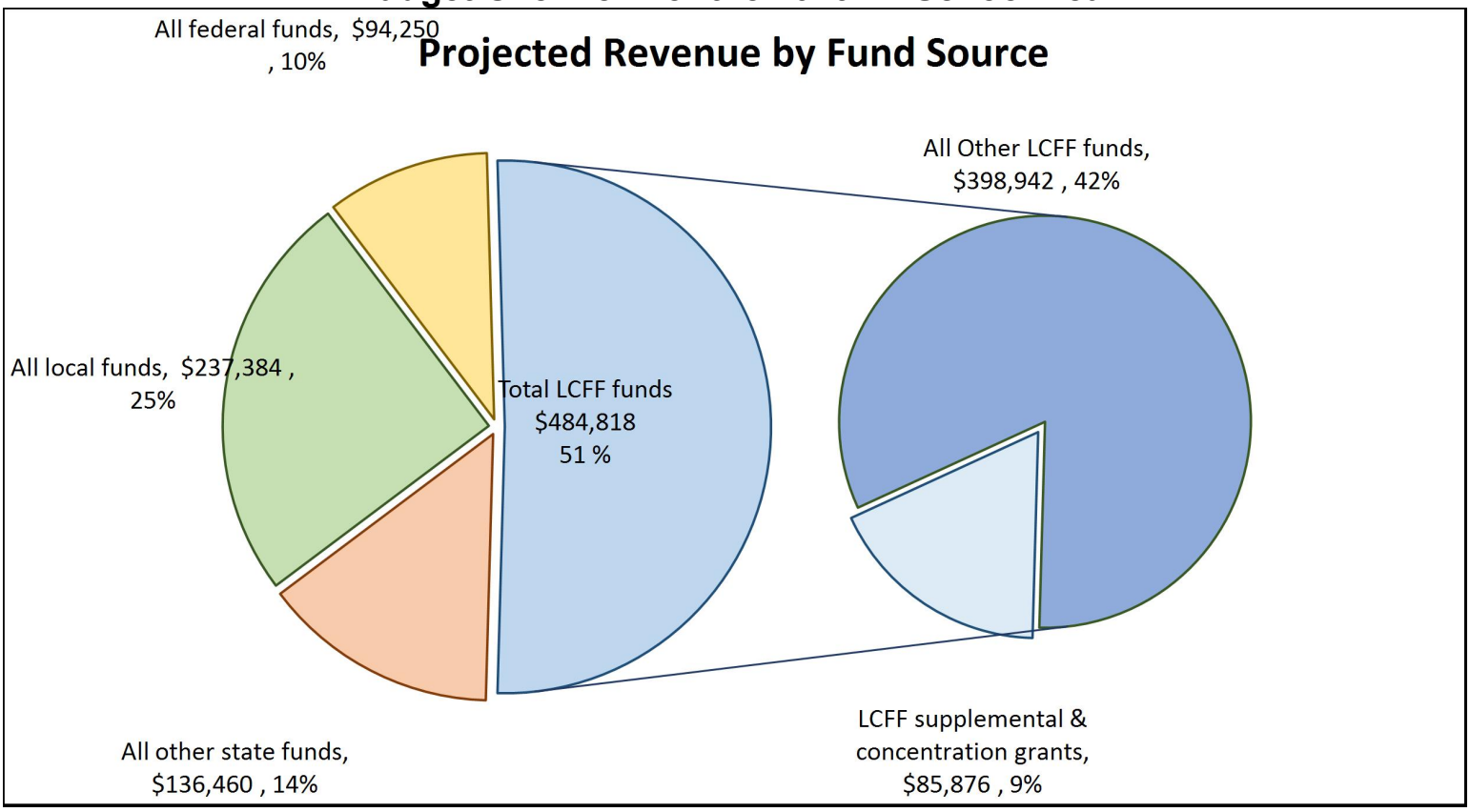
LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Junction Elementary School District
CDS Code: 47 70367 6050819
School Year: 2026-27
LEA contact information:
Kristian Stremberg
Superintedent
kstremberg@siskiyoucoe.org
707-457-7727

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (Foster Youth, English learners, and low-income students).

Budget Overview for the 2026-27 School Year

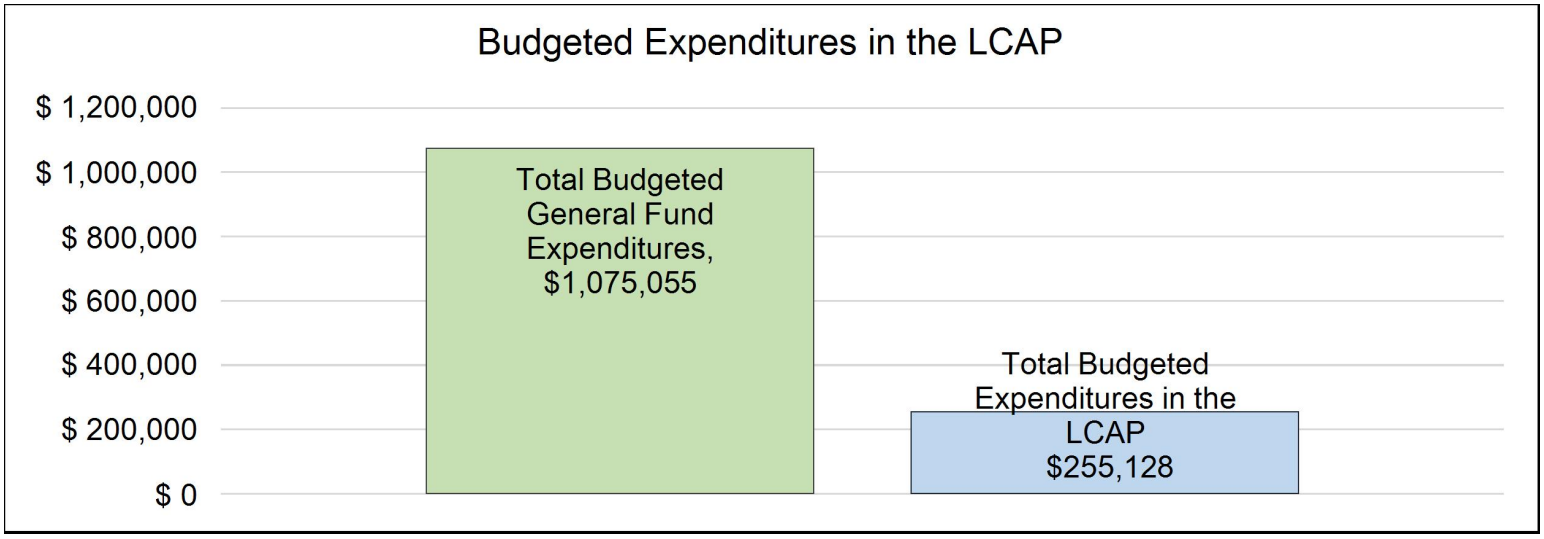


This chart shows the total general purpose revenue Junction Elementary School District expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Junction Elementary School District is $952,912, of which $484818 is Local Control Funding Formula (LCFF), $136460 is other state funds, $237384 is local funds, and $94250 is federal funds. Of the $484818 in LCFF Funds, $85,876 is generated based on the enrollment of high needs students (Foster Youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Junction Elementary School District plans to spend for 2026-27. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Junction Elementary School District plans to spend $1075055 for the 2026-27 school year. Of that amount, $255,128 is tied to actions/services in the LCAP and $819,927 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Certificated and Classified Salaries, Employee Benefits, Supplies, Other operating expenses.

