

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

| Local Educational Agency (LEA) Name | Contact Name and Title | Email and Phone |
|--|---|--|
| Buckeye Union Elementary School District | David Roth, Ph.D., Superintendent droth@buckeyeusd.org | droth@buckeyeusd.org 530-677-2261 ext. 1012 |

Plan Summary [2024-25]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

The Buckeye Union Elementary School District is renowned for its high-quality schools, which have been recognized with numerous state and national awards. We offer a comprehensive educational experience that includes technology-rich, standards-based educational opportunities provided by a highly qualified and dedicated team of teachers and support staff. Additionally, we receive significant support from our generous parents and community. Our programs are enhanced by elementary physical education specialists, staffed libraries, an elementary and middle school band, school counselors, and 1-to-1 computer device access. We are one of the only school districts in the region to have adopted a fully articulated K–8 science curriculum. Many extra-curricular activities are offered, including, but not limited to, elementary and middle school sports, STEM clubs, and school garden programs. The Buckeye Union Elementary School District is comprised of seven (7) elementary programs and three (3) middle school programs. The District's programs include specialized educational models, including a K–8 charter Montessori school, a charter Mandarin Immersion program, and two International Baccalaureate middle schools. The District receives supplemental grant funding for approximately 19% of its student population. For the 2024-2025 school year, it is projected that there will be approximately 3,330 students enrolled in the District's non-charter schools. An additional 855 students are enrolled in the District's dependent charter schools and accounted for in their separate LCAPs, for a total student population of 4,185 students. The Buckeye Union Schools are found in the communities of Cameron Park, El Dorado Hills, and Shingle Springs.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

As part of the BUSD Cycle of Continuous Learning and Improvement, our staff planned, acted, monitored, and adjusted to meet the individual needs of our students across the District during the 2023-2024 school year and in preparation for future student needs. A large part of this year's instructional focus was and continues to be math and literacy with a focus on writing. In 2024-2025, BUSD will implement a new TK-5th grade ELA curriculum and newly adopted digital resources and assessments for grades 6-8. In addition, there has been a continued focus on health and safety, and social-emotional support at all grade levels. The goals, actions, services, and expenditures outlined in this BUSD LCAP address the state and local priorities and have been developed as a result of our educational partners' feedback.

The most recent 2023 California School Dashboard demonstrates a number of bright spots and points of challenge across the District.

The 2023 Districtwide State California Dashboard defined performance level for English language arts was High and 40.9 scaled score points above standard. Year over year met or exceeded performance declined by 1.5%. Students with disabilities and socioeconomically disadvantaged students performed below standard. Much of the District's professional development focus in 2022-2023 was absorbed by the transition to a new mathematics curriculum. This may have contributed to the diminished progress in English language arts. It should be pointed out that the District has been piloting new English language arts materials during the 2023-2024 school year. New, more closely standards aligned materials will be implemented during the 2024-2025 school year. Additionally, new science of reading phonics materials have been implemented within the District's intervention programs. Better alignment with State standards using updated curriculum as well as the implementation of new intervention materials should contribute to improved outcomes into the future.

The 2023 Districtwide State California Dashboard defined performance level for mathematics was High and 23.9 points above standard. Year over year met or exceeded performance increased by 1.5%. Students with disabilities, socioeconomically disadvantaged, English learners, and Hispanic students performed below standard; however, students with disabilities and English learners made .9 and 3 scaled score points more improvement, respectively, than the overall District population

Fifty-eight percent of students met or exceeded standard on the 2023 California Science Test (CAST). This was 28% above the statewide performance and a nearly 3% improvement from 2021-2022. The CAST is not currently incorporated into the State's California Dashboard.

The 2023 English Learner progress rate was 63.2% and in the Very High range per the 2023 State California Dashboard defined performance level.

Teachers continue to participate in Learning Community Facilitator and Targeted Collaboration activities supporting alignment of instruction with State standards.

All students have access to broad course of study including exploratory options that may lead to interest in Career Tech opportunities in high school.

BUSD continues to make progress in connecting students to schools and preparing them for high school, with an overall promotion rate of 100%

Reducing chronic absenteeism is an ongoing point of focus. In 2023-2024, Chronic Absenteeism (CA) fell by approximately 2% based on local calculations that will need to be confirmed by the State's data release in the fall; however, at 10.2%, it remains twice the rate observed pre-Covid and a number of subgroups continue to exhibit rates of CA above 12% (e.g. socio-economically disadvantaged, special education, homeless, and Hispanic students). To further address this issue, BUSD will be implementing a Family Liaison position, in 2024-2025. The position's primary focus is to connect students to school and identify any barriers that may be preventing them from accessing their education, working with the families to ensure regular school attendance.

Metrics from the 2023 California School Dashboard are used to determine eligibility for Differentiated Assistance (DA). The State identifies districts for DA if they are underperforming according to the State's criteria. Of 991 Districts in California that could qualify for Differentiated Assistance, 466 (47%) qualified based on the 2023 California Dashboard results. The Buckeye Union School District did not require Differentiated Assistance, nor did the performance of any of its student subgroups require Differentiated Assistance based on the 2023 Dashboard data.

However, it was noted that some subgroup performance was in the Very Low performance range (i.e. red zone) on the 2023 State Dashboard. This included the CA rate of English Learners (EL), which was observed to be 23% in 2022-2023. Local calculation of the 2023-2024 CA demonstrates much progress with a decline to approximately 15%. This progress is attributable to the efforts led by the District's English Learner coordinator this school year. These efforts included increased tracking of CA among EL's, principal engagement, translated communications, discussion of attendance at English Language Advisory Committee meetings, and by connecting families to social supports. The District will continue to address this group specifically with additional support from the newly formed Parent Engagement Liaison and with a continuation of activities 1.1, 1.2, 2.1-2.9, 2.13, and 2.18.

