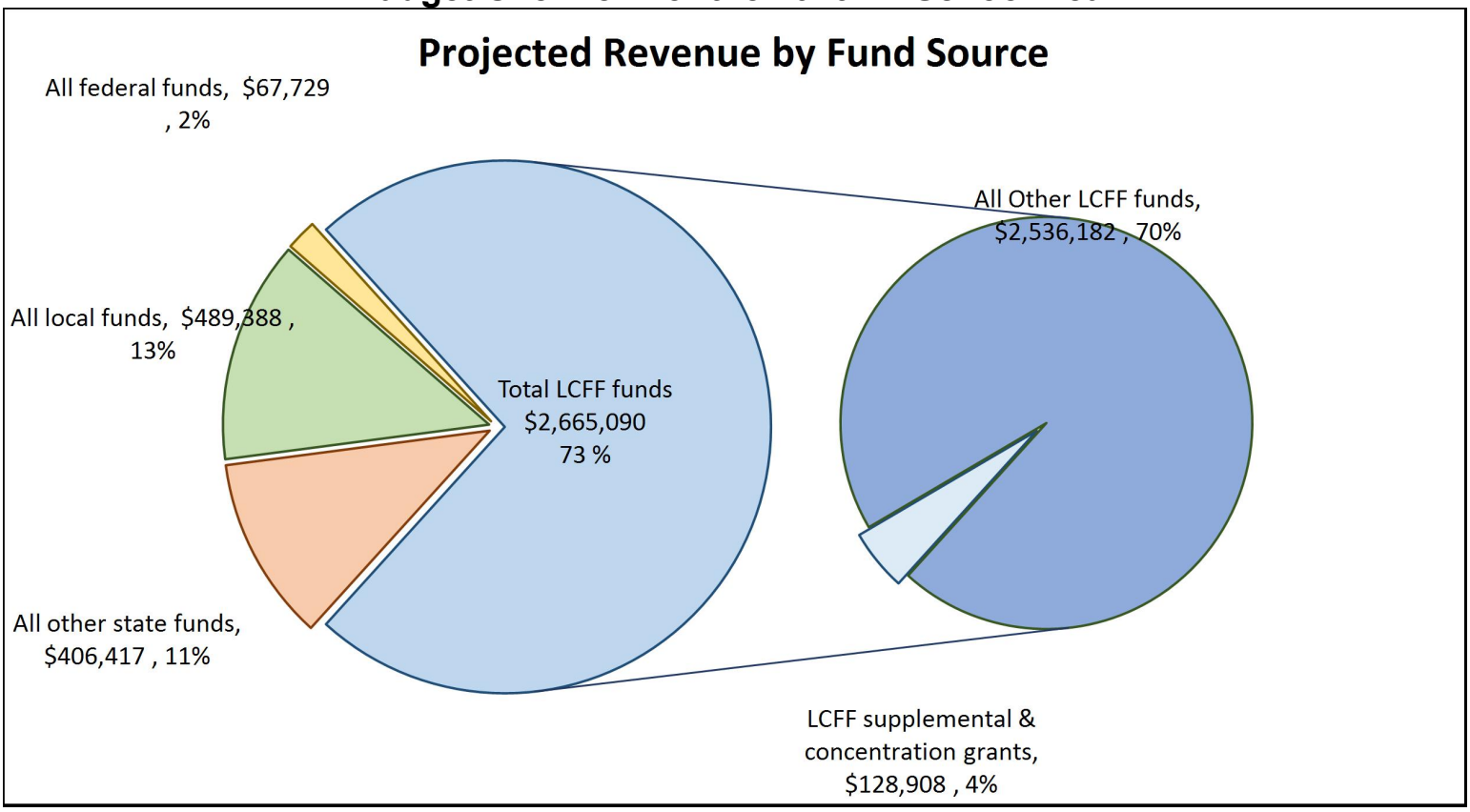
LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Dunham Charter School / Dunham School District
CDS Code: 49 70672
School Year: 2026-27
LEA contact information:
Ani Larson
Superintendent/Principal
alarson@dunhamsd.k12.ca.us
(707) 795-5050

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (Foster Youth, English learners, and low-income students).

Budget Overview for the 2026-27 School Year

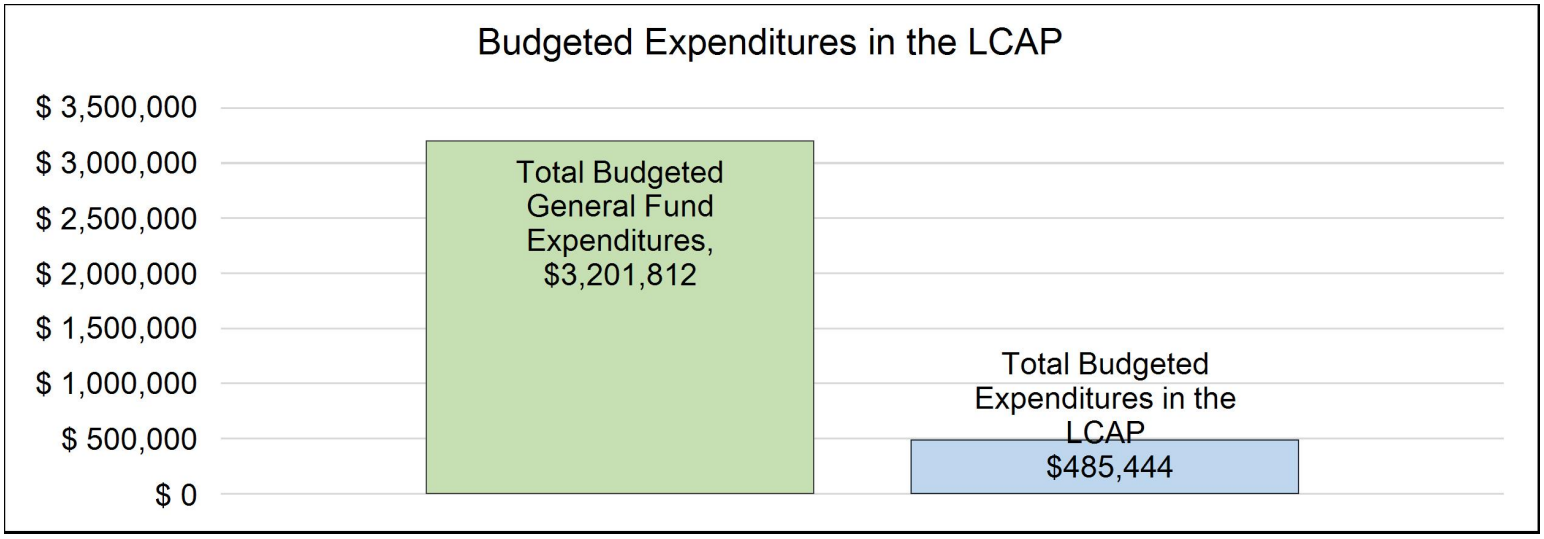


This chart shows the total general purpose revenue Dunham Charter School / Dunham School District expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Dunham Charter School / Dunham School District is $3,628,624, of which $2,665,090.00 is Local Control Funding Formula (LCFF), $406,417.00 is other state funds, $489,388.00 is local funds, and $67,729.00 is federal funds. Of the $2,665,090.00 in LCFF Funds, $128,908.00 is generated based on the enrollment of high needs students (Foster Youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Dunham Charter School / Dunham School District plans to spend for 2026-27. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Dunham Charter School / Dunham School District plans to spend $3,201,812.00 for the 2026-27 school year. Of that amount, $485,444.00 is tied to actions/services in the LCAP and $2,716,368 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