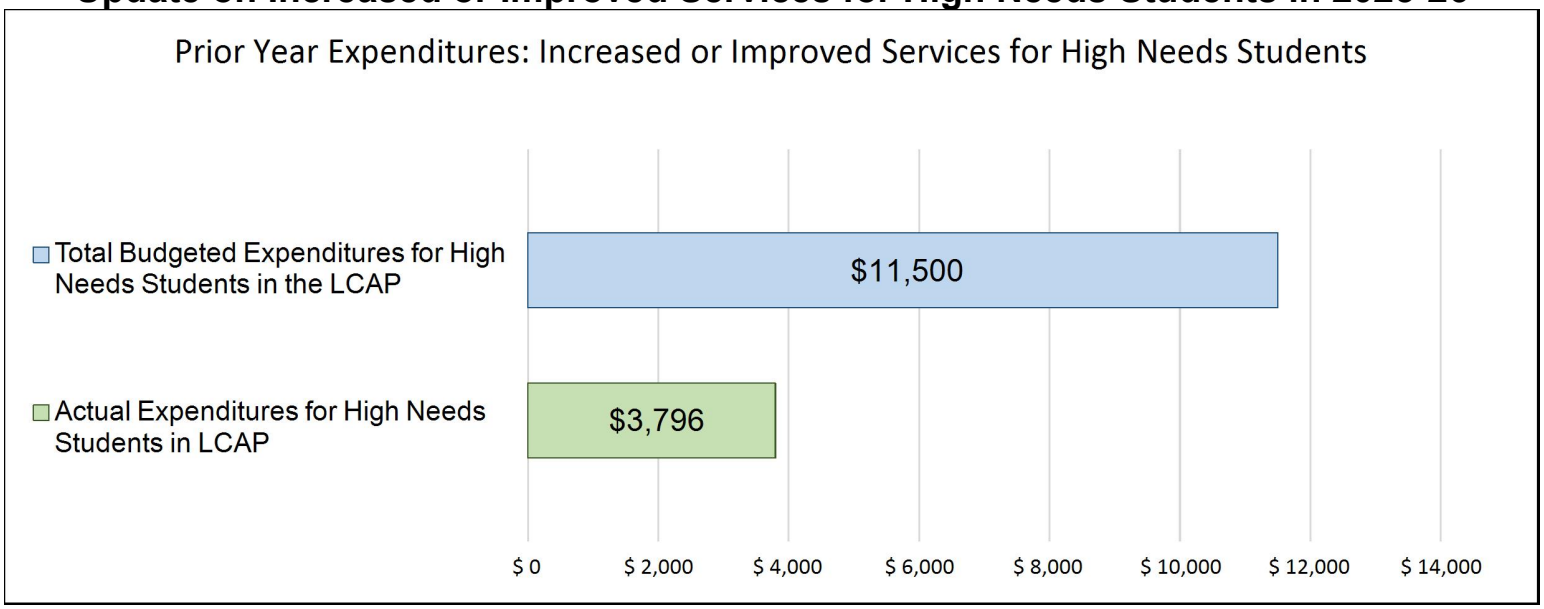
Increased or Improved Services for High Needs Students in the LCAP for the 2026-27 School Year

In 2026-27, Junction Elementary School District is projecting it will receive $85,876 based on the enrollment of Foster Youth, English learner, and low-income students. Junction Elementary School District must describe how it intends to increase or improve services for high needs students in the LCAP. Junction Elementary School District plans to spend $32,200 towards meeting this requirement, as described in the LCAP.

PBIS Implementation, Tutoring (this is a percentage to improve action), Project-Based Learning, Counseling Services

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2025-26



This chart compares what Junction Elementary School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Junction Elementary School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2025-26, Junction Elementary School District's LCAP budgeted $11500 for planned actions to increase or improve services for high needs students. Junction Elementary School District actually spent $3796 for actions to increase or improve services for high needs students in 2025-26.

The difference between the budgeted and actual expenditures of $7,704 had the following impact on Junction Elementary School District's ability to increase or improve services for high needs students:

The implementation timeline did not match the spending timeline. The difference did not impact the services because percentage to improve actions included 15% toward high needs students.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Junction Elementary School District	Kristian Stremberg Superintedent	kstremberg@siskiyoucoe.net 707-457-7727

Plan Summary [2026-27]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Junction Elementary School District Overview
Junction Elementary School is a small, rural, single-school district serving K-8 students from the Somes Bar area, located near the confluence of the Salmon and Klamath Rivers in Northern California. As a cornerstone of the community, the school offers a dynamic, hands-on education deeply connected to the local environment. Students actively engage in watershed science activities, allowing them to collect data and interact with the surrounding natural landscape.

The district plays a critical role in supporting the educational and developmental needs of the Klamath and Salmon River rural communities. We address the challenges typical of rural education by offering comprehensive programs, including universal pre-kindergarten and a full K-8 curriculum. Through collaborations with local partners such as the Karuk Tribe and the Salmon River Restoration Council, we deliver culturally enriched, experiential learning opportunities that reinforce community identity and stewardship.

Junction Elementary is also a hub of local life, hosting community events such as a Halloween carnival, arts bazaar, winter holiday celebration, and Easter Egg Hunt. Daily, students are provided with breakfast, a hot lunch, and an afternoon snack. The school also operates a robust After School Program and Extended Learning Opportunity Program, supporting both academic growth and family needs.

District Expansion and Strategic Merger

In June 2023, the Forks of Salmon Elementary School District was officially lapsed and merged into the Junction Elementary School District. This significant transition marks a transformative period for our broader community. To ensure effective governance and financial stability during this transition, the Siskiyou County Office of Education has committed to a five-year administrative and fiscal oversight partnership.

The merger has already brought positive change, with student enrollment increasing from 14 in 2022–23 to 24 in 2023–24. During the 2024-25 year we reached our target enrollment of 32. This strategic unification aims to maximize resources, strengthen educational offerings, and deepen community integration. Initiatives such as the newly launched Universal Pre-Kindergarten and a flexible independent studies program have emerged to better meet the diverse learning needs of our expanded student body.

To maintain continuity and ensure community representation, a former board member from Forks of Salmon now serves on the Junction Elementary School Board. This appointment symbolizes our commitment to unity and collaborative progress.

Community Partnerships and Enrichment
Revitalized community partnerships are a hallmark of the district's growth. The Karuk Tribe, provides weekly language instruction and supports a variety of community-based services, including health clinics and library programs. The Salmon River Restoration Council enhances outdoor and project-based learning, connecting students with the ecological and cultural richness of their environment.

A newly established Shared Decision-Making Council, composed of staff, students, families, and community partners, guides program development through continuous feedback and joint planning. This inclusive body ensures our initiatives remain responsive to evolving community and family needs.

