Access	Yes	\$299,950.00	\$4,000.00
02	02	P.E. teachers	Yes	\$321,393.00	\$345,000.00
02	03	21st Century Skills Program	Yes	\$33,384.00	\$45,494.00
02	04	Coding Classes	No	\$0.00	\$0.00
02	05	Art, Music, and Vocational Education	No	\$20,000.00	\$20,600.00
02	06	Tech Support Department	No	\$263,340.00	\$445,053.00
03	01	MTSS (Behavior Intervention)	Yes	\$0.00	\$0.00

2023-24 Annual Update Table

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
03	02	MTSS (Social emotional supports)	Yes	\$0.00	\$0.00
03	03	After School Tutorial	No	\$50,000.00	\$49,000.00
03	04	School Psychologist	Yes	\$135,200.00	\$177,576.00
03	05	Staff a speech pathologist position.	Yes	\$81,120.00	\$82,000.00
03	06	MOT Department	No	\$392,885.00	\$945,176.00
03	07	Extra-curricular Activities	No	\$1,500.00	\$390,127.00
03	08	School Nurse	No	\$40,019.00	\$38,291.00
03	09	Special Education Coordinator	No	\$83,938.00	\$85,787.00
03	10	Counselor	Yes	\$135,199.00	\$158,058.00
03	11	Planada Virtual Academy	No	\$0.00	\$0.00

2023-24 Annual Update Table

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
04	01	District Parent Resource Center	Yes	\$10,000.00	\$10,000.00
04	02	Community Liaison	Yes	\$60,000.00	\$114,902.00
04	03	Parent Workshops	Yes	\$30,000.00	\$29,700.00

2023-24 Contributing Actions Annual Update Table

6. Estimated Actual LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 4 from 7)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Actual Percentage of Improved Services (%)	Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
\$4,001,082.00	\$4,041,364	\$4,257,996	-\$216,632	4.00%	4.00%	0.00%

Goal	Action	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Action (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input %)
01	02	ELD and RLA Intervention	Yes	\$277,684	\$282,000	0.0%	0.0%
01	03	MTSS (Academic supports)	Yes	\$352,102	\$560,416	0.0%	0.0%
01	04	Collaboration Time	Yes	\$150,412	\$155,220	0.0%	0.0%
01	06	TK / Pre-School Program	Yes	\$233,959	\$414,530	0.0%	0.0%
01	07	Instructional Support Positions	Yes	\$598,057	\$548,100	0.0%	0.0%
01	10	ELD and RLA Intervention	Yes	\$1,319,904	\$1,328,000	0.0%	0.0%

2023-24 Contributing Actions Annual Update Table

Goal	Action	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Action (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input %)
01	11	Professional Development (ELD)	Yes	\$3,000	\$3,000	0.0%	0.0%
02	01	Devices Access	Yes	\$299,950	\$4,000	0.0%	0.0%
02	02	P.E. teachers	Yes	\$321,393	\$345,000	0.0%	0.0%
02	03	21st Century Skills Program	Yes	\$33,384	\$45,494	0.0%	0.0%
03	01	MTSS (Behavior Intervention)	Yes	\$0	\$0	2.0%	2.0%
03	02	MTSS (Social emotional supports)	Yes	\$0	\$0	2.0%	2.0%
03	04	School Psychologist	Yes	\$135,200	\$177,576	0.0%	0.0%
03	05	Staff a speech pathologist position.	Yes	\$81,120	\$82,000	0.0%	0.0%
03	10	Counselor	Yes	\$135,199	\$158,058	0.0%	0.0%

2023-24 Contributing Actions Annual Update Table

Goal	Action	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Action (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input %)
04	01	District Parent Resource Center	Yes	\$10,000	\$10,000	0.0%	0.0%
04	02	Community Liaison	Yes	\$60,000	\$114,902	0.0%	0.0%
04	03	Parent Workshops	Yes	\$30,000	\$29,700	0.0%	0.0%

2023-24 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	LCFF Carryover - Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9 plus 8)	12. LCFF Carryover - Dollar Amount (Subtract 11 from 10 and multiply 9)	13. LCFF Carryover Percentage (12 divided by 9)
\$8,986,919	\$4,001,082	0.00%	44.52%	\$4,257,996	4.00%	51.38%	\$0	0.00%

Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

Goals and Actions

Goal(s)

Description:

Copy and paste verbatim from the 2023–24 LCAP.

Measuring and Reporting Results

- Copy and paste verbatim from the 2023–24 LCAP.

Metric:

- Copy and paste verbatim from the 2023–24 LCAP.

Baseline:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 1 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 2 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 3 Outcome:

- When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

Desired Outcome for 2023–24:

- Copy and paste verbatim from the 2023–24 LCAP.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Enter information in this box when completing the 2023–24 LCAP Annual Update.	Copy and paste verbatim from the 2023–24 LCAP.

Goal Analysis

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the three-year LCAP cycle. “Effectiveness” means the degree to which the actions were successful in producing the desired result and “ineffectiveness” means that the actions did not produce any significant or desired result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.

- When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
- Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

California Department of Education
November 2023

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

- Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
 - **NOTE:** As specified in *EC* Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to *EC* Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, *EC* Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.
- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;

- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: EC sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: EC Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and

- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and
- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process

- Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
 - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:

- The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
- The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
 - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.

- Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
 - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
 - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.

- If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.
- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
 - These required actions will be effective for the three-year LCAP cycle.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the

identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA’s needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5

CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.

- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
 - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.

- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and

determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
 - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**

- This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).

- **7. Total Estimated Actual Expenditures for Contributing Actions**

- This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).

- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

- This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).

- **5. Total Planned Percentage of Improved Services (%)**

- This amount is the total of the Planned Percentage of Improved Services column.

- **8. Total Estimated Actual Percentage of Improved Services (%)**

- This amount is the total of the Estimated Actual Percentage of Improved Services column.

- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**

- This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**

- This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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