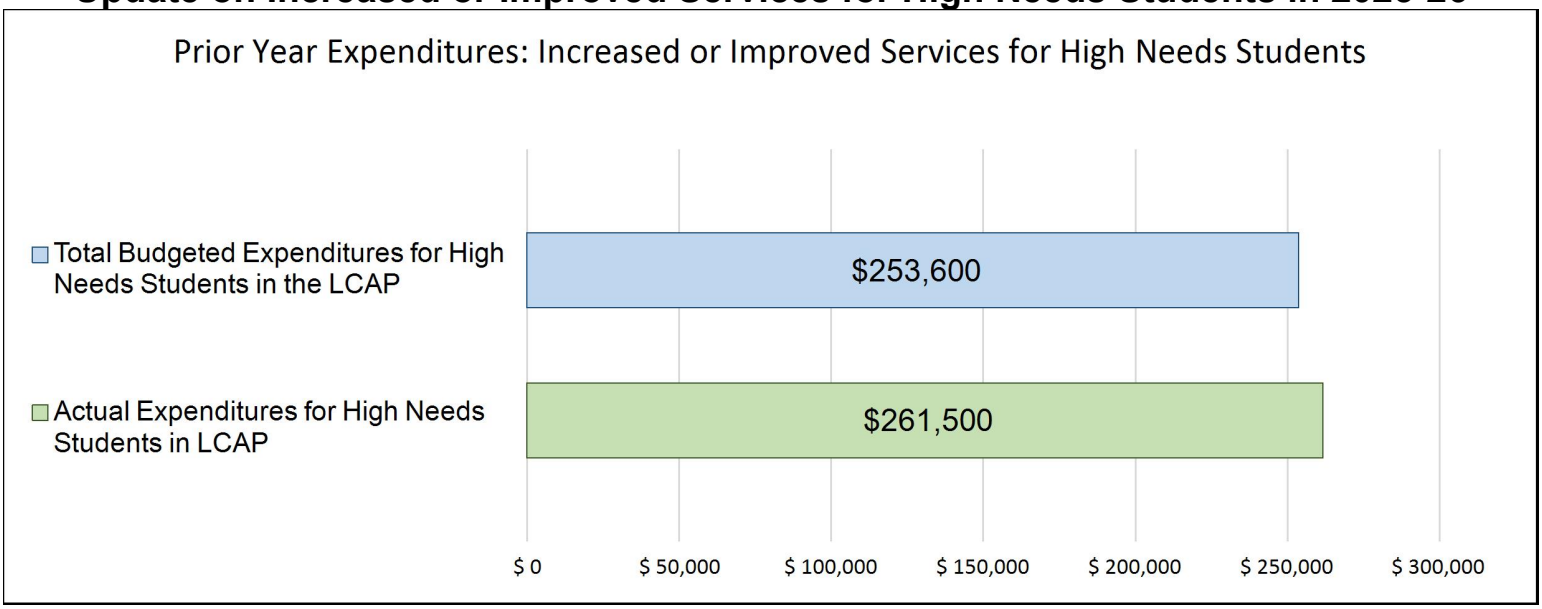
Although custodial and aide salaries/benefits and a minimal amount of teacher salaries/stipends are included in the LCAP, the majority of the certificated salaries/benefits are not included. Other general fund expenditures not included in the LCAP include: contributions to Special Education and Routine Restricted Maintenance, as well as general operating costs such as insurance, audit costs, legal, maintenance and utilities.

Increased or Improved Services for High Needs Students in the LCAP for the 2026-27 School Year

In 2026-27, Dunham Charter School / Dunham School District is projecting it will receive $128,908.00 based on the enrollment of Foster Youth, English learner, and low-income students. Dunham Charter School / Dunham School District must describe how it intends to increase or improve services for high needs students in the LCAP. Dunham Charter School / Dunham School District plans to spend $303,304.00 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2025-26



This chart compares what Dunham Charter School / Dunham School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Dunham Charter School / Dunham School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2025-26, Dunham Charter School / Dunham School District's LCAP budgeted $253,600.00 for planned actions to increase or improve services for high needs students. Dunham Charter School / Dunham School District actually spent $261,500.00 for actions to increase or improve services for high needs students in 2025-26.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Dunham Charter School / Dunham School District	Ani Larson Superintendent/Principal	alarson@dunhamsd.k12.ca.us (707) 795-5050

Plan Summary [2026-27]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

This document serves as the Local Control Accountability Plan (LCAP) for both Dunham School District and Dunham Charter School.

Dunham Elementary School District is nestled in the rural dairy lands of northern Petaluma and was established in 1870. The district consists of two schools on the same campus. Dunham Charter around 167 students in TK-6, 29% are socioeconomically disadvantaged, 4% English Language Learners, and 0% foster youth. Dunham Elementary has around 11 students in sixth grade, 27% are socioeconomically disadvantaged, 18% English Language Learners, and 0% foster youth.

Our school community includes families from all over the Southern Sonoma County area. More than 87 percent of students attending Dunham Elementary come from other districts. When families choose Dunham, they become a big part of our school community. Not only do children feel at home here, but parents do as well. Our Dunham families participate in various ways, from volunteering in classrooms to coming to our annual Crab Feed and family engagement activities. At Dunham, promoting school community amongst students is important. To that end, every child participates in learning buddies with another class. We regularly have school spirit days that promote pride in our school, and children participate in TRIBES. Every TRIBE comprises a couple of students from grades TK – 6. They allow for an excellent opportunity to build a strong climate and positive relationships between kids of all ages. We are committed to providing exemplary learning opportunities for all of our students. Our school vision is, “In partnership with our families, Dunham Elementary School District is committed to providing an educational experience that will ready students for successful living in the 21st century.”

Our district does not have any schools identified for the Equity Multiplier. The LCAP serves as the district’s strategic plan.

LCFF FUNDS OVERVIEW FOR DISTRICT AND CHARTER

LCFF base funds and supplemental grant funds are made up of allocations for Dunham School District and Dunham Charter School.
Dunham School District: LCFF Base Funds $180,226 Supplemental Grant- $5,797 Percentage to Increase of Improve Services - 3.22%
Dunham Charter School: LCFF Base Funds $2,208,423 Supplemental Grant- $123,111 Percentage to Increase of Improve Services - 5.57%
Combined Total: LCFF Base Funds - $2,388,649 Supplemental Grant - $128,908 Percentage to Increase or Improve Services - 5.396%

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

LEARNING RECOVERY EMERGENCY BLOCK GRANT (LREBG)
An LREGB Needs Assessment was conducted during the 2024-2025 school year to analyze Chronic Absenteeism, ELA and Math data. Based on this needs assessment, Learning Recovery Online Support was determined to be the most effective way to support academic learning recovery and student social and emotional well-being. This action can be found under LCAP Action 1.3 Academic Support and Monitoring (sub-action Learning Recovery Online Support)

Our District is expecting LREBG funds in 26/27. The following will be our LREBG funded action: Goal 1 Action 3: Academic Support and Monitoring

1.3 Academic Support and Monitoring (sub-action Learning Recovery Online Support)
This action will be considered an LREBG action and will utilize LREBG Funds. We will provide a learning recovery online platform to support academic learning recovery. This action is listed under category (B) Accelerating progress to close learning gaps through the implementation, expansion, or enhancement of evidence-based learning supports, such as: (ii) Learning recovery programs and materials designed to accelerate pupil academic proficiency. The metric that will be used to monitor the impact of the action includes: The number of students at CAASP level 1 for Math (and CA Dashboard Data for Mathematics).

2025 CA DASHBOARD DATA

SUCCESSES based on 2025 CA Dashboard and Local Data
(Note: Due to limited "district" enrollment, performance colors cannot be generated; therefore, the data shown reflects the charter school only)
State indicators where the LEA/School received "green" or "blue" performance level on the 2024 Dashboard for "all students"

- Suspension Rate (Blue)
- English Language Arts (Blue)
- Mathematics (Green)

Student groups within the School/LEA that received "green" or "blue" performance level on one or more state indicators on the 2024 Dashboard:

- Socioeconomically Disadvantaged: Suspension Rate (Blue)
- White: Chronic Absenteeism (Green), Suspension Rate (Blue), English Language Arts (Blue), Mathematics (Green)

The following local indicators were at the "standard met" level.