Future Goals and Sustainability
Our district is working intentionally toward reaching an enrollment target of 32 students, an essential milestone for securing sustainable state funding. Achieving this goal will enable us to preserve and expand our offerings in alignment with our educational mission.

We are proud recipients of a state Community Schools Grant and a grant from the Ford Family Foundation. These funding sources, reflected in our Local Control and Accountability Plan (LCAP), will support long-term investments in educational programs, student services, and family engagement initiatives. This year, we implemented four Project Based Learning (PBL) projects that include a variety of day and overnight field trips to expose our students to field work and partner experts. They also included family project presentation nights where students were able to showcase their learning.

Our Mission
The mission of the Junction Elementary School Community is to foster lifelong learning by delivering a well-rounded education in a safe, nurturing environment that values and encourages community participation.

Junction Elementary currently has 24 TK-8 grade students which also includes an Independent Study Program.
We currently have:
* 90% American Indian/Alaskan Native,
* 60% Socioeconomically disadvantaged, and
* 6% of our students have disabilities.

Junction Elementary has 2.4 FTE certificated teachers and 2 full time paraprofessionals. Currently, there are zero English Language Learners, and therefore the English language learner reclassification metric and the percentage of English learner pupils who make progress towards English proficiency as measured by the ELPAC does not apply to our district.

Junction Elementary is predicted to qualify for the Equity Multiplier funding for the 2025-26 school year. We used the 2026-27 Equity multiplier funds to hire our paraprofessional to provided additional support for our students. This Action 4.1 was effective because the chronic absenteeism metric showed improvement in students Chronic Absenteeism rates.

Junction is a single school district receiving federal funds for Title II, V, and VI.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Junction Elementary School has increased the enrollment from 13 students in 2022-23 to 24 in the 2025-26 school year. We have decreased the chronic absenteeism rate from 91.9 % in 2022-23 to approximately 70% in the 2024-25 and now to approximately 45% in the 2025-26 school year. The addition K-1 paraprofessional/community schools coordinator has provided us with the opportunity to address needs of our students and provide them with a variety of academic support measures. We are seeing the following increases in our CAASPP results as well as IReady grade level standards assessment results in reading and math.

CAASPP ELA Distance From Standard: 2022-23 -193.8, 2023-24 -45, 2024-25 -76.7
CAASPP Math Distance From Standard: 2022-23 -145.3, 2023-24 -78, 2024-25 - 80.5

Current year

IReady End of Year Assessment
Reading 2025-26 End of Year:
Mid or Above Grade Level 25%
Early on Grade Level 50%
One Grade Level Below 22%
Two Grade Levels Below 3%
Three or More Grade Levels Below 0%

Math 2024-25 End of Year:
Mid or Above Grade Level 25%
Early on Grade Level 50%
One Grade Level Below 22%
Two Grade Levels Below 3%
Three or More Grade Levels Below 0%

Prior year

IReady End of Year Assessment
Reading 2024-25 End of Year:
Mid or Above Grade Level 36%
Early on Grade Level 16%
One Grade Level Below 20%
Two Grade Levels Below 20%
Three or More Grade Levels Below 4%

Math 2024-25 End of Year:
Mid or Above Grade Level 13%
Early on Grade Level 29%
One Grade Level Below 46%
Two Grade Levels Below 13%
Three or More Grade Levels Below 0%

Based on these results, we have established our current LCAP goals and actions that will include the following:
-Engaging PBL curricular projects
-Continued use of IReady for RTI
-Further development of our Multi Tiered System of Support (MTSS)
-An additional Para Professional position to support our TK-K students and implement our Community School Program
-Continued professional development for all staff

Junction Elementary School District has unexpended LREBG funds. These funds will support Goal 3, Action 3.3 – Professional Development (LREBG Action). The district selected this action because it aligns with EC Section 32526(c)(2) by providing professional development and coaching that strengthen instructional practices and learning recovery efforts. Based on the district's needs assessment, student achievement data and intervention metrics identified ongoing academic recovery needs in ELA and mathematics. Professional development is expected to improve instructional quality because staff will receive training and collaboration time focused on accelerating student learning and improving outcomes.

There were no lowest performing student groups on the 2023 and 2025 Dashboard for Junction Elementary.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Junction did not qualify or request technical assistance.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Junction ESD is not eligible for CSI

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Junction ESD is not eligible for CSI

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Junction ESD is not eligible for CSI

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
The Junction Elementary School Shared Decision-Making Council is a group of staff, parents, students, and community agency members, that work together to gather input, over see our LCAP, Community Schools Grant, Title VI and other related programs and services. We are working to co-create support programs and learning experiences for our students and families. Educational Partners include: -Certificated (teachers) and classified (other school personnel) Staff -Students -Parent/guardians/families (Parent Advisory Committee) -Karuk Tribe -Salmon River Restoration Council -Head Start -One Principal/Administrator -Local bargaining unit -SELPA	The Junction Elementary School Shared Decision-Making Council meets monthly to engage in the following work to inform the LCAP: -Review of LCAP and other program progress -Goal and action/activity development -Co-creation of support and learning experiences for students and families -Planning and support of school events and programs -Development and review of the annual input survey Shared Decision-Making Council Meeting Agenda items that the educational partners are engaged to inform the LCAP: September -Review of Approved LCAP -Status of the implementation of actions October -Status of the implementation of actions and related data November -Status of the implementation of actions and related data -Input to consider any updates or modifications to actions December -Status of the implementation of actions and related data -Input to consider any updates or modifications to actions -Prepare for mid year LCAP report January -Status of the implementation of actions and related data

Educational Partner(s)	Process for Engagement
	-Input to consider any updates or modifications to actions -Report mid year LCAP report -Report to local bargaining unit February -Status of the implementation of actions and related data -Input to consider any updates or modifications to actions -Review and prepare parent and student survey -Consulted with SELPA to inform the LCAP March -Status of the implementation of actions and related data -Input to consider any updates or modifications to actions -Conduct parent and student survey April -Status of the implementation of actions and related data -Input to consider any updates or modifications to actions -Review parent and student survey results -Prepare for next years LCAP, gather further input May/June -Status of the implementation of actions and related data -Input to consider any updates or modifications to actions -Finalize next years LCAP to be presented to the board in June June -LCAP public hearing (input) -LCAP approved by the board Junction Elementary is a single school district, and all educational partners consulted are at the school generating Equity Multiplier funds. All educational partners specifically engaged in the development of the required Equity Multiplier focus goal.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Educational partner feedback (from surveys and meetings of the shared decision making council) that influenced the LCAP included:
Identified needs
-Rich, culturally relevant, and engaging curricular experiences to increase attendance and engagement. This influence goal 3, metrics 3.1 and 3.2, and actions 3.1 (implementation of TK-8 Project Based Learning)

-Concern about students achieving grade level standards. This influenced goal 3, metrics 3.1 and 3.2, and action 3.2 (Continued implementation of IReady)
-Concern expressed about effective communication processes
-Concern expressed about follow through with behavior interventions and communication with parents
-Social emotional support that helps students and families effectively engage in the learning and services provided by the school.
-Development of an effective TK program that provides families with a program option at Junction that prepares students and families for a successful Kindergarten experience. This influenced goal 2, metrics 2.1, 2.2, 2.3, and Actions 2.1 (Hire a Para Professional to focus of TK-K support), 2.8 (TK materials)
-Further development of behavior supports and restorative practices. This influenced goal 2, metrics 2.1, 2.2, 2.3 and action 2.3 (Implementation of PBIS)
-Continued partnerships to provide students with field and project experiences in the surrounding area and beyond.
-Continued implementation of up-dated curriculum materials in all grade levels.
-Maintaining and increasing staff and programs.

