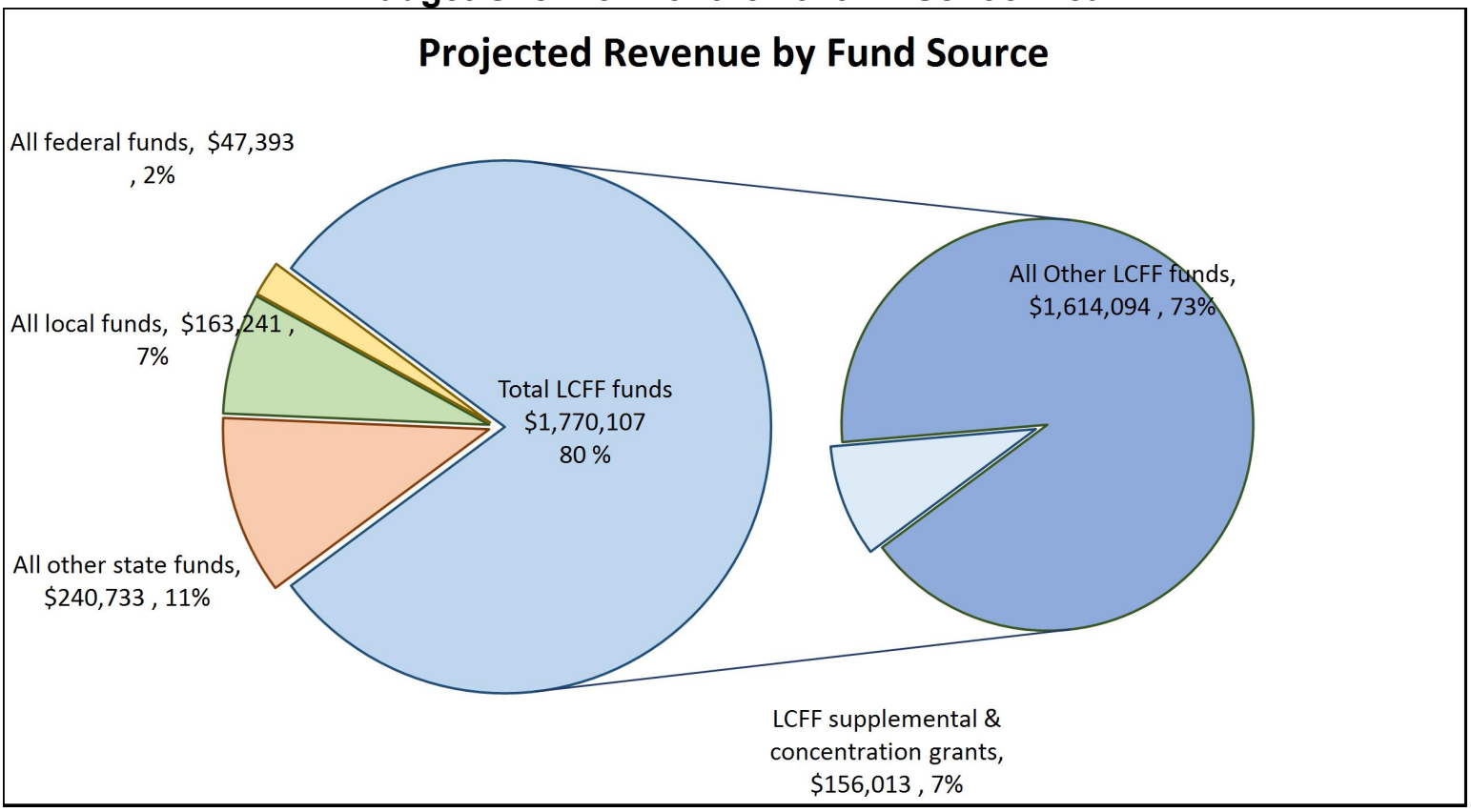
LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Monte Rio School District
CDS Code: 49 70813
School Year: 2026-27
LEA contact information:
Barbara Bickford
Superintendent
bbickford@monteriousd.org
(707) 865-2266 x105

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (Foster Youth, English learners, and low-income students).

Budget Overview for the 2026-27 School Year

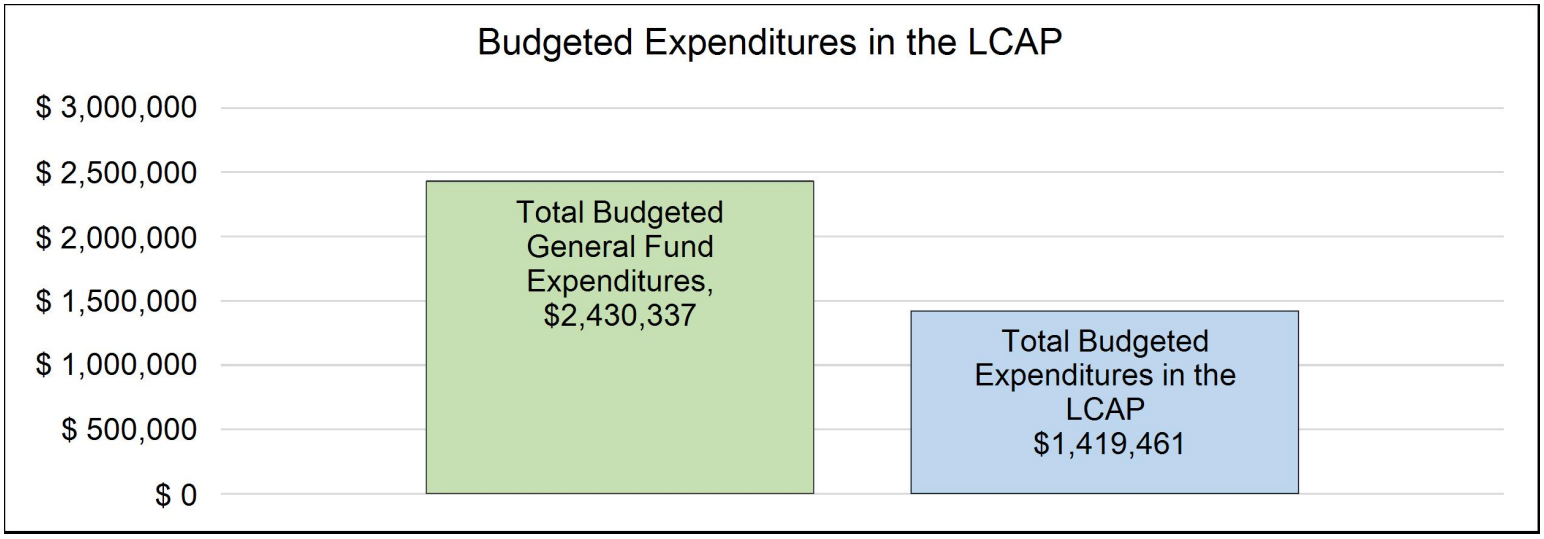


This chart shows the total general purpose revenue Monte Rio School District expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Monte Rio School District is $2,221,474, of which $1,770,107.00 is Local Control Funding Formula (LCFF), $240,733.00 is other state funds, $163,241.00 is local funds, and $47,393.00 is federal funds. Of the $1,770,107.00 in LCFF Funds, $156,013.00 is generated based on the enrollment of high needs students (Foster Youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Monte Rio School District plans to spend for 2026-27. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Monte Rio School District plans to spend $2,430,337.00 for the 2026-27 school year. Of that amount, $1,419,461.00 is tied to actions/services in the LCAP and $1,010,876 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