- Basic Services
- Implementation the Academic Standards
- Parent and Family Engagement
- Local Climate Survey
- Access to Broad Course of Study

CHALLENGES based on 2025 CA Dashboard and Local Data:
Indicators where the School/LEA received the lowest performance level ('red") on the 2024 Dashboard for “all students”

- There were no indicators where the School/LEA received the lowest performance level ('red") for “all students”

Student groups within the School/LEA that received the lowest performance level ('red") on one or more state indicators on the 2024 Dashboard:

- There were no students groups that received the lowest performance level ('red")

References
District: https://www6.cde.ca.gov/californiamodel/studentgroupsreport?&year=2025&cdcode=4970672&scode=&reporttype=schools (not enough students for performance colors)
Charter: https://www6.cde.ca.gov/californiamodel/studentgroupsreport?&year=2025&cdcode=&scode=0122440&reporttype=sgroups

REFLECTION
All student groups improved or maintained high levels from 2023-2024 to 2024-2025. There are no longer overall or student groups in the orange or red performance level for chronic absenteeism, demonstrating our focused work on this area was effective. Nearly all areas are at the blue or green level.

ADDRESSING THE NEED
Our district is addressing the identified needs of student groups, and/or schools within the LCAP based on this data in the following LCAP actions:

- There are no red performance level areas for the 2025 CA Dashboard
- We are continuing to improved the Chronic absenteeism rate indicators.

REQUIRED ACTIONS
The State of California requires the following actions to be included in a district LCAP:

- Students with Disabilities Required Action is found under action 1.4 Students with Disabilities Support
- English Learners and Long-Term English Learners Required Action is found under 1.3 Academic Support and Monitoring
- Technical Assistance Required Actions: No longer applicable
- LREBG Action is found under 1.3 Academic Support and Monitoring
- Equity Multiplier: N/A for our district
- 2023 CA Dashboard Required Actions are found under 1.1 Student Engagement (related to attendance)
- 2024 CA Dashboard Required Actions: N/A for our district.
- 2025 CA Dashboard Required Actions: N/A for our district.

The section below is based on the 2023 CA Dashboard and remains unchanged during the three-year LCAP cycle:

CHALLENGES based on 2023 CA Dashboard and Local Data:
Indicators where the School/LEA received the lowest performance level ('red") on the 2023 Dashboard for “all students”
-There were no indicators where the School/LEA received the lowest performance level ('red") for “all students”

Student groups within the School/LEA that received the lowest performance level ('red") on one or more state indicators on the 2023 Dashboard:
-White: Chronic Absenteeism Rate (Charter-Red)

References
District: https://www6.cde.ca.gov/californiamodel/studentgroupsreport?year=2023&cdcode=4970672&scode= (not enough students for performance colors)
Charter: https://www6.cde.ca.gov/californiamodel/studentgroupsreport?year=2023&cdcode=&scode=0122440

This reflection focuses on evaluating our district’s performance for the 2023/24 academic year, utilizing data from the Dashboard and local assessments to guide the Local Control and Accountability Plan (LCAP) for 2024/25.

English Language Arts (ELA):
State Data: Our district saw a slight improvement in ELA scores, with an overall increase of 3.8 points, and in the green, 16.5 points above standard.
Local Data: Local benchmark assessments confirm this trend, indicating improved reading comprehension and writing skills across all grades.

Mathematics:
State Data: Math scores remained relatively stable, with an increase of 8.9 points in the green, 4 points above standard.
Local Data: Local assessments reveal areas needing improvement, particularly problem-solving and algebraic thinking.

Chronic Absenteeism:
State Data: Chronic absenteeism decreased by 1.1%, showing progress in student engagement. This area is still of concern because it is in the orange, which means that 25.7% of students are still chronically absent. of those, 25.7% of white students are in the red, with 24% chronically absent, showing a 0.5 increase.
Local Data: School attendance records and surveys highlight effective strategies, such as personalized outreach and attendance incentives.

To address chronic absenteeism among white students in your district, which is flagged as a concern (red) on the California Dashboard:
1. Early Identification and Intervention
Data Monitoring: Implement a system to track attendance daily and identify patterns of absenteeism early. Utilize existing data to pinpoint students who are beginning to show signs of chronic absenteeism.
Personalized Outreach: Contact families immediately when a pattern of absenteeism is noticed. Personal outreach, such as phone calls or home visits, can help uncover any underlying issues that may be contributing to absenteeism.
2. Family Engagement and Support
Family Workshops: Organize workshops or informational sessions that educate families about the importance of regular attendance. Address common barriers, such as transportation issues, and offer solutions.
Resource Connections: Provide families with resources or connections to local organizations that can assist with challenges such as mental health support, housing instability, or other socio-economic factors.
3. Positive School Climate
Student Engagement Programs: Develop or expand programs that increase student engagement and connection to the school, such as extracurricular activities, peer mentoring, or interest-based clubs.
Recognition and Incentives: Create recognition programs that reward consistent attendance. This could include awards, certificates, or special events for students with good attendance records.
Targeted Interventions
4. Individual Attendance Plans: Create individual attendance plans for chronically absent students, involving the student, family, and school staff in developing strategies to improve attendance.
Behavioral Support: If absenteeism is linked to behavioral issues or school avoidance, involve school counselors or psychologists to provide targeted support, such as cognitive-behavioral strategies or anxiety management techniques.
5. Regular Review and Adjustment
Ongoing Monitoring: Review the effectiveness of the interventions regularly and adjust strategies as needed. Use feedback from students and families to refine the approach continually.
Implementing these strategies can help to address the root causes of chronic absenteeism and support students in maintaining regular school attendance.

Suspension Rate:
State Data: Suspension rates dropped by 2.1%, indicating a more positive school climate. No students were suspended.
Local Data: Implementation of Tool Box practices and social-emotional learning programs contributed to this decline.

School Climate Surveys:
Local Data: Surveys indicate higher satisfaction among students, parents, and staff, with a notable increase in the perception of school safety

and inclusivity.

While improvements in ELA are encouraging, continued focus on reading intervention programs is essential.
Math performance needs targeted strategies, particularly in the areas identified as weak by local assessments. Professional development for teachers and enhanced curriculum resources will be prioritized.

Sustaining and expanding successful attendance initiatives is crucial. Further analysis will identify subgroups that may need additional support.

Expand literacy programs and incorporate more technology-enhanced learning tools to support ELA. Implement targeted math interventions and provide additional training for teachers to improve instruction.
Enhanced Student Support:

We will continue to build on restorative justice practices and integrate comprehensive social-emotional learning curricula. We will also foster a safe and inclusive environment through ongoing professional development, policy updates, and community-building activities.

Reflecting on the data from the California School Dashboard and local assessments, our district has made notable progress in several areas while identifying key areas for further improvement. These insights will inform our 2024/25 LCAP, ensuring that we continue to provide high-quality education and support for all students. Through strategic planning and targeted interventions, we aim to build on our successes and address challenges to achieve our educational goals.

Dunham Elementary School District will utilize Differentiated Assistance support to enhance literacy through the science of reading and to improve school culture by focusing on safety and supporting students' social-emotional health. Dunham was placed on Differentiated Assistance due to reporting issues, which have been remedied.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Based on the 2025 CA School Dashboard, our district is not identified as "Differentiated Assistance" eligible.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Does not apply

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Does not apply

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Does not apply

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Teachers / Other school personnel / Local bargaining units of the LEA	Types of Engagement: Survey: [April 2026]; Staff meetings to discuss priorities: Monthly (first Wednesday); Staff Meeting: 4/1/2026; Request for Feedback Email [March 29 2026]; Local bargaining units were consulted: Certificated: March 29 2026 Process for Engagement: The 2026–2027 LCAP represents Year 3 of the three-year plan. As no major revisions were planned, an email was distributed to educational partners including a survey link and an opportunity to provide feedback on the LCAP. Feedback was analyzed using qualitative methods across all educational partner groups, alongside a quantitative review of survey data and qualitative analysis of open-ended responses. Influence: Teachers had focused conversations on maintaining support levels as we expand (LCAP Action 1.3 Academic Support and Monitoring)
Other school personnel	Types of Engagement: Survey: [April 2026]; Staff Meeting: [March 31, 2026] Process for Engagement: The 2026–2027 LCAP represents Year 3 of the three-year plan. As no major revisions were planned, an email was distributed to educational partners including a survey link and an opportunity to provide feedback on the LCAP. Feedback was analyzed using qualitative methods across all educational partner