Consultation with educational partners at Junction Elementary regarding Equity Multiplier funds influenced the development of action 4.1, providing supplies, curriculum and third party staffing to provide additional engagement support for students and families.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	All Students will be provided a broad and engaging course of study utilizing curriculum aligned to the California State Standards, in clean, well-maintained facilities, by appropriately credentialed and assigned teachers.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 2: State Standards (Conditions of Learning)
Priority 7: Course Access (Conditions of Learning)

An explanation of why the LEA has developed this goal.

This goal was developed based on analyzed data and stakeholder input to ensure that Junction Elementary School District maintains safe and quality conditions of learning. Implementing the actions below and measuring progress using the identified metrics will support Junction Elementary School District in achieving the goal.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	Priority 1Teacher Credential List - %	2023-24 - 100% are fully credentialed and appropriately assigned	2024-25 - 100% are fully credentialed and appropriately assigned	2025-26 - 50% are fully credentialed and appropriately assigned	100% are fully credentialed and appropriately assigned	-50%
1.2	Priority 1 FIT Results % of facilities in good repair	2022-23 - All facilities in good repair	2023-24 - All facilities in good repair	2024-25 - All facilities in good repair	All facilities in good repair	No Difference
1.3	Priority 1 Williams Report % of students have standards aligned materials	2023-24 100% of students have standards aligned materials	2024-25 100% of students have standards aligned materials	2025-26 100% of students have standards aligned materials	100% of students have standards aligned materials	No Difference

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.4	Priority 2 Self Reflection Tool - Standards are implemented in % of core subjects	2023-24 Standards are implemented in 80% of core subjects	2024-25 Standards are implemented in 82% of core subjects	2025-26 Standards are implemented in 82% of core subjects	Standards are implemented in 100% of core subjects	+ 2%
1.5	Priority 7 Self Reflection Tool - % of students are provided and have access to a broad course of study	2023-24 80% of students are provided and have access to a broad course of study	2024-25 85% of students are provided and have access to a broad course of study	2025-26 85% of students are provided and have access to a broad course of study	100% of students are provided and have access to a broad course of study	+5%

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Goal 1 was fully implemented including all actions. One success was purchasing of maintenance equipment in action 1.2. One challenge was deciding on what playground upgrades the school wants for action 1.1.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Action 1.1, Playground updates, approximately $35,000 less was spent than planned because of a shift in administrative focus.
Action 1.2, Maintenance Equipment, approximately $5,000 less was spent than planned because of resource coding issues.
Action 1.4, Curriculum, approximately $10,000 less was spent than planned because math adoption will take place in the next school year.
Action 1.5, Maintenance, approximately $600 more was spent than planned because of resource coding issues.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Our actions are leading to the desired results and achievement of our goals.

Action 1.1 was effective because metric 1.2 continues to result in "All facilities being in good repair.
Action 1.2 was effective because metric 1.2 continues to result in "All facilities being in good repair.
Action 1.4 was effective because metric 1.3 continues to result in 100% of students have standards aligned materials.
Action 1.5 was effective because metric 1.2 continues to result in "All facilities being in good repair.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

We did receive an additional grant to add to our playground play structures (action 1.1) and will be developing plans for this with students and families over the summer with our ELOP program.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Playground safety and upgrade needs	Address identified playground safety issues including fencing, wood chips, purchase and install new play structures	$35,000.00	No
1.2	Maintenance Equipment	Purchase needed maintenance equipment to continue to provide and safe campus	$5,000.00	No
1.4	Provide Standards Aligned Curriculum	Identify and adopt curriculum aligned with the state standards. This will include annual consumable replacement materials as needed for adopted curriculum.	$10,000.00	No
1.5	Maintenance	Contract with SCOE for 5 days of maintenance support per year	$2,300.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	Junction Elementary School will increase student enrollment and attendance rates, and decrease chronic absenteeism rates so we can prepare all students for success in high school and beyond.	Broad Goal

State Priorities addressed by this goal.

Priority 3: Parental Involvement (Engagement)
Priority 5: Pupil Engagement (Engagement)
Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

This goal was developed based on analyzed data and stakeholder input to ensure that Junction Elementary School District engages students and families at a high level and maintain a positive school climate for all students and families. Implementing the actions below and measuring progress using the identified metrics will support Junction Elementary School District in achieving the goal.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Number of students enrolled	2023-24 - 24 Students enrolled	2024-25 - 32 Students enrolled	2025-26 - 25 Students enrolled	32	+1
2.2	Attendance Rate % - Average daily attendance % Priority 5A	2023-24 - 70% Average daily attendance rate	2024-25 - 88% Average daily attendance rate	2025-26 - 87% Average daily attendance rate	93%	+17%
2.3	Chronic Absenteeism Rate - % of students chronically absent Priority 5B	2022-23 - 92.9% chronic absenteeism rate	2023-24 - 70% chronic absenteeism rate	2024-25 - 48.6% chronic absenteeism rate	10%	-44.3%
2.4	Middle School Drop Out Rate - % of drop out students Priority 5C	2022-23 - 0% Drop Out Rate	2023-24 - 0% Drop Out Rate	2024-25 - 0% Drop Out Rate	0%	No Change

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.5	Suspension Rate - % of students suspended Priority 6A	2022-23 - 0% suspension rate	2023-24 - 0% suspension rate	2024-25 - 0% suspension rate	0%	No Change
2.6	Expulsion Rate - % of students expelled Priority 6B	2022-23 - 0% expulsion rate	2023-24 - 0% expulsion rate	2024-25 - 0% expulsion rate	0%	No Change
2.7	Parent Survey Completion % of parents completed annual survey Priority 3	2023-24 - 70% of parents completed annual survey	2024-25 - 72% of parents completed annual survey	2025-26 - 70% of parents completed annual survey	90% of parents completed annual survey	0%
2.8	Student and Parent Survey Results # and % of respondents feeling safe Priority 6C	2023-24 Survey Response Students feeling safe Agree 9 (69%) Somewhat agree 3 (23%) Disagree 1 (6%) Parents feeling students are safe Agree 7 (70%) Somewhat agree 3 (30%)	2024-25 Survey Response Students feeling safe Agree 9 (70%) Somewhat agree 3 (24%) Disagree 1 (6%) Parents feeling students are safe Agree 6 (38%) Somewhat agree 7 (44%)	2025-26 Survey Response Students feeling safe Agree 8 (66%) Somewhat agree 3 (25%) Disagree 1 (5%) Parents feeling students are safe Agree 6 (38%) Somewhat agree 7 (44%)	Survey responses in relation to safety and school connectedness	-5% +2% +19% -1 -32% +11%
2.9	Behavior Incidents - # of student behavior incidents reported and addressed	2023-24 - 32 behavior incidents reported and addressed	2024-25 - 97 behavior incidents reported and addressed	2025-26 - 34 behavior incidents reported and addressed	20 behavior incidents reported and addressed	+2

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

All actions in Goal 2 were implemented. One success is the paraprofessional/community schools coordinator in action 2.1. The position provides an extra staff member focused on student services and community connections. The position has paid off in dividends for the

climate of the school, and has integrated an important adult into the team. One challenge is PBIS implementation in action 2.3. With staff turn over this last year much of our training left with the adults who received the learning.