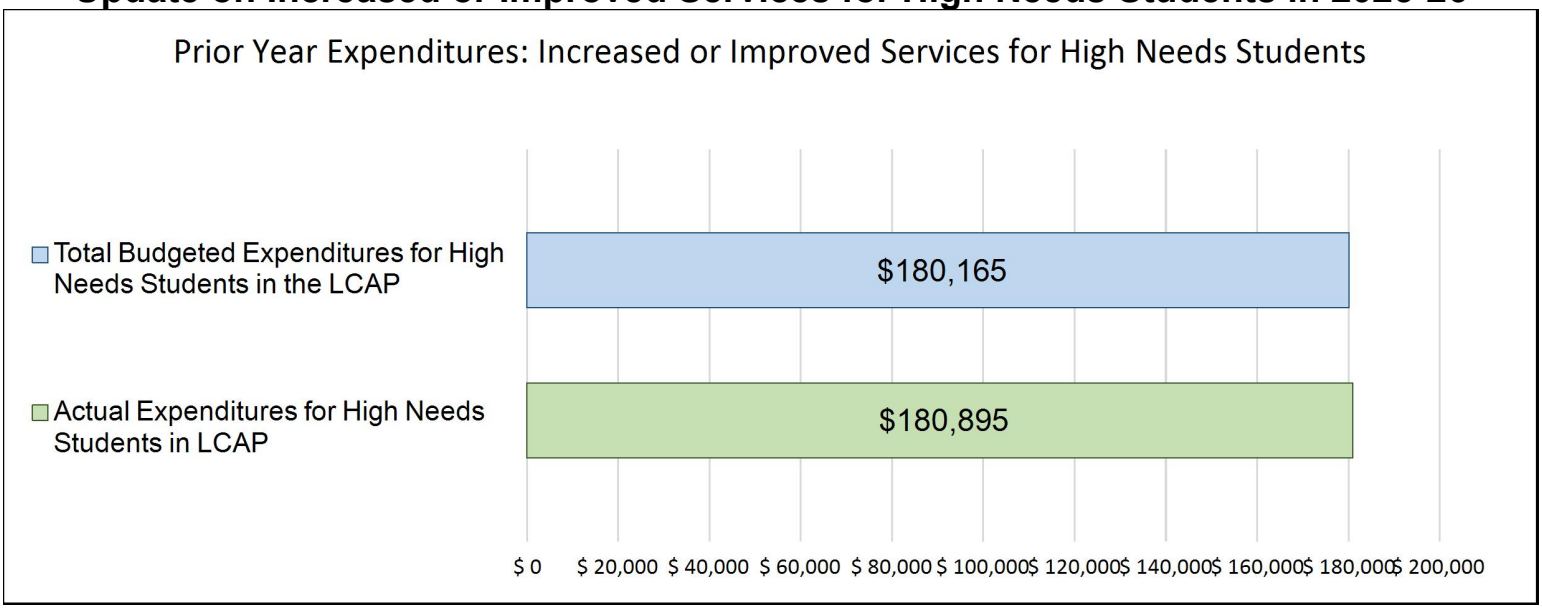
Some of the expenses not included in the LCAP are the following items: utilities, maintenance, administration, librarian, other supplies and equipment, copy machine lease, dues/memberships, liability insurance, audit costs, special education consortiums costs, contractual services, etc.

Increased or Improved Services for High Needs Students in the LCAP for the 2026-27 School Year

In 2026-27, Monte Rio School District is projecting it will receive $156,013.00 based on the enrollment of Foster Youth, English learner, and low-income students. Monte Rio School District must describe how it intends to increase or improve services for high needs students in the LCAP. Monte Rio School District plans to spend $198,857.00 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2025-26



This chart compares what Monte Rio School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Monte Rio School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2025-26, Monte Rio School District's LCAP budgeted $180,165.00 for planned actions to increase or improve services for high needs students. Monte Rio School District actually spent $180,895.00 for actions to increase or improve services for high needs students in 2025-26.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Monte Rio School District	Barbara Bickford Superintendent	bbickford@monteriousd.org (707) 865-2266 x105

Plan Summary [2026-27]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Monte Rio School District is a small, one school TK-8 (58 students) district nestled among redwoods in the beautiful Russian River Valley in Sonoma County. Classes are combined TK-K, 1-2, 3-4, 5-6, 7-8, with fully qualified teachers and a classroom aide in each class. We have a 0.6 FTE special education teacher, and a 0.4 FTE counselor who helps with the social-emotional needs of our students, estimated at 67% of whom come from socioeconomically disadvantaged families. The Community feels very attached to the school, and we have a high percentage of parent and community involvement. 19 students of our total enrollment, are inter-district transfers. 28 students are female and 30 are male. Monte Rio School serves a small amount of multilingual learners and students with disabilities. 13% are Hispanic with no additional significant subgroups. We typically have around 10 parents attend Parent Club meetings and Coffee with the Principal each month. Our academic program is rigorous, and we typically score average to high on standardized tests. Along with our core subjects we offer a variety of enrichment courses each year: gardening and nutrition; music; art; culinary and drama. Monte Rio School does not receive Equity Multiplier Funds.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Student Subgroups: There are two subgroups with sufficient students to report data: White and Socioeconomically Disadvantaged. All other subgroups have less than 11 students for the Dashboard Year, 2025.

Academic Performance remains strongest in ELA with in green and a decline of 7.8 points to 25.5% points above standard. Mathematics is also in the orange range with a decline of 43.4points, and remains below standard by 43.4 points. This data reflects the support of instructional materials, teachers, and classroom aides. The maintenance of a counselor and intervention support program with in class aides makes a difference. We know teachers have worked hard to provide rigorous lessons with differentiation and support.

There is no red data for the 2025 Dashboard.

Successes: Improved parent communication via use of ParentSquare, website updated frequently with fliers and announcements prominent, parents express appreciation; 0 suspensions with restorative practices and proactive student support in engaging atmosphere; higher than county average reading and math scores, strong ELOP program implemented.

Challenges: Improved attendance in our rural community; continue development of positive behavior support systems with restorative practices and 0 suspensions.

24-25 Local Indicators: all teachers are highly qualified; all students have access to standards aligned materials; FIT report "Good/Excellent"; implementation of academic standards are at a level 4; parents and students report very positive satisfaction with engagement opportunities and student safety and improved communication processes. Some feedback from parents indicates that they would like better communication about school activities and volunteer opportunities. This remains an action in Goal 2.

Required Actions for the 2026- 2027 LCAP: Equity Multiplier, ELs, LTELs, DA, LREBG

Equity Multiplier: N/A- There are no schools in Monte Rio that receive Equity Multiplier Funds.

English Learners and LTELs: N/A- There are less than 30 ELs and less than 15 LTELs in Monte Rio.

Differentiated Assistance (DA): Monte Rio School is in DA for suspensions (increase of 2.7%) and chronic absenteeism in the Low Socioeconomic subgroups, both indicators are Orange. Suspensions: Dashboard is Orange overall, and orange for low socioeconomic and White subgroups. A total of 4.2% suspensions resulted in an increase of 2.7%. No suspensions is the goal and MR School maintains a very low suspension rate.
Chronic Absenteeism remains a concern with 34.7% chronically absent, a decline of 1.3%. Both subgroups are in the Orange section.
Actions within the LCAP that address areas of eligibility for Differentiated Assistance are 1.4, 1.5, 1.6, 1.7, 1.10, 1.14, 1.15, 1.16, 2.5, 2.6, 2.7, 2.8, 2.9, 2.10.

Learning Recovery Emergency Block Grant (LREGB): -The LREBG funds will be expended in the 2026-27 school year. The needs assessment with data gathered from the community confirm in school evidence of mental health and social/behavioral concerns, This support the decision to expend the funds for a counselor to support student well being and mental health ACTION 1.14. There will be a focus on absenteeism to improve attendance of identified students and thus will improve academic performance in ELA and Math. These actions align with the allowable uses of the LREBG funds under the areas of Integrated Pupil Supports.

2023 CA School Dashboard Red Data

Monte Rio did not have any areas of red data as represented on the 2023 CA School Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Monte Rio requires support for Differentiated Assistance (DA). Eligibility is based upon the 2025 Dashboard when two indicators in the Low Socioeconomic Group were not met: suspensions and chronic absenteeism.

Monte Rio School, under the leadership of Principal and involvement of teachers, staff, and parents reviewed, revised, and implemented comprehensive plans to improve attendance and reduce suspensions from 4.2% to zero.