Educational Partner(s)	Process for Engagement
	groups, alongside a quantitative review of survey data and qualitative analysis of open-ended responses. Influence: Classified staff had interest in additional training and discussion for supervision/behavior management (LCAP Action 2.2 Safety, Connectedness, Health and Wellness)
Principals/ Administrators	Types of Engagement: Meetings to discuss revisions: [Dec 8, 2025]; Ongoing Feedback and Discussions: [Jan-May 2026] Process for Engagement: Re-organized LCAP Goals and Actions. Had meetings to determine if the changes could effectively happen. Reviewed LCAP Goals and Actions to determine any additional needs. Consulted with educational partners to determine changes. Influence: Minor clarification changes to the LCAP document based on educational partner engagement. A continued focus on improving attendance/chronic absenteeism (LCAP Action 1.1 Student Engagement)
Family Meetings/ Parent Advisory Committee (PAC)	Types of Engagement: Survey: [April 2026] ; Parent Meetings Feedback Opportunities: PTO Meeting: [April 21, 2026]; Parent Advisory Committee (PAC): Superintendent Presented LCAP: [April 21, 2026] Process for Engagement: The 2026–2027 LCAP represents Year 3 of the three-year plan. As no major revisions were planned, an email was distributed to educational partners including a survey link and an opportunity to provide feedback on the LCAP. Feedback was analyzed using qualitative methods across all educational partner groups, alongside a quantitative review of survey data and qualitative analysis of open-ended responses. Influence: Overall, families are very happy with Dunham. Families were interested in continued focus on positive school environment (LCAP Action 2.2 Safety, Connectedness, Health and Wellness)
Students	Types of Engagement: Survey: [April 2026] ; Observations and informal meetings: [Ongoing]

Educational Partner(s)	Process for Engagement
	Process for Engagement: Student input was gathered through surveys, student councils, and focus groups. Influence: Overall, students love their school and their teachers. Students were interested in continued focus on positive school environment (LCAP Action 2.2 Safety, Connectedness, Health and Wellness)
SELPA Review	Types of Engagement: Email was sent on 4/15/2026, SCOE Meeting 5/11/2026 Process for Engagement: The superintendent consulted with its special education local plan area administrator to determine that specific actions for individuals with exceptional needs (Students with Disabilities) are included and are consistent with strategies included in the annual assurances support plan for the education of individuals with exceptional needs (Students with Disabilities). Influence: No requested changes made
English Learner Advisory Committee	N/A
Community (Public Notification)	Types of Engagement: Public Notification (through SCOE June 2026) Process for Engagement: The superintendent notified members of the public of the opportunity to submit written comments regarding the specific actions and expenditures proposed to be included in the LCAP using the most efficient method of notification possible (does not need to be printed or mailed). Influence: No changes were requested.
Governing Board/Community (Public Hearing)	Types of Engagement: Public Hearing June 9, 2026 Process for Engagement: The governing board held one public hearing to solicit the recommendations and comments of members of the public regarding the specific actions and expenditures proposed to be included in the LCAP. (The agenda for the public hearing was posted at least 72 hours before the public hearing and included the location where the local control and accountability plan or annual update to the local control and accountability plan was available for

Educational Partner(s)	Process for Engagement
	public inspection. The public hearing was held at the same meeting as the public hearing for Budget Adoption) Influence: No changes were requested.
Governing Board (Adoption: Public Meeting)	Types of Engagement: Board Meeting June 11, 2026 Process for Engagement: The governing board adopted the LCAP in a public meeting. This meeting was held after, but not on the same day as, the public hearing. This meeting was the same meeting that the governing board adopted a budget. Influence: No changes were requested.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

LCAP engagement supported comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the CA Dashboard, accountability, and improvement across the state priorities and locally identified priorities. The 2026–2027 LCAP represents Year 3 of the current three-year cycle. No major revisions were made to the established goals or actions, reflecting sustained implementation and alignment. Minor refinements and clarifications are detailed under Prompt #4 within each goal section.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	Student Achievement, Engagement and Support Students will demonstrate responsibility for their own education by: • Being engaged in learning. • Developing a sense of self-awareness. • Continually growing. • Developing skills needed to succeed in life. Students at the school and district will be proficient in Common Core State Standards.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 5: Pupil Engagement (Engagement)
Priority 7: Course Access (Conditions of Learning)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

During the 2025-2026 LCAP Cycle 2024-2025 Goal 1 Student Engagement and 2024-2025 Goal 3 Common Core Standards were merged to create the new Goal 1:Student Achievement, Engagement and Support. This enhanced clarity and usability for educational partners. Below are the merged explanation of why the LEA developed the goals.

Previous Goal 1 Explanation: A comprehensive plan must be developed to address the diverse needs of students as identified through assessments, teacher observations, and parental input. This plan will focus on providing after-school academic and enrichment activities, ensuring access to high-quality and engaging instruction, implementing a progress monitoring system, encouraging regular daily attendance, and offering targeted support for unduplicated student populations. The district will maintain a 100% rate of properly credentialed teachers throughout the LCAP period. This will be achieved by supporting professional development, ensuring compliance with credentialing requirements, and providing necessary resources for teachers to fulfill their certification obligations. By implementing this comprehensive plan, we can effectively support students' academic and personal development, mitigate the impact of learning loss, and ensure that all students, particularly those from unduplicated populations, receive the support they need to succeed.

Previous Goal 3 Explanation: Goal: Increase student achievement on the Renaissance Star 360 Math and Reading assessments by at least 5% over the 2023-24 school year.

Specific, Measurable, and Time-Bound Objectives:

Math: Increase the percentage of students assessing at proficient or above in Math by 5% in each grade level by the end of the 2024-25 school year.
Grade 3: From 67% to 72%; Grade 4: From 75% to 80%; Grade 5: From 64% to 69%; Grade 6: From 64% to 69%; Reading:
Increase the percentage of students assessing at proficient or above in Reading by 5% in each grade level by the end of the 2024-25 school year.
Grade 3: From 41% to 46%; Grade 4: From 75% to 80%; Grade 5: From 52% to 57%; Grade 6: From 55% to 60%; Reason for Prioritization:
Dunham Elementary School District has chosen to prioritize this goal based on data from the California School Dashboard and Renaissance Star 360 assessments, which indicate areas needing improvement in student achievement. The Dashboard data highlighted that while some grade levels performed well, there is a significant need for growth in both Math and Reading, particularly in the lower grades. By focusing on these areas, Dunham aims to ensure that all students, including English Language Learners (ELLs), are proficient in Common Core State Standards.

Identification and Consultation Process: This goal was identified through a comprehensive process involving consultation with various educational partners, including teachers, parents, students, administrators, and the Parent Advisory Committee. The process included:

Data Analysis: Reviewing Renaissance Star 360 assessment results from the 2023-24 school year, which provided specific proficiency rates for each grade level.
Educational Partner Feedback: Gathering input from public meetings, workshops, surveys, and focus groups to understand the needs and priorities of the school community.
Collaboration: Working with teachers and administrators to identify effective strategies and interventions to improve student achievement.
Educational Partner Input: Incorporating feedback from the Parent Advisory Committee and other stakeholders to ensure the goal aligns with the community's expectations and needs.
Supporting Data:

2023-2024 STAR 360 Assessments: Math Proficiency Rates: Grade 3: 67%; Grade 4: 75%; Grade 5: 64%; Grade 6: 64%; Reading Proficiency Rates: Grade 3: 41%; Grade 4: 75%; Grade 5: 52%; Grade 6: 55%
ELPAC: Goal: All ELL students will advance a minimum of one level per academic year. Reclassification Rates: 10% (1 out of 10) ELL students were reclassified during the 2023-2024 school year.

