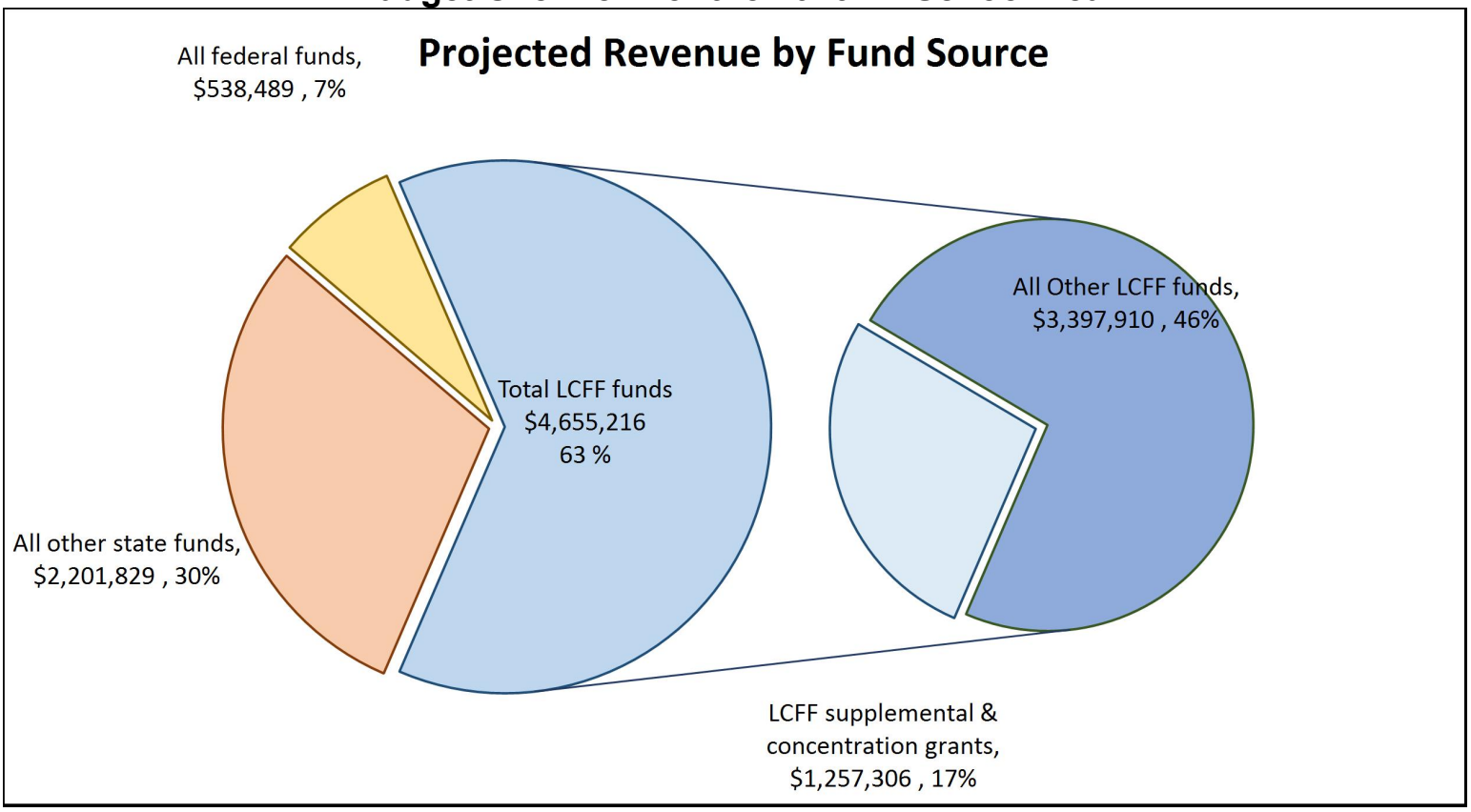
LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Aspire Junior Collegiate Academy
CDS Code: 19647330114884
School Year: 2026-27
LEA contact information:
Celinda Guerrero
Principal
AspireJCA@aspirepublicschools.org
(323) 583-5421

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (Foster Youth, English learners, and low-income students).

Budget Overview for the 2026-27 School Year

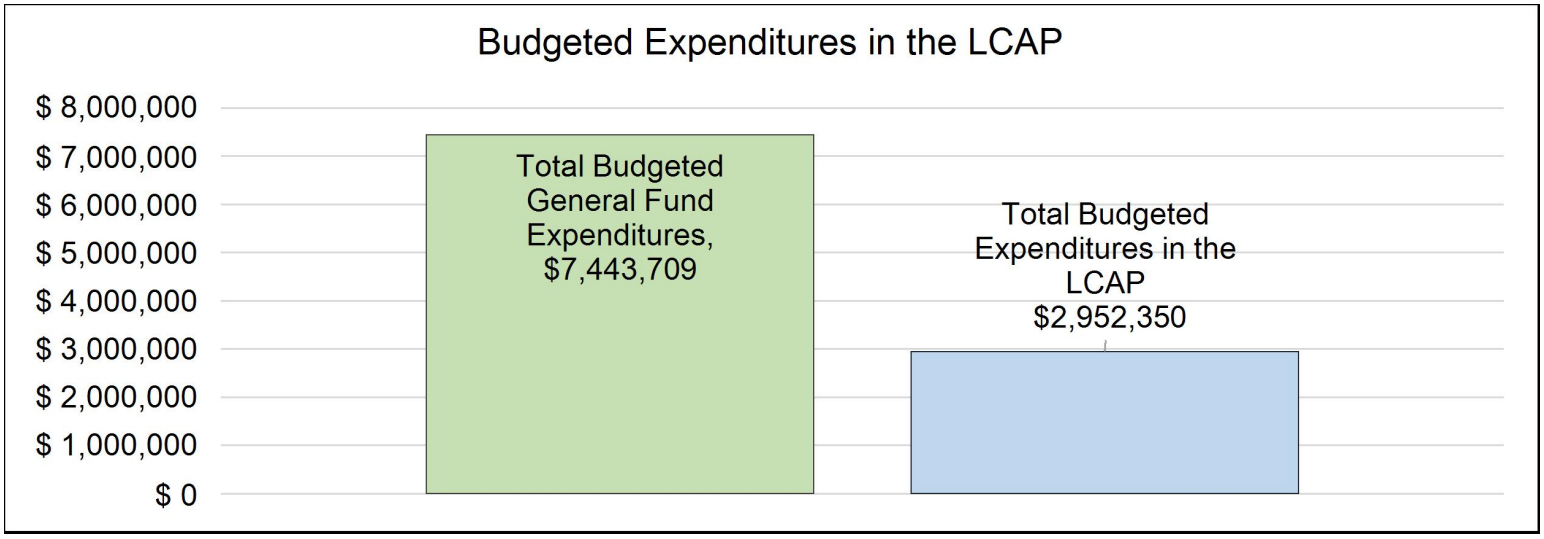


This chart shows the total general purpose revenue Aspire Junior Collegiate Academy expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Aspire Junior Collegiate Academy is $7,395,534, of which $4,655,216 is Local Control Funding Formula (LCFF), $2,201,829 is other state funds, $0 is local funds, and $538,489 is federal funds. Of the $4,655,216 in LCFF Funds, $1,257,306 is generated based on the enrollment of high needs students (Foster Youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Aspire Junior Collegiate Academy plans to spend for 2026-27. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Aspire Junior Collegiate Academy plans to spend $7,443,709 for the 2026-27 school year. Of that amount, $2,952,350 is tied to actions/services in the LCAP and $4,491,359 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

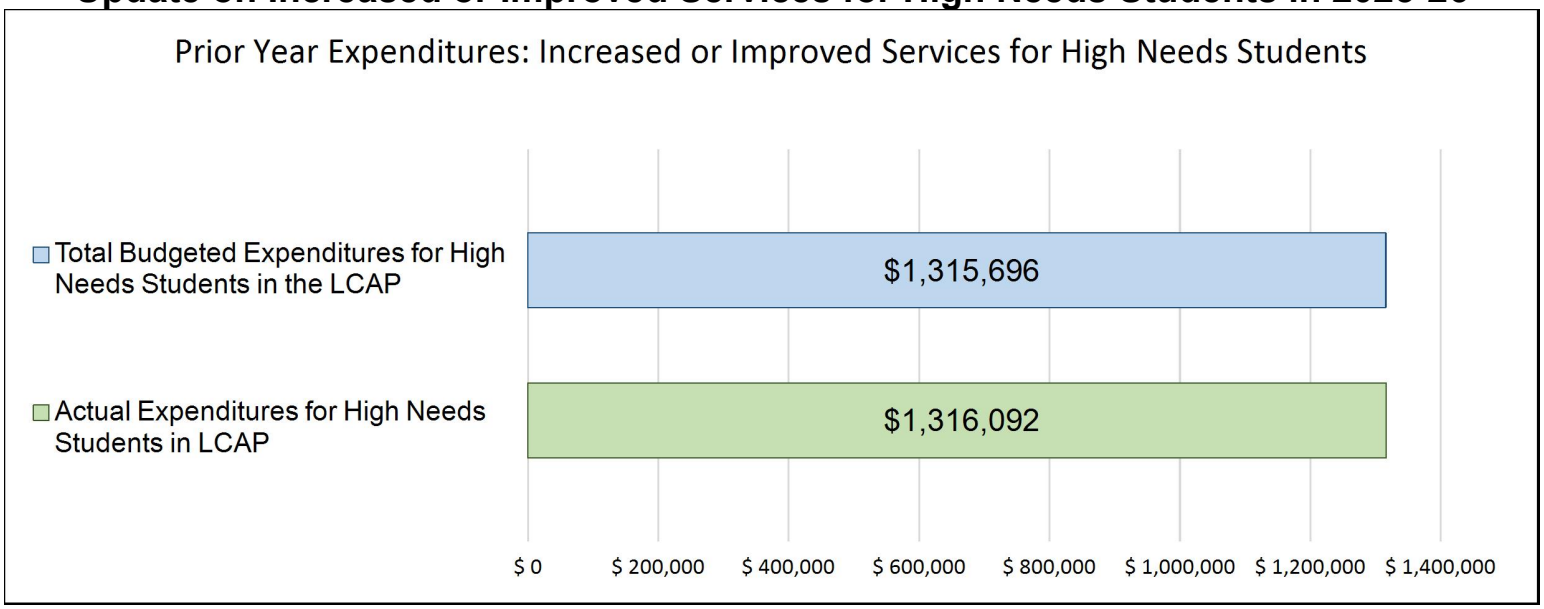
It's crucial to emphasize that while the LCAP plays a central role in resource allocation, it does not encompass the entirety of LEA expenditures. The General Fund, which covers expenses beyond the LCAP framework, encompasses a broad spectrum of services and administrative functions, including but not limited to operational costs for fundamental LEA functions such as administration, utilities, and cafeteria services.