Summary of Plan and Work to reduce suspensions and support positive attendance:

Suspensions

1. Implement Restorative & Preventative Discipline Framework
Align behavior expectations to Portrait of a Graduate competencies
Teach and reinforce behavior as a skill (PBIS + MTSS)
Use suspension only as a last resort

2. Apply Tiered Alternatives to Suspension
Tier 1:
Restorative conversations, circles, reteaching expectations, sensory break spaces
Tier 2:
Restorative conferences, check-in/check-out, behavior contracts
Supervised reflection instead of removal
Tier 3:
Behavior Intervention Plans (BIPs), FBAs, re-entry meetings
Increased adult support or modified schedules

3. Build Staff Capacity
Began training all paraeducators and staff in restorative practices and de-escalation
Utilizing district counselor, occupational therapist and speech pathologist to provide consultation and training
Using instructional assistants for behavior support, planned breaks and coaching

Chronic Absenteeism

Attendance Improvement
1. Establish Clear Attendance Expectations
Communicate attendance requirements at Back-to-School Night, conferences, IEPs, and via website/handbooks

Clearly explain excused vs. unexcused absences and truancy thresholds
Provide multilingual communication and translation support

2. Strengthen Family Communication & Partnerships
Send beginning-of-year attendance letters outlining expectations
Use ongoing communication (newsletters, ParentSquare, calls, website)
Conduct early outreach for attendance concerns (calls, meetings, home contact)
Document all communication and interventions
Offer flexible meeting options (in-person, phone, virtual)
Connect families to school/community resources (health, transportation, housing)

3. Implement Daily Monitoring & Notification Systems
Take and review accurate daily attendance
Identify and Implement PBIS and positive attendance recognition (certificates, incentives)

4. Increase Student Engagement & School Climate
Build inclusive, culturally responsive classrooms
Strengthen teacher-student relationships
Expand extracurriculars, clubs, and leadership opportunities

5. Conduct SST & Attendance Team Interventions
Hold SST meetings for persistent attendance issues
Include staff, family, and support personnel
Review attendance, academics, and social-emotional factors
Develop and monitor individualized intervention plans
Meet regularly as Attendance Team to review trends and monitor systems early warning signs of chronic absenteeism
Send same-day absence notifications
Follow up on unexplained absences
Issue required truancy notices and maintain documentation

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

N/A- Monte Rio is not eligible for CSI funding

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A- Monte Rio is not eligible for CSI funding

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A- Monte Rio is not eligible for CSI funding

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Parents/Guardians	Youth Truth Survey; Parent Survey; Parent advisory at monthly coffee; site council Survey; Monthly coffee with Principal: the majority of parents believe the school is very safe and welcoming with strong positive relationships, effective teaching and learning. Areas of concern include engagement and timely communication. ACTION Items 2.5, 2.6, 2.8 address parent communication.
Community wide School Goal Visioning meetings:	The visioning committee met a minimum 3 time per school year, Fall and Spring. Teachers, staff, community members, administration in 2023 and 24. In 2025, the work resulted in creation of The Portrait of a Graduate. In 2025, The Portrait of a Graduate was implemented with schoolwide, grade appropriate lesson activities and continued revision of the lessons.
Teacher and Staff	Surveys and Discussion at staff meetings.Teachers and staff survey showed agreement with standards aligned, strong curriculum for all students in a safe and respectful environment. They would like to see continued focus on safety protocols.
Site Council	The site council reviewed the current LCAP goals with Superintendent/Principal in spring. The focus of the council was on metrics being consistent with goals with a review of actions.
Students	Students grades 4-8 completed the Youth Truth Survey in spring. Engagement, Belonging and Collaboration, Culture, and Academic challenge were all highly rated. Students, especially in middle school feel connected. Students in grades 3-5 reported strong connectedness and low engagement academically.

Educational Partner(s)	Process for Engagement
Bargaining units	The principal talked with representatives of bargaining units in spring timeframe. The LCAP reflects the school actions and supports communication with parents with good activities. There is concern about general safety on an open campus and they appreciated being included in review of the safety plan.
Consultation with SELPA.	The administration and Special Educator partnered with SELPA for program support. They also consulted with SELPA specialists for student and IEP support. The Consortium Director also provided support and consultation.
Governing Board Adoption	6/16/26

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Input from staff and parents influenced actions to improve communication processes to reach all parents: Action Items 2.5, 2.7, 2.8.
Input from community, parents, staff, and students influenced actions for grounds improvement. Grounds:Action 2.2 includes grounds in front of school and on street were improved.
The feedback from the Visioning Committee Portrait of a Graduate and students influenced Actions 1.1 and 1.3: Professional development in Math and Growth Mindset and for new curriculum. The committee will continue exploring a curriculum for CTE.
SELPA consultations influenced the continued development of push in support for identified students and accuracy of SEIS data entry. Action 1.17.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	All students will be proficient in literacy, numeracy, and 21st Century skills through high quality, effective teaching and learning practices.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 7: Course Access (Conditions of Learning)

An explanation of why the LEA has developed this goal.

Data from both the CAASPP as well as local data and stakeholder feedback continues to show steady progress in Core Academic areas. We have shown more growth in the areas of ELA than that of Mathematics, though we will address these needs during the 2025-26school year as we explore the purchase of new curriculum with implementation in the 2026-27 school year.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	CAASPP and Local Data	ELA baseline from spring 23-24 CAASPP: Green, 29.5 points above standard. Math baseline from 23-24 CAASPP:Orange, 43,4% points below standard. STAR Assessments Baseline Spring 2024 Grades 5-8. Reading: 78% of students at or above Grade Level.	ELA baseline from spring 23-24 CAASPP: Green, 29.5 points above standard. Math baseline from 23-24 CAASPP:Orange, 43,4% points below standard. STAR Assessments Baseline Spring 2024 Grades 5-8.	CAASPP 25-56 Data Pending Star Assessments Spring 2025 Grades 5-8 Reading: 68% of students at or above grade level. Math: 55% of students at or above grade level.	Increase baseline in ELA by 5 points and Math by 10 points. Increase STAR Grade Level by 5% points.	CAASPP Data Pending Star Assessments change -10% at grade level reading. Low numbers of students impact statistics. 17/25 are at or above grade level. Change 18% decrease at or

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Math: 73% of students at or above Grade Level.	Reading: 78% of students at or above Grade Level. Math: 73% of students at or above Grade Level			above in grade level math. 15/25.
1.2	English Learner: Achievement % of students increasing a level on ELPAC, access to ELD standards and common core state standards, reclassification rate.	23-24 50% of the K-8th grade EL students increased one or more levels on ELPAC. Do to less than 15% EL students, CAASPP scores are not reported. Provide ELA curriculum inclusive of ELD standard.	1 of 6 EL students increased one level on the ELPAC = 16%. Two of 6 EL students were reclassified. Data pending on ELPAC scores. ELA curriculum inclusive of ELD standards was provided.	O of 5 students increased one level on the ELPAC. 0 students reclasified. Data pending on ELPAC scores. ELA curriculum inclusive of ELD standards was consistently provided.	50% of the K-8th grade EL students increased one or more levels on ELPAC. Continue to provide ELA curriculum with ELD standards.	Decrease in percent students to increase one level on ELPAC. 0 of 5 EL students were reclassified. Decrease in number of EL students and majority in primary grades. Data pending ELPAC ELA/ELD standards: no difference
1.3	Highly Qualified Teachers as certified by SCOE	100% of teachers are highly qualified to teach.	100% of teachers are highly qualified to teach.	100% of teachers are highly qualified to teach.	100% of teachers are highly qualified.	No difference
1.4	Standards Aligned Instructional Material as verified by teacher survey, parent survey and inventory	100% of students have access to Standards Aligned Instructional Materials.	100% of students have access to Standards Aligned Instructional Materials.	100% of students have access to Standards Aligned Instructional Materials.	100% of students have access to Standards Aligned Instructional Materials.	No difference
1.5	Physical Fitness Test	62.6% of students in grades 5th-8th are in the Healthy Fitness	86% of students in grades 5th-8th are in the Healthy	75% of students in grades 5-8 are in the Healthy	Increase to 67% in Healthy Fitness Zone	Decrease of 12.4%.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Zone based upon Spring 2024 assessment.	Fitness Zone based upon Spring 2025 assessment.	Fitness Zone based on Spring 26 assessment.		
1.6	Implementation of State Academic Standards	All students will continue to have access to 100% of State Standards including EI access to ELD standards	All students continue to have access to 100% of State Standards including EI access to ELD standards	All students continue to have access to 100% of State Standards including EI access to ELD standards	All students will continue to have access to 100% of State Standards including EI access to ELD standards	No difference
1.7	Access to a broad course of study including unduplicated students and students with exceptional needs	100% of students have access to a broad course of study including unduplicated students and students with exceptional needs.	100% of students have access to a broad course of study including unduplicated students and students with exceptional needs.	100% of students have access to a broad course of study including unduplicated students and students with exceptional needs.	100% of students have access to a broad course of study including unduplicated students and students with exceptional needs.	No difference
1.8	Middle School drop out rate	0% of middle school student have dropped out	0% of middle school student have dropped out	0% of middle school student have dropped out	0% of middle school student have dropped out	No difference