Williams Act: Goal: Maintain 100% of students having sufficient textbooks. Achievement: 100% of students had sufficient textbooks in 2023-2024. Common Core Standards Implementation:

Full implementation of Common Core ELA and Math Standards, CA Social Studies Content Standards, Next Generation Science Standards, and English Language Development Standards for all students, including ELLs. Observation: 100% of teachers are fully implementing these standards. CAASPP Testing Results 2023-2024:

Math Proficiency Rates: Grade 3: 75%; Grade 4: 91%; Grade 5: 82%; Grade 6: 67%; ELA Proficiency Rates:;Grade 3: 75%; Grade 4: 73% Grade 5: 82%
By setting these specific, measurable, and time-bound objectives, Dunham Elementary School District is committed to improving student outcomes and ensuring all students are proficient in the Common Core State Standards.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	ENRICHMENT OPPORTUNITIES (Local Data)	2023-2024 12 after school enrichments	2024-2025 12 after school enrichments	2025-2026 12 after school enrichments	10 after school enrichments will be available.	Maintained 12 enrichment opportunities
1.2	ATTENDANCE RATE (Local Data)	2023-2024 P2 94.65%	2024-2025 P2 96.9%	2025-2026 P2: 94.53%	96%	P2: Decreased 0.12%
1.3	ELA ACADEMIC INDICATOR (CAASPP ELA) % met or exceeded	2022-2023 All: 55% STUDENT GROUP DATA Socio-economically disadvantaged: 40% Hispanic: 27% White: 67%	2023-2024 All: 57% STUDENT GROUP DATA Socio-economically disadvantaged:46 % Hispanic: 53% White: 62%	2024-2025 All: 67% STUDENT GROUP DATA Socio-economically disadvantaged: 59% Hispanic: 75% White: 67%	Increase by 3% each year	All: Increased 12% Socio-economically disadvantaged: Increased 19% Hispanic: Increased 48% White: Maintained 67%
1.4	MATH ACADEMIC INDICATOR (CAASPP Math) % met or exceeded	2022-2023 All: 48% STUDENT GROUP DATA Socio-economically disadvantaged:20% Hispanic: 27% White: 56%	2023-2024 All: 56% STUDENT GROUP DATA Socio-economically disadvantaged:38 %	2024-2025 All: 62% STUDENT GROUP DATA Socio-economically disadvantaged:55 %	Increase by 3% each year	All: Increased 14% Socio-economically disadvantaged: Increased 35% Hispanic: Increased 15% White: Increased 10%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			Hispanic: 53% White: 60%	Hispanic: 42% White: 66%		
1.5	PHYSICAL FITNESS TEST (PFT) (SARC) Average participation rate on the five fitness components	2023-2024 100%	2024-2025 100%	2025-2026 100%	95%+	Maintained 100%
1.6	COURSE OF STUDY % of students who have access to a broad course of study	2023-2024 100%	2024-2025 100%	2025-2026 100%	100%	Maintained 100%
1.7	PARENT ENGAGEMENT/INPUT (Efforts to seek parent input in decision making) # parents/guardians responded Survey % of parents survey indicated they feel part of the school community.	2023-2024 45 Responses 98% of parents survey indicated they feel part of the school community.	2024-2025 37 Responses 92% of parents survey indicated they feel part of the school community.	2025-2026 35 Responses 97% of parents survey indicated they feel part of the school community.	90%+	Declined 1%
1.8	ENGLISH LEARNER PROGRESS (ELPI) CA Dashboard) % of English learners making progress towards English Language Proficiency ELPAC Participation Rate	2022-2023 Less than 11 students - data not displayed for privacy 100% ELPAC Participation Rate	2023-2024 Less than 11 students - data not displayed for privacy 100% ELPAC Participation Rate	2024-2025 Less than 11 students - data not displayed for privacy 100% ELPAC Participation Rate	Improve by 3% if applicable	Maintained 100%
1.9	CHRONIC ABSENTEEISM RATE (CA Dashboard)	2022-2023 Status: 26% Change: Declined 1% Color: Orange	2023-2024 Status: 15% Change: Declined 11%	2024-2025 Status: 12% Change: Declined 3%	Decrease by 3% each year	Decreased by 14%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			Color: Yellow	Color: Yellow		
1.10	CLEAR CREDENTIAL (CA Dashboard) % authorized by a clear or preliminary credential or authorized by a local assignment option (LAO)	2021-2022 Charter: 100% District: 100%	2022-2023 Charter: 84% District: 100%	2023-2024 (most recent data available) Charter: 88% District: 100%	100% or improve 2% each year	Charter: Decreased 12% District: Maintained 100%
1.11	RECLASSIFICATION RATE # reclassified	2022-2023 Less than 11 students - data not displayed for privacy	2023-2024 Less than 11 students - data not displayed for privacy	2024-2025 Less than 11 students - data not displayed for privacy	N/A	N/A
1.12	INSTRUCTIONAL MATERIALS (Local Indicator) % of students **without** access to their own copies of standards-aligned instructional materials for use at school and at home	2023-2024 0%	2024-2025 0%	2025-2026 0%	0%	Maintained 0%
1.13	IMPLEMENTATION OF THE STANDARDS (Local Indicator-CA Dashboard) For each content area, list implementation status for: -PL: Professional Learning -IM: Instructional Materials -DL: Delivering Instruction	2024-2025 ELA: PL: 5 IM:5 DL:5 ELD: PL: 5 IM:5 DL:5 Math: PL: 5 IM:5 DL:5 NGSS: PL: 5 IM:3 DL:3 History/SS: PL: 5 IM:3 DL:3	2023-2024 ELA: PL: 5 IM:5 DL:5 ELD: PL: 4 IM:4 DL:4 Math: PL: 5 IM:5 DL:5 NGSS: PL: 5 IM:5 DL:5 History/SS: PL: 4 IM:4 DL:4	2024-2025 ELA: PL: 5 IM:5 DL:5 ELD: PL: 4 IM:4 DL:4 Math: PL: 5 IM:5 DL:5 NGSS: PL: 5 IM:5 DL:5 History/SS: PL: 4 IM:4 DL:4	Maintain or improve rating	ELA: Maintained ELD: Decreased Math: Maintained NGSS: Increased History/SS: Increased

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	1 - Exploration & Research Phase 2 - Beginning Development 3 - Initial Implementation 4 - Full Implementation 5 - Full Implementation & Sustainability					
1.14	ELA ACADEMIC INDICATOR (CA Dashboard)	2022-2023 Status: 17 Above Standard Change: Increased 4 Points Color: Green	2023-2024 Status: 8 Above Standard Change: Decreased 8 Points Color: Yellow	2024-2025 Status: 40 Above Standard Change: Increased 32 Points Color: Blue	Improve by 3 points each year	Increased 23 points
1.15	MATH ACADEMIC INDICATOR (CA Dashboard)	2022-2023 Status: 4 Above Standard Change: Increased 9 points Color: Green	2023-2024 Status: 12 Above Standard Change: Increased 8 points Color: Green	2024-2025 Status: 23 Above Standard Change: Increased 11 points Color: Green	Improve by 3 points each year	Increased 19 points
1.16	PARENT PARTICIPATION-UNDUPLICATED / EXCEPTIONAL NEEDS (Local Indicator-Parent and Family Engagement) Rate the LEA's progress in providing all families with opportunities to provide input on policies and programs, and	2022-2023 Full Implementation	2023-2024 Full Implementation and Sustainability	2024-2025 Full Implementation and Sustainability	Maintain Full Implementation or higher	Improved to Full Implementation and Sustainability

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	implementing strategies to reach and seek input from any underrepresented groups in the school community.					
1.17	UNDUPLICATED PROGRAMS AND SERVICES % of English learners, low-income students, and foster youth who are provided with access to legally required or Title-funded programs and services and have access to additional services.	2023-2024 100%	2024-2025 100%	2025-2026 100%	100%	Maintained 100%
1.18	EXCEPTIONAL NEEDS PROGRAMS AND SERVICES % of students with disabilities who are provided with access to legally required programs and services and have access to additional services.	2023-2024 100%	2024-2025 100%	2025-2026 100%	100%	Maintained 100%
1.19	ENGLISH LEARNER ACCESS % with access to CA Standards, including ELD Standards	2023-2024 100%	2024-2025 100%	2025-2026 100%	100%	Maintained 100%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.20	SCIENCE (CAST) % met or exceed (5th Grade Only)	2022-2023 33%	2023-2024 56%	2024-2025 44%	3% increase each year	Increased 11%

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Actions marked with an * are actions that are contributing towards increasing or improving services to English Learners, low-income, or foster youth.