Increased or Improved Services for High Needs Students in the LCAP for the 2026-27 School Year

In 2026-27, Aspire Junior Collegiate Academy is projecting it will receive $1,257,306 based on the enrollment of Foster Youth, English learner, and low-income students. Aspire Junior Collegiate Academy must describe how it intends to increase or improve services for high needs students in the LCAP. Aspire Junior Collegiate Academy plans to spend $1,257,670 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2025-26



This chart compares what Aspire Junior Collegiate Academy budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Aspire Junior Collegiate Academy estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2025-26, Aspire Junior Collegiate Academy's LCAP budgeted $1,315,696 for planned actions to increase or improve services for high needs students. Aspire Junior Collegiate Academy actually spent $1,316,092 for actions to increase or improve services for high needs students in 2025-26.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Aspire Junior Collegiate Academy	Celinda Guerrero Principal	AspireJCA@aspirepublicschools.org (323) 583-5421

Plan Summary [2026-27]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Aspire Junior Collegiate Academy (JCA) is a TK-5 public charter school located in Huntington Park and part of the Aspire Public Schools network. Established in 2007, JCA has a small, close-knit campus with 12 classrooms and an annual enrollment of 330 students. The student body is predominantly Hispanic (95%), with 94% of students qualifying for free or reduced lunch, reflecting the school's commitment to serving the local community and addressing the needs of its families.

Under the leadership of Principal Celinda Guerrero, a first-generation college graduate and long-time member of the Aspire network, JCA is committed to fostering academic success, student well-being, and a culture of belonging. Principal Guerrero's focus on data-driven instruction ensures that all students receive personalized learning experiences that meet their unique needs. The school also prioritizes social-emotional learning and actively promotes anti-racist and anti-discrimination practices to create an inclusive and safe environment for all students and families.

JCA is deeply rooted in Aspire's Core Values: Joy, Bienestar (Well-Being), Culture of Belonging, Agency + Self-Determination, and Community Partnership. These values guide all aspects of the school's work, from classroom instruction to campus-wide initiatives, creating an environment where students feel supported, valued, and empowered to succeed. The school actively involves families in its mission through open communication, parent engagement events, and opportunities to participate in the school community.

Aspire Junior Collegiate Academy's vision is to empower students to build fulfilling and liberated futures for themselves and their communities. The school's mission emphasizes on instilling students with the confidence to attempt the unknowns and the courage to

advocate for their needs, by providing a rigorous and joyful academic experience, promoting inclusivity, and addressing systemic inequities that have historically impacted marginalized communities.

Through its focus on academic excellence, student well-being, and family partnerships, JCA continues to create a nurturing and dynamic learning environment where students are equipped to thrive in their educational journeys and beyond.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Successes:
Aspire JCA's suspension rate is at blue with 0% suspensions. The English Learner Progress Indicator (ELPI) demonstrated growth in 23-24 JCA had a score of 38.8% and then in 24-25 had an increase of 10.1% which landed in the green with a ELPI score of 48.9%. Aspire JCA had growth in all categories for math (Whole School, Socio-economically Disadvantaged, English Learners, Hispanic, and Special Education). In Math Aspire JCA demonstrated growth in the categories of Whole School, Socio-Economically Disadvantaged, English Learners and Hispanic. Aspire JCA is most excited to see and celebrate the growth that our English Learners made in ELA. Aspire JCA's English Learners in 23-24 had a DFS of -71.9 and were in red, then in 24-25 our ELs had an increase of 18.9 pts and jumped to yellow.

Challenges:
However, when acknowledging the growth and gains that Aspire JCA made in all categories for math and growth in some areas for ELA we did see that our Special Education group for ELA declined. Our SWD went from a DFS of -101 to declining 8.4 points and ending with a DFS of -109.5. Another challenge that we noted was the small increase in Chronic Absenteeism for our English Language Learners. Our ELs increased by 0.6% in chronic absenteeism moving them to the red.

Action Taken:
To address this challenges, Aspire JCA is reflecting on the action steps we took that supported the growth for English Language Learners. In the 25-26 school year Aspire JCA continued with having an Instructional Aide who provides intervention and supports to students identified as an English Language Learner and Newcomer. We duplicated this practice by increasing the intervention team and hiring a part-time instructional aide who provides interventions and supports to Dually Identified Students (SWD and ELs). The support that Dually Identified students are receiving is in addition to the Gen. Ed supports and the services they receive through their IEP. This 25-26 school year Aspire JCA was able to increase the number of Education Specialist to provide inclusive supports during ELA blocks. To address the Chronic Absenteeism for English Language Learners the Aspire Regional Office has assigned Specialist called Newcomer & Attendance Support Specialsit to school sites to support with attendance, family engagement and designated EL supports. The Instructional Aides assigned to ELs, Newcomers and Dually Identified students track data and communicate frequently with families when a student is absent. These actions are designed to support Students with Disabilities and English Language Learners; they align to our LCAP goals.

As required by the LCAP template, the actions related to the student groups and state indicators identified in the 2022–23 California School Dashboard as performing at the lowest performance level (red) will remain unchanged throughout the three-year LCAP cycle. These groups

and indicators, which have guided the development of actions and services, are as follows: Chronic Absenteeism: All Students, English Learner, Hispanic, Socioeconomically Disadvantaged

JCA has unexpended Learning Recovery Emergency Block Grant (LREBG) funds that will be carried forward into the 2026–27 school year. These funds will continue to support Goal 4, Action 4.1 (ELA) and Goal 4, Action 4.2 (Math). As permitted by the LCAP template, the rationale for selecting these actions, the alignment of the actions to allowable uses of LREBG funds, and the manner in which the actions address the literacy and mathematics needs identified through the school's needs assessment are described within the action descriptions under Goal 4.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

N/A

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

N/A

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Teachers	JCA teaching staff is involved in the development of the LCAP through staff meetings and completing a staff survey focused on creating a needs assessment focused on the 8 priorities of the LCAP.
Principals and Admin	The administrative team is involved in the development of the LCAP through data analysis, participating in professional development and when reflecting on the school wide budget focusing on the 8 priorities of the LCAP.
Other School Personnel	JCA personnel are involved in the development of the LCAP through participating in professional development and completing a staff survey (02/27/26)
Parents	JCA parents are involved in the development of the LCAP through family surveys (02/13/26), SSC (10/31/25, 12/12/25, 02/27/26), ELAC (11/21/25, 01/23/26) and Coffee with the Principal (02/27/26)
Students	JCA students complete the Panorama Survey two times in the school year where they have an opportunity to share their feedback about their school experience.
SELPA (Special Education)	JCA consults regularly with SELPA representatives through quarterly meetings (held in early fall, winter, spring, and summer) to discuss program development, accommodations, and access to specialized services.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

There are no major changes to the LCAP.

Aspire JCA will make one addition in Goal 3: We actively recruit and sustain educators and school staff dedicated to anti-racism, enabling them to guide students in developing an empowered anti-racist perspective that instills a sense of responsibility to address injustices at both local and global levels. Based on Stakeholder feedback and reviewing data; JCA's math data grew due to the implementation of a new math curriculum. In response to implementing a new ELA and Phonics Curriculum in the 26-27SY, Aspire JCA will provide educators with release days to internalize the new curriculum and lessons, identify opportunities for student discourse and collect formative data.

Based on stakeholder feedback Aspire Junior Collegiate Academy will continue to implement the actions stated in the previous LCAP. The following was shared by Stakeholders:

SSC: Stakeholders would like to continue offering enrichment classes to students (Art and Music). JCA will continue to provide Art to students by maintaining the Art Teacher. JCA will continue to provide Music to students by maintaining their partnership with Education through Music. Stakeholders expressed the need to continue a focus on improving Attendance by continuing Attendance Incentives; this was based on the data showing an improvement for 4 out of 5 groups on the California Dashboard. Stakeholders noted that 1 out of 5 declined by less than 1% and that demonstrates that the current incentives are showing progress. Stakeholders recommended to continue using the Community Schools grant to maintain the Instructional Aide focused on supporting ELs and Newcomers as the data demonstrated that the EL group grew the most and outperformed the state of California in both ELA and Math. Stakeholders also recommended to continue with utilizing the Community Schools Grant to have a part-time Instructional Aide to support Dually Identified students because the role had only been implemented this school year and there is no data to demonstrate growth yet, since the role is similar to the Instructional Aide supporting ELs the stakeholders determined this was a good shift in supporting students who are identified as Dually Identified (SPED and EL).

ELAC: Stakeholders also recommended to continue using the Community Schools grant to maintain the Instructional Aide focused on supporting ELs and Newcomers as the data demonstrated that the EL group grew the most and outperformed the state of California in both ELA and Math. Stakeholders also recommended to continue with utilizing the Community Schools Grant to have a part-time Instructional Aide to support Dually Identified students because the role had only been implemented this school year and there is no data to demonstrate growth yet, since the role is similar to the Instructional Aide supporting ELs the stakeholders determined this was a good shift in supporting students who are identified as Dually Identified (SPED and EL).

Coffee with the Principal and Family survey: Stakeholders shared that they would like to have both Music and Art continue as it also supports students SEL needs.

Staff PD and Staff Survey: Stakeholders shared that they would like to continue having Music and Art as it does two things; it supports students SEL and creativity along with provide educators with time to plan lessons as the Music and Art teacher are directing the class. Stakeholders expressed the appreciation for the Instructional Aides in the intervention focus and seeing subgroups grow in their data.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	We are committed to empowering every student to flourish academically with equitable learning experiences, ensuring they not only maintain their unique identity but also strengthen their bonds with the community, fostering a collective journey towards excellence.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 7: Course Access (Conditions of Learning)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

Aspire remains committed to accelerating student progress. This means providing robust interventions, differentiated instruction, and a high-quality education for all. Our goal is to ensure equitable outcomes, dismantling achievement gaps that have historically disadvantaged certain groups. This aligns perfectly with Aspire's mission: empowering students for success in college or any path that reflects their unique identities. We'll achieve this by delivering rigorous, standards-based curriculum, instruction, and data-driven support to propel student achievement.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	Smarter Balanced Assessment (SBAC) Results in English Language Arts (ELA) DFS CA School Dashboard	2022-2023 SBAC ELA DFS All: -43.4 African American/Black: Data not displayed English Learners: -61.1 Socioeconomically disadvantaged: -41.6 Hispanic/Latinx: -42.8	2023-2024 SBAC ELA DFS All Students: -46.8 English Learner: -71.9 Socioeconomically Disadvantaged: -49.9	2024-2025 SBAC ELA DFS All Students: -37.1 English Learner: -53 English Learners Only: -89.4 English Only: -30.4	2025-2026 SBAC ELA DFS All: -28.70 African American/Black: Data not displayed English Learners: -46.40	All Students: Increased 6.3 English Learner: Increased 8.1 Hispanic: Increased 4.5 Socioeconomically Disadvantaged: Increased 3.6