The addition of our TK-K Paraprofessional/Community Schools Coordinator is providing the school with the support and direction necessary to see continued improvement in student outcomes including attendance rates and chronic absenteeism rates, and lead to our achievement of our enrollment goal of 32 students earlier than anticipated. The development and implementation of our PBIS program is encouraging us do further document student behavior incidents. This combined with our increased enrollment has lead to the increase of documented behavior incidents.
A challenge was our ability to address the increased behavior needs of our students that we became more aware of with the implementation of our PBIS process
A success was our increased enrollment (we met our target goal of 32 students) and attendance rate. We also decreased our Chronic Absenteeism rate by 22.9% from the 2022-23 school year and decrease the 2024-25 rate to approximately 45%

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Action 2.3, PBIS, approximately $6,000 less was expended than planned because there were budget coding issues.
Action 2.4, Student Recognition, approximately $1,400 more was expended than planned because there were budget coding issues.
Action 2.8, TK Curriculum, approximately $3,000 more was expended than planned because there were budget coding issues.
Action 2.9, Technology, approximately $3,000 more was expended than planned because there were budget coding issues.
Action 2.10, Communications, approximately $120 more was expended than planned because the program priced increased.
Action 2.11, Parenting, approximately $2,600 less was expended than planned because there were budget coding issues.
Action 2.12, Wellness, approximately $3,000 less was expended than planned because there were budget coding issues.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Our actions are leading to the following results:

Action 2.1 was ineffective because metric 2.1 decreased by 7 students to our target enrollment of 32.
Action 2.2 was effective because metric 2.2 decreased by 1% and metric 2.3 our Chronic Absenteeism rate decreased by 8% from the 2023-24 school year and decrease the 2025-26 rate to approximately 45%.
Action 2.3 was effective because metric 2.5 and 2.6 remained at 0%. We did see and increase in metric 2.9 because of our new PBIS system of identifying, documenting behavior incidents, and responding to behaviors more effectively.
Action 2.4 Was effective because metric 2.2 improved by 17% and metric 2.3 our Chronic Absenteeism rate by 22.9% from the 2022-23 school year and decrease the 2024-25 rate to approximately 45%.
Action 2.5 was effective because metric 2.7 increased by 2%.
Action 2.6 was not implemented to the degree necessary for the 2024-25 school year. For the 2025-26 year the Siskiyou County Office of Education will be providing counseling services so we will be shifting the $10,000 to support our Paraprofessionals as the individuals that can address our increased student behavior needs.

Action 2.7 was effective because metric 2.2 improved by 18% and metric 2.3 our Chronic Absenteeism rate by 22.9% from the 2022-23 school year and decrease the 2024-25 rate to approximately 45%.
Action 2.8 was effective because metric 2.2 improved by 17% and metric 2.3 our Chronic Absenteeism rate by 22.9% from the 2022-23 school year and decrease the 2024-25 rate to approximately 45%.
Action 2.9 was effective because metric 2.2 improved by 17% and metric 2.3 our Chronic Absenteeism rate by 22.9% from the 2022-23 school year and decrease the 2024-25 rate to approximately 45%.
Action 2.10 was effective because metric 2.2 improved by 17% and metric 2.3 our Chronic Absenteeism rate by 22.9% from the 2022-23 school year and decrease the 2024-25 rate to approximately 45%.
Action 2.11 was ineffective because the action was not implemented.
Action 2.12, Wellness coach was effective because metric 2.2, Chronic Absenteeism, improved by 17%.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Because of Siskiyou County Office of Education support and services in the area of health and counseling services, we will be shifting the funds associated with actions 2.6 and 2.7 to action 2.3 to support our paraprofessional in the area of behavior intervention.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	TK-K Teacher or Paraprofessional/Community Schools Coordinator	Hire a TK-K teacher/Community Schools Coordinator (wellness leader) to develop and team teach a play based and project focused curricular program and using a Multi Tiered System of Support model (MTSS) coordinate student and family services needed for our students and families.	$80,348.36	No
2.2	Attendance Improvement	Participate in the County Office of Education Attendance Improvement Pilot Program - implement best practices.	$0.00	Yes
2.3	PBIS	Participate in the training and implementation of the PBIS and restorative practice framework.	$7,500.00	Yes

Action #	Title	Description	Total Funds	Contributing
2.4	Student Recognition	Develop and purchase materials for a student recognition program	$1,000.00	No
2.5	Shared Decision Making	Maintain a shared decision making council that includes staff, parents, students and community partners to guide and lead the school with input and decisions.	$0.00	No
2.6	Social Emotional Counseling	Provide social emotional counseling options for students - this will be provided by the Siskiyou County Office of Education	$0.00	No
2.7	Health Services	Provide health services for students and families - This will be provided by Siskiyou County Office of Education and Karuk Tribe	$0.00	No
2.8	TK Curriculum Materials	Purchase play-based curriculum materials for the TK program	$3,000.00	No
2.9	Technology	Purchase additional student Chromebooks	$3,000.00	No
2.10	Communications	Maintain school-home communications using all means of communication avaliable	$500.00	No
2.11	Parenting Support	In coordination with community partners, provide parenting course options for families	$3,000.00	No
2.12	Wellness/Behavior/Coach/Academic/paraprofessionals	To address tier 2 level student behaviors with the PBIS and restorative process, provide training and part time salary for our paraprofessionals to address the day to day needed behavior and academic interventions for students. Partially paid with 0053 concentration dollars. This action expends Title I funds.	$27,000.00	Yes

Action #	Title	Description	Total Funds	Contributing

Goals and Actions

Goal

Goal #	Description	Type of Goal
3	All Junction Elementary students will be engaged and demonstrate increased proficiency in all academic areas.	Broad Goal

State Priorities addressed by this goal.

Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

This goal was developed based on analyzed data and stakeholder input to ensure that Junction Elementary School District students are achieving grade grade level standards. Implementing the actions below and measuring progress using the identified metrics will support Junction Elementary School District in achieving the goal.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	CAASPP Results - % Met or Exceeded Standards Priority 4A	ELA 2023-24: 44% Met or Exceeded Standard Math 2023-24: 33% Met or Exceeded Standard	ELA 2024-25: 40% Met or Exceeded Standard Math 2024-25: 30% Met or Exceeded Standard	ELA 2025-26: 29% Met or Exceeded Standard Math 2025-26: 38% Met or Exceeded Standard	ELA: 70% Met or Exceeded Standard Math 2023-24: 60% Met or Exceeded Standard	ELA (-15%) Math (+5%)
3.2	IReady Results - % at grade level Priority 8* LREBG Metric	Reading 2023-24 End of Year: Mid or Above Grade Level 5% Early on Grade Level 32% One Grade Level Below 36%	Reading 2024-25 End of Year: Mid or Above Grade Level 36% Early on Grade Level 16% One Grade Level Below 20%	Reading 2025-26 End of Year: Mid or Above Grade Level 30% Early on Grade Level 26% One Grade Level Below 20%	Reading End of Year: Mid or Above Grade Level 25% Early on Grade Level 50% One Grade Level Below 22%	Reading 2025-26 End of Year: -25% +-6% -16% +6% -10%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Two Grade Levels Below 14% Three or More Grade Levels Below 14% Math 2023-24 End of Year: Mid or Above Grade Level 9% Early on Grade Level 18% One Grade Level Below 59% Two Grade Levels Below 5% Three or More Grade Levels Below 9%	Two Grade Levels Below 20% Three or More Grade Levels Below 4% Math 2024-25 End of Year: Mid or Above Grade Level 13% Early on Grade Level 29% One Grade Level Below 46% Two Grade Levels Below 13% Three or More Grade Levels Below 0%	Two Grade Levels Below 20% Three or More Grade Levels Below 4% Math 2024-25 End of Year: Mid or Above Grade Level 10% Early on Grade Level 38% One Grade Level Below 40% Two Grade Levels Below 13% Three or More Grade Levels Below 0%	Two Grade Levels Below 3% Three or More Grade Levels Below 0% Math End of Year: Mid or Above Grade Level 25% Early on Grade Level 50% One Grade Level Below 22% Two Grade Levels Below 3% Three or More Grade Levels Below 0%	Math 2025-26 End of Year: +1% +20% -19% +8% -9%
3.3	EL Progress Rate (%) Priority 4E	There are no EL students at this time	There are no EL students at this time	There are no EL students at this time	Not Applicable	No Change
3.4	EL Reclassification Rate (%) Priority 4F	There are no EL students at this time	There are no EL students at this time	There are no EL students at this time	Not Applicable	No Change

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall implementation of the listed actions was successfully completed and implemented.

As we are continuing implementing our Community Schools Program and MTSS process that includes a variety of identified interventions outlined in our actions, we are seeing improvements in our students engagement and there ability to meet grade level standards. This is showing in our IReady assessments that are given three times each year. We then follow up with targeted intervention in identified areas of instruction through IReady as well as our PBL projects.

A challenge we experienced was onboarding a new teacher into iReady. The school will provide iReady trainings to the entire staff and indvidual training to the new teacher to ensure interim assessment for student academic growth.

A success we experienced was the implementation of our PBL projects for the 2025-26 school year. This year, we implemented three Project Based Learning (PBL) projects that include a variety of day and overnight field trips to expose our students to field work and partner experts. They also included family project presentation nights where students were able to showcase their learning.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

3.1, PBL, approximately $450 more was expended than planned because we really enjoy our family engagement nights.
3.2 i-Ready, approximately $1,000 more was expended than planned because iReady was more expensive this school year.
3.3, Professional Development, approximately $8,000 more was expended than planned because we supported a new teacher in their intern program.
3.7, Art, approximately $3,000 less was expended than planned because it was coded incorrectly.
3.9, Tutoring, approximately $250 more was expended than planned because of expanded tutoring needs.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Our actions are leading to the following results:

Action 3.1 was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.
Action 3.2 was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.
Action 3.3 was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.
Action 3.4 Was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.
Action 3.5 was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.
Action 3.6 was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.
Action 3.7 was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.
Action 3.8 was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.
Action 3.9 was effective because metric 3.2 shows improvement in students meeting grade level standards in reading and math.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

There were no changes made to the planned goal, metrics, target outcomes, or actions based on reflections form the prior school year.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Project Based Learning	Work with our community partners to continue our process of developing a series of project based experiences that will be implemented each year, These projects will provide all students with integrated, relevant and standards based learning experiences.	$5,000.00	No
3.2	IReady Math and ELA Intervention	Use IReady assessments and curriculum to provide individualized and targeted RTI and enrichment.	$2,500.00	Yes
3.3	Professional Development* LREBG Action	Provide professional development time and stipends LREBG Action: Action 3.3 is supported in part with Learning Recovery Emergency Block Grant (LREBG) funds to provide professional development time and stipends that strengthen instructional practices supporting academic recovery. Research indicates that sustained, job-embedded professional learning improves instructional quality and student achievement. Progress will be monitored through Metric 3.2 (students meeting grade-level standards in reading and mathematics). LREBG Funds Supporting this Action: $12,000.	$12,000.00	No
3.4	Social Emotional Wellbeing	Participate in the Contentment Foundation - 4 Pillars of Wellbeing professional development	$0.00	No
3.5	Social Emotional Learning	Provide students with the Aperture - social emotional learning assessment and lessons	$0.00	No
3.6	Math Professional Development	Attend SCOE Math framework adoption professional learning	$0.00	No
3.7	Art Instruction	Provide art instruction related to curricular projects	$4,880.00	No

Action #	Title	Description	Total Funds	Contributing
3.8	SCOE Science	District will contract with SCOE to provide hands on science support for 6 days per school year	$2,400.00	No
3.9	Tutoring and project based learning curriculum support	Coordinate with the Karuk Tribe and Salmon River Restoration to provide students with academic tutoring services and project based learning experiences.	$0.00	Yes

Goals and Actions

Goal

Goal #	Description	Type of Goal
4	Increase student engagement, attendance, and access to supports by implementing coordinated student and family services that address barriers to learning and strengthen school connectedness for all students identified as having the greatest needs. Chronic Absenteeism will reduce to 45% for all students by June 2027.	Equity Multiplier Focus Goal

State Priorities addressed by this goal.

Priority 3: Parental Involvement (Engagement)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 5: Pupil Engagement (Engagement)
Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

Junction LEA chose to prioritize this goal based on Dashboard data and feedback from Educational Partners. Increase participation in student support services, family engagement opportunities, and school-connectedness activities.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
4.1	Chronic Absenteeism Rate	2023 92.9%	2024 57.1%	2025 48.6%	2026 45%	44.3%

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

This is a new goal so implementation has yet to occur.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

This is a new goal so implementation has yet to occur.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

This is a new goal so implementation has yet to occur.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

This is a new goal so implementation has yet to occur.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
4.1	Community Schools Director and Student Support Coordination	Fund and support a Community Schools Director to coordinate student interventions, attendance improvement efforts, family outreach, case management, resource referrals, and connections to community services. The Community Schools Director will work with students and families to identify and address barriers to attendance, engagement, and academic success. The funding of this action includes both 15% Concentration (RS 0053) and Equity Multiplier funds (RS 7933).	$50,700.00	Yes

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2026-27]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
$85,876	$8,355

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
23.142%	0.510%	$3,036.14	23.652%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
2.3	**Action:** PBIS **Need:** To have a positive and consistent learning environment. Chronic Absenteeism was 42.1% for the SED student group. **Scope:**	While this action is focused on SED student group, all of our students will benefit from a positive and consistent learning environment	Behavior incidents