The district made significant progress in implementing our planned actions while adapting to emerging needs and challenges throughout the year.
Successful Implementation:
-1.1 Student Engagement: Ongoing Implementation: Provided after-school enrichment, attendance support, and daycare.
-1.2 Implementation of the Standards; Ongoing Implementation: Provided curriculum, staff, Broad Course of Study, Standards/Frameworks, Technology, Transitional Kindergarten, Professional Learning and Collaboration
-1.3 Academic Support and Monitoring*: Ongoing Implementation: Provided Instructional / Intervention / Acceleration support, Student Progress reporting, Learning Recovery Online Support, Renaissance Learning, Screening, progress monitoring and intervention support, English Learner Support:
-1.4 Students with Disabilities Support: Ongoing Implementation: Provided students with disabilities with additional support through a designated instructional aide, counseling services, emotional support, and psychologist support.

Implementation Challenges, Modified Implementation, Non-Implemented Actions
-All actions were implemented as described, and there were no challenges or substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The following were the material differences between Budgeted Expenditures and Estimated Actual Expenditures or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services:

-1.1 Student Engagement: No material differences
-1.2 Implementation of the Standards: No material differences

-1.3 Academic Support and Monitoring*: No material differences
-1.4 Students with Disabilities Support: Salaries for actual employees were less than originally budgeted.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The overall effectiveness of each action towards making progress toward the goal can be demonstrated by the following quantitative or qualitative outcomes:

[Note: Metrics marked with * indicate metrics designated to monitor effectiveness for the contributing action]

1.1 Student Engagement Actions:
Student engagement activities are essential for schools as they foster a sense of belonging, enhance motivation, and support academic success by connecting students to their school community through meaningful, interactive experiences.
These actions demonstrated strong effectiveness based on the following metrics:

- After School Enrichment Opportunities (maintained 12) (Metric 1.1)
- Attendance rate (Maintained 94%+) (Metric 1.2)
- ELA Academic Indicator (Increased significantly) (Metric 1.3 and 1.14)
- Math Academic Indicator (Increased significantly) (Metrics 1.4 and 1.15)
- Course Access (maintained 100%) (Metric 1.6)
- Chronic Absenteeism (Decreased 14% from "Baseline" to "Year 2") (Metric 1.9)

1.2 Implementation of the Standards:
Curriculum and professional learning are vital for ensuring high-quality instruction, promoting continuous improvement, and equipping educators with the tools and knowledge needed to meet diverse student needs and implement effective, standards-based teaching.
These actions demonstrated strong effectiveness based on the following metrics:

- ELA Academic Indicator (Increased significantly) (Metric 1.3 and 1.14)
- Math Academic Indicator (Increased significantly) (Metrics 1.4 and 1.15)
- Properly Credentialed Teachers (maintained 100% in Elementary School and decreased 12% for Charter School Metric 1.10)
- Instructional Materials: Maintained 0% of students **without** access to their own copies of standards-aligned instructional materials for use at school and at home (Metric 1.12)
- Full implementation of the standards (Metric 1.13)

1.3 Academic Support and Monitoring*:
[Contributing Action]
Academic support and monitoring are critical for identifying student needs, providing timely interventions, and ensuring all learners stay on track toward academic success and growth.
These actions demonstrated strong effectiveness based on the following metrics:

- ELA Academic Indicator (Increased significantly) (Metric 1.3 and 1.14), All student groups improved
- Math Academic Indicator (Increased significantly) (Metric 1.4 and 1.15), All student groups improved

- 100% ELPAC Participation Rate (Metric 1.8)

1.4 Students with Disabilities Support
These actions demonstrated strong effectiveness based on the following metrics:
- CA Dashboard Data (Chronic Absenteeism: 4%, Suspension Rate: 0%; ELA/Math: Fewer than 11 students - data not displayed for privacy

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

There were no changes to the planned goal or target outcomes.

The following changes were made to the metrics
- 1.1 Student Engagement "Attendance: Maintain an average daily attendance rate of a minimum of 97%. Utilize the SARB and independent study processes to improve attendance." was changed to " Attendance: Utilize parent meetings, communication, the SART/SARB process, and independent study processes to improve attendance. " as the numerical metrics components belong in the metrics section.
- 1.2 Implementation of the Standards: Changed ".Common Core aligned ELA and Math programs." to "standards aligned curriculum for content areas." Deleted "student led parent conferences; reflection"
- 1.3 Academic Support and Monitoring: Added "and community partners". Added "Multitudes" as an example of a screener. Changed " English Learner Support: Support English Language Learners through online programs such as Lexia. Create an English Learner Program Liaison to better support EL students based on data and manage /administer ELPAC testing (base funded). Utilize consortium for training and support as needed." to " English Learner Support: Support English Language Learners through online programs (such as Lexia) or additional support (K3I, Targeted Assistance). Utilize consortium for training and support as needed." to simplify the action and provide examples of the action.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Student Engagement	• After school enrichments / programs Ensure a minimum of 10 after school enrichments/programs are offered to students during the school year • Attendance: Utilize parent meetings, communication, the SART/SARB process, and independent study processes to improve attendance.	$12,621.00	No

Action #	Title	Description	Total Funds	Contributing
		• Discounted Daycare and After School Program: Offer daycare and after school program for low income/ socio-economic disadvantaged families.		
1.2	Implementation of the Standards	• Curriculum: Teachers utilize standards aligned curriculum for content areas. • Staff: Utilize effective strategies to hire and retain appropriately assigned, effective and professional staff. • Broad Course of Study: Provide all students access to a broad course of study (English, Math, Social Sciences, Science, Visual and Performing Arts, Health, and Physical Education) • Standards/Frameworks: Ensure instruction on standards or frameworks. • Technology: use technology to enhance educational outcomes. • Transitional Kindergarten: Implement UPK Plan • Professional Learning and Collaboration: Provide high quality and effective professional development for teachers and staff related to: Curriculum: As needed for new adoptions; School Climate: Social-Emotional Learning strategies (Toolbox); Systems, Operations, and Support: Professional Learning Communities (PLC) plans for behavior and intervention support (MTSS, RtI, PBIS, etc); New Teacher Support (BTSA), etc	$23,718.00	No
1.3	Academic Support and Monitoring	• Instructional / Intervention / Acceleration support* Adjust support and intervention programs to match areas of greatest need (as determined by benchmark and summative assessments) through instructional aide and community partners support for students, specifically targeting unduplicated students. • Monitoring Student Progress: Utilize STAR Math and Reading to monitor student progress. Adjust frequency of benchmark testing based on level of student progress. • Learning Recovery Online Support: Provide individualized additional support to students through an online platform (example, Next Gen Math) • Renaissance Learning: Utilize Renaissance Learning for progress monitoring, personalized learning and student growth.	$313,356.00	Yes

Action #	Title	Description	Total Funds	Contributing
		• Screening, progress monitoring and intervention support: Utilize screening (DIBELS, Read Naturally, Lexia and Multitudes) to monitor and support intervention strategies. • English Learner Support: Support English Language Learners through online programs (such as Lexia) or additional support (K3I, Targeted Assistance). Utilize consortium for training and support as needed. LREBG Action: Learning Recovery and Emergency Block Grant (LREBG) Action (see "Reflections: Annual Performance" for more detail**		
1.4	Students with Disabilities Support	Provide students with disabilities with additional support through a designated instructional aide, counseling services, emotional support, and psychologist support.	$40,864.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	Climate, Culture and Community Ensure that all school and district facilities provide a safe, secure, and conducive environment for learning.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 3: Parental Involvement (Engagement)
Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