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Students with Disabilities: -82.3	Hispanic: -46.5 Students with Disabilities: -101	Hispanic: -38.3 Recently Reclassified Fluent-English Proficient Only: 3.3 Socioeconomically Disadvantaged: -38 Students with Disabilities: -109.5	Socioeconomically disadvantaged: -26.90 Hispanic/Latinx: -28.10 Students with Disabilities: -67.60	Students with Disabilities: Decreased 27.2
1.2	Smarter Balanced Assessment (SBAC) Results in Mathematics DFS CA School Dashboard	2022-2023 SBAC Math DFS All: -79.4 African American/Black: Data not displayed English Learners: -93.9 Socioeconomically disadvantaged: -79.8 Hispanic/Latinx: -78 Students with Disabilities: -127.1	2023-2024 SBAC MATH DFS All Students: -65.7 English Learner: -76.4 Socioeconomically Disadvantaged: -68 Hispanic: -65.3 Students with Disabilities: -136.1	2024-2025 SBAC MATH DFS All Students: -57.6 English Learner: -68.7 English Learners Only: -93 English Only: -44.5 Hispanic: -58.8 Recently Reclassified Fluent-English Proficient Only: -31.2 Socioeconomically Disadvantaged: -58.6 Students with Disabilities: -118.3	2025-2026 SBAC Math DFS All: -70.40 African American/Black: Data not displayed English Learners: -46.40 Socioeconomically disadvantaged: -26.90 Hispanic/Latinx: -28.10 Students with Disabilities: -67.60	All Students: Increased 21.8 English Learner: Increased 25.2 Hispanic: Increased 19.2 Socioeconomically Disadvantaged: Increased 21.2 Students with Disabilities: Increased 8.8
1.3	CA Science Test (CAASPP-Elpac.ets.org)	2022-2023 Science Test 14.29% Met & Exceeded	2023-24 Science Test % Below Standard All Students: 14.9 points below	2024-25 Science Points (SPs) All Students: 48.7 science points	2025-2026 Science Test 19.29% Met or Exceeded	Increased 2.08%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			Hispanic: 14.8 points below English Learner: 19.1 points below Socioeconomically Disadvantaged: 15.2 points below 25.00% Met or Exceeded	English Learner: 43.1 science points English Learners Only: 32.6 science points English Only: 53.3 science points Hispanic: 48.7 science points Recently Reclassified Fluent-English Proficient Only: 52.9 science points Socioeconomically Disadvantaged: 48.7 science points 16.37% Met or Exceeded		
1.4	% of EL students making progress toward ELPAC proficiency (ELPI) CA School Dashboard	2022-2023 ELPI 43.60% of ELs making progress towards English language proficiency	2023-24 ELPI EL: 38.8% of ELs making progress towards English language proficiency	2024-2025 ELPI EL: 48.9% of ELs making progress towards English language proficiency	2025-2026 ELPI 49% of ELs making progress towards English language proficiency	Increased 5.3%
1.5	EL Reclassification Rate (RFEP Rate) MLL Dashboard	2022-2023 RFEP Rate 18.90%	2023-2024 RFEP Rate: 10.43%	2024-25 RFEP Rate: 5.07%	2025-2026 RFEP Rate Maintain 15% or above	Decreased 13.83%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.6	Sufficient Access to Standard-Aligned Materials (SARC)	2022-2023 100% of students have access to standards aligned curricular materials.	2023-24 100% of students have access to standards-aligned materials	2024-25 100% of students have access to standards-aligned materials	2025-2026 100% of students have access to standards aligned curricular materials.	Maintained 100%
1.7	Implementation of academic content and performance standards (Local indicator, priority 2, option 2 self-reflection) Average rating on scale of 1-5	2023-2024 ELA, ELD, Mathematics, Next Generation Science Standards, History-Social Science Average Rating: 5	2024-2025 ELA, ELD, Mathematics, Next Generation Science Standards, History-Social Science Average Rating: 5	2025-2026 ELA, ELD, Mathematics, Next Generation Science Standards, History-Social Science Average Rating: 5	2026-2027 ELA, ELD, Mathematics, Next Generation Science Standards, History-Social Science Average Rating: 4 or Above	Maintained
1.8	How program and services will enable EL students to access CCSS and ELD standards for gaining EL proficiency (Local Indicator, Priority 2 self-reflection)	2023-2024 Rate the LEA's progress in providing professional learning for teaching to the ELA and ELD Curriculum: 5 Rate the LEA's progress in making instructional materials that are aligned to ELA and ELD: 5 Rate the LEA's progress in implementing policies or programs to support staff in identifying areas where they can improve in delivering instruction aligned to ELA & ELD	2024-2025 Rate the LEA's progress in providing professional learning for teaching to the ELA and ELD Curriculum: 5 Rate the LEA's progress in making instructional materials that are aligned to ELA and ELD: 5 Rate the LEA's progress in	2025-2026 Rate the LEA's progress in providing professional learning for teaching to the ELA and ELD Curriculum: 5 Rate the LEA's progress in making instructional materials that are aligned to ELA and ELD: 5 Rate the LEA's progress in	2026-2027 Average Rating: 4 or above	Maintained

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		(e.g., collaborative time, focused classroom walkthroughs, teacher pairing): 5	implementing policies or programs to support staff in identifying areas where they can improve in delivering instruction aligned to ELA & ELD (e.g., collaborative time, focused classroom walkthroughs, teacher pairing): 5	implementing policies or programs to support staff in identifying areas where they can improve in delivering instruction aligned to ELA & ELD (e.g., collaborative time, focused classroom walkthroughs, teacher pairing): 5		
1.9	Other academic outcomes (iReady Reading & Math) % Met Typical Annual Growth	2023-2024 iReady Reading % of students that met annual typical growth All Students: 52% Grade K: 15% Grade 1: 7% Grade 2: 20% Grade 3: 26% Grade 4: 35% Grade 5: 34% iReady Math % of students that met annual typical growth All Students: 41% Grade K: 45% Grade 1: 45% Grade 2: 26% Grade 3: 37%	2024-25 SY 2024-25 (iReady Reading) % of students that met annual typical growth All Students: 32% Grade 3: 32% Grade 4: 25% Grade 5: 39% SY 2024/25 (iReady Math) % of students that met annual typical growth All students: 17% Grade K: 5% Grade 1: 30% Grade 2: 13%	SY 2025–26 (iReady Reading) % of students that met annual typical growth All Students: 42.1% Grade 00: 78.4% Grade 01: 24.4% Grade 02: 33.9% Grade 03: 44.4% Grade 04: 41.8% Grade 05: 37.0% SY 2025–26 (iReady Math) % of students that met annual typical growth	2026-2027 40% of All Students Met 100% of the Typical Annual Growth	Reading All Students: -9.9% Grade K: +63.4% Grade 1: +17.4% Grade 2: +13.9% Grade 3: +18.4% Grade 4: +6.8% Grade 5: +3.0% Math All Students: -4.2% Grade K: +19.9% Grade 1: -35.2% Grade 2: +18.6% Grade 3: -3.0% Grade 4: -19.5% Grade 5: +6.2%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Grade 4: 54% Grade 5: 29%	Grade 3: 14% Grade 4: 14% Grade 5: 25%	All Students: 36.8% Grade 00: 64.9% Grade 01: 9.8% Grade 02: 44.6% Grade 03: 34.0% Grade 04: 34.5% Grade 05: 35.2%		
1.10	Broad course of study (Local Indicator Survey, Priority 7)	2023-2024 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course of study including ELA, Math, Science, Social Science, PE, and Art	2024-2025 Local Indicator Survey 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course of study including ELA, Math, Science, Social Science, PE, and Art	2025-2026 Local Indicator Survey 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course of study including ELA, Math, Science, Social Science, PE, and Art	2026-2027 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course of study including ELA, Math, Science, Social Science, PE, and Art	Maintained
1.11	Other academic outcomes (mClass) % at and above benchmark	2023-2024 36% at & above benchmark	2024-25 34.00% at or above benchmark	2025-26 42.00% at or above benchmark	2026-2027 60% at & above benchmark	Increased 6%

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall, most actions under this goal were successfully implemented, though a few faced challenges that impacted the degree of implementation.

1.1 Grade-Level Curriculum action was fully implemented, with curriculum replacements, Chromebooks, and iReady being successfully distributed and utilized.

1.2 Instruction- Guaranteed and Viable Instruction was largely successful, this is a continued practice from the previous year and as a result there was an increase in site-level understanding of the ASLF framework, this supported the schools coaching cycle work. Stakeholder feedback emphasized that Integrated ELD was supportive in seeing student academic growth.

1.3 Instruction- Master Scheduling action ensured equitable access to core content, intervention, and enrichment, with after-school programs extending for 30 additional days. This year we were able to maintain consistency with Instructional aides which had a positive impact on intervention effectiveness for Students with Disabilities (SWDs).

1.4 Data Analysis occurred as scheduled, but limited time for data analysis constrained the full impact of the action.

1.5 MLL was largely successful. JCA utilized the Community Schools Grant to staff a full time Instructional Aide who provided supports to MLL, LTELs and Newcomers. JCA also staffed a part-time Instructional Aide to provide supports to Dually Identified students (MLL & SPED). Through previous learning and resources with Ensemble learning JCA was able to provide coaching and professional development to educators.

1.6 SPED action successfully initiated shared planning between general education and special education teachers, though inconsistencies in scheduling due to service minutes needing to be delivered which reduced the overall effectiveness.

1.7 Black Excellence action remains in progress, with some delays in implementing culturally relevant literature into the current core curriculum.

1.8 Title I action effectively utilized funds to support Student wellbeing and equitable access to instruction.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Due to increase in needs, school site spent more in special education expenses than originally budgeted.
Variance in MLL is attributed to updated Title III allocations.
Variance in Title I is attributed to updated allocations.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The effectiveness of the actions has been mixed but generally positive, as demonstrated by key metrics:

1.1 Grade-Level Curriculum: The integration of standards-aligned curriculum and instructional materials resulted in all students growing in SBAC Math by +8.1 points. SPED had the greatest growth in SBAC math with +17.8 points. 5 out of 5 groups grew in Math and 4 out of 5 groups outperformed the state of California.

1.2 Instruction: Guaranteed and Viable Instruction: 100% of educators received coaching, observations and feedback utilizing the ASLF.

1.3 Instruction: Master Scheduling: The core instructional schedule provided equitable access to content and intervention blocks, contributing to a drop in Chronic Absenteeism rates with SWD having 0.5% decline and Hispanic students declining by 3%.

1.4 Data Analysis: Data cycles were the most impactful in supporting the growth in Math. However; the cycles focused heavily Math and less on ELA. In ELA the focus was primarily on the whole school and ELs and less on Students with Disabilities which reflected on the decline in SBAC score for SWD in ELA with a decline in DFS by -8.4 points.

1.5 MLLs: Onboarding training for Designated ELD improved awareness of the curriculum, but inconsistent application of integrated support strategies limited overall gains. ELPAC completion is on track, but reclassification rates remain lower than expected.

1.6 SPED: Shared planning time has been moderately effective in fostering collaboration, but inconsistencies in data-driven conversations limited its impact on improving ELA performance for SWDs.

1.7 Black Excellence: Progress has been steadily improving, with many planned actions that include across school collaboration. However, the adjustment to current curriculum has been challenging.

1.8 Title I: The School Mental Health Therapist has been able to support student wellbeing and ensure to develop student's social skills and develop their independence. However; the increase in student behaviors has taken time away from student groups.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on the analysis, the following changes have been made to enhance implementation and improve outcomes:

1.1 Grade-Level Curriculum: Follow-up professional development and coaching sessions will address gaps in curriculum implementation. Collaborative planning time will be prioritized, and regional support staff will offer targeted coaching for teachers working with Students with Disabilities.

1.2 Guaranteed and Viable Instruction: Teachers will continue to receive professional development focused on the ASLF. The administrative team will implement a plan to ensure more frequent observations to support coaching of educators.

1.3 Master Scheduling: Targeted intervention blocks for ELs and SWDs will be embedded into the core instructional schedule to reduce dependence on after-school programs.

1.4 Data Analyis: Teachers will receive additional support for implementing SBAC-aligned assessments. A consistent system for tracking exit tickets will be introduced, and structured Data Talks will focus on subgroup performance.

1.5 MLLs: Follow-up coaching and systematic walkthroughs will be conducted to monitor PD implementation. Efforts will be intensified to reclassify eligible students by providing teachers with real-time data

1.6 SPED: Structured data review protocols will be introduced, and time for establishing co-planning sessions. In addition, the team will review and revise the co-teaching model for ELA as that is the content that SWD have not demonstrated growth.

1.7 Black Excellence: Immediate steps include integrating culturally relevant literature and embedding subgroup-specific data analysis into quarterly learning walks.