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall implementation was successful as itemized below. Some adjustments were made for example, as noted below, in Fall a .30 FTE temporary SPED teacher was hired to support increase in students with an IEP. Teacher professional development program in math ended in24-25 and continued in 25-26 via staff meeting activities. These are considered adjustments not significant challenges and did not impact implementation of the actions.
Successful Implementation:
Actions: 1.1, 1.2, 1.3, 1.4. The teacher professional development in mathematical thinking and implementation was very successful leading to continuation in 2025-26. It increased participation and learning in mathematics for At-Risk math students. Welcoming Schools professional development was attended and will continue. Fully Implemented
Action: 1.4. The Intervention program was successful. The intervention occurs in the classroom with paraprofessionals conducting small groups with teacher designed lessons. Fully Implemented

1.5 Students attended Boys and Girls club which provided homework time, enrichment, and supervised activities with addition of ELOP enrichment classes and homework support. Fully Implemented
1.6 The Food Service program provided breakfast and lunch as evidenced by observational data and daily records of number served. Lunch included student grown food in the school garden. Fully Implemented
1.7. Clothes were collected throughout the year and provided as needed to students. Fully Implemented
1.8 English Learners received standards aligned, ELD instruction in the classroom in small and large groups with support form Paraeducators and teachers. Lexia for English Learners was purchased and implemented successfully. Fully Implemented
1.9, 1.10 1.19 The environmental education program was implemented as planned with a teacher two days a week. Native plants were nurtured, food was grown and used in the kitchen with students making pesto which contributed to the health and nutrition curriculum. Fully Implemented
1.11 The dental clinic was provided. Fully implemented.
1.12 The art and music programs were staffed and fully implemented. Fully Implemented
1.13 The SPED program was staffed, students were served in pull out and push in model. Fully Implemented
1.14 The school counselor served students two days a week: individually; in small groups; in whole class lessons, a lunch bunch, and friendship group. Fully Implemented
1.15 Paraeducators were fully staffed and scheduled in each classroom. They also supported safe recess time. Fully Implemented
1.16 Summer learning begins in June. Fully Implemented
1.17 The intervention specialist did not continue for this school year. The intervention occurs in the classroom which is a positive research based option for student support. Fully Implemented
1.18. Support curriculum included Renaissance Learning, Learning without Tears, Lexia, Lexia for EL Freckle, Orton Gillingham, Amira and all were effectively implemented. Fully Implemented

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Actions:
1.4 Additional staff development was done by teachers for At Risk Youth.

1.7 Higher donations than expected from(Monte Rio Foundation/Monte Rio Fire Dep/Misc.donations) so percentage for improved services was higher. District created a Food Bank in November & December for families due to the government shutdown for the SNAP program. Also received 57 Gift Baskets from Monte Rio Chamber (Food donations $14,450 + Gift Basket 57 x $64 value each=$3,648) Total $18,098 / $851,685 Base Grant= 2.12% increase. Original increase at budget was only .543%.

1.10 Health curriculum was not purchased this year, but class on nutrition was completed for students.

1.11 Less students participated in Dental Clinic than was estimated at budget, so % of increase was less.

1.12 The Arts/Music program was expanded to include additional days and hours for new Art teacher, using Prop 28 funding, which was added after adopted budget.

1.13 There was an additional .20FTE SPED teacher that was hired that was not included in Original Budget.

1.14 Increase due to raise and additional hours worked by counselor.

1.15 Para Educators were higher due to raises and ELOP expenses added after adopted budget.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Action 1.1 Professional Development Math, Action 1.2 New Curriculum piloted. EFFECTIVE
Professional Development new curriculum adoption and staff meeting activities around number sense and best practices. All teachers participated in Welcoming Schools.

Action 1.3. Highly Skilled Teachers. EFFECTIVE
100% of Teachers are Highly Qualified.

Action 1.4, 1.8, 1.15, 1.17. 1.18 Services for At Risk Students and English Learners, Intervention program, Support Curriculum. Paraeducators. EFFECTIVE
Professional development for teachers in mathematics, support curriculum provided, and paraeducators working with small groups with teacher designed lessons contributed to provide support for students. On classroom visits students were applying mathematical thinking, intervention students were working in small groups with reading support. Two of six EL students were Reclassified. Low number of students (58) with EL numbers too low to appear on the Dashboard, makes specific data difficult to quantify.

Action 1.5 After School Program EFFECTIVE
The Boys and Girls Club provided after school support as planned, fully staffed with homework time, nutritious snacks, enrichment activities and play. The school offered Homework Club Power Hour and a variety of enrichment programs. 100% of students enrolled.

Action 1.6 Food Services EFFECTIVE
All students were offered Free Breakfast and Lunch daily. This included Fresh fruit and vegetables daily. Food is fresh, locally procured fruits and vegetables. The District supported the food program above reimbursement. Students participated by growing food and herbs in the school garden supporting trying new food items like lemon balm pesto pasta. 100% of students participated at least some of the time.

Action 1.7 Clothes and Supplies. EFFECTIVE
Supplies were available in the classroom for all students. The Office Manager collected clothes and school supplies from volunteer parents and community members. She reports that several times a month a student would need clothes, a jacket for the day, and shoes were provided to a few students.

Action 1.9, 1.10, 1.19. Environmental Education and Nutrition. EFFECTIVE

The Environmental Education teacher led student participation in the edible garden which supported the food and nutrition program. Classes attended the program once a week, learned about environmental stewardship, gardening, composting, and nutrition. 100% of students participated.

Action 1.11. Dental Clinic. EFFECTIVE
17 Students were seen by the Dental Clinic provider. 95% of parents reported satisfaction with supplemental services in a safe school environment via the Youth Truth Survey and informal survey of dental clinic program.

Action 1.12.Arts Program. EFFECTIVE
100% of students participated in weekly art and music classes. There were 2 music performances and student art displayed in the multiuse room on Open House.

Action 1.13.SPED Learning Center. EFFECTIVE
A .4 FTE teacher served students in the learning center and pushed into classrooms. An additional 0.3 FTE temporary teachers was added in Fall to provide an inclusive, effective program. All student referred for testing or with an IEP were served in accordance with IEP Goals.

Action 1.14. School Counselor. EFFECTIVE
A 0.4 FTE counselors provided individual, small group, and classroom based counseling services. Thus 100% of students participated in some capacity. Counselors also provided a lunch bunch and friendship group.

Action 1.16. Summer Learning and Spring Camp EFFECTIVE
Students participated in a Spring Break Camp and summer school is scheduled to begin soon after school is out in June.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Action 1.14 The FTE for School Counselor will increase by .1 FTE.

Action 1.17. Intervention Specialist. The funding source for this position related to COVID learning loss recovery was completed. We will not continue with this position. Research shows that intervention and supports within the classroom with teacher supervised lessons is the most effective to mitigate learning loss. Paraeducators work with small groups implementing teacher designed lessons and interventions. The action is not deleted as an intervention program continues to be provided.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Professional Development Math	Inservice to be given by principal and/or trainers in the areas of mathematics and growth mindset.	$1,950.00	No
1.2	Professional Development	Provide professional development in any new curriculum.	$0.00	No
1.3	Highly Skilled Teachers	Employ highly skilled teachers to teach State Standards to students.	$819,822.00	No
1.4	At Risk Student training	Provide staff and interventions services for at risk students. School Counselor and Principal will attend workshops/webinars regarding At Risk Youth to continue gathering the latest research on techniques available to support struggling students and families.	$2,100.00	No
1.5	Boys & Girls Club	Provide free after school enrichment program, with homework help and nutrition. A partnership with Boys and Girls Club will continue. Funding will be used from the ASES Grant through Guerneville School District.	$0.00	No
1.6	Support Food Program	Provide free school breakfast as well as free fresh fruit, vegetables and milk at morning recess. Through the State Government Provision 2 plan, we will offer all students a free lunch each day. The breakfast and lunch program costs exceed what is reimbursed by the state and federal resources. The District goes above and beyond, by providing fresh, locally procured fruits and vegetables. The District uses minimally processed foods, and most meals are made from scratch, which are made onsite for maximum benefit to student nutrition. The reimbursement rates do not fully cover the costs of the program as provided.	$15,000.00	Yes
1.7	Clothes and Supplies	Provide free clothing (jackets, shoes, etc.) and school supplies to students.		Yes