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Schoolwide		
2.12	**Action:** Wellness/Behavior/Coach/Academic/paraprofessionals **Need:** The need of unduplicated pupils is low income and foster youth are achieving academically lower than all students in math and reading **Scope:** LEA-wide	While this addresses all students, it will be focused on reducing the achievement gap that exists between unduplicated students and all students. To address tier 2 level student behaviors with the PBIS and restorative process, provide training and part time salary for our paraprofessionals to address the day to day needed behavior and academic interventions for students.	2.9
3.2	**Action:** IReady Math and ELA Intervention **Need:** Low Income (SED) students performed -193.8 Distance from Standard (DFS) in ELA CAASPP scores and -145.3 DFS in Math CAASPP scores. This action is directed to increase academic proficiency in reading and math. **Scope:** Schoolwide	We will use the IReady process with low-income students for targeted RTI and enrichment. While this action is principally directed towards unduplicated students, it will also provide support for all students in the area of academics.	IReady scores
4.1	**Action:** Community Schools Director and Student Support Coordination **Need:**	This action will equip the community schools coordinator with the ability to purchase supplies and organized community events on school days to increase school engagement and reduce chronic absenteeism. Junction Elementary is a single school district, which is why it is marked LEA wide.	Metric 4.1

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	The 2023 CA Dashboard indicates that over 90% of unduplicated students at Junction Elementary were chronically absent. **Scope:** LEA-wide		

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
2.2	**Action:** Attendance Improvement **Need:** We have a 93% chronic absenteeism rate for all students **Scope:** Limited to Unduplicated Student Group(s)	Provide all students with specific and proven strategies that improve attendance. With a 93% chronic absenteeism rate, we have recognized we need to change the attendance and engagement culture for all students.	2.2, 2.3
3.9	**Action:** Tutoring and project based learning curriculum support **Need:** Needs of Unduplicated Students based on data. Example: Low Income (SED) students performed -193.8 Distance from Standard	Low income students will be provided with individualized academic support to increase their proficiency.	3.1, 3.2

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
	(DFS) in ELA CAASPP scores and -145.3 DFS in Math CAASPP scores. **Scope:** Limited to Unduplicated Student Group(s)		

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Percent is determined based on the cost of the tutor divided by the LCFF base grant.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

The additional concentration grant add-on is not sufficient to increase staff so we are using the funds to retain staff that provide direct services to students. This is associated with goal 2, action 2.12 and Goal 4, action 4.1.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	N/A
Staff-to-student ratio of certificated staff providing direct services to students	N/A	N/A

2026-27 Total Planned Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	$371,090	85,876	23.142%	0.510%	23.652%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	$47,700.00	$87,319.00	$90,709.36	$29,400.00	$255,128.36	$121,128.36	$134,000.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Playground safety and upgrade needs	All	No			Specific Schools: Junction	2026-27	$0.00	$35,000.00			$35,000.00		$35,000.00	
1	1.2	Maintenance Equipment	All	No			All Schools	on-going	$0.00	$5,000.00	$5,000.00				$5,000.00	
1	1.4	Provide Standards Aligned Curriculum	All	No			All Schools	On-going	$0.00	$10,000.00	$10,000.00				$10,000.00	
1	1.5	Maintenance	All	No			All Schools	On-going	$0.00	$2,300.00		$2,300.00			$2,300.00	
2	2.1	TK-K Teacher or Paraprofessional/Community Schools Coordinator	All	No			Specific Schools: Junction	On-going	$80,348.36	$0.00		$32,139.00	$48,209.36		$80,348.36	
2	2.2	Attendance Improvement	Low Income	Yes	Limited to Unduplicated Student Group(s)	Low Income	Specific Schools: Junction	On-going	$0.00	$0.00	$0.00				$0.00	1
2	2.3	PBIS	Low Income	Yes	Schoolwide	Low Income	Specific Schools: Junction	On-going	$0.00	$7,500.00	$0.00		$7,500.00		$7,500.00	
2	2.4	Student Recognition	All	No			Specific Schools: Junction	On-going	$0.00	$1,000.00				$1,000.00	$1,000.00	
2	2.5	Shared Decision Making	All	No			All Schools	On-going	$0.00	$0.00	$0.00				$0.00	
2	2.6	Social Emotional Counseling	All	No			Specific Schools: Junction	On-going	$0.00	$0.00	$0.00				$0.00	
2	2.7	Health Services	All	No			Specific Schools: Junction	On-going	$0.00	$0.00	$0.00				$0.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
2	2.8	TK Curriculum Materials	All	No			Specific Schools: Junction	On-going	$0.00	$3,000.00				$3,000.00	$3,000.00	
2	2.9	Technology	All	No			Specific Schools: Junction	2026-27	$0.00	$3,000.00		$3,000.00			$3,000.00	
2	2.10	Communications	All	No			All Schools	On-going	$500.00	$0.00	$500.00				$500.00	
2	2.11	Parenting Support	All	No			Specific Schools: Junction	On-going	$0.00	$3,000.00		$3,000.00			$3,000.00	
2	2.12	Wellness/Behavior/Coach/Academic/paraprofessionals	Foster Youth Low Income	Yes	LEA-wide	Foster Youth Low Income	All Schools	On-going	$27,000.00	$0.00	$9,000.00			$18,000.00	$27,000.00	
3	3.1	Project Based Learning	All	No			Specific Schools: Junction	On-going	$0.00	$5,000.00				$5,000.00	$5,000.00	
3	3.2	IReady Math and ELA Intervention	Low Income	Yes	Schoolwide	Low Income	Specific Schools: Junction	On-going	$0.00	$2,500.00	$2,500.00				$2,500.00	
3	3.3	Professional Development* LREBG Action	All	No			Specific Schools: Junction	On-going	$12,000.00	$0.00		$12,000.00			$12,000.00	
3	3.4	Social Emotional Wellbeing	All	No			Specific Schools: Junction	On-going	$0.00	$0.00	$0.00				$0.00	
3	3.5	Social Emotional Learning	All	No			Specific Schools: Junction	On-going	$0.00	$0.00	$0.00				$0.00	
3	3.6	Math Professional Development	All	No			Specific Schools: Junction	On-going	$0.00	$0.00	$0.00				$0.00	
3	3.7	Art Instruction	All	No			Specific Schools: Junction	On-going	$1,280.00	$3,600.00		$4,880.00			$4,880.00	
3	3.8	SCOE Science	All	No			Specific Schools: Junction	On-going	$0.00	$2,400.00				$2,400.00	$2,400.00	
3	3.9	Tutoring and project based learning curriculum support	Low Income	Yes	Limited to Unduplicated Student Group(s)	Low Income	Specific Schools: Junction	On-going	$0.00	$0.00	$0.00				$0.00	14
4	4.1	Community Schools Director and Student Support Coordination		Yes	LEA-wide		All Schools	2026-27	$0.00	$50,700.00	$20,700.00	$30,000.00			$50,700.00	