1.8 Title I: The Mental Health Counselor will continue to support student wellbeing. The team will revisit logistics in responding to behaviors to support the implementation of groups by the Mental Health Counselor.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Grade Level Curriculum	Purchase newly adopted ELA and Phonics curricular materials and maintain the annual curriculum replacements to ensure that all core subjects have standards-based, culturally relevant and board-approved curriculum. Maintain the adopted Math curricular materials and annual curriculum replacements to ensure that all core subjects have standards-based, culturally relevant and board-approved curriculum. Maintain the newly adopted social studies curriculum materials Purchase additional Phonics supplemental curriculum (SIPPS/Sonday/UFLI) for use in core program (or during ELOP) Continue professional development for newer curriculum implementations. Purchase replacement chromebooks (grades 2-5) and iPads (grades TK-1) so that all students have devices (1:1) and access to regular grade-level content practice experiences	$198,687.00	Yes

Action #	Title	Description	Total Funds	Contributing
		Purchase individualized learning curriculum (iReady Toolbox, Reflex, etc.) Provide release time for each grade level/content team to have regular lesson Internalization (planning) time and support so teachers can customize grade level curriculum Work with regional academic team to review and provide Professional Learning for the newly adopted TK-5 ELA and TK-2 Phonics curriculum		
1.2	Instruction (Guaranteed and Viable Instruction)	Utilize the Aspire Student Learning Framework to ensure that students received guaranteed and viable instruction that includes culturally responsive instruction, universal design for learning and principles of inclusion. Ensure students have access to culturally responsive texts within each content area. Utilize updated ASLF framework as a coaching tool that has integrated Culturally Responsive Teaching Strategies within the four domains. Provide monthly professional development on elements of our Guaranteed and Viable Instruction, including time for planning small group data-informed instruction. Co-plan PD with regional content directors/program managers.	$390,001.00	Yes
1.3	Instruction (Master Scheduling)	Continue to create a master schedule that is equitable and provides students with access to all core content and opportunities for enrichment. Work with Program Specialists to ensure master schedule allows for co-teaching (grouping students purposefully to support with common planning) AND co-planning. Work with Regional Expanded Learning Program Manager and Afterschool Director to ensure After-School Program is available for all students, runs for 30 additional days outside of the school year, and provides homework	$144,950.00	No

Action #	Title	Description	Total Funds	Contributing
		support, enrichment, and academic support in fluency (reading fluency, math basic skills, typing skills). School schedules will reflect time for daily and weekly designated English Language Development. Early Learning: Ensure early learning components are reflected in TK/K teacher schedules (i.e. Soft start, centers, Fluent Seeds) Provide regular time for short and medium cycle data discussions (through shared preps, release days with substitutes, or protected time on early release days). These data discussions will focus on formative short cycle assessments Have regional academic team model data discussions and/or provide support with identifying high leverage short cycle assessments		
1.4	Instruction (Assessment)	Teachers will conduct regular data analysis in short, medium and long term data cycles to tailor instruction and provide targeted support to students. Interventions include but are not limited to; 1:1 intervention, additional small group intervention by an instructional or supplemental staff member, and the SST process to identify specific supports for students through a monitored individualized learning plan. Provide professional development on standards-aligned curriculum and their assessment resources (i-Ready, EL Achieve, Amplify, etc.). Co-plan PD with regional content directors/program managers. Provide regular time for short and medium cycle data discussions (through shared preps, release days with substitutes, or protected time on early release days). These data discussions will focus on formative short cycle assessments Have regional academic team model data discussions and/or provide support with identifying high leverage short cycle assessments	$240,079.00	No
1.5	MLL	MLL (multilingual learners) students will receive designated and integrated ELD instruction and teachers will receive professional development to support MLLs.	$14,249.00	No

Action #	Title	Description	Total Funds	Contributing
		Ensure all MLL students receive designated ELD instruction 4 times/week without losing access to core content. Purchase additional EL Achieve materials/kits for groups of students based on data Provide Professional Development on Designated MLL support. Provide at least 3 Professional Development Sessions on Integrated MLL support (example: structured student talk routines, understanding ELPAC data to inform instruction, or aligned to resources from Ensemble Learning,etc.) Provide intensive and targeted support for Newcomers and LTELs as described in the EL Master Plan.		
1.6	SPED	Ensure Free Appropriate Public Education (FAPE) aligned to the requirement to provide the Least Restrictive Environment (LRE) thorough service implementation to meet the needs of Students with Disabilities including compliance with IEPs. Ensure that every child is meaningfully engaged in a rigorous instruction that meets their academic, social-emotional and developmental needs (from Aspire's inclusion statement). Ensure classroom General Education and Education Specialist co-teachers have weekly shared planning time to support co-teaching, data analysis, and collaboration with Program Specialist, conduct a program review and conduct co-teaching self-assessment and create 1-2 goals based on self-assessment from Aspire's Special Education Resource Review current practices to ensure there are cycles of observation built into the schedule to monitor success and challenges of co-teaching models and partnerships Work with Director of Inclusive Instruction and regional SPED team to plan SPED instructional PDs (co-teaching, disabilities, IAs)	$1,058,556.00	No

Action #	Title	Description	Total Funds	Contributing
		Ensure SPED instructional assistants receive appropriate training to support school-wide goals		
1.7	Black Excellence	Identified Pro-Black Program Coordinator to support anti-racist work during the school year. Continue Black History month celebration: provide materials (books,supplies, etc.) Adjust and support current curriculum with text and materials that support Black Excellence		No
1.8	Title I	To enhance academic performance across all student groups, with a focus on aiding those at the lowest achievement levels, our strategy involves utilizing Title I funds for the following position: Mental Health Therapist This approach, grounded in our commitment to equity, ensures all students have access to necessary resources and support, regardless of socioeconomic status. By allocating Title I funds towards this position we aim to provide targeted interventions that directly contribute to student success. The expected outcome is an improvement in the academic performance of our low-achieving students, measured by assessments, progress monitoring, and state testing results, evidencing the effectiveness of this support. Funding from Title I will specifically support this critical role, aligning our actions with federal guidelines to boost educational outcomes for disadvantaged students.	$172,447.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	We create the conditions for all students to achieve a strong sense of agency and wellness that allows them to thrive emotionally and socially.	Broad Goal

State Priorities addressed by this goal.

Priority 3: Parental Involvement (Engagement)
Priority 5: Pupil Engagement (Engagement)
Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

This goal reflects our commitment to create a school environment where everyone feels welcome and supported. It aligns with Aspire's mission of inclusivity and dismantling systems that have marginalized communities. We will prioritize fostering a sense of safety, connection, student engagement, and strong parent involvement. To achieve this, we'll focus on reducing chronic absenteeism, suspension, and expulsion rates.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Student Sense of Safety and School Connectedness as a Percentage (Aspire Student Survey)	2023-2024 Aspire Student Survey % Responded Favorably Sense of belonging Grades 3-5: 65% Teacher-student relationships: Grades 3-5: 79% School Safety: Grades 3-5: 56%	2024-2025 Aspire Student Survey % Responded Favorably Sense of belonging Grades 3-5: 64% Teacher-student relationships: Grades 3-5: 79% School Safety: Grades 3-5: 64%	2025-26 Aspire Student Survey % Responded Favorably Sense of belonging Grades 3-5: 66% Teacher-student relationships: Grades 3-5: 83% School Safety: Grades 3-5: 60%	2026-2027 Aspire Student Survey % Responded Favorably Sense of belonging Grades 3-5: 85% Teacher-student relationships: Grades 3-5: 99% School Safety: Grades 3-5: 76%	Sense of Belonging: Increased 1% Teacher-Student Rel: Increased 4% School Safety: Increased 4%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.2	Student Suspension Rates as a Percentage (CA School Dashboard)	2022-2023 Suspension Rate All Students: 0% African American/Black: Data not displayed for Privacy Hispanic/Latinx: 0% English Learners: 0% Socioeconomically Disadvantaged: 0% Students with Disabilities: 0%	2023-2024 Suspension Rate All Students: 0.00% Hispanic: 0.00% Multiple Races/Two or More: 0.00% Students with Disabilities: 0.00% English Learner: 0.00% Socioeconomically Disadvantaged: 0.00%	2024-2025 Suspension Rate All Students: 0.00% English Learner: 0.00% Hispanic: 0.00% Multiple Races/Two or More: 0.00% Socioeconomically Disadvantaged: 0.00% Students with Disabilities: 0.00%	2025-2026 Suspension Rate All Students: 0% African American/Black: Data not displayed for Privacy Hispanic/Latinx: 0% English Learners: 0% Socioeconomically Disadvantaged: 0% Students with Disabilities: 0%	All Students: Maintained 0% Hispanic: Maintained 0% English Learners: Maintained 0% Socioeconomically Disadvantaged: Maintained 0% Students with Disabilities: Maintained 0%
2.3	Chronic Absenteeism (CA School Dashboard)	2022-2023 Chronic Absenteeism Rate All: 46.50% African American/Black: Data not displayed for Privacy Hispanic/Latinx: 45.90% English Learners: 44.10% Socioeconomically disadvantaged: 45.40% Students with Disabilities: 52.50%	2023-2024 Chronic Absenteeism Rate All Students: 25.20% English Learner: 21.50% Socioeconomically Disadvantaged: 25.00% Hispanic: 25.00% Multiple Races/Two or More: 33.30% Students with Disabilities: 27.70%	2024-2025 Chronic Absenteeism Rate All Students: 22.10% English Learner: 22.10% Hispanic: 22.00% Multiple Races/Two or More: 25.00% Socioeconomically Disadvantaged: 22.20% Students with Disabilities: 27.10%	2025-2026 Chronic Absenteeism Rate All: 37.50% African American/Black: Data not displayed for Privacy Hispanic/Latinx: 36.90% English Learners: 35.10% Socioeconomically disadvantaged: 36.40% Students with Disabilities: 43.50%	All Students: Decreased 24.4% Hispanic: Decreased 23.9% English Learners: Decreased 22% Socioeconomically Disadvantaged: Decreased 23.2% Students with Disabilities: Decreased 25.4%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.4	Efforts we make to seek parent input. (Aspire Family Survey)	2023-2024 Aspire Family Survey Barriers to Engagement: 88% responded favorably Family Engagement: 18% responded favorably	2024-2025 Aspire Family Survey Barriers to Engagement: 93% responded favorably Family Engagement: 24% responded favorably	2025-26 Aspire Family Survey Barriers to Engagement: 96% responded favorably Family Engagement: 18% responded favorably	2026-2027 Aspire Family Survey Barriers to Engagement: 90% responded favorably Family Engagement: 43% responded favorably	Barriers to Engagement: Increased 8% Family Engagement: Maintained 0%
2.5	Parent Input in Decision Making (LCFF Priority 3, Self-Reflection Tool (Rating 1-5)	2023-2024 Local Performance Indicator, Self-Reflection Supporting Principals and Staff in Family Engagement: 4 Empowering Families in Decision-Making: 4 Inclusive Family Input Opportunities: 4 Collaborative Family Engagement Planning: 4	2024-2025 Local Performance Indicator, Self-Reflection Supporting Principals and Staff in Family Engagement: 4 Empowering Families in Decision-Making: 4 Inclusive Family Input Opportunities: 4 Collaborative Family Engagement Planning: 4	2025-2026 Local Performance Indicator, Self-Reflection Supporting Principals and Staff in Family Engagement: 4 Empowering Families in Decision-Making: 4 Inclusive Family Input Opportunities: 4 Collaborative Family Engagement Planning: 4	2026-2027 Local Performance Indicator, Self-Reflection Average Rating: 4 or higher	Maintained
2.6	School Attendance Rate (P2, PowerSchool)	2023-2024 P2 Attendance Rate 92.63%	2024-2025 P2 Attendance Rate 92.72%	2025-26 P2 Attendance Rate 93.40%	2026-2027 Attendance Rate (P2)	Increased 0.77%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
					96% or higher	
2.7	Pupil Expulsion Rates (Data Quest)	2022-2023 Expulsion Rate 0%	2023-2024 Pupil Expulsion Rate 0 %	2024-2025 Pupil Expulsion Rate 0 %	2026-2027 Expulsion Rate 0%	Maintained 0%
2.8	Surveys of parents to measure safety and school connectedness (Aspire Family Survey)	2023-2024 Aspire Family Survey 78% responded favorably “The school provides a safe environment for my child.” 72% responded favorably "I feel comfortable discussing my child(ren)'s needs with their teacher(s) and/or other school staff."	2024-2025 Aspire Family Survey 94% responded favorably: "The school provides a safe environment for my child." 83% responded favorably: "I feel comfortable discussing my child(ren)'s needs with their teacher(s) and/or other school staff."	2025-26 Aspire Family Survey Barriers to Engagement: 96% responded favorably Family Engagement: 18% responded favorably	2026-2027 Aspire Family Survey 85% responded favorably “The school provides a safe environment for my child.” 85% responded favorably "I feel comfortable discussing my child(ren)'s needs with their teacher(s) and/or other school staff."	Barriers to Engagement: Increased 8% Family Engagement: Maintained 0%
2.9	School Facilities in Good Repair (SARC)	2022-2023 Overall Rating: Exemplary	2023-2024 Overall Rating: Good	2024-2025 Overall Rating: Good	2025-2026 Overall Rating: Exemplary	Decreased (Exemplary to Good)
2.10	Broad course of study (LCFF Priority 7, Local Indicator Survey)	2023-2024 Local Indicator Survey 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course of study including ELA, Math, Science, Social Science, PE, and Art	2024-2025 Local Indicator Survey 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course of	2025-2026 Local Indicator Survey 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course of	2026-2027 Local Indicator Survey 100% of students, including EL, Low-income, Foster Youth, and students with special needs were offered a broad course of	Maintained