Action #	Title	Description	Total Funds	Contributing
1.8	English Language Learners	Using a "push-in" model the Learning Center Teacher, and para-educators will provide small group instruction to EL students, and provide Tier 2 and 3 interventions. Costs associated for this action are reflected in 1.15.	$0.00	Yes
1.9	Environmental Education	Continue to improve and upgrade the Environmental Education site. Through the use of parent volunteers, and community members, we will continue to maintain the native aspects of our Outdoor Environmental Education area.	$0.00	No
1.10	Nutrition	Provide K-8 Health and Nutrition curriculum.	$500.00	No
1.11	Dental Clinic	Provide a free dental Clinic twice yearly for students. Provided by volunteers from the Santa Rosa Junior College.	$0.00	Yes
1.12	The Arts	Provide Music and Art Programs	$37,139.00	No
1.13	SPED Learning Center	Employ a teacher to provide an array of RtI support to students via the Learning Center and push in support.	$64,201.00	No
1.14	School Counselor	.40 FTE school counselor	$52,649.00	Yes
1.15	Para Educators	Para-educators will provide support in the general education classroom to students who need more support to assist them in accessing grade level curriculum.	$181,666.00	Yes

Action #	Title	Description	Total Funds	Contributing
1.16	Summer Learning and Aftercare Program	Extending instructional learning time, integrating mental health services, and providing aftercare.	$32,400.00	No
1.17	Intervention Specialist	Employ a 3 days a week Intervention Specialist to accelerate progress to close learning gaps. Discontinued for the 26/27 school year.	$0.00	No
1.18	Support Curriculum	The purchase of support curriculum to be used by classroom teacher and intervention specialist to support targeted students make up learning loss, such as but not limited to, Renaissance Learning, Learning without Tears, and Mystery Science	$5,000.00	Yes
1.19	Environmental Education Teacher	We will provide a rich hands-on Environmental Education program which targets our unduplicated pupils with engaging educational lessons.	$3,500.00	Yes

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	To create and sustain a safe, clean, supportive, and respectful learning environment for students, teachers, staff, and parents through a community approach, emphasizing student wellness and parent engagement	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 3: Parental Involvement (Engagement)
Priority 5: Pupil Engagement (Engagement)
Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

We understand that academic learning can only take place when students feel safe. We provide a school climate that is inclusive to all learners, while building multiple programs that provide tools to access academics. By building community, inviting parent volunteers and addressing 21st Century needs, we provide a safe and engaging place that allows for all students to attend school and feel valued as a member of our community. Because our school is located in a low social economic and rural area of the county, in which students are constantly aware of possible floods, fires, power shut offs or unhealthy smoke in the air, parent surveys have guided us in the development of multiple systems of support for all students.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Facilities Inspection Tool for assessment	FIT assessment equals excellent.	FIT assessment equals excellent.	FIT assessment equals excellent	Maintain excellent FIT assessment.	No difference
2.2	Inventory of PE and playground equipment	100% of needed P.E. and playground equipment is provided.	100% of needed P.E. and playground equipment is provide	100% of needed P.E. and playground equipment is provide	100% safe playground equipment.	No difference
2.3	21st Century technology as measured by the	New technology is purchased as needed. New Chromebooks and	New technology is purchased as needed. New	New technology is purchased as needed. New	100% technology tools for all students and staff.	No difference

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	needs of teachers and the school inventory	Charging lockers have been purchased for all 1st-8th grade classrooms and will be updated as needed.	Chromebooks and Charging lockers have been purchased for all 1st-8th grade classrooms and will be updated as needed	Chromebooks and Charging lockers have been purchased for all 1st-8th grade classrooms and will be updated as needed		
2.4	Volunteer participation	During the 2023-24 School year parents supported multiple programs such as Family Night Events, plays, visiting science and other assemblies. Sign in sheets and participation counts.	During the 2024-25 School year parents supported multiple programs such as Family Night Events, plays, visiting science and other assemblies. Sign in sheets and participation counts.	During the 2025-26 School year parents supported multiple programs such as Family Night Events, plays, visiting science and other assemblies. Sign in sheets and participation counts.	Continue to hold multiple activities with regular communication with 95% participation.	No difference
2.5	Monte Rio holds IEP meetings for students with disabilities and parent conferencing meetings to elicit feedback and input for Unduplicated Students.	Parents conferencing for 2023-24 was at 95+%. The use of Zoom to reach families helped open a line of communication for some families. Families of unduplicated students, including students with special needs were able to open a strong channel of communication	Parents conferencing for 2024-25 was at 95+%. The use of Zoom to reach families helped open a line of communication for some families. Families of unduplicated students, including students with special needs were able to open a strong channel of communication	Parents conferencing for 2025-25 was at 95+%. The use of Zoom to reach families helped open a line of communication for some families. Families of unduplicated students, including students with special needs were able to open a strong channel of communication	95% participate in conferences.	No difference

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.6	Parent attendance at school events as measured by sign in sheets.	95% of parents participate in school activities.	95% of parents participate in school activities.	95% of parents participate in most school activities. The Play and Winter Concert are especially well attended.	Maintain 95% parent participation.	No difference
2.7	Maintain attendance rate above 95% with reduction in Chronic absences.	2023-24 Average daily attendance 89.6%.	24-25 Average Daily Attendance 91.13%.	25-26 Average daily attendance 90.62%	Increase attendance rate to 95%.	Increase of 1.02%
2.8	Chronic absenteeism from Student Information System	Chronic absenteeism for 2023-24 is 34.7%%	24-25 Chronic absenteeism is 32.4%	25-26 Chronic absenteeism: 15% of students have been absent more than 10 days.	Reduce chronic absenteeism to 10%	Decrease of 19.7%.
2.9	Suspension rate from Student Information System	There was one suspension for 2023-24	There were 6 suspensions for 24-25	There were 0 suspensions in 25-26.	Maintain 1 or less suspensions	Decrease by 1
2.10	Expulsion rate from Student Information System	There were zero expulsions.	There were zero expulsions.	There were zero expulsions.	Maintain 0 Expulsions.	No difference
2.11	Middle School Dropout Rate	There were zero dropouts.	There were zero dropouts.	There were zero dropouts.	Maintain 0 dropouts.	No difference
2.12	Safety and School Connectedness	Surveys: 95% of parents, students, and teachers/staff agree MR School is safe and students feel engaged and connected.	Surveys: 90-95% of parents, students, and teachers/staff agree MR School is safe and students feel engaged and connected.	90% of parents, students, and teachers/staff agree MR School is safe, students feel engaged and connected. The lowest score is safety at a combined 85% with engagement 90+%.	Maintain 95% of parents, students, and teachers/staff agree MR School is safe and students feel engaged and connected.	Decrease by 5%.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.13	Parent Involvement	Site Council meets 4 times per year; Parent Surveys completed annually including Youth Truth Survey; Principal coffee minimum 7 times per year.	Site Council meets 4 times per year; Parent Surveys completed annually including Youth Truth Survey; Principal coffee minimum 7 times per year.	Site Council meets 4 times per year; Parent Surveys completed annually including Youth Truth Survey; Principal coffee minimum 7 times per year.	Site Council meets 4 times; 80% of parents complete the annual survey including offering of Youth Truth Survey; Principal coffee held 7 times per year.	No difference

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Actions were implemented as planned.
Successful Implementation

2.1 Facilities. Fully Implemented
The district employed a Head of Maintenance to identify and oversee facilities projects.

2.2 Custodial. Fully Implemented
The district employed a part-time custodian and contracted with plumbers or builders when repairs were required.

2.3 Physical Fitness. Fully Implemented
PE Equipment was updated or purchased as need and teachers were asked about needs to be purchased over summer.

2.4 Technology. Fully Implemented
All Students and Staff have equitable access to effective technology equipment and support curriculum.

2.5, 2.6, 2.7, 2.8 Parent Communication to support Parent Engagement. Fully Implemented
ParentSquare was adopted to communicate. The Principal met monthly with interested parents at the morning coffee with principal. The email blast system was improved and used more regularly. A text option was added.

2.9 Parent Volunteer. Fully Implemented
Instead teachers surveyed parents for volunteer interests, information was sent home before events such as field trips or school wide activities to inform parents of the volunteer opportunities on a regular and schoolwide bases.

2.10 PBIS. Fully Implemented
Tiger Awards and student store continues as planned with all students participating. Tiger Teams a multigrade small group social/emotional skills focused activities met weekly schoolwide with older students modeling and helping younger students. In addition the tiered behavior plan was reviewed and revised to improve support of all students and students who require additional adult interaction in supportive ways.

2.11 Safety/Emergency. Fully Implemented
Monthly safety drills occurred as planned, staff meetings included review of safety protocols and a table top practice for emergency response.