By setting this goal, the LEA aims to create a foundation for academic success, support the well-being of students and staff, ensure compliance with legal standards, and build a strong, trusting relationship with the community. This holistic approach ultimately supports the district's mission to provide high-quality education for all students.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	FACILITIES (Facilities Inspection Tool (FIT)) Overall FIT Report rating # of Instances where facilities do not meet the "good repair" standard (including deficiencies and extreme deficiencies)	2023-2024 Exemplary 0 instances	2024-2025 Exemplary 3 instances	2025-2026 Exemplary 0 instances	Exemplary 0 instances	Maintained exemplary and 0 incidents.
2.2	SUSPENSION RATE and EXPULSION RATE	2023-2024 Expulsions: 0	2024-2025: Expulsions: 0	2025-2026: Expulsions: 0	Expulsions: 0	Expulsions: Maintained 0

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	(Local Data)	Suspensions: 1	Suspensions: 0	Suspensions: 0	Suspensions: 0	Suspensions: Decreased 1
2.3	SAFE AT SCHOOL (Local School Climate Survey Data) Students: "Do I feel safe a school?" (True or Mostly True) Parents: "My Child feels safe at school." (Strongly Agree or Agree) Staff: " The climate in my school is safe and positive for everyone. " (Very True, True)	2023-2024 Students: 98% Parents: 100% Staff: 92%	2024-2025 Students: 100% Parents: 95% Staff: 92%	2025-2026: Students: 96% Parents: 94% Staff: 94%	90%+	Students: Decreased 2% Parents: Decreased 6% Staff: Increased 2%
2.4	SCHOOL CONNECTEDNESS (Local School Climate Survey Data) Students: "Do I have friends at school?" (True or Mostly True) Parents: "I feel part of the school community" (Strongly Agree or Agree) Staff: " The climate in my school is safe and	2023-2024 Students: 100% Parents: 97% Staff: 92%	2024-2025 Students: 100% Parents: 92% Staff: 93%	2025-2026: Students: 96% Parents: 97% Staff: 94%	90%+	Students: Decreased 4% Parents: Maintained 97% Staff: Increased 2%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	positive for everyone." (Very True, True)					
2.5	CHRONIC ABSENTEEISM RATE (CA Dashboard)	2023-2024 All students Status: 26% Change: Declined 1% Color: Orange Socioeconomically Disadvantaged Status: 41% Change: Declined 3% Color: Orange	2023-2024 All students Status: 15% Change: Declined 11% Color: Yellow Socioeconomically Disadvantaged Status: 20% Change: Declined 21% Color: Yellow	2024-2025 All students Status: 13% Change: Declined 2% Color: Yellow Socioeconomically Disadvantaged Status: 19% Change: Declined 1% Color: Yellow	Decrease by 3% each year	All Students Declined 13% Socioeconomically Disadvantaged Declined 22%
2.6	SUSPENSION RATE (CA Dashboard)	2022-2023 Status: 0% Change: Declined 2.1% Color: Blue	2023-2024 Status: 0.6% Change: Increased 0.6% Color: Yellow	2024-2025 Status: 0% Change: Decreased 0.6% Color: Blue	Less than 2%	Maintained 0%

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Actions marked with an * are actions that are contributing towards increasing or improving services to English Learners, Low income, or foster youth.

The district made significant progress in implementing our planned actions while adapting to emerging needs and challenges throughout the year.

Successful Implementation:

- 2.1 Facilities: Ongoing Implementation. Maintained community room, office, staff workroom, and all classrooms to a high standard of cleanliness and safety.
- 2.2 Safety, Connectedness, Health and Wellness*: Ongoing Implementation. Utilized social-emotional practices help support positive behavior at school
- 2.3 Family Engagement: Ongoing Implementation.

Implementation Challenges, Modified Implementation, Non-Implemented Actions

- All actions were implemented as described and there were no challenges or substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The following were the material differences between Budgeted Expenditures and Estimated Actual Expenditures or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services:

- 2.1 Facilities: No material Differences
- 2.2 Safety, Connectedness, Health and Wellness*: Contracted School Psychologist time was needed less than originally planned and salary for social/emotional support employee hired was less than originally budgeted.
- 2.3 Family Engagement: No material Differences

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The overall effectiveness of each action towards making progress toward the goal can be demonstrated by the following quantitative or qualitative outcomes:

[Note: Metrics marked with * indicate metrics designated to monitor effectiveness for the contributing action]

2.1 Facilities
Well-maintained and safe school facilities are important for students as they enhance comfort, support learning, and contribute to a positive and focused educational experience.
This action demonstrated strong effectiveness based on the following metrics:

- FIT Levels (Maintained Exemplary) (Metric 2.1)

2.2 Safety, Connectedness, Health and Wellness*
A positive school climate and culture are crucial for students as they promote a sense of safety, belonging, and respect, which are key to fostering engagement, well-being, and academic success.
This action demonstrated strong effectiveness based on the following metrics:

- FIT Levels (Maintained Exemplary) (Metric 2.1)
- Suspension and Expulsion Rate (Maintained a low rate) (Metric 2.2, 2.6)
- School Climate Survey (Maintained 90%+) (Metric 2.3 and 2.4)
- *Chronic Absenteeism: All Students Declined 13%; Socioeconomically Disadvantaged Students: Declined 22% from "Baseline" to "Year 2" (Metric 2.5)

2.3 Family Engagement
Parental involvement has proven to be highly effective in improving student achievement, attendance, behavior, and engagement. When

families actively partner with schools, students benefit from consistent support, stronger motivation, and a more connected and responsive school community. This action demonstrated strong effectiveness based on the following metrics:

- Parent Participation Data (Rate the LEA's progress in providing all families with opportunities to provide input on policies and programs, and implementing strategies to reach and seek input from any underrepresented groups in the school community.) (Metric 1.16)
- Family Engagement Data (# parents/guardians responded Survey % of parents survey indicated they feel part of the school community.) (Metric 1.7)
- Family Engagement Local Indicators "Standard Met" on the CA Dashboard.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

There were no changes to the planned goal, metrics, or target outcomes.

The following actions were changed

- 2.2 Safety, Connectedness, Health and Wellness: Social-emotional learning: deleted "mindfulness practices"; deleted "Psychologist section"; revised "Provide behavior intervention support for English Learner, Foster Youth and Low Income student groups" to "Behavior Intervention: Support students with additional social-emotional or behavioral needs so they can successfully access instruction. Provide guided activities during breaks to build regulation skills and foster positive interactions."
- 2.3 Family Engagement: "Parent Inclusion" was changed to "Parent Engagement"

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Facilities	- Maintain clean and safe learning environments such as community room, office, staff workroom, and all classrooms to a high standard of cleanliness and safety.	$36,855.00	No
2.2	Safety, Connectedness, Health and Wellness*	• Social-emotional learning: Utilize social-emotional learning strategies ("restorative circles", Toolbox, etc.) to help support positive behavior at school. Staff encourage students to use their tools to self-regulate, problem solve, and positively interact with others.	$57,635.00	No

Action #	Title	Description	Total Funds	Contributing
		• Emotional Support: Provide general school counseling services / emotional support: Provide support for the emotional needs of children at the school (small group sessions, classroom push in, lunch club, in addition to one on one sessions). • Behavior Intervention: Support students with additional social-emotional or behavioral needs so they can successfully access instruction. Provide guided activities during breaks to build regulation skills and foster positive interactions. Provide additional training and discussions on yard safety as needed (ex: Dave Nettle).		
2.3	Family Engagement	- Parent Engagement: Parents, including parents of unduplicated students, are offered the opportunity to provide input on making decisions for the district and have multiple opportunities to take part in their children's lives at school through classroom volunteering, after school volunteer opportunities, site council, and PTO meetings and events.	$395.00	No

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2026-27]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
$128,908	$N/A