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			study including ELA, Math, Science, Social Science, PE, and Art	study including ELA, Math, Science, Social Science, PE, and Art	study including ELA, Math, Science, Social Science, PE, and Art	

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall, most actions under this goal were successfully implemented, though a few faced challenges that impacted the degree of implementation.

2.1 Family and Community Engagement and Outreach: Successful with planning all events. However; we faced challenges with attendance on site.

2.2 Attendance: Successful with establishing a team and supporting the efforts in reducing JCA's chronic absenteeism rates.

2.3 PBIS: Successful: School wide educators and other staff members were able to support students and maintain our 0% suspension rate.

2.4 SEL: Successful: JCA used a curriculum and established designated times for SEL work in the classrooms.

2.5 School Climate: Successful with providing a range so student supports.

2.6 Enrollment: The office team work diligently to ensure a high enrollment number. However; JCA faced challenges with families moving away due to housing challenges.

2.7 Classroom Facilities and Student Physical Spaces: Very successful this school year. All spaces remained clean, safe and welcoming.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between budgeted expenditures and estimated actual expenditures for any of the actions under this goal

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The effectiveness of the actions has been generally positive, as demonstrated by key metrics:

2.1 Family and Community Engagement and Outreach: Family responses reduced this school year. There was still a steady increase for family engagement with a 8 pt growth.

2.2 Attendance: Continue the same practices as JCA saw positive outcomes. Chronic Absenteeism Rate dropped for all groups. All students decreased by -3.1% showing a Yellow Indicator on the California Dashboard. Hispanic decreased by -3%. . Socioeconomically Disadvantaged decreased by -2.8%. And SWD decreased by -0.5%. MLLs were the only category that had less than 1% increase, they increased by 0.6%

2.3 PBIS: Successful: School wide educators and other staff members were able to support students and maintain our 0% suspension rate.

2.4 SEL: Successful: Suspension rates remained the same at 0% and students shared favorably to their teacher-student relationships.

2.5 School Climate: Successful with students there being a reduction in office referrals.

2.6 Enrollment: The office team work diligently to ensure we had a stable enrollment number. JCA has hit an enrollment of 313.

2.7 Classroom Facilities and Student Physical Spaces: According to the SARC report JCA received a grade of "Good".

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on the analysis, the following changes have been made to enhance implementation and improve outcomes:

2.1 Family and Community Engagement and Outreach: Successful with planning all events. CA will shift their 2 evening workshops starting after the majority of families are out of work after 5:00 pm.

2.2 Attendance: Continue the same practices as JCA saw positive outcomes. JCA will give a heavier emphasis on English Learners as this is the group currently demonstrating challenges in attending school but still keep a focus on SWD.

2.3 PBIS: Successful: No change

2.4 SEL: Successful: No change

2.5 School Climate: No change

2.6 Enrollment: Shift practices for the Site Enrollment Teams to strengthen recruiting practices such as Utilize a multi-platform outreach strategy (digital advertising, social media, community events, local partnerships, and print materials) to expand visibility and reach priority communities.

2.7 Classroom Facilities and Student Phyiscal Spaces: JCA will work on ensuring compliance at all times to receive a grade of "exemplary".

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Family and Community Engagement & Outreach	Aspire Junior Collegiate Academy will host a variety of events where all stakeholders can be involved. Continue to hold Coffee with the Principal to review school events, academic focus and provide workshops. • Meetings will be held every other month. • Minimum of 4 meetings 4 SSC/ELAC meetings to review LCAP, progress towards academic goals, and overall academic performance. • Agenda and Minutes will be shared on School Messenger, posted in school lobby Parent Workshops hosted by school the Attendance Team focused on Student Attendance. • Minimum of 2 meetings, one in each Semester. Parent Workshops hosted by school the counselor focused on Social Emotional Learning. • Minimum of 3 meetings Coffee with SPED hosted by Education Specialist to review topics specific to students with disabilities. • Minimum of 3 meetings English Language Learner Family Workshops focused on supporting families with learning skills and strategies to support their English Language Learner at home.		Yes

Action #	Title	Description	Total Funds	Contributing
		• Minimum of 3 meetings Aspire JCA will offer multiple ways to promote partnerships between school and home. • Offer two Evening Family Workshops. • Each held in each semester. • Toolkit, Resources, supplies will be sent home. Aspire JCA will offer additional events to build community and foster a positive school culture. • TK/Kinder Meet and Greet before the start of the school year to support students transition to a school environment. • SPED Meet and Greet before the start of the school year to support students and families with IEPs as they transition to a new school. • Back to School Night during the first 2 weeks of school. • Open House during the last quarter of the school year. Aspire JCA will offer school events to celebrate intersectionality. • Celebrations for Hispanic Heritage Month, Black History Month, Women's History Month, Neurodiversity Awareness Month, Asian American and Pacific Islander Heritage Month, and Pride Month. • JCA will provide resources, read aloud books, prizes, and materials for projects and items for creating displays. The office team will support stakeholder engagement efforts • Communication • Coordinating LiveScan on site to support volunteer efforts. Continue to survey families to include feedback in strategic planning. Monitor Panorama Family Survey data points related to family engagement for continuous improvement		
2.2	Attendance	Establish an Attendance Team that will develop an attendance plan, progress monitor, and lead intervention strategies.	$141,799.00	Yes

Action #	Title	Description	Total Funds	Contributing
		Ensure the attendance team reviews attendance data weekly. During data reviews, focus on looking at attendance rates specifically for subgroups of students. Increase family communication when students are absent (including personal communication for every absence and conducting home visits for students with chronic absenteeism) School-wide attendance incentive programs (perfect attendance certificates, grade level attendance competitions) Focus on early family education for our TK-2 grade families by providing monthly reminders/information on importance of attendance support for unduplicated students such as (uniforms, school materials, and resources). The actions outlined above are designed to benefit all students, while specifically aiming to address the urgent needs highlighted by the California School Dashboard. Red indicators have been identified for English Learners and orange indicators have been identified for Low Income, and Students with disabilities in Chronic Absenteeism. These actions ensure that while all students receive support, there is focused intervention to close the achievement gaps for those most at risk		
2.3	PBIS Multi-Tiered system of supports	To cultivate a positive, supportive, and equitable learning environment for all students, we will expand our tiered school-wide Positive Behavioral Interventions and Supports (PBIS) system across all schools. All staff will: Receive PBIS training to ensure consistent implementation, while teachers will participate in additional professional development focused on restorative practices, equipping them with strategies to promote positive interactions and drive antiracism practices within their classrooms. Continue a Tier 1 intervention team that meets regularly, analyzes attendance data, makes school-wide decisions based on data, and monitors impact on data.		No

Action #	Title	Description	Total Funds	Contributing
		We will align on School-wide expectations using stakeholder feedback and will explicitly teach those expectations systematically across all classrooms and for all areas of the school. We will norm on classroom routines and procedures and ensure they are aligned to our school-wide expectations We will create/refine a positive acknowledgment system that 90% of staff will utilize for incentivizing wanted behaviors We will norm on Tier I behavior interventions that are expected in all classrooms before referring students for discipline support. These interventions will include logical consequences as well as restorative practices.		
2.4	SEL	Strengthen Adult SEL by practicing CASEL's 3 Signature Practices in: School-wide staff meetings Welcoming all-inclusive ritual engaging strategies Optimistic closure Promote SEL for Students Implementation of SEL curriculum Community circle Fridays Mindful practices Reflect on data for continuous improvement Data analysis and planning (Panorama SEL surveys) Monitoring and reflection		No
2.5	School Climate	Student support services: We will provide a comprehensive range of student support services, such as counseling and academic intervention programs. Review discipline data (incidents, referrals, suspensions) monthly to look for school-wide trends and create plans to support universal program Data analysis and planning (Panorama SEL surveys)		No

Action #	Title	Description	Total Funds	Contributing
		Conduct regular learning walks/fidelity checks on school-wide PBIS and restorative practices Provide school-wide Professional Development on CPI and de-escalation techniques		
2.6	Enrollment	Implementation of the Enrollment Guidance/Handbook across the region to ensure all schools reach their budgeted enrollment Increase and sustain student enrollment to meet or exceed budgeted targets by implementing a comprehensive, data-driven enrollment strategy that strengthens family engagement, expands community partnerships, and improves conversion and retention across all school sites. Key Actions: • Maintain and strengthen Site Enrollment Teams to implement targeted recruitment and retention plans. • Utilize a multi-platform outreach strategy (digital advertising, social media, community events, local partnerships, and print materials) to expand visibility and reach priority communities. • Implement the Regional Enrollment Guidance & Handbook to standardize best practices and improve the family application experience. • Monitor enrollment dashboard data to identify families requiring follow-up and ensure timely communication and support. • Partner with community organizations and early education centers to build sustainable enrollment pipelines.	$0.00	No
2.7	Classroom Facilities, and Student Physical Spaces	Supports facility improvements, classroom environments, and campus safety measures that contribute to student well-being, engagement, and academic success. These investments help create the conditions necessary for students to access safe and supportive learning	$512,183.00	Yes

Action #	Title	Description	Total Funds	Contributing
		environments that promote attendance, belonging, and positive educational outcomes.		