2.12 Site Council. Fully Implemented
The School Site Council met five times.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The material differences between Budgeted Expenditures and Estimated Actual Expenditures are the following:

Action 2.2 Increase due to raise and additional hours worked by the custodian.

Action 2.3 There was more PE equipment that was needed, thus costs came in more than budgeted.

Action 2.4 There was more Technology equipment needed for students to replace old ipads, so costs came in higher than original budget.

Action 2.5 There were no expenses due to no longer using One Call System. District is now using Parent Square through SCOE.

Action 2.6 Our outside service needs for technology support came in higher than expected due to SCOE IT no longer providing free support to the District as of 1/1/26. Also contracting out now for CalPads services.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

All planned actions were effective.

Action 2.1. Facilities. EFFECTIVE
1.0 FTE Head of Maintenance as planned. The FIT Report is Excellent

Action 2.2 Custodial. EFFECTIVE
A part time custodian cleaned classrooms and bathrooms every day. Outside contractors were utilized as needed.

Action 2.3 Physical Fitness. EFFECTIVE

100% of required PE Equipment was provided and replaced as needed.

Action 2.4 Technology. EFFECTIVE
100% of technology tools for all students and staff was maintained.

Action 2.5 Communication. EFFECTIVE
ParentSquare was implemented and effectively utilized, significantly improving communication. The Website was updated regularly and improved with well designed and informative info fliers.

Action 2.6 Communication. EFFECTIVE
The school website was updated regularly, a needs assessment resulted in a shift in procedure to update which is more efficient.

Action 2.7 Parent Engagement. EFFECTIVE
The principal held monthly parent coffee with the principal with announced agendas for parents.

Action 2.8 Communication. EFFECTIVE
The email blast was used more often and efficiently to communicate with parents in multiple ways: paper fliers, email, text, phone calls, website, ParentSquare.

Action 2.9 Parent Volunteer. EFFECTIVE
Email, Parent Square, teacher fliers, phone calls were all used to let parents know about volunteer opportunities and needs. Parents also attended plays, music concerts, field trips, and in classrooms. 80% of parents volunteered at least one time.

Action 2.10 PPIS. EFFECTIVE
100% of students participated in Tiger Awards and Tiger Teams and morning walk to build a positive school culture. 95% of parents on Youth Truth report safe school culture.

Action 2.11 Safety and Emergency Plans. EFFECTIVE
100% of safety drills were completed and 100% of students and staff participated.

Action 2.12 Site Council. EFFECTIVE
The site council met five times throughout the year. Four times was the goal.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

NA

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Facilities	District continues to employ a Head of Maintenance to identify and oversee facility projects.	$125,789.00	No
2.2	Custodial	Part-time custodian. The district also contracts with outside vendors to provide supplies and deep cleaning to classrooms and bathrooms as well as sanitize school to mitigate spreading of virus transmission and to support student health needs.	$24,305.00	No
2.3	Physical Fitness	P.E. equipment will be replaced and upgraded on an as-need basis. Playground balls, jump ropes and other equipment will be evaluated yearly for safety and general conditions	$600.00	No
2.4	Technology	Replace Chromebooks on an as-need basis. Ensure all classrooms have a 1:1 ratio of Chromebooks for the students	$2,500.00	No
2.5	Communication - Parent Engagement	Update One-call System to communicate events and needs to parents with Parent Square. In 26-27 Monte Rio will no longer use the One-Call system. There is no cost due to Parent Square being provided by SCOE.	$0.00	No
2.6	Communication - Parent Engagement	Update school Website on a consistent basis and other tech. needs.	$29,850.00	No
2.7	Communication - Parent Engagement	Principal will meet with parents at monthly Parent Club meeting and/or Coffee with the Principal events	$1,950.00	No

Action #	Title	Description	Total Funds	Contributing
2.8	Communication	Continue to use email blast system to facilitate parent communication from school to parents and from Parent Club to parents.	$3,120.00	No
2.9	Parent Volunteer - Parent Engagement	Provide a worksheet in the Back-to-School packet for parents to indicate their volunteer interests.	$600.00	No
2.10	PBIS	Continue with Tiger Awards and other positive reinforcement practices such as recognizing good attendance, grades, behavior along with Restorative practices.	$12,480.00	No
2.11	Safety/Emergency Plans	Continue with monthly safety drills.	$1,300.00	No
2.12	Site Council	The Superintendent and/or Principal will meet with Site Council a minimum of 4 times a year.	$1,040.00	No

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2026-27]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
$$156,013.00	$14,757.00

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
18.396%	0.000%	$0.00	18.396%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.6	**Action:** Support Food Program **Need:** Monte Rio is a single school with an estimated 69.95% of students socially economically disadvantaged. This is the largest subgroup. Some students rely on the school meals. Having breakfast and a healthy lunch are required for attention and learning. Most students get a grab and go breakfast daily and	This action addresses this need by providing Breakfast and Lunch Free for All Students Schoolwide because all students benefit from access to nutritious food. The local community is a depressed area that has been affected by fires, floods, road closures as well as COVID-19 and distance learning. The lunch program also provides equity so food insecure students are not singled out. Lunch time is a relaxing place for students to share together over their lunch table time. The District provides free school breakfast as	We will monitor effectiveness by: # meals served, student learning levels increase as demonstrated on CAASPP and local data including attendance data. Observational data of student participation and food eaten.

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	eat lunch at school. The fresh, local fruits and vegetables support good nutrition and are popular with the students. **Scope:** Schoolwide	well as free fresh fruit, vegetables and milk at morning recess. Through the State Government Provision 2 plan, we offer all students a free breakfast and lunch each day. The breakfast and lunch program costs exceed what is reimbursed by the state and federal resources. The District goes above and beyond, by providing fresh, locally procured fruits and vegetables. The District uses minimally processed foods, and most meals are made from scratch, which are made onsite for maximum benefit to student nutrition. The reimbursement rates do not fully cover the costs of the program as provided.	
1.14	**Action:** School Counselor **Need:** Since COVID, an increased number of students require support for social, emotional, academic, and behavioral needs. Also, the local area is rural and affected by multiple disasters including fire, smoke, and floods. A growing body of research shows that school climate strongly influences students' motivation to learn and improve academic achievement. When school members feel safe, valued, cared for, respected, and engaged, learning increases. Schools that provide students with support to meet these basic needs allow them to grow socially and emotionally helps them avoid problems and learning loss. **Scope:** Schoolwide	The action addresses needs Schoolwide as all students experienced COVID isolation and the local natural disasters all students benefit from counseling when needed. The counselors are trained to provide support individually and in classrooms to promote social and behavioral wellness, a growth mindset, and to help students be engaged and want to attend school.	We will monitor effectiveness by: Counselors' logs, students demonstrate improved social/emotional and behavioral skills, suspension rates and reduced absenteeism.

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.15	**Action:** Para Educators **Need:** Students working below level need extra support to maximize learning. Small group and individual support achievement on grade level standards, under the supervision of the classroom teacher. **Scope:** Schoolwide	The action addresses the needs of Unduplicated Pupils and All Students schoolwide who are underachieving as all students benefit from additional adult support for completing classwork with individual assistance and small group instruction. Research supports small group targeted instruction to meet individual learning needs. Para Educators work with individual and small groups to support academic achievement under the supervision of the classroom teacher.	To ensure effectiveness we will monitor the Dashboard Metrics for ELA and Math for significant subgroups. Principal observation of paraeducators at work in the classrooms during walk throughs and evaluation. Teacher supervision of paraeducators and student learning may result in redesign of lessons.
1.18	**Action:** Support Curriculum **Need:** Students working below grade level often need alternative or additional curriculum to target their identified learning needs. Alternatives formats for presenting new information or practicing new skills are often successful with students who express different learning styles and strengths. Evidence supports that all students are more engaged with a variety of learning modalities throughout the day. **Scope:** Schoolwide	This action is provided on a Schoolwide basis as all students benefit from engagement in a variety of learning modalities. Since Monte Rio School has an estimated 69.95% low socioeconomic status, the majority of students benefit from computer assisted instruction and practice, hands on learning, and discovery learning. Student engagement increases which supports student learning.	To ensure effectiveness we will monitor the Dashboard Metrics for ELA and Math for significant subgroups and teacher input on the effectiveness of these programs. Monitor data provided by computer based learning supports such as Lexia, Lexia for EL, and Renaissance Learning.
1.19	**Action:** Environmental Education Teacher **Need:**	The action is provided on a Schoolwide basis as Monte Rio is a small school and all students benefit from outdoors, hands on learning, and working collaboratively on tasks. This learning	We will monitor effectiveness through observation, class schedule and participation,