Additionally, it was noted that Students with Disabilities demonstrated a 2% jump in suspension from the '22 Dashboard to the '23 Dashboard, placing the subgroup in the very low performance range (i.e. red zone) at 4.1%. Local calculation of the 2023-2024 suspension rate for Students with Disabilities indicates the group remains in the 4% range and will likely move to the Medium performance range (i.e. yellow zone). Although the District continues to work towards lower rates of suspension, it is believed that the stabilization of the rate is a result of behavioral interventions designed and supported by District behaviorists, behavior tech aides, special education aides, counselors, school psychologists, and general and special education teachers. The District will continue to address this group specifically with a continuation of activities 1.1, 1.2, 2.1-2.9, 2.13, and 2.18.

Finally, at the Oak Meadow site, in 2022-2023, Hispanic and students of Two or More Races exhibited CA rates in the very low range (i.e. red zone) at 21.5% and 22.6%, respectively. Local calculations of the 2023-2024 CA rates among these two groups suggest that current year efforts have effectively reduced each subgroups CA rates to below 19%. This is attributed increased principal communications, targetted data monitoring, and support from the English Learner Coordinator using strategies noted above. It is projected that these groups will no longer be in the red zone on the 2024 State Dashboard. That being said, the District will continue to address these groups specifically on the Oak Meadow campus with additional support from the newly formed Parent Engagement Liaison (Activity #) and with a continuation of activities 1.1, 1.2, 2.1-2.9, 2.13, and 2.18.

BUSD staff has and will continue to be engaged in the identification of needs within the District and development of proposed actions to meet those needs, with follow-up monitoring of progress and assessing the outcomes through the lens of the Cycle of Continuous Improvement. Through this work, staff has and will continue to identify needs and areas of improvement that can be a key driver of student success as evident by improvement across multiple indicators.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Not Applicable

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Currently, we do not have any schools that have been identified as Comprehensive Support Improvement (CSI)

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Currently, we do not have any schools that have been identified as Comprehensive Support Improvement (CSI)

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Currently, we do not have any schools that have been identified as Comprehensive Support Improvement (CSI)

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

| Educational Partner(s) | Process for Engagement |
|---|---|
| Parent Advisory Committee | October 23rd, 2023 January 31st, 2024 May 22nd, 2024 The District provided overview and facilitated discussion of LCAP process, plan, and priorities. |
| District Leadership Team (Directors, School Principals, Assistant Principals) | The Leadership team meets twice monthly and discussion of LCAP related topics occurs throughout the year. These meetings were strategically planned to cover key items at specific intervals throughout the LCAP process on items of importance that principals felt should be included in the LCAP. |
| Buckeye Teachers Association | May 17th, 2024 District discussed LCAP proposals with BTA representative. |
| California School Employees Association, Chapter #683 | May 21st, 2024 District discussed LCAP proposals with CSEA representative. |
| Student Engagement Meetings | Blue Oak Elementary, March 15th, 2024 Buckeye Elementary, March 19th, 2024 |

| Educational Partner(s) | Process for Engagement |
|---|---|
| | <p>Camerado Middle School, February 27th, 2024 Oak Meadow Elementary, March 7th, 2024 Rolling Hills Middle School, March 24th, 2024 Silva Valley Elementary, March 8th, 2024 William Brooks Elementary, March 19th, 2024</p> <p>Students learned about LCFF and LCAP during the meeting and had an opportunity to engage with Superintendent David Roth, Ph.D., and provide their input on areas of success at their schools and areas for improvement.</p> |
| District English Learner Advisory Committee (DELAC) | <p>January 16th, 2024 May 7th, 2024 At the meetings, parents were provided with an overview of the LCAP process and plan. Ideas for upcoming year were discussed.</p> |
| Site Staff Meetings | <p>Each site principal reviewed LCAP priorities and solicited feedback at staff meetings in April, 2024. Teachers and staff were invited to complete LCAP input survey.</p> |
| SELPA - Regional Engagement | <p>Consultation with SELPA on:</p> <p>March 5, 2024</p> <p>At the meeting, school districts were provided with an overview of how schools are funded through LCFF and how educational partners are integral to the development of the LCAP. Updates were provided and additional feedback was received based on the information represented in the SELPA Consultation meeting.</p> |

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

There was consensus that the goals and activities set forth in the LCAP are appropriate to meet the desired outcomes and thus, important to implement. In particular, there was an interest expressed by teachers, principals, staff, and parents that the District continue to address the academic intervention as well as the social, emotional, and behavioral needs of students.

Goals and Actions

Goal

| Goal # | Description | Type of Goal |
|--------|---|--------------|
| 1 | Student Achievement – Maximize the performance of each student and eliminate performance gaps between significantly numbered demographic subgroups. | Broad Goal |

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
 Priority 2: State Standards (Conditions of Learning)
 Priority 4: Pupil Achievement (Pupil Outcomes)
 Priority 7: Course Access (Conditions of Learning)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

In addressing the need to increase academic outcomes and foster a safe and welcoming educational environment for all students and staff, BUSD embarked on a comprehensive analysis of data to prioritize the learning needs and well-being of each student. A multifaceted approach was used to collect data from students, families and staff experiences through surveys and educational partner meetings, to analyzing formative feedback from classroom walkthroughs as well as assessment data. By analyzing this data, the District identified key areas for improvement and intervention, leading to the development of this goal. This goal reflects a strategic response to the collected evidence, aiming to implement practices that not only improve academic achievement but also ensure the holistic development of students in a supportive and responsive educational environment, with a focus on eliminating performance gaps of significantly numbered subgroups. This Goal aligns with the longstanding District/Board Goals and supports alignment with the State's District/school accountability system.