Goals and Actions

Goal

Goal #	Description	Type of Goal
3	We actively recruit and sustain educators and school staff dedicated to anti-racism, enabling them to guide students in developing an empowered anti-racist perspective that instills a sense of responsibility to address injustices at both local and global levels.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 6: School Climate (Engagement)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

At Aspire, we know that investing in our teammates is critical to achieving Aspire's mission and vision of providing a rigorous and joyful academic experience for all students. This goal was developed to ensure the continuous development of our teammates so that they can provide a high-quality education to all students. To achieve this goal, our actions will focus on developing teachers and site leaders through the Aspire Student Learning Framework and the Transformational Leader Framework. We will also continue our practice of regular feedback through individualized professional learning plans.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	Teacher Credentials (SARC)	2021-2022 96.30% Fully Credentialed	2022-23 100.00% Fully Credentialed	2023-24 85.71% Fully Credentialed	2025-2026 100% Fully Credentialed	Decreased 10.59%
3.2	Teacher Sense of Safety and School Connectedness (Aspire Teammate Survey)	2023-2024 Aspire Teammate Survey School Climate: 74% responded favorably Belonging: 65% responded favorably Well-being: 65% responded favorably	2024-2025 Aspire Teammate Survey School Climate: 82% responded favorably Belonging: 80% responded favorably	2025-26 Aspire Teammate Survey School Climate: 67% responded favorably	2026-2027 Aspire Teammate Survey School Climate: 94% responded favorably Belonging: 85% responded favorably	School Climate: Decreased 7% Belonging: Decreased 1% Well-being: Increased 3% Staff-Leadership Rel: Increased 20%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Staff-Leadership Relationships: 44% responded favorably Cultural Awareness and Action: 34% responded favorably	Well-being: 77% responded favorably Staff-Leadership Relationships: 63% responded favorably Cultural Awareness and Action: 52% responded favorably	Belonging: 64% responded favorably Well-being: 68% responded favorably Staff-Leadership Relationships: 64% responded favorably Cultural Awareness and Action: 53% responded favorably	Well-being: 85% responded favorably Staff-Leadership Relationships: 64% responded favorably Cultural Awareness and Action: 54% responded favorably	Cultural Awareness: Increased 19%
3.3	Teammate Retention Rate (Data Portal)	2023-2024 to 2024-2025 Retention Rate 93.5%	Retention Rate 91.30%	Retention Rate 98.00%	2026-2027 to 2027-2028 Retention Maintain 90% or higher	Increased 4.5%

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall, most actions under this goal were successfully implemented, though a few faced challenges that impacted the degree of implementation.

3.1 Regular Coaching and Development of Leadership Teams (ASLF and TLF): Successful in conducting observations and providing coaching to educators. However; consistency was challenging as this included over 18 educators being observed and coached monthly. The administrartive team was able to focus on the upper grade and SPED teachers for a total of 9 educators.

3.2 Culturally Responsive Teaching (CRT): Successful in implementing the Professional Developments provided by the regional office. However; staff feedback showed that educators felt that professional development focused on MLLs was more beneficial to students.

3.3:Teammate Retention: Successful as 100% of staff indicated their intent to return.

3.4 Affinity Groups: Successful as all staff were encouraged to participate in Aspire Regional Affinity Sessions.

3.5 Pipeline Development: Successful as all staff set at least 3 PLP goals and received support in working towards those goals.

3.6 Black Scholar and Services: Partially successful as JCA has identified a Pro-Black Program Coordinator and has incorporated Black History Celebrations. However; the population of Black scholars is low and has made it challenging to get participation.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between budgeted expenditures and estimated actual expenditures for any of the actions under this goal

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The effectiveness of the actions has been mixed but generally positive, as demonstrated by key metrics:

3.1 Regular Coaching and Development of Leadership Teams (ASLF and TLF): Successful in conducting observations and providing coaching to educators. However; consistency was challenging as this included over 18 educators being observed and coached monthly. The administrative team was able to focus on the upper grade and SPED teachers for a total of 9 educators.

3.2 Culturally Responsive Teaching (CRT): Successful in implementing the Professional Developments provided by the regional office. Teachers rated school climate favorably by growing +8%.

3.3: Teammate Retention: Successful as 100% of staff indicated their intent to return.

3.4 Affinity Groups: Successful as 100 % of staff participated in the offered affinity groups.

3.5 Pipeline Development: Successful as 100 % of staff participated in their Beginning of Year, Middle of Year and End of Year PLP meetings.

3.6 Black Scholar and Services: Partially successful as JCA has identified a Pro-Black Program Coordinator and has incorporated Black History Celebrations. When reviewing enrollment data on 1 family member identified their child as a Black scholar when JCA has 5 Black Scholars and 2 Black Educators. CA is navigating how to support our Black Scholars.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on the analysis, the following changes have been made to enhance implementation and improve outcomes:

3.1 Regular Coaching and Development of Leadership Teams (ASLF and TLF): In order to have more consistency with observation cycles of more than 9 educators the administrative team will create a plan that will support more frequent observatins of all educators with a system to provide feedback.

3.2 Culturally Responsive Teaching (CRT): Continue to implement Professional Development focused on CRT.

3.3:Teammate Retention: Will continue to support with designted PLP meetings that are considered sacred.

3.4 Affinity Groups: Continue to encourage staff to participate in Affinity Groups.

3.5 Pipeline Development: Continue to hold Beginning of Year, Middle of Year and End of Year PLP meetings.

3.6 Black Scholar and Services: Work on supporting the development of the Pro-Black Program Coordinator to hold workshops and student engagement events.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Regular Coaching & Development of leadership Teams (using ASLF & TLF)	Utilize Teachboost as an observation tool to track ASLF observations Ensure that there is a coaching cycle process in place that is aligned to Aspire LA's Instructional Coaching Model	$12,000.00	Yes
3.2	Culturally Responsive Teaching (CRT) Professional Development	Provide site-wide professional development on culturally responsive teaching ensuring that units of study include identity, diversity, justice and action after professional development days provided by the LA Region on UDL and culturally responsive teaching.		No
3.3	Teammate Retention	Retention (Hard to fill and Black Staff)- Talent will support retention by ensuring a thorough and transparent recruitment process, provide ongoing	$3,000.00	Yes

Action #	Title	Description	Total Funds	Contributing
		support and communication to new hires during their onboarding and check-ins with staff to foster a sense of belonging and appreciation. Talent will also provide avenues for career growth and advancement, offering support and resources. Additionally, Talent will work closely with school leadership to identify and address any potential challenges or concerns that may arise for staff, offering resources and assistance as needed.		
3.4	Affinity Groups	Ensure all teammates have the ability to attend regional affinity groups	$0.00	No
3.5	Pipeline Development	During Professional Learning Plan (PLP) meetings, all teammates will set goals to develop them for their future career goals and receive support/development in those areas (which may include release time for observations, tests, etc.)	$0.00	No
3.6	Black Scholar Services	Build capacity of PBP Coordinators to run school site programming through targeted PD and Black Scholar Services data conversations with principals. The PBP Coordinator will lead a minimum of 2 Professional Developments focused on "Antiracist" practices to cultivate sense of belonging and emotional safety for our Black Scholars, Families, and staff.	$0.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
4	Ensure student access to targeted academic support and social-emotional resources to accelerate learning recovery and improve student outcomes for identified subgroups in areas identified by LREBG the needs assessment	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

The LEA developed this goal to ensure that all students, particularly identified subgroups, have equitable access to targeted academic support and social-emotional resources. This goal addresses the learning recovery needs identified through the LREBG needs assessment, aiming to accelerate learning recovery and improve student outcomes by providing comprehensive support in areas most impacted by the pandemic.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
4.1	SBAC ELA DFS	2022-2023 SBAC ELA DFS All Students: -43.4 African American/Black: Data Not Displayed English Learners: -61.1 Hispanic/Latinx: -42.8 Socioeconomically Disadvantaged: -41.6 Students with Disabilities: -82.3	2023-2024 SBAC ELA DFS All Students: -46.8 English Learner: -71.9 Socioeconomically Disadvantaged: -49.9 Hispanic: -46.5 Students with Disabilities: -101	2024-2025 SBAC ELA DFS All Students: -37.1 English Learner: -53 English Learners Only: -89.4 English Only: -30.4 Hispanic: -38.3 Recently Reclassified	2025-2026 SBAC ELA DFS All Students: -28.70 Black/African American: Data Not Displayed English Learners: -46.40 Hispanic/Latinx: -28.10	All Students: Increased 6.3 English Learner: Increased 8.1 Hispanic: Increased 4.5 Socioeconomically Disadvantaged: Increased 3.6 Students with Disabilities: Decreased 27.2

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
				Fluent-English Proficient Only: 3.3 Socioeconomically Disadvantaged: -38 Students with Disabilities: -109.5	Socioeconomically Disadvantaged: -26.90 Students with Disabilities: -67.60	
4.2	SBAC Math DFS	2022-2023 SBAC Math DFS All Students: -79.4 African American/Black: Data Not Displayed English Learners: -93.9 Hispanic/Latinx: -78.0 Socioeconomically Disadvantaged: -79.8 Students with Disabilities: -127.1	2023-2024 SBAC MATH DFS All Students: -65.7 English Learner: -76.4 Socioeconomically Disadvantaged: -68 Hispanic: -65.3 Students with Disabilities: -136.1	2024-2025 SBAC MATH DFS All Students: -57.6 English Learner: -68.7 English Learners Only: -93 English Only: -44.5 Hispanic: -58.8 Recently Reclassified Fluent-English Proficient Only: -31.2 Socioeconomically Disadvantaged: -58.6 Students with Disabilities: -118.3	2025-2026 SBAC Math DFS All: -70.40 African American/Black: Data not displayed English Learners: -46.40 Socioeconomically disadvantaged: -26.90 Hispanic/Latinx: -28.10 Students with Disabilities: -67.60	All Students: Increased 21.8 English Learner: Increased 25.2 Hispanic: Increased 19.2 Socioeconomically Disadvantaged: Increased 21.2 Students with Disabilities: Increased 8.8

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall, the actions under this goal were successfully implemented, though a few faced challenges that impacted the degree of implementation. This pertained to the participation rate of families attending workshops. This school year we ranged family attendance to workshops from 10-20 people.

4.1 ELA: Interventions, Expanded Learning and Culturally Responsive Instruction were successful. As for Family Engagement events; they were held during the school year. Engagement events were developed and delivered with high engagement. However; we had low attendance rate with an average of 10-20 families attending workshops. For our one evening workshop focused on ELA we had an average of 45 families attend.

4.2 Math: Interventions, Expanded Learning and Culturally Responsive Instruction were successful. As for Family Engagement events; they were held during the school year. Engagement events were developed and delivered with high engagement. However; we had low attendance rate with an average of 10-20 families attending workshops. For our one evening workshop focused on Math we had an average of 45 families attend.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between budgeted expenditures and estimated actual expenditures for any of the actions under this goal

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The effectiveness of the actions has been generally positive, as demonstrated by key metrics:

4.1 ELA Interventions, Expanded Learning and Culturally Responsive Instruction were successful. Family Engagement events (Coffee with the Principal, MLL workshops and one Evening ELA workshop) were held during the school year as scheduled.

4.2 Math Interventions, Expanded Learning and Culturally Responsive Instruction were successful. Family Engagement events (Coffee with the Principal, MLL workshops and one Evening Math workshop) were held during the school year as scheduled.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on the analysis, the following changes have been made to enhance implementation and improve outcomes:

4.1 ELA: Family Engagement Events: Evening events will be held later in the evening to accommodate for families that work. Daytime Workshops such as Coffee with the Principal and other workshops will be continued to be offered in two formats; in person and then alternate to online.