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Teachers and parents identified Environmental Education as a high interest area for students and the community. Outdoor and hands on exploration support engagement, critical thinking and boosts science achievement. Student engagement increases throughout the school day and teachers support the hands on activities with classrooms activities such as writing, art, and math. **Scope:** Schoolwide	together transfers to the classroom community with students supporting each other, thereby increasing engagement and social wellbeing.	assessment, feedback from outdoor education teacher and the parent community. Youth Truth Survey on Engagement and Connectedness.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
1.7	**Action:** Clothes and Supplies **Need:** Monte Rio is a single school with an estimated 69.95% of students socially economically disadvantaged. This is the largest subgroup. There are times when students arrive with dirty or torn clothes, they fall in the mud and working parents cannot leave work to bring clothes, or they don't have a warm winter jacket. Students have a need to be comfortable and dressed appropriately for	The action address the needs of Unduplicated students and is provided on a Schoolwide basis as most families are low income or low middle income. Students benefit from support when they need clothing during the school day or staff notices they do not have warm winter clothes, or cannot afford the school t-shirt. These are provided. This allows for equity and for all students to feel safe.	We will monitor effectiveness by keeping a record of clothes/shoes given. Survey with input from teachers and staff on student physical wellbeing such as Youth Truth Survey. Observation of effectiveness of clothing program collected from office staff and teachers.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
	social stability and physical wellbeing in order to attend to learning. **Scope:** Limited to Unduplicated Student Group(s)		
1.8	**Action:** English Language Learners **Need:** EL students benefit from language acquisition support for academic and social success within the classroom and the ELD instruction embedded in grade level standards. EL students require language support to master grade level curriculum. **Scope:** Limited to Unduplicated Student Group(s)	This action addresses the needs of English Learners by providing ELD standards, targeted support, the specialized assistance necessary to accelerate their language acquisition, academic progress, and overall success. This action addresses the need by providing the support to English Learners necessary for improving outcomes for English Learners within the classroom setting.	We will monitor CA Dashboard English Learner Progress Indicator, ELPAC improvement, Reclasification, nd local benchmark data.
1.11	**Action:** Dental Clinic **Need:** Monte Rio has an estimated 69.95% socioeconomic disadvantaged students. Many do not have regular access to dental care. Poor oral health can contribute to disruption of learning and wellness. The dental clinic is provided free to students who qualify for free and reduced lunch. **Scope:** Limited to Unduplicated Student Group(s)	This action will benefit Unduplicated students by providing dental care/teeth cleaning once a year. The students also learn how to take care of their teeth.	We will monitor the effectiveness by: Dental Clinic is scheduled, number of students served, parent permission for participation and satisfaction with program. Parent Youth Truth survey.

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Monte Rio School is required to increase or improve services for EL, Foster Youth, and Low Income students by 18.4%, we will be exceeding this with planned expenditures that equate to 24.505% of increased and improved services, in the total amount of $156,013. This increased percentage is usually met by actions and services included in the Local Control Accountability Plan. The following actions described below are increased or improved as compared to services for all students.
In the 2026-27 fiscal year, the programs that will support in meeting the district's goal to provide targeted support to increase and improve services will be done in the following ways. In the plan you will see the following actions marked as contributing:
Goal 1 Action 1.7 & 1.11. The methodology used for Clothes and Supplies is based on 26/27 number of UPP count of 39 students, with expected donations of 39 Gift Baskets valued at $100/each for a total of $3,900/Base Grant 26-27 of $848,104= .459% of Planned Percentage of Improved Services. For Goal 1 Action 11 the methodology used for Dental Clinic was based on the following: 2 Dental Clinics with an estimated participation of 17 UPP students x value of $300/per dental visit= Total value of $5,100/Base 26-27 of $848,104=.599%. of Planned Percentage of Improved Services.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

We will be increasing hours for extra para support for direct intervention for students in the classroom.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	n/a	1 : 17.41
Staff-to-student ratio of certificated staff providing direct services to students	n/a	1 : 9.50

2026-27 Total Planned Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	$848,104.00	$156,013.00	18.396%	0.000%	18.396%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	$1,145,999.00	$150,583.00	$109,547.00	$13,332.00	$1,419,461.00	$1,366,311.00	$53,150.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Professional Development Math	All	No			All Schools	Ongoing	$1,950.00	$0.00	$1,950.00				$1,950.00	
1	1.2	Professional Development	All	No			All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
1	1.3	Highly Skilled Teachers	All	No			All Schools	Ongoing	$819,822.00	$0.00	$778,108.00	$41,714.00			$819,822.00	
1	1.4	At Risk Student training	All	No			All Schools	Ongoing	$2,100.00	$0.00	$2,100.00				$2,100.00	
1	1.5	Boys & Girls Club	All	No			All Schools TK-8	Ongoing	$0.00	$0.00	$0.00				$0.00	
1	1.6	Support Food Program	English Learners Foster Youth Low Income	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	Ongoing	$15,000.00	$0.00	$15,000.00				$15,000.00	
1	1.7	Clothes and Supplies	English Learners Foster Youth Low Income	Yes	Limited to Unduplicated Student Group(s)	English Learners Foster Youth Low Income	All Schools	Ongoing								.459%
1	1.8	English Language Learners	English Learners	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
1	1.9	Environmental Education	All	No			All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	
1	1.10	Nutrition	All	No			All Schools TK-8	Ongoing	$0.00	$500.00	$500.00				$500.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.11	Dental Clinic	Low Income	Yes	Limited to Unduplicated Student Group(s)	Low Income	All Schools	Ongoing	$0.00	$0.00	$0.00				$0.00	.599%
1	1.12	The Arts	All	No			All Schools	Ongoing	$37,139.00	$0.00		$12,739.00	$24,400.00		$37,139.00	
1	1.13	SPED Learning Center	Students with Disabilities	No			All Schools	Ongoing	$64,201.00	$0.00			$64,201.00		$64,201.00	
1	1.14	School Counselor	English Learners Foster Youth Low Income	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools TK-8	Ongoing	$52,649.00	$0.00	$17,946.00	$16,257.00	$18,446.00		$52,649.00	
1	1.15	Para Educators	English Learners Foster Youth Low Income	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools TK-8	Ongoing	$181,666.00	$0.00	$157,411.00	$10,923.00		$13,332.00	$181,666.00	
1	1.16	Summer Learning and Aftercare Program	All	No			All Schools	Review annually	$17,700.00	$14,700.00		$32,400.00			$32,400.00	
1	1.17	Intervention Specialist	All	No			All Schools		$0.00	$0.00		$0.00			$0.00	
1	1.18	Support Curriculum	English Learners Foster Youth Low Income	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$5,000.00	$5,000.00				$5,000.00	
1	1.19	Environmental Education Teacher	English Learners Foster Youth Low Income	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	Ongoing	$3,500.00	$0.00	$3,500.00				$3,500.00	
2	2.1	Facilities	All	No			All Schools TK-8	Ongoing	$125,789.00	$0.00	$90,789.00	$35,000.00			$125,789.00	
2	2.2	Custodial	All TK-8	No			All Schools	Ongoing	$24,305.00	$0.00	$22,755.00	$1,550.00			$24,305.00	
2	2.3	Physical Fitness	All	No			All Schools TK-8	Ongoing	$0.00	$600.00	$600.00				$600.00	
2	2.4	Technology	All TK-8	No			All Schools	Ongoing	$0.00	$2,500.00			$2,500.00		$2,500.00	
2	2.5	Communication - Parent Engagement	All	No			All Schools TK-8	Ongoing	$0.00	$0.00	$0.00				$0.00	
2	2.6	Communication - Parent Engagement	All	No			All Schools	Ongoing	$0.00	$29,850.00	$29,850.00				$29,850.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
							TK-8									
2	**2.7**	Communication - Parent Engagement	All	No			All Schools TK-8	Ongoing	$1,950.00	$0.00	$1,950.00				$1,950.00	
2	**2.8**	Communication	All	No			All Schools TK-8	Ongoing	$3,120.00	$0.00	$3,120.00				$3,120.00	
2	**2.9**	Parent Volunteer - Parent Engagement	All	No			All Schools TK-8	Ongoing	$600.00	$0.00	$600.00				$600.00	
2	**2.10**	PBIS	All	No			All Schools TK-8	Ongoing	$12,480.00	$0.00	$12,480.00				$12,480.00	
2	**2.11**	Safety/Emergency Plans	All	No			All Schools TK-8	Ongoing	$1,300.00	$0.00	$1,300.00				$1,300.00	
2	**2.12**	Site Council	All	No			All Schools	Quarterly	$1,040.00	$0.00	$1,040.00				$1,040.00	