2026-27 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
$371,090	85,876	23.142%	0.510%	23.652%	$32,200.00	15.000%	23.677 %	**Total:**	$32,200.00
								LEA-wide Total:	$29,700.00
								Limited Total:	$0.00
								Schoolwide Total:	$2,500.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
2	**2.2**	Attendance Improvement	Yes	Limited to Unduplicated Student Group(s)	Low Income	Specific Schools: Junction	$0.00	1
2	**2.3**	PBIS	Yes	Schoolwide	Low Income	Specific Schools: Junction	$0.00	
2	**2.12**	Wellness/Behavior/Coach/Academic/paraprofessionals	Yes	LEA-wide	Foster Youth Low Income	All Schools	$9,000.00	
3	**3.2**	IReady Math and ELA Intervention	Yes	Schoolwide	Low Income	Specific Schools: Junction	$2,500.00	
3	**3.9**	Tutoring and project based learning curriculum support	Yes	Limited to Unduplicated Student Group(s)	Low Income	Specific Schools: Junction	$0.00	14
4	**4.1**	Community Schools Director and Student Support Coordination	Yes	LEA-wide		All Schools	$20,700.00	

2025-26 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	$204,428.36	$142,252.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	**1.1**	Playground safety and upgrade needs	No	$35,000.00	$0.00
1	**1.2**	Maintenance Equipment	No	$5,000.00	$0.00
1	**1.4**	Provide Standards Aligned Curriculum	No	$10,000.00	$20.00
1	**1.5**	Maintenance	No	$2,300.00	$2,915.00
2	**2.1**	TK-K Teacher or Paraprofessional/Community Schools Coordinator	No	$80,348.36	$78,664.00
2	**2.2**	Attendance Improvement	Yes	$0.00	$0.00
2	**2.3**	PBIS	Yes	$7,500.00	$1,314.00
2	**2.4**	Student Recognition	No	$1,000.00	$2,398.00
2	**2.5**	Shared Decision Making	No	$0.00	0
2	**2.6**	Social Emotional Counseling	No	$0.00	0
2	**2.7**	Health Services	No	$0.00	0

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	2.8	TK Curriculum Materials	No	$3,000.00	$0.00
2	2.9	Technology	No	$3,000.00	$0.00
2	2.10	Communications	No	$500.00	$380.00
2	2.11	Parenting	No	$3,000.00	$416.00
2	2.12	Wellness/Behavior/Coach/Academic/paraprofessionals	Yes	$27,000.00	$22,869.00
3	3.1	Project Based Learning	No	$5,000.00	$5,457.00
3	3.2	IReady Math and ELA Intervention	Yes	$2,500.00	$3,539.00
3	3.3	Professional Development	No	$12,000.00	$19,888.00
3	3.4	Social Emotional Wellbeing	No	$0.00	0
3	3.5	Social Emotional Learning	No	$0.00	0
3	3.6	Math Professional Development	No	$0.00	0
3	3.7	Art Instruction	No	$4,880.00	$1,736.00
3	3.8	SCOE Science	No	$2,400.00	$2,400.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
3	**3.9**	Tutoring and project based learning curriculum support	Yes	$0.00	$256.00

2025-26 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
$96,054	$11,500.00	$3,796.96	$7,703.04	15.000%	15.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
2	2.2	Attendance Improvement	Yes	$0.00	0	1	1
2	2.3	PBIS	Yes	$0.00	0		
2	2.12	Wellness/Behavior/Coach/Academic/paraprofessionals	Yes	$9,000.00	0		
3	3.2	IReady Math and ELA Intervention	Yes	$2,500.00	$3,539.32		
3	3.9	Tutoring and project based learning curriculum support	Yes	$0.00	$257.64	14	14

2025-26 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
$594,806	$96,054	0%	16.149%	$3,796.96	15.000%	15.638%	$3,036.14	0.510%

Local Control and Accountability Plan Instructions

Plan Summary

Engaging Educational Partners

Goals and Actions

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.

- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.

- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:

    - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

    - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).

        - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statues of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

> Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
    - If the LEA has unexpended LREBG funds the LEA must provide the following:
        - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
        - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
            - An explanation of how the action is aligned with the allowable uses of funds identified in *EC* Section 32526(c)(2); and
            - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by *EC* Section 32526(d).
                - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the LREBG Program Information web page.
            - Actions may be grouped together for purposes of these explanations.
            - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
    - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32627(d), to provide the information identified above or to include actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with EC sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement
An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

Requirements

School districts and COEs: *EC* Section 52060(g) and *EC* Section 52066(g) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,

- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section 47606.5(d) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the CDE's LCAP webpage.

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see *Education Code* Section 52062;
    - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see *Education Code* Section 52068; and
- For charter schools, see *Education Code* Section 47606.5.

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.

- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.

- For the purposes of this prompt, this may also include, but is not necessarily limited to:
    - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
    - Inclusion of metrics other than the statutorily required metrics
    - Determination of the target outcome on one or more metrics
    - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
    - Inclusion of action(s) or a group of actions
    - Elimination of action(s) or group of actions
    - Changes to the level of proposed expenditures for one or more actions
    - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
    - Analysis of effectiveness of the specific actions to achieve the goal
    - Analysis of material differences in expenditures
    - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
    - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
    - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The *LCFF State Priorities Summary* provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
    - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
    - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
    - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: *EC* Section 42238.024(b)(1) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.

- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.

- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.

    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

- **Required metrics for Equity Multiplier goals**: For each Equity Multiplier goal, the LEA must identify:

    - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or

    - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

- **Required metrics for actions supported by LREBG funds**: To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.

    - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
    - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
    - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
    - Indicate the school year to which the baseline data applies.
    - The baseline data must remain unchanged throughout the three-year LCAP.
        - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
        - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
    - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the "**Measuring and Reporting Results**" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26**. Leave blank until then.	Enter information in this box when completing the LCAP for **2026–27**. Leave blank until then.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26** and **2026–27**. Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. "Effective" means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as "Not Applicable."

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
    - Include a discussion of relevant challenges and successes experienced with the implementation process.
    - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
    - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
    - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
    - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
    - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

- The reasons for the ineffectiveness, and
- How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
    - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
    - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
    - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 *CCR*] Section 15496 in the Increased or Improved Services section of the LCAP.

***Actions for Foster Youth*:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
    - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
    - Professional development for teachers.
    - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
    - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
    - These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
    - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to *EC* Section 32526(d). For information related to the required needs assessment please see the Program Information tab on the LREBG

Program Information web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the California Statewide System of Support LREBG Resources web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32627(d).

- School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
- As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in *EC* Section 32526(c)(2).
- LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
  - Identify the action as an LREBG action;
  - Include an explanation of how research supports the selected action;
  - Identify the metric(s) being used to monitor the impact of the action; and
  - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC*

Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the "minimum proportionality percentage" or "MPP." The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero ($0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
    - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
    - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year**: Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant**: Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

  See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 *CCR* Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #**: Enter the LCAP Goal number for the action.
- **Action #**: Enter the action's number as indicated in the LCAP Goal.
- **Action Title**: Provide a title of the action.
- **Student Group(s)**: Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
    - **Scope**: The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
    - **Unduplicated Student Group(s)**: Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
    - **Location**: Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span**: Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel**: Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel**: This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds**: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
    - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds**: Enter the total amount of Other State Funds utilized to implement this action, if any.
    - **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds**: Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds**: Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds**: This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
    - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

      For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures**: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions**: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
    - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been $169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of $169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant**: Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program,

the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 *CCR* Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
    - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
    - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
    - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
  - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
  - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
  - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
  - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
  - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

  The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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