4.2 Math: Family Engagement Events: Evening events will be held later in the evening to accommodate for families that work. Daytime Workshops such as Coffee with the Principal and other workshops will be continued to be offered in two formats; in person and then alternate to online.

By shifting the workshop offerings to in-person and also offered via ZOOM we hope to see an increase in attendance.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
4.1	ELA	Targeted Literacy Interventions – Small-group instruction, structured literacy programs, and personalized literacy interventions (MyPath) using diagnostic data. Expanded Learning Supports – Before/after-school reading intervention, summer literacy programs, and adaptive technology tools. Culturally Responsive Instruction – Professional development on co-teaching and co-planning, scaffolding for English Learners, and diverse, high-interest texts; coaching using The English Language Arts/English Language Development Framework for California Public Schools Family Engagement – Literacy workshops, take-home reading materials, and community partnerships. These evidence-based ELA interventions address the gaps identified in the needs assessment by: Improving Foundational Literacy Skills – Small-group instruction, tutoring, and structured literacy programs help struggling readers build fluency and comprehension. Providing Extended Learning Opportunities – Before/after-school and summer literacy programs offer additional instructional time for students needing extra support. Enhancing Instructional Practices – Professional development equips teachers with strategies to better support identified subgroups. Strengthening Family Engagement – Literacy workshops and take-home resources reinforce reading skills outside of school. These actions align with allowable LREBG expenditures and will be used to enable teacher and staff participation in professional learning aligned to the ELA and Math Framework.	$64,399.00	No

Action #	Title	Description	Total Funds	Contributing
4.2	Math	Targeted Math Interventions – Small-group instruction, and personalized math interventions (MyPath) based on diagnostics Expanded Learning Supports – Before/after-school math intervention, summer school math programs, and adaptive technology tools. Culturally Responsive Instruction – Coaching and co-planning using the 2023 Mathematics Framework for California Public Schools, scaffolding for English Language Learners, and high-interest texts and activities. Family Engagement – Math workshops, take-home math activities, and community partnerships. These evidence-based Math interventions address the gaps identified in the needs assessment by: Improving Foundational Math Skills – Small-group instruction, tutoring, and structured math programs to help build math fluency and comprehension. Providing Extended Learning Opportunities – Before/after-school and summer math programs offer additional instructional time for students needing extra support. Enhancing Instructional Practices – Professional development equips teachers with strategies to better support identified subgroups. Strengthening Family Engagement – Math workshops and take-home resources reinforce math skills outside of school.These actions align with allowable LREBG expenditures and will be used to enable teacher and staff participation in professional learning aligned to the ELA and Math Framework.		No

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2026-27]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
$1,257,306	$98,051

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
37.002%	0.000%	$0.00	37.002%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.1	**Action:** Grade Level Curriculum **Need:** English Learners and Socioeconomically Disadvantaged students continue to experience significant academic achievement gaps in English Language Arts and Mathematics. According to 2024-25 SBAC results, English Learners scored 67.3 points below standard in ELA and 46.1 points below	By adopting culturally relevant and standards-based curriculum materials, we directly address the engagement and achievement gaps our unduplicated student groups face. The curriculum that is being implemented includes integrated EL strategies to support our unduplicated student group. These materials are chosen to reflect the diverse experiences and backgrounds of these students, fostering greater interest and comprehension in core subjects, which is crucial for improving academic outcomes. Complementing	Metric (1.1 & 1.2) SBAC

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	standard in Math, while Socioeconomically Disadvantaged students scored 32.2 points below standard in ELA and 26.0 points below standard in Math, indicating persistent gaps in grade-level proficiency. **Scope:** LEA-wide	this, targeted professional development for our teachers ensures they are fully equipped to deliver this new curriculum effectively, catering to the varied learning styles of our students, particularly those who have been historically underserved. Furthermore, recognizing the critical role of technology in modern education, we're committing to a 1:1 Chromebook and iPad initiative. This ensures that all students, regardless of their socioeconomic status, have equal access to digital learning resources. Providing these resources and supports on a schoolwide basis not only promotes equity but also enhances the overall quality of education for every student, thereby laying a solid foundation for substantial improvements in academic performance across the board.	
1.2	**Action:** Instruction (Guaranteed and Viable Instruction) **Need:** English Learners and Socioeconomically Disadvantaged students continue to experience significant academic achievement gaps in English Language Arts and Mathematics. According to 2024-25 SBAC results, English Learners scored 67.3 points below standard in ELA and 46.1 points below standard in Math, while Socioeconomically Disadvantaged students scored 32.2 points below standard in ELA and 26.0 points below standard in Math, indicating persistent gaps in grade-level proficiency. **Scope:** LEA-wide	By utilizing the Aspire Student Learning Framework to ensure that students receive guaranteed and viable instruction that includes the four domains of 1. Culture of Learning 2. Essential Content 3. Academic Ownership and 4. Demonstration of Learning. Educators will be able to shift and improve their practices to support unduplicated student groups with structured student talk routines to support comprehension and demonstrating their learning in multiple ways using academic writing and/or explanations. This will support us in directly addressing the engagement and achievement gaps our unduplicated student groups face. Providing coaching to teachers using an aligned rubric supports on a schoolwide basis, it promotes equity and enhances the overall experience for all students.	Metric (1.1 & 1.2) SBAC

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.4	**Action:** Instruction (Assessment) **Need:** English Learners and Socioeconomically Disadvantaged students continue to experience significant academic achievement gaps in English Language Arts and Mathematics. According to 2024-25 SBAC results, English Learners scored 67.3 points below standard in ELA and 46.1 points below standard in Math, while Socioeconomically Disadvantaged students scored 32.2 points below standard in ELA and 26.0 points below standard in Math, indicating persistent gaps in grade-level proficiency. **Scope:**	By conducting regular data analysis in short, medium and long term data cycles Teachers will be able to tailor and adjust instruction and provide targeted support to students. The intervention/small group delivery will be based on student needs and allow educators opportunities to continue to adjust instruction for all students.	Metric (1.1 & 1.2) SBAC Metric (1.9) iReady
2.1	**Action:** Family and Community Engagement & Outreach **Need:** Chronic absenteeism remains a significant barrier for unduplicated pupil groups. In 2025–26, chronic absenteeism rates remain elevated for English Learners (24.6%), Socioeconomically Disadvantaged students (31.0%), and Students with Disabilities (36.4%), indicating continued loss of instructional time for priority student groups despite overall attendance improvements. Student climate data shows persistent disparities in school safety perceptions among	Hosting various stakeholder events and "Coffee with the Principal" sessions every other month ensures regular family engagement. SSC/ELAC meetings four times a year provide opportunities to discuss LCAP and academic progress, with minutes shared on ParentSquare. Parent workshops on Social Emotional Learning and support for students with disabilities offer targeted assistance, with at least three meetings each. English Language Learner family workshops provide strategies for home support, also with at least three meetings. Saturday Family Workshops each semester and events like TK/Kinder Meet and Greet, Back to School Night, and Open House foster community and smooth transitions. Celebrations of cultural and historical months with resources and materials promote an inclusive	Metric (2.4) Efforts we make to seek parent input

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	unduplicated pupils. While overall student sense of belonging is relatively strong at 83%, school safety remains lower at 60%, signaling that a meaningful portion of unduplicated pupils do not consistently experience a safe and supportive school environment. **Scope:** LEA-wide	environment. A Parent Coordinator aids engagement efforts, and regular surveys and Panorama Family Survey data help improve strategies. These actions collectively support the involvement of families and the community in the education of low-income students, English learners, and foster youth, addressing their unique needs.	
2.2	**Action:** Attendance **Need:** Chronic absenteeism remains a significant barrier for unduplicated pupil groups. In 2025–26, chronic absenteeism rates remain elevated for English Learners (24.6%), Socioeconomically Disadvantaged students (31.0%), and Students with Disabilities (36.4%), indicating continued loss of instructional time for priority student groups despite overall attendance improvements. Student climate data shows persistent disparities in school safety perceptions among unduplicated pupils. While overall student sense of belonging is relatively strong at 83%, school safety remains lower at 60%, signaling that a meaningful portion of unduplicated pupils do not consistently experience a safe and supportive school environment. **Scope:**	By having attendance incentives, increasing attendance awareness and helping families understand the correlation of student learning loss to students not being present, Aspire JCA's chronic absenteeism rate should decrease. By having our unduplicated student group begin to attend school more regularly we should see in increase in their data according to the California Dashboard.	Metric (2.3) Chronic Absenteeism Metric (2.6) Attendance

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	LEA-wide		
2.7	**Action:** Classroom Facilities, and Student Physical Spaces **Need:** Student climate data shows persistent disparities in school safety perceptions among unduplicated pupils. While overall student sense of belonging is relatively strong at 83%, school safety remains lower at 60%, signaling that a meaningful portion of unduplicated pupils do not consistently experience a safe and supportive school environment. **Scope:** LEA-wide	These actions support facility improvements, classroom environments, and campus safety measures that contribute to student well-being, engagement, and academic success. Investments in safe, well-maintained facilities, improved classroom conditions, and campus safety systems create the foundational conditions necessary for learning and attendance. These improvements support increased student engagement, stronger sense of belonging, and more consistent access to instructional time. These services are provided schoolwide because safe facilities, classroom environments, and campus safety systems operate at the whole-school level and are necessary for all students to access learning. Ensuring these systems are consistently implemented across the entire campus supports equitable conditions for English Learners, Socioeconomically Disadvantaged students, and Students with Disabilities, and contributes to improved attendance, engagement, and educational outcomes for unduplicated pupils.	Metric (2.1) Student Sense of Safety Metric (2.8) Parent Sense of Safety
3.1	**Action:** Regular Coaching & Development of leadership Teams (using ASLF & TLF) **Need:** Teacher credentialing rates decreased from 96.30% (2021–22) to 85.71% (2023–24), indicating increased reliance on non-fully credentialed staff, which can impact instructional consistency for English Learners, Socioeconomically Disadvantaged students, and Students with Disabilities.	The use of Teachboost as an observation tool, coupled with a coaching cycle aligned with Aspire LA's Instructional Coaching Model, directly addresses the identified needs of low-income and English Learner students. By providing teachers with targeted professional development focused on differentiated instruction and effective teaching strategies, this action aims to improve instructional quality in math and other subjects. Additionally, the coaching model includes strategies for supporting language development, which will help English	Aspire Teammate Survey (Metric 3.2)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Local Teammate Survey data also indicates declines in key climate indicators, including School Climate decreasing from 74% to 67%, Well-being decreasing from 65% to 68% (fluctuating but below prior peaks), and Cultural Awareness and Action decreasing from 61% to 53%, suggesting inconsistency in staff experience and instructional environment conditions that support unduplicated pupils. **Scope:** LEA-wide	Learners make better progress toward ELPAC proficiency.	
3.3	**Action:** Teammate Retention **Need:** Teacher credentialing rates decreased from 96.30% (2021–22) to 85.71% (2023–24), indicating increased instructional staffing variability that may impact consistency of services for English Learners, Socioeconomically Disadvantaged students, and Students with Disabilities. Additionally, Teammate Survey data shows declines in key staff climate indicators, including School Climate (74% to 67%) and Cultural Awareness and Action (61% to 53%), suggesting reduced staff experience consistency that can impact school-wide implementation of supports for unduplicated pupils.	This retention-focused action indirectly addresses the identified academic and attendance needs of low-income and English Learner students by ensuring a stable and committed teaching staff. High turnover rates can disrupt the learning environment and negatively impact student performance and engagement. By retaining skilled and experienced teachers, particularly those in hard-to-fill positions, schools can provide a more consistent and supportive educational experience for students. Teachers who feel valued and supported are more likely to invest in their students' success, including implementing effective instructional strategies that address the specific needs of low-income and English Learner students. Moreover, a diverse teaching staff can provide culturally relevant pedagogy and serve as role models, which is particularly important for Black students and other underrepresented groups.	Teammate Retention Rate (Metric 3.3)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Scope: LEA-wide		