2026-27 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
$848,104.00	$156,013.00	18.396%	0.000%	18.396%	$198,857.00	1.058%	24.505 %	**Total:**	$198,857.00
								LEA-wide Total:	$0.00
								Limited Total:	$0.00
								Schoolwide Total:	$198,857.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.6	Support Food Program	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	$15,000.00	
1	1.7	Clothes and Supplies	Yes	Limited to Unduplicated Student Group(s)	English Learners Foster Youth Low Income	All Schools		.459%
1	1.8	English Language Learners	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	$0.00	
1	1.11	Dental Clinic	Yes	Limited to Unduplicated Student Group(s)	Low Income	All Schools	$0.00	.599%
1	1.14	School Counselor	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	$17,946.00	
1	1.15	Para Educators	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	$157,411.00	
1	1.18	Support Curriculum	Yes	Schoolwide	English Learners Foster Youth	All Schools	$5,000.00	

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
					Low Income			
1	**1.19**	Environmental Education Teacher	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools	$3,500.00	

2025-26 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	$1,198,129.00	$1,290,998.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	**1.1**	Professional Development Math	No	$2,030.00	$1,980.00
1	**1.2**	Professional Development	No	$0.00	$0.00
1	**1.3**	Highly Skilled Teachers	No	$731,325.00	$770,580.00
1	**1.4**	At Risk Student training	No	$1,522.00	$2,076.00
1	**1.5**	Boys & Girls Club	No	$0.00	$0.00
1	**1.6**	Support Food Program	Yes	$15,000.00	$15,000.00
1	**1.7**	Clothes and Supplies	Yes	$0.00	$0.00
1	**1.8**	English Language Learners	Yes	$0.00	$0.00
1	**1.9**	Environmental Education	No	$0.00	$0.00
1	**1.10**	Nutrition	No	$500.00	$173.00
1	**1.11**	Dental Clinic	Yes	$0.00	$0.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.12	The Arts	No	$31,400.00	$36,345.00
1	1.13	SPED Learning Center	No	$38,552.00	$48,175.00
1	1.14	School Counselors	Yes	$39,075.00	$44,406.00
1	1.15	Para Educators	Yes	$168,550.00	$181,850.00
1	1.16	Summer Learning and Aftercare Program	No	$0.00	$0.00
1	1.17	Intervention Specialist	No	$0.00	$0.00
1	1.18	Support Curriculum	Yes	$5,000.00	$5,218.00
1	1.19	Environmental Education Teacher	Yes	$3,500.00	$3,401.00
2	2.1	Facilities	No	$118,098.00	$120,312.00
2	2.2	Custodial	No	$20,905.00	$23,889.00
2	2.3	Physical Fitness	No	$500.00	$658.00
2	2.4	Technology	No	$1,500.00	$4,664.00
2	2.5	Communication - Parent Engagement	No	$400.00	$0.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	**2.6**	Communication - Parent Engagement	No	$3,000.00	$15,408.00
2	**2.7**	Communication - Parent Engagement	No	$2,200.00	$1,995.00
2	**2.8**	Communication	No	$2,640.00	$2,613.00
2	**2.9**	Parent Volunteer - Parent Engagement	No	$500.00	$496.00
2	**2.10**	PBIS	No	$10,000.00	$9,900.00
2	**2.11**	Safety/Emergency Plans	No	$1,000.00	$1,014.00
2	**2.12**	Site Council	No	$932.00	$845.00

2025-26 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
$154,334.00	$180,165.00	$180,895.00	($730.00)	1.605%	2.719%	1.114%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.6	Support Food Program	Yes	$15,000.00	$15,000.00		
1	1.7	Clothes and Supplies	Yes	$0.00		.543%	2.12%
1	1.8	English Language Learners	Yes	$0.00			
1	1.11	Dental Clinic	Yes	$0.00		1.062%	.599%
1	1.14	School Counselors	Yes	$7,075.00	$14,481.00		
1	1.15	Para Educators	Yes	$149,590.00	$142,795.00		
1	1.18	Support Curriculum	Yes	$5,000.00	$5,218.00		
1	1.19	Environmental Education Teacher	Yes	$3,500.00	$3,401.00		

2025-26 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
$851,685.00	$154,334.00	0	18.121%	$180,895.00	2.719%	23.959%	$0.00	0.000%

Local Control and Accountability Plan Instructions

Plan Summary

Engaging Educational Partners

Goals and Actions

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.

- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.

- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:

    - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

    - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).

        - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statues of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

> Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
    - If the LEA has unexpended LREBG funds the LEA must provide the following:
        - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
        - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
            - An explanation of how the action is aligned with the allowable uses of funds identified in *EC* Section 32526(c)(2); and
            - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by *EC* Section 32526(d).
                - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the LREBG Program Information web page.
            - Actions may be grouped together for purposes of these explanations.
            - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
    - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32627(d), to provide the information identified above or to include actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with EC sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement
An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

Requirements

School districts and COEs: *EC* Section 52060(g) and *EC* Section 52066(g) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,

- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section 47606.5(d) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the CDE's LCAP webpage.

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see *Education Code* Section 52062;
    - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see *Education Code* Section 52068; and
- For charter schools, see *Education Code* Section 47606.5.

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.

- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.

- For the purposes of this prompt, this may also include, but is not necessarily limited to:
    - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
    - Inclusion of metrics other than the statutorily required metrics
    - Determination of the target outcome on one or more metrics
    - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
    - Inclusion of action(s) or a group of actions
    - Elimination of action(s) or group of actions
    - Changes to the level of proposed expenditures for one or more actions
    - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
    - Analysis of effectiveness of the specific actions to achieve the goal
    - Analysis of material differences in expenditures
    - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
    - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
    - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The *LCFF State Priorities Summary* provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
    - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
    - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
    - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: *EC* Section 42238.024(b)(1) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.

- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.

- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.

    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

- **Required metrics for Equity Multiplier goals**: For each Equity Multiplier goal, the LEA must identify:

    - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or

    - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

- **Required metrics for actions supported by LREBG funds**: To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.

    - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
    - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
    - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
    - Indicate the school year to which the baseline data applies.
    - The baseline data must remain unchanged throughout the three-year LCAP.
        - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
        - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
    - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the "**Measuring and Reporting Results**" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26**. Leave blank until then.	Enter information in this box when completing the LCAP for **2026–27**. Leave blank until then.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26** and **2026–27**. Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. "Effective" means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as "Not Applicable."

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
    - Include a discussion of relevant challenges and successes experienced with the implementation process.
    - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
    - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
    - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
    - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
    - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

- The reasons for the ineffectiveness, and
- How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
    - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
    - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
    - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 *CCR*] Section 15496 in the Increased or Improved Services section of the LCAP.

***Actions for Foster Youth*:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
    - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
    - Professional development for teachers.
    - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
    - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
    - These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
    - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to *EC* Section 32526(d). For information related to the required needs assessment please see the Program Information tab on the LREBG

Program Information web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the California Statewide System of Support LREBG Resources web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32627(d).

- School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
- As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in *EC* Section 32526(c)(2).
- LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
  - Identify the action as an LREBG action;
  - Include an explanation of how research supports the selected action;
  - Identify the metric(s) being used to monitor the impact of the action; and
  - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC*

Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the "minimum proportionality percentage" or "MPP." The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero ($0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.

    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

    - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.

- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.

    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

    - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year**: Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant**: Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

  See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 *CCR* Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #**: Enter the LCAP Goal number for the action.
- **Action #**: Enter the action's number as indicated in the LCAP Goal.
- **Action Title**: Provide a title of the action.
- **Student Group(s)**: Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
    - **Scope**: The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
    - **Unduplicated Student Group(s)**: Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
    - **Location**: Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span**: Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel**: Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel**: This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds**: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
    - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds**: Enter the total amount of Other State Funds utilized to implement this action, if any.
    - **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds**: Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds**: Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds**: This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
    - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

      For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures**: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions**: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
    - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been $169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of $169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant**: Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program,

the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 *CCR* Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
    - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
    - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
    - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
  - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
  - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
  - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
  - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
  - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

  The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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