Measuring and Reporting Results

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--|---|----------------|----------------|--|----------------------------------|
| 1.1 | The California Dashboard metrics for English language arts and mathematics. The iReady Math and Reading diagnostic median growth report | 2023 California Dashboard - Districtwide English language arts - 40.9 scaled score points above standard and in the High range. | | | The California Dashboard metrics for Districtwide English language arts and mathematics will be in the Very High range and all | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--|---|----------------|----------------|---|----------------------------------|
| | <p>measures for grades K-8.</p> <p>The California Science Test (CAST).</p> <p>The California Physical Fitness Test.(PFT). The District will score the PFT, excluding the Body Composition standard.</p> <p>The English Language Proficiency Assessments for California (ELPAC) as used to calculate the English learner progress rate from the California Dashboard as well as the District's EL reclassification rate.</p> <p>Implementation of State Standards will be measured by teacher and administrator survey as well as District acquisition of standards aligned materials.</p> <p>Access to a broad course of study measured through the District's Student Information System.</p> | <p>Three of 8 significantly numbered subgroups were below standard as measured by California Dashboard metric.</p> <p>2023 California Dashboard - Districtwide Mathematics - 23.9 scaled score points above standard and in the High range. Four of 8 significantly numbered subgroups were below standard as measured by the California Dashboard metric.</p> <p>2024 Spring iReady mathematics median progress towards annual typical growth - Districtwide - 85%.</p> <p>iReady Reading baseline will be determined in spring 2025.</p> <p>2023 Science (CAST) - 58% met or exceeded standard.</p> <p>2023 English Learner Progress - 63% making</p> | | | <p>significantly numbered subgroups will be at or above standard.</p> <p>The Districtwide iReady mathematics median progress towards annual typical growth spring administration performance will be 90%.</p> <p>The Districtwide iReady reading median progress towards annual typical growth spring is to be determined in 2025.</p> <p>Districtwide performance on the 5th and 8th grade CAST will increase to 68% met or exceeded.</p> <p>English Learner Progress will remain in the High or Very High</p> | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--------|---|----------------|----------------|---|----------------------------------|
| | | <p>progress towards English language proficiency.</p> <p>Physical Fitness Testing - When last measured (2019), on average, 78% or more of students were in the Healthy Fitness Zone across each measured domain.</p> <p>A strong majority of teachers report full implementation of standards in mathematics, English language arts, and science. Some teachers (23% of survey respondents) are reporting they are not well aligned with State standards in Social Studies.</p> <p>. All students have access to broad course of study.</p> | | | <p>ranges on the California Dashboard.</p> <p>As measured by the 5th and 7th grade PFT, 75% of students will be in the Healthy Fitness Zone on each fitness standard domain, excluding Body Composition.</p> <p>Update elementary social studies instructional materials and provide professional development to increase standards alignment of classroom instruction.</p> <p>Maintain 100% student access to a broad course of study.</p> | |

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

| Action # | Title | Description | Total Funds | Contributing |
|----------|---|---|-----------------|--------------|
| 1.1 | Provide: Highly Qualified and Appropriately Assigned Certificated Employees | Provide highly qualified and appropriately assigned administrators, teachers, and other certificated staff to provide every BUSD student an educational program with standards-aligned instruction, fidelity to District programs and practices and robust, rigorous learning experiences inside and outside the classroom so that all students can meet or exceed state standards. | \$21,701,654.00 | No |
| 1.2 | Provide: Highly Qualified Classified Employees | Provide highly qualified administrators and other classified staff to provide every BUSD student an educational program with standards-aligned instruction, fidelity to District programs and practices and robust, rigorous learning experiences inside and outside the classroom so that all students can meet or exceed state standards. | \$8,439,531.00 | No |

| Action # | Title | Description | Total Funds | Contributing |
|------------|---|---|--------------|--------------|
| 1.3 | International Baccalaureate (IB) Program Support | Continue providing expanded access to the International Baccalaureate (IB) program at two middle schools, particularly for low-income students, English Learners, and underrepresented students. Coursework in IB is designed to foster critical thinking, international mindedness, intellectual curiosity, and a love of learning. The rigor of the IB program also prepares students for post-secondary studies. This allocation also funds the IB Coordinator at Camerado Springs Middle School and Valley View Charter Montessori Middle School. Continued support of IB training program. | \$77,505.00 | No |
| 1.4 | 0.8 FTE Reading Support Class @ Rolling Hills | Continue providing an additional 0.8 FTE Language Arts Support/Intervention Certificated Instructor/Class, particularly for low-income students, English Learners, and underrepresented students. Coursework is designed to provide students demonstrating high needs the intervention needed to accelerate progress towards grade level readiness, particularly for those students who demonstrate gaps in grade level proficiency. | \$87,506.00 | Yes |
| 1.5 | Additional Class Sections | Continue to provide an additional approximately 6-Core Class sections to reduce class sizes, particularly for low-income students, English Learners, and underrepresented students in the middle school programs. | \$313,332.00 | Yes |
| 1.6 | Targeted Collaboration: Grade-level data-based decision-making and standards alignment. | Targeted Collaboration: Grade-level data-based decision-making | \$160,000.00 | Yes |
| 1.7 | 2.0 FTE Speech and Language Pathologist | Add 1.0 FTE SLP for a total of 2.0 FTE SLP to implement an in-house speech and language services program to address student needs which will provide opportunities for students to fully access instruction and achieve learning goals. | \$253,426.00 | No |

| Action # | Title | Description | Total Funds | Contributing |
|-------------|---|---|----------------|--------------|
| 1.8 | 0.5 FTE District-Wide ELL Coordinator | Continue to provide a District-wide ELL Coordinator that will be assigned to work with all staff to support ELL students at all school sites to support language acquisition for English Learners. | \$45,626.00 | Yes |
| 1.9 | Physical Education Instructors | Continue to provide fully credentialed physical education teachers at each school site to support students academic and social emotional needs so students may fully access instruction and achieve learning goals. | \$1,549,157.00 | No |
| 1.10 | Library Associates | Continue to provide Library Associate Services at each school site to support students academic and social emotional needs so students may fully access instruction and achieve learning goals. | \$439,913.00 | No |
| 1.11 | Grade Level Readiness - Certificated Intervention Teachers | Continue to provide expanded learning programs at all school sites, particularly for low-income students, English Learners, and underrepresented students. Coursework is designed to provide students demonstrating high needs the additional intervention services needed to accelerate progress towards grade level readiness, particularly for those students who demonstrate gaps in grade level proficiency. | \$162,566.00 | No |
| 1.12 | Professional Development to support implementation of state standards | Curriculum Coordinator will provide teachers and other instructional staff professional development and a wide range of supports for implementation of state standards. Professional Learning will include guidance for the use of grade level scope and sequence plans, administration and analysis of the District's common assessments, and on-site coaching for effective delivery of research-based, standards aligned instruction. Professional development is anchored in the district's commitment to the practices of Universal Design for Learning (UDL). | \$182,288.00 | No |
| 1.13 | Board-adopted Instructional Materials | Provide all students Board Adopted High-Quality Standards Aligned Instructional Materials, Books, Resources and Supplies, maintaining 100% Compliance with the Williams Act. | \$2,427,741.00 | No |

| Action # | Title | Description | Total Funds | Contributing |
|-------------|---|--|--------------|--------------|
| | | | | |
| 1.14 | Credit Recovery Options | Provide students who are off-track for promotion access and support to program options that accelerate their progress toward on-track status. Staff have and will continue to collaborate with Homeless Youth Services, Foster Youth Services, and staff supporting English Learners to monitor progress and prioritize these student groups in providing credit recovery options. | \$13,000.00 | No |
| 1.15 | ELL Summer School | Continue to provide ELL Summer School program | \$3,549.00 | Yes |
| 1.16 | Site-determined, SPSA-based actions to support Goal 1 | Supplemental funding is allocated to school sites based on their number of low-income students and English Learners. These funds are for actions/strategies that benefit the targeted student groups. | \$740,611.00 | Yes |

Goals and Actions

Goal

| Goal # | Description | Type of Goal |
|--------|--|--------------|
| 2 | Promote the social-emotional and behavioral development of each student. | Broad Goal |

State Priorities addressed by this goal.

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|--|
| Priority 5: Pupil Engagement (Engagement) Priority 6: School Climate (Engagement) |
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An explanation of why the LEA has developed this goal.

The need to promote the social-emotional and behavioral development of each student was one of the District’s goals prior to the pandemic and is now more important than ever. Providing a District program that cultivates students’ well-being through intentional strategies (Zones of Regulation), utilizing restorative practices, as well as other supports and services, supports school connectedness and attendance, which enables students to positively and fully engage in the school community and all aspects of their education. This Goal aligns with the longstanding District/Board Goal of developing the "Whole Child" and supports alignment with the State's school accountability system.

Measuring and Reporting Results

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--|---|----------------|----------------|--|----------------------------------|
| 2.1 | Chronic absenteeism and suspension rate as well as student response data from the District's student climate survey. Average Daily Attendance rate. Middle school dropout rate. Expulsion rate. | 2024 Preliminary Chronic Absenteeism Rate Districtwide = 10.2% Asian = 7.14% African American = 12.5% English Learner = 15.2% Filipino = 2.32% Students with Disabilities = 15.7% Hispanic = 14.28% Socioeconomically Disadv. = 16% Homeless = 29% | | | Chronic Absenteeism will decline to 5% Districtwide and be no higher than 10% for any one subgroup. No subgroup will fall below the Medium performance range on the State Dashboard. District ADA - 96% | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--------|--|----------------|----------------|---|----------------------------------|
| | | <p>Multiple Races = 12.88% White = 9.27%</p> <p>2024 Average Daily Attendance - 95.72%</p> <p>2024 Preliminary Suspension Rate - Districtwide = 1.7% Asian = .59% African American = 3.13% English Learner = 0% Filipino = 0% Students with Disabilities = 3.75% Hispanic = 3.12% Socioeconomically Disadv. = 3.53% Homeless = 8.6% Multiple Races = 3.03% White = 1.35%</p> <p>2024 Climate Survey Results:</p> <p>5th grade: I feel safe at school - 93% 7th grade: I feel safe at school - 95%</p> <p>5th grade: I enjoy coming to school to see my friends - 97%</p> | | | <p>The Districtwide suspension rate will remain below 1.5% and be no higher than 3% for any significantly numbered sub group. No subgroup will fall below the Medium performance range on the State Dashboard.</p> <p>Students will continue to demonstrate high levels of agreement on the Climate Survey.</p> <p>Middle School Dropouts - 0</p> <p>Expulsions - 0</p> | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--------|---|----------------|----------------|---------------------------|----------------------------------|
| | | 7th grade: I enjoy coming to school to see my friends - 97% 5th grade: I have positive relationships with teachers and other adults at school - 91% 7th grade: I have positive relationships with teachers and other adults at school - 90% Middle School Drop Outs= 0 Expulsions = 1 | | | | |

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

| Action # | Title | Description | Total Funds | Contributing |
|----------|--|--|--------------|--------------|
| 2.1 | Foster Youth Services | Provide an array of supports for Foster Youth and families through a case management model. Support includes regular check-ins in students, connection to academic supports including intervention services, monitoring of attendance/engagement, referral to social, emotional, and other health services, and empowerment of student voice. (Costs Included In Action Item 1.16) | | Yes |
| 2.2 | Unhoused Youth Services | Provide direct support for Unhoused Youth and families in compliance with state and federal requirements. This includes identification and documentation for eligible services; enrollment and attendance support; referrals for eligible services including free meals, transportation, Title 1, and other district, state, and federal programs; referrals to social, emotional, and health services; intervention and outreach; referrals to community services; dispute resolution; and training/support for staff. (Costs Included In Action Item 1.16) | | Yes |
| 2.3 | School Counselors - Social-Emotional Support and Engagement/Attendance | Continue to provide Middle School and Elementary School Counselors to support school sites in focused efforts to reduce chronic absenteeism and the District-wide effort to monitor and address mental health needs of students. | \$760,384.00 | No |
| 2.4 | Family Engagement and Attendance Liaison | The Family Engagement and Attendance Liaison position will assist schools in assessing and defining problems children may be experiencing with school attendance and performance, family interactions, social problems, and school-community relations which interfere with the student's ability and potential to obtain a satisfactory education. The Family Engagement and Attendance Liaison will also consult and assist parents, teachers and others concerned with the child and his family in | \$115,713.00 | No |

| Action # | Title | Description | Total Funds | Contributing |
|------------|--|--|----------------|--------------|
| | | planning and implementing appropriate strategies to address impediments to a student's success. The primary focus of this position will be our unduplicated students. | | |
| 2.5 | District-wide Health Services: School Nurses and Health Clerks | Continue to provide 2.0 FTE school nurse staffing District-wide and a Health Clerk I or Health Clerk II at each school site to respond to the immediate health needs of individual students to proactively identify physical and mental health needs and provide or connect students and families to the appropriate services and resources. Nurses also engage in outreach to provide important health information and education to students and families. | \$873,323.00 | No |
| 2.6 | District-wide School Psychologists | Continue to provide school psychologist services at each school site to conduct special education assessments, serve as a member of Student Success Team (SST) and Individualized Education Program (IEP) Team to support the recommendation of appropriate academic and social emotional interventions and accommodations needed for students to fully access instruction and achieve learning goals. In addition, school psychologists support students in building competency in self-management, self-awareness, responsible decision-making, relationship skills, and social awareness, to help students engage in learning communities that are safe positive, inclusive, and welcoming. | \$1,300,295.00 | No |
| 2.7 | District-wide Behaviorist | Continue to provide 2.0 FTE Behaviorist III services to support the recommendation of appropriate academic and social emotional interventions and accommodations needed for students to fully access instruction and achieve learning goals. | \$303,216.00 | No |
| 2.8 | Behavior Technicians | Continue to provide 9.0 FTE Behavior Technician services to support the recommendation of appropriate academic and social emotional support needed for students to fully access instruction and achieve learning goals | \$420,767.00 | No |

| Action # | Title | Description | Total Funds | Contributing |
|-------------|---|---|----------------|--------------|
| | | | | |
| 2.9 | Instructional Assistants | Continue to provide students with disabilities specific supports as identified in their Individualized Education Program (IEP). | \$2,794,239.00 | No |
| 2.10 | Visual and Performing Arts Opportunities | Provide instrumental music instructors for 4th-8th grade students in our elementary and comprehensive middle schools and ensure that students are provided access to instruments, needed supplies, and sheet music. | \$288,614.00 | No |
| 2.11 | Assistant Principal @ Camerado Springs | Continue providing an additional 1.0 FTE Assistant Principal to focus on the effective implementation of systems, structures, and curriculum at Camerado Springs Middle School including, but not limited to, Positive Behavioral Interventions and Supports (PBIS) and Social Emotional Learning (SEL) programs, anti-bullying efforts, attendance and direct teacher support to develop and sustain positive culture/climate in the classroom and schoolwide. Assistant Principal is also a key leader in the implementation of a system-wide Multi-Tiered System of Supports (MTSS). | \$166,194.00 | Yes |
| 2.12 | Grade Level Readiness Intervention | Continue to provide additional staffing to provide intervention at Title 1 schools for students who are low income and other students demonstrating high needs. Intervention is intended to accelerate progress towards grade level readiness, particularly for those students who demonstrate gaps in grade level proficiency. (Costs Included In Action Item 1.11) | | No |
| 2.13 | Positive Behavioral Intervention and Supports (PBIS) implementation | Promote positive school climate by encouraging positive student behaviors. Support for schools to effectively implement a PBIS framework focused on proactively intervening with an emphasis on prevention and instruction rather than punitive discipline. Efforts are aligned to the District's overall MTSS framework implementation. | \$15,639.00 | No |
| 2.14 | Love and Logic Training | Continue to provide Parent Education - Love and Logic Program, with a particular emphasis on serving low income, foster youth and ELL. | \$1,000.00 | Yes |

| Action # | Title | Description | Total Funds | Contributing |
|-------------|---|--|----------------|--------------|
| | | | | |
| 2.15 | Nutritional Services | Continue to provide nutritionally compliant meals at each school site to ensure that healthy meals and/or snacks are always available to students, whether they are at school, off campus for a special activity, participating in a school program taking place outside the regular school day, or involved in some other special circumstance. | \$1,989,858.00 | No |
| 2.16 | Facilities Support Services | Maintain safe and clean facilities in good repair. Includes custodial, maintenance, and other facilities support staff as well as materials and services associated with the maintenance of school sites and other District facilities. | \$4,929,053.00 | No |
| 2.17 | Transportation Services | Continue to provide transportation services, particularly to low income, homeless and foster youth as needed for students to fully access instruction and achieve learning goals. | \$1,267,679.00 | No |
| 2.18 | Site-determined, SPSA-based actions to support Goal 2 | Supplemental Grant funding to support Goal No. 2 is allocated to school sites based on their number of low-income students and English Learners. These funds are for actions/strategies that benefit the targeted student groups. (Costs included in Action Item 1.16) | | Yes |
| 2.19 | Common Student Assessment System | Continue to Implement a Common Student Assessment System for Student Achievement Data | \$59,766.00 | No |

Goals and Actions

Goal

| Goal # | Description | Type of Goal |
|--------|--|------------------------------|
| 3 | The desire to strengthen community relations and communications was one of the District's goals prior to the pandemic and is now more important than ever. Providing meaningful parent education and engagement opportunities throughout the school year and recognizing families as partners in the education of their students, is critical for student success and remains a continued focus of the District. Utilizing systems of communication throughout the District to keep families informed of school/District information and to stay engaged will serve to strengthen community relations and support students in their education. Strengthen community relations and communications | Maintenance of Progress Goal |

State Priorities addressed by this goal.

Priority 3: Parental Involvement (Engagement)

An explanation of why the LEA has developed this goal.

This Goal aligns with the longstanding District/Board Goals and supports alignment with the State's school accountability system. Most importantly, parent engagement is critical to student success and the maintenance of thriving dynamic school communities.

Measuring and Reporting Results

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|---|--|----------------|----------------|--|----------------------------------|
| 3.1 | Parent representation on District advisory committees, site based parent education opportunities, District communications, and the Annual Parent Survey | At least two parent representatives, from each school site, served on each of the District's advisory committees. Every site offered at least one site-based parent education opportunity and the District offered at least one District-wide parent education opportunity. | | | Two parent representatives, from each school site, will serve on each of the District's advisory committees. Every site will offer at least one site-based parent education opportunity and the District will | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--------|--|----------------|----------------|--|----------------------------------|
| | | <p>The results of the District's annual parent survey demonstrate high levels of parent satisfaction with the District's programs and services.</p> <p>The District has engaged families of students with special needs through the IEP process and communication throughout the year as needed to meet individual student needs. Engagement is being supported by the District's Director of Student Services and a District Program Specialist.</p> <p>The District is engaging families of students who are economically disadvantaged via direct communication from the District and principals.</p> | | | <p>offer at least one District-wide parent education opportunity.</p> <p>The results of the District's annual parent survey will demonstrate high levels of parent satisfaction with the District's programs and services.</p> | |

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

| Action # | Title | Description | Total Funds | Contributing |
|----------|---|---|-------------|--------------|
| 3.1 | Translation and Interpretation Services | The District provides translation services to support a wide range of communication efforts between the District and families. Staff also provides simultaneous interpretation support during meetings and directly responds to parents/guardians in their home language. | \$6,400.00 | Yes |
| 3.2 | Family Communication Tools | Family outreach to partner in increasing student engagement and reducing chronic absenteeism. Delivery of personalized messages to family based on analysis of individual student attendance data. Communications help families take action to support attendance and participate in student support. | \$2,500.00 | No |
| 3.3 | Parent Education | Continue to provide Parent Information/Training Nights/Presenters | | No |

| Action # | Title | Description | Total Funds | Contributing |
|----------|-------|-------------|-------------|--------------|
| | | | | |

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2024-25]

| | |
|---|--|
| Total Projected LCFF Supplemental and/or Concentration Grants | Projected Additional 15 percent LCFF Concentration Grant |
| \$\$1,524,218 | \$\$0 |

Required Percentage to Increase or Improve Services for the LCAP Year

| Projected Percentage to Increase or Improve Services for the Coming School Year | LCFF Carryover — Percentage | LCFF Carryover — Dollar | Total Percentage to Increase or Improve Services for the Coming School Year |
|---|-----------------------------|-------------------------|---|
| 4.188% | 0.000% | \$0.00 | 4.188% |

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|--|---|--|
| 1.4 | <p>Action: 0.8 FTE Reading Support Class @ Rolling Hills</p> <p>Need: Unduplicated students who are more than one grade level delayed in reading skills are in need of a consistent, ongoing, and intensive support for reading.</p> | At Rolling Hills, ELA support is provided as a class supporting students until they reach grade level performance in reading. Providing this as a class allows for more consistent and intensive reading support than a pull-out model. | State assessment of English-language arts; iReady Reading Diagnostic median growth report; iReady Reading Diagnostic Performance report. |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|---|--|---|
| | Scope: Schoolwide | | |
| 1.5 | Action: Additional Class Sections Need: Reasonable middle school class sizes, that support a more personalized instructional model. Scope: Schoolwide | The action provides teachers with lower class sizes that enable more opportunity to connect with unduplicated students and differentiate instruction. | Class Size |
| 1.6 | Action: Targeted Collaboration: Grade-level data-based decision-making and standards alignment. Need: Teachers need opportunities to refine instructional approaches based upon a clear understanding of student performance and State standards. Scope: LEA-wide | Teacher collaboration is essential to identifying the learning challenges of unduplicated students and adjusting instruction, while being clear about standards alignment is essential for student growth. | State assessments of English-language arts, mathematics, and science; iReady Diagnostic Assessment median growth reports; Standards Implementation Survey |
| 1.16 | Action: Site-determined, SPSA-based actions to support Goal 1 Need: Intervention services to maximize academic growth, responsibility and achievement as well | School sites will receive funding allocations annually to implement approved supplemental programs, services, related supplies, and professional development aligned to the District's areas of focus and the instructional framework. This funding will also be used to promote PBIS/Responsive classroom supplies/materials | State Assessments of English-language arts, mathematics, and science; iReady Diagnostic Assessment median growth reports |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|---|---|---|
| | <p>as to support the mental health needs of each student, with a focus of this funding on meeting the needs of our unduplicated students.</p> <p>Scope: LEA-wide</p> | <p>and professional development; Zones of Regulation classroom supplies/materials and professional development; Intervention Teachers to address ELA and Math needs; additional staffing as needed to support student learning and SEL needs; and additional professional development as needed to support student learning and SEL needs. In providing these allocations, we are able to meet the needs of our unduplicated students as well as all students which will result in improved student outcomes academically and behaviorally.</p> | |
| 2.1 | <p>Action: Foster Youth Services</p> <p>Need: Academic and social emotional well being</p> <p>Scope: LEA-wide</p> | <p>The District will continue to ensure Foster Youth have access to academic support and interventions, social-emotional interventions, and opportunities for engagement throughout the school day, including in expanded learning opportunities and extracurricular activities in order to develop and maintain connectedness to school. We expect to see our foster youth thrive due to the increased amount of one to one attention this action provides.</p> | <p>Attendance Rate; Suspension and Expulsion Rates</p> |
| 2.2 | <p>Action: Unhoused Youth Services</p> <p>Need: Academic and social emotional well being</p> <p>Scope: LEA-wide</p> | <p>The District will continue to ensure our Unhoused Youth have access to academic support and interventions, social-emotional interventions, and opportunities for engagement throughout the school day, including in expanded learning opportunities and extracurricular activities in order to develop and maintain connectedness to school. We expect to see our unhoused youth thrive due to the increased amount of one to one attention this action provides.</p> | <p>Attendance Rate; Suspension and Expulsion Rates</p> |
| 2.11 | <p>Action: Assistant Principal @ Camerado Springs</p> | <p>Continuation of this action this will result in the maintenance of a full-time assistant principal at Camerado Springs Middle School. Camerado</p> | <p>Chronic absenteeism, average daily attendance, suspension, and expulsion</p> |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|--|--|--|
| | <p>Need: Academic and social emotional well being</p> <p>Scope: Schoolwide</p> | <p>Springs Middle School is impacted by a significantly higher proportion (approx. 10%) of unduplicated pupils than is present at other sites in the District, which are not Title I grant recipients, and thus this resource is principally directed to serve the needs of unduplicated students. At a time when sites are transitioning to new standards, assessments, instructional materials and technology as part of the District's goals to support student achievement, principals need to be dedicating more of their time as instructional leaders focusing on the needs of all students, including those most at risk. In addition, the maintenance of a full-time Assistant Principal at Camerado Springs will allow for the most effective way to focus on issues such as SEL learning/strategies, chronic absenteeism and parent engagement for students who are considered unduplicated. The data for unduplicated students indicate that social-emotional learning, chronic absenteeism, parent engagement as well as academic concerns impact unduplicated students at a greater rate than other student groups. The Assistant Principal provides a meaningful opportunity to: (1) increase communication to parents and guardians, which are reasonably designed to disproportionately improve outcomes for unduplicated students; (2) as an instructional leader on-site, can support more extensive SEL support for our unduplicated students by modeling SEL strategies for staff and students, providing professional development, being able to demonstrate the importance of this work and how best to implement SEL in practice, et cetera. Increasing SEL awareness and implementation results in a better overall</p> | <p>rates; State assessment of English-language arts; iReady Reading Diagnostic median growth report; iReady Reading Diagnostic Performance report.</p> |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|---|---|------------------------------------|
| | | <p>atmosphere and culture of inclusion for our unduplicated students; and (3) the Assistant Principal also provides a meaningful opportunity to collect and analyze data for unduplicated students. The data for unduplicated students will be aggregated with overall data. The Assistant Principal will work with grade level and content area teams to ensure that SEL data for our unduplicated students is flagged in the data system to allow quick visualization of any patterns or trends among these groups. The specific interventions selected to work with a student or groups of students will be customized to fit the needs of these groups as revealed by the disaggregated data. It is this data as well as other data points collected by the District regarding chronic absenteeism, parent engagement, climate and culture surveys, student assessments, et cetera that will be reviewed and analyzed to determine the impact on increased or improved services by the staffing of an Assistant Principal position at Camerado Springs. Given the need to implement and sustain so much change, supporting principals and teachers with additional assistant principal support is essential in order to realize District goals. Teachers indicated that this resource should be a high priority. Research indicates that effective principals have a significant impact on student achievement (Branch, Gregory F., Hanushek, Eric A., and Rivkin, Steven G. (2013) "School Leaders Matter", available at http://educationnext.org/school-leaders-matter/.)</p> | |
| 2.14 | <p>Action: Love and Logic Training</p> <p>Need:</p> | <p>Maintain parent-education programs, including Love and Logic program and Rosetta Stone, with the primary focus of this action to serve the unduplicated students.</p> | <p>Parent attendance data.</p> |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|--|---|---|
| | Parent education, training and support Scope: LEA-wide | | |
| 2.18 | Action: Site-determined, SPSA-based actions to support Goal 2 Need: Academic and social emotional well being Scope: LEA-wide | Continue site allocation funding to each site based on unduplicated student count to provide before/during/afterschool intervention, teacher collaboration time, promote positive behavior through restorative practices, behavior management supports and supplemental materials directed toward increasing student performance. Principals, with input from their school site/staff and based on a review of data, principally direct these funds to increase support to unduplicated count students and students with the highest needs. Teacher professional communities that are part of practice (and not an "add-on") are an effective way to build pedagogical knowledge. (Darling-Hammond, L. [2005] Professional Development Schools: Schools for Developing a Profession). It remains the case that this time is a critical resource for school site staff to engage in the active implementation of instructional strategies, programs, and initiatives that have been identified as key levers in improving outcomes for students with the highest needs. These include an effective Multi-Tiered System of Supports (MTSS), Universal Design for Learning (UDL), and effective Designated and Integrated ELD. The provision of regular time to focus on the school's Single Plan for Student Achievement and the district's strategic goals and related initiatives will ensure that schools are able to consistently engage in professional learning activities that enable them to successfully implement and | Attendance Rate; Suspension and Expulsion Rates; Student Climate Survey; State assessment of English-language arts; iReady Reading Diagnostic median growth report; iReady Reading Diagnostic Performance report. |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|---|--|--|
| | | <p>sustain key efforts in service of unduplicated students. Social Emotional Learning (SEL) and Positive Behavioral Intervention and Supports (PBIS) also remain important programs in the district's overall effort to improve the culture and climate of the district at the classroom, school, and community level. These actions are jointly focused on providing both students and staff the training, skills, and tools they need to establish and maintain a positive school climate and culture. Moving forward, SEL and PBIS efforts are being aligned to the overall implementation of a Multi-Tiered System of Supports (MTSS). This will target support at schools within each MTSS cohort to ensure that systems can be aligned and unified within the overall MTSS implementation. This alignment will support increased focus of efforts to target student groups, as a foundational aspect of MTSS is data-based decision making. As needs are identified, students are connected to supports and staff direct resources to be used in the most efficient and effective manner. The primary focus of these actions are on unduplicated students.</p> | |
| 3.1 | <p>Action: Translation and Interpretation Services</p> <p>Need: Development of oral language, reading, spelling, and writing skills and Family Engagement</p> <p>Scope: LEA-wide</p> | <p>This resource is principally directed to serve the needs of all unduplicated count students District-wide. The position will serve the needs of all English Learners district-wide with supporting the coordination of services and resources to English Learners and will result in development of oral language, reading, spelling and writing skills and allow for improved family engagement.</p> | EL Progress data; EL Reclassification data |

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

| Goal and Action # | Identified Need(s) | How the Action(s) are Designed to Address Need(s) | Metric(s) to Monitor Effectiveness |
|-------------------|--|--|--|
| 1.8 | <p>Action: 0.5 FTE District-Wide ELL Coordinator</p> <p>Need: Development of oral language, reading, spelling, and writing skills</p> <p>Scope: Limited to Unduplicated Student Group(s)</p> | <p>This resource is principally directed to serve the needs of all unduplicated count student District-wide. The position will serve the needs of all English Learners district-wide with supporting the coordination of services and resources to English Learners. The ELL Coordinator will also ensure that the principals will have support that will free up time to focus on instructional leadership, thus facilitating their effectiveness. Research indicates that effective principals have a significant impact on student achievement (Branch, Gregory F., Hanushek, Eric A., and Rivkin, Steven G. (2013) "School Leaders Matter", available at http://educationnext.org/school-leaders-matter/.)</p> | EL progress data; EL reclassification data |
| 1.15 | <p>Action: ELL Summer School</p> <p>Need: Extended School Year - Development of oral language, reading, spelling, and writing skills; Development of Math skills</p> <p>Scope: Limited to Unduplicated Student Group(s)</p> | <p>This resource is principally directed to serve the needs of all unduplicated count student District-wide. The position will serve the needs of all English Learners district-wide with supporting the coordination of services and resources to English Learners. The ELL Coordinator will also ensure that the principals will have support that will free up time to focus on instructional leadership, thus facilitating their effectiveness. Research indicates that effective principals have a significant impact on student achievement (Branch, Gregory F., Hanushek, Eric A., and Rivkin, Steven G. (2013) "School Leaders Matter", available at http://educationnext.org/school-leaders-matter/.)</p> | EL progress data; EL reclassification data |

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Not Applicable. Buckeye Union School District does not receive concentration grant add-on funding.

| Staff-to-student ratios by type of school and concentration of unduplicated students | Schools with a student concentration of 55 percent or less | Schools with a student concentration of greater than 55 percent |
|--|--|---|
| Staff-to-student ratio of classified staff providing direct services to students | N/A | N/A |
| Staff-to-student ratio of certificated staff providing direct services to students | N/A | N/A |

2024-25 Total Expenditures Table

| LCAP Year | 1. Projected LCFF Base Grant (Input Dollar Amount) | 2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount) | 3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1) | LCFF Carryover — Percentage (Input Percentage from Prior Year) | Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %) |
|-----------|---|---|--|---|--|
| Totals | \$36,391,753 | \$1,524,218 | 4.188% | 0.000% | 4.188% |

| Totals | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Total Personnel | Total Non-personnel |
|--------|-----------------|-------------------|----------------|----------------|-----------------|-----------------|---------------------|
| Totals | \$41,052,044.00 | \$6,500,485.00 | \$3,032,684.00 | \$1,306,832.00 | \$51,892,045.00 | \$41,491,619.00 | \$10,400,426.00 |

| Goal # | Action # | Action Title | Student Group(s) | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Time Span | Total Personnel | Total Non-personnel | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Planned Percentage of Improved Services |
|--------|----------|---|--|---|-------------|--|---|-----------|-----------------|---------------------|-----------------|-------------------|--------------|---------------|-----------------|---|
| 1 | 1.1 | Provide: Highly Qualified and Appropriately Assigned Certificated Employees | All | No | | | All Schools | 2024-2025 | \$21,701,654.00 | \$0.00 | \$20,763,977.00 | \$520,120.00 | \$383,338.00 | \$34,219.00 | \$21,701,654.00 | |
| 1 | 1.2 | Provide: Highly Qualified Classified Employees | All | No | | | All Schools | 2024-2025 | \$8,439,531.00 | \$0.00 | \$8,074,879.00 | \$202,269.00 | \$149,076.00 | \$13,307.00 | \$8,439,531.00 | |
| 1 | 1.3 | International Baccalaureate (IB) Program Support | All | No | | | Specific Schools: Camerado Springs Middle School Valley View Charter Montessori Middle School 6th thru 8th | 2024-2025 | \$77,505.00 | \$0.00 | \$77,505.00 | | | | \$77,505.00 | |
| 1 | 1.4 | 0.8 FTE Reading Support