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Not Applicable

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

These funds are allocated towards essential salary support to maintain our current staff levels and towards comprehensive professional development programs. By using the funds to cover part of the existing salaries, we ensure that our schools do not lose valuable staff members due to budget constraints. Concurrently, the investment in professional development enriches our staff’s skills and teaching capabilities, enhancing both job satisfaction and educational outcomes. This dual approach of financial support and professional growth not only stabilizes our workforce but also directly contributes to sustained, high-quality service for our students.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A - single school LEA	N/A - single school LEA
Staff-to-student ratio of certificated staff providing direct services to students	N/A - single school LEA	N/A - single school LEA

2026-27 Total Planned Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	3,397,910	1,257,306	37.002%	0.000%	37.002%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	$1,257,670.00	$1,432,055.00	$0.00	$262,625.00	$2,952,350.00	$2,557,264.00	$395,086.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Grade Level Curriculum	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$198,687.00	$198,687.00				$198,687.00	
1	1.2	Instruction (Guaranteed and Viable Instruction)	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$366,001.00	$24,000.00	$390,001.00				$390,001.00	
1	1.3	Instruction (Master Scheduling)	All	No			All Schools	Ongoing	$144,950.00	$0.00		$144,950.00			$144,950.00	
1	1.4	Instruction (Assessment)	All	No			All Schools	Ongoing	$240,079.00	$0.00		$240,079.00			$240,079.00	
1	1.5	MLL	All	No			All Schools	Ongoing	$14,249.00	$0.00				$14,249.00	$14,249.00	
1	1.6	SPED	Students with Disabilities	No			All Schools	Ongoing	$1,058,556.00	$0.00		$982,627.00		$75,929.00	$1,058,556.00	
1	1.7	Black Excellence	All	No			All Schools	Ongoing								
1	1.8	Title I	All	No			All Schools	Ongoing	$172,447.00	$0.00				$172,447.00	$172,447.00	
1	1.10							Ongoing								
2	2.1	Family and Community Engagement & Outreach	English Learners Low Income	Yes	LEA-wide	English Learners Low Income	All Schools	Ongoing								
2	2.2	Attendance	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$141,799.00	$0.00	$141,799.00				$141,799.00	
2	2.3	PBIS Multi-Tiered system of supports	All	No			All Schools	Ongoing								
2	2.4	SEL	All	No			All Schools	Ongoing								

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
2	2.5	School Climate	All	No			All Schools	Ongoing								
2	2.6	Enrollment	All	No			All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
2	2.7	Classroom Facilities, and Student Physical Spaces	English Learners Low Income	Yes	LEA-wide	English Learners Low Income	All Schools	Ongoing	$419,183.00	$93,000.00	$512,183.00				$512,183.00	
2	2.8							Ongoing								
2	2.9							Ongoing								
2	2.10							Ongoing								
3	3.1	Regular Coaching & Development of leadership Teams (using ASLF & TLF)	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$12,000.00	$12,000.00				$12,000.00	
3	3.2	Culturally Responsive Teaching (CRT) Professional Development	All	No			All Schools	Ongoing								
3	3.3	Teammate Retention	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$3,000.00	$3,000.00				$3,000.00	
3	3.4	Affinity Groups	All	No			All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
3	3.5	Pipeline Development	All	No			All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
3	3.6	Black Scholar Services	All	No			All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
3	3.7							Ongoing								
3	3.8							Ongoing								
3	3.9							Ongoing								
3	3.10							Ongoing								
4	4.1	ELA	All	No			All Schools	2025-26	$0.00	$64,399.00		$64,399.00			$64,399.00	
4	4.2	Math	All	No			All Schools	2025-26								

2026-27 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
3,397,910	1,257,306	37.002%	0.000%	37.002%	$1,257,670.00	0.000%	37.013 %	**Total:**	$1,257,670.00
								LEA-wide Total:	$1,257,670.00
								Limited Total:	$0.00
								Schoolwide Total:	$0.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.1	Grade Level Curriculum	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$198,687.00	
1	1.2	Instruction (Guaranteed and Viable Instruction)	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$390,001.00	
2	2.1	Family and Community Engagement & Outreach	Yes	LEA-wide	English Learners Low Income	All Schools		
2	2.2	Attendance	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$141,799.00	
2	2.7	Classroom Facilities, and Student Physical Spaces	Yes	LEA-wide	English Learners Low Income	All Schools	$512,183.00	
3	3.1	Regular Coaching & Development of leadership Teams (using ASLF & TLF)	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$12,000.00	
3	3.3	Teammate Retention	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$3,000.00	

2025-26 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	$2,608,237.00	$2,904,519.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	**1.1**	Grade Level Curriculum	Yes	$183,351.00	200,078
1	**1.2**	Instruction (Guaranteed and Viable Instruction)	Yes	$485,230.00	470,310
1	**1.3**	Instruction (Master Scheduling)	No	$142,470.00	132,787
1	**1.4**	Instruction (Assessment)	No	$190,075.00	184,531
1	**1.5**	MLL	No	$17,975.00	15,077
1	**1.6**	SPED	No	$760,988.00	1,051,386
1	**1.7**	Black Excellence	No	$0.00	$0.00
1	**1.8**	Title I	No	$149,022.00	172,447
2	**2.1**	Family and Community Engagement & Outreach	Yes	$0.00	$0.00
2	**2.2**	Attendance	Yes	$134,673.00	135,825
2	**2.3**	PBIS Multi-Tiered system of supports	No	$0.00	$0.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	**2.4**	SEL	No	$0.00	$0.00
2	**2.5**	School Climate	No	$0.00	$0.00
2	**2.6**	Enrollment	No	$0.00	$0.00
2	**2.7**	Classroom Facilities, and Student Physical Spaces	Yes	$497,442.00	494,879
3	**3.1**	Regular Coaching & Development of leadership Teams (using ASLF & TLF)	Yes	$12,000.00	12,000
3	**3.2**	Culturally Responsive Teaching (CRT) Professional Development	No	$0.00	$0.00
3	**3.3**	Teammate Retention	Yes	$3,000.00	3,000
3	**3.4**	Affinity Groups	No	$0.00	$0.00
3	**3.5**	Pipeline Development	No	$0.00	$0.00
3	**3.6**	Black Scholar Services	No	$0.00	$0.00
4	**4.1**	ELA	No	$32,011.00	32,199
4	**4.2**	Math	No	$0.00	$0.00

2025-26 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
1,177,047	$1,315,696.00	$1,316,092.00	($396.00)	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.1	Grade Level Curriculum	Yes	$183,351.00	200,078		
1	1.2	Instruction (Guaranteed and Viable Instruction)	Yes	$485,230.00	470,310		
2	2.1	Family and Community Engagement & Outreach	Yes	$0.00	$0.00		
2	2.2	Attendance	Yes	$134,673.00	135,825		
2	2.7	Classroom Facilities, and Student Physical Spaces	Yes	$497,442.00	494,879		
3	3.1	Regular Coaching & Development of leadership Teams (using ASLF & TLF)	Yes	$12,000.00	12,000		
3	3.3	Teammate Retention	Yes	$3,000.00	3,000		

2025-26 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
3,152,725	1,177,047	0.000%	37.334%	$1,316,092.00	0.000%	41.745%	$0.00	0.000%

Local Control and Accountability Plan Instructions

Plan Summary

Engaging Educational Partners

Goals and Actions

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.

- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.

- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:

    - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

    - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).

        - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statues of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

> Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
    - If the LEA has unexpended LREBG funds the LEA must provide the following:
        - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
        - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
            - An explanation of how the action is aligned with the allowable uses of funds identified in *EC* Section 32526(c)(2); and
            - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by *EC* Section 32526(d).
                - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the LREBG Program Information web page.
            - Actions may be grouped together for purposes of these explanations.
            - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
    - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32627(d), to provide the information identified above or to include actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with EC sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement
An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

Requirements

School districts and COEs: *EC* Section 52060(g) and *EC* Section 52066(g) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,

- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section 47606.5(d) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the CDE's LCAP webpage.

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see *Education Code* Section 52062;
    - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see *Education Code* Section 52068; and
- For charter schools, see *Education Code* Section 47606.5.

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.

- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.

- For the purposes of this prompt, this may also include, but is not necessarily limited to:
    - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
    - Inclusion of metrics other than the statutorily required metrics
    - Determination of the target outcome on one or more metrics
    - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
    - Inclusion of action(s) or a group of actions
    - Elimination of action(s) or group of actions
    - Changes to the level of proposed expenditures for one or more actions
    - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
    - Analysis of effectiveness of the specific actions to achieve the goal
    - Analysis of material differences in expenditures
    - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
    - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
    - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The *LCFF State Priorities Summary* provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
    - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
    - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
    - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: *EC* Section 42238.024(b)(1) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.

- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.

- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.

    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

- **Required metrics for Equity Multiplier goals**: For each Equity Multiplier goal, the LEA must identify:

    - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or

    - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

- **Required metrics for actions supported by LREBG funds**: To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.

    - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
    - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
    - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
    - Indicate the school year to which the baseline data applies.
    - The baseline data must remain unchanged throughout the three-year LCAP.
        - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
        - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
    - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the "**Measuring and Reporting Results**" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26**. Leave blank until then.	Enter information in this box when completing the LCAP for **2026–27**. Leave blank until then.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26** and **2026–27**. Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. "Effective" means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as "Not Applicable."

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
    - Include a discussion of relevant challenges and successes experienced with the implementation process.
    - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
    - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
    - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
    - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
    - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

- The reasons for the ineffectiveness, and
- How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
    - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
    - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
    - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 *CCR*] Section 15496 in the Increased or Improved Services section of the LCAP.

***Actions for Foster Youth*:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
    - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
    - Professional development for teachers.
    - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
    - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
    - These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
    - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to *EC* Section 32526(d). For information related to the required needs assessment please see the Program Information tab on the LREBG

Program Information web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the California Statewide System of Support LREBG Resources web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32627(d).

- School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
- As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in *EC* Section 32526(c)(2).
- LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
  - Identify the action as an LREBG action;
  - Include an explanation of how research supports the selected action;
  - Identify the metric(s) being used to monitor the impact of the action; and
  - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC*

Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the "minimum proportionality percentage" or "MPP." The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero ($0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
    - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
    - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year**: Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant**: Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

  See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 *CCR* Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #**: Enter the LCAP Goal number for the action.
- **Action #**: Enter the action's number as indicated in the LCAP Goal.
- **Action Title**: Provide a title of the action.
- **Student Group(s)**: Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
    - **Scope**: The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
    - **Unduplicated Student Group(s)**: Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
    - **Location**: Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span**: Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel**: Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel**: This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds**: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
    - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds**: Enter the total amount of Other State Funds utilized to implement this action, if any.
    - **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds**: Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds**: Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds**: This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
    - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

      For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures**: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions**: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
    - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been $169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of $169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant**: Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program,

the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 *CCR* Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
    - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
    - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
    - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
  - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
  - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
  - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
  - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
  - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

  The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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