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
5.397%	0.000%	$0.00	5.397%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.3	**Action:** Academic Support and Monitoring **Need:** As reflected on the 2023 California School Dashboard, our socioeconomically disadvantaged students were indicated with an increase of 24 points. We anticipate a strong need for increased intervention and support in Math and Language arts support for the 2024-	Develop and implement targeted intervention programs specifically designed for socioeconomically disadvantaged students struggling in Math and Language Arts. Utilize diagnostic assessments to identify specific areas of need for each student. Provide small group tutoring sessions and one-on one support tailored to individual student needs. Employ evidence-based instructional strategies and materials that are culturally responsive and	• CA Dashboard ELA and Math for Socio-economically disadvantaged students and All Students. • Local Outcome Data (ELA and Math)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	2025 school year to address intervention and acceleration support. **Scope:** LEA-wide	relevant. Instructional, intervention, and acceleration support are provided LEA-wide to ensure that all students, regardless of their starting point or specific needs, have access to the educational resources necessary for their academic success. By offering these supports across the entire district, the LEA can: Ensure Consistency: All students receive consistent and high-quality instruction, interventions, and opportunities for academic acceleration, regardless of which school they attend. Address Diverse Learning Needs: Students with varying academic abilities, including those who need additional help (intervention) and those ready for advanced challenges (acceleration), are supported across the district. Promote Equity: Providing these district-wide supports helps close achievement gaps and ensures that every student can reach their full potential. This action addresses this need by providing additional academic support to students who are struggling and analyzing data to determine resources to improve outcomes. This action is provided on an LEA-wide basis to maximize impact in improving CA Dashboard Academic Indicators for all students. This action will create the opportunity to improve CA dashboard data for low-income students, English Learners, and Foster Youth because the action is designed to address these student groups' identified needs.	

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

N/A

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

N/A District or Charter does not receive concentration grant funding

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	N/A
Staff-to-student ratio of certificated staff providing direct services to students	N/A	N/A

2026-27 Total Planned Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	$2,388,649	128,908	5.397%	0.000%	5.397%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	$409,524.00	$32,056.00	$40,864.00	$3,000.00	$485,444.00	$400,636.00	$84,808.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Student Engagement	All	No			All Schools	Ongoing	$0.00	$12,621.00	$9,871.00	$2,750.00			$12,621.00	
1	1.2	Implementation of the Standards	All	No			All Schools	Ongoing	$614.00	$23,104.00	$1,464.00	$19,254.00		$3,000.00	$23,718.00	
1	1.3	Academic Support and Monitoring	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$294,193.00	$19,163.00	$303,304.00	$10,052.00			$313,356.00	
1	1.4	Students with Disabilities Support	Students with Disabilities	No			All Schools	Ongoing	$40,864.00	$0.00			$40,864.00		$40,864.00	
2	2.1	Facilities	All	No			All Schools	Ongoing	$33,355.00	$3,500.00	$36,855.00				$36,855.00	
2	2.2	Safety, Connectedness, Health and Wellness*	All	No			All Schools	Ongoing	$31,610.00	$26,025.00	$57,635.00				$57,635.00	
2	2.3	Family Engagement	All	No			All Schools	Ongoing	$0.00	$395.00	$395.00				$395.00	

2026-27 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
$2,388,649	128,908	5.397%	0.000%	5.397%	$303,304.00	0.000%	12.698 %	**Total:**	$303,304.00
								LEA-wide Total:	$303,304.00
								Limited Total:	$0.00
								Schoolwide Total:	$0.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	**1.3**	Academic Support and Monitoring	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$303,304.00	

2025-26 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	$445,425.00	$417,505.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	**1.1**	Student Engagement	No	$9,871.00	$9,794.00
1	**1.2**	Implementation of the Standards	No	$24,813.00	$23,470.00
1	**1.3**	Academic Support and Monitoring	Yes	$257,405.00	$267,531.00
1	**1.4**	Students with Disabilities Support	No	$45,918.00	$35,737.00
2	**2.1**	Facilities	No	$36,850.00	$34,188.00
2	**2.2**	Safety, Connectedness, Health and Wellness*	No	$70,184.00	$46,401.00
2	**2.3**	Family Engagement	No	$384.00	$384.00

2025-26 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
$111,314	$253,600.00	$261,500.00	($7,900.00)	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.3	Academic Support and Monitoring	Yes	$253,600	$261,500		

2025-26 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
$2,054,426	$111,314	0.00%	5.418%	$261,500.00	0.000%	12.729%	$0.00	0.000%

Local Control and Accountability Plan Instructions

Plan Summary

Engaging Educational Partners

Goals and Actions

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.

- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.

- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:

    - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

    - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).

        - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statues of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

> Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
    - If the LEA has unexpended LREBG funds the LEA must provide the following:
        - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
        - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
            - An explanation of how the action is aligned with the allowable uses of funds identified in *EC* Section 32526(c)(2); and
            - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by *EC* Section 32526(d).
                - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the LREBG Program Information web page.
            - Actions may be grouped together for purposes of these explanations.
            - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
    - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32627(d), to provide the information identified above or to include actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with EC sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement
An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

Requirements

School districts and COEs: *EC* Section 52060(g) and *EC* Section 52066(g) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,

- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section 47606.5(d) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the CDE's LCAP webpage.

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see *Education Code* Section 52062;
    - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see *Education Code* Section 52068; and
- For charter schools, see *Education Code* Section 47606.5.

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.

- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.

- For the purposes of this prompt, this may also include, but is not necessarily limited to:
    - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
    - Inclusion of metrics other than the statutorily required metrics
    - Determination of the target outcome on one or more metrics
    - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
    - Inclusion of action(s) or a group of actions
    - Elimination of action(s) or group of actions
    - Changes to the level of proposed expenditures for one or more actions
    - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
    - Analysis of effectiveness of the specific actions to achieve the goal
    - Analysis of material differences in expenditures
    - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
    - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
    - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The *LCFF State Priorities Summary* provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
    - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
    - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
    - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: *EC* Section 42238.024(b)(1) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.

- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.

- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.

    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

- **Required metrics for Equity Multiplier goals**: For each Equity Multiplier goal, the LEA must identify:

    - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or

    - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

- **Required metrics for actions supported by LREBG funds**: To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.

    - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
    - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
    - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
    - Indicate the school year to which the baseline data applies.
    - The baseline data must remain unchanged throughout the three-year LCAP.
        - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
        - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
    - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the "**Measuring and Reporting Results**" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26**. Leave blank until then.	Enter information in this box when completing the LCAP for **2026–27**. Leave blank until then.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26** and **2026–27**. Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. "Effective" means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as "Not Applicable."

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
    - Include a discussion of relevant challenges and successes experienced with the implementation process.
    - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
    - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
    - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
    - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
    - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

- The reasons for the ineffectiveness, and
- How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
    - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
    - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
    - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 *CCR*] Section 15496 in the Increased or Improved Services section of the LCAP.

***Actions for Foster Youth*:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
    - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
    - Professional development for teachers.
    - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
    - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
    - These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
    - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to *EC* Section 32526(d). For information related to the required needs assessment please see the Program Information tab on the LREBG

Program Information web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the California Statewide System of Support LREBG Resources web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32627(d).

- School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
- As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in *EC* Section 32526(c)(2).
- LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
  - Identify the action as an LREBG action;
  - Include an explanation of how research supports the selected action;
  - Identify the metric(s) being used to monitor the impact of the action; and
  - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC*

Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the "minimum proportionality percentage" or "MPP." The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero ($0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
    - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
    - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year**: Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant**: Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

  See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 *CCR* Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #**: Enter the LCAP Goal number for the action.
- **Action #**: Enter the action's number as indicated in the LCAP Goal.
- **Action Title**: Provide a title of the action.
- **Student Group(s)**: Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
    - **Scope**: The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
    - **Unduplicated Student Group(s)**: Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
    - **Location**: Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span**: Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel**: Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel**: This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds**: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
    - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds**: Enter the total amount of Other State Funds utilized to implement this action, if any.
    - **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds**: Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds**: Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds**: This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
    - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

      For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures**: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions**: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
    - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been $169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of $169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant**: Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program,

the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 *CCR* Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
    - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
    - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
    - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
  - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
  - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
  - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
  - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
  - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

  The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

California Department of Education
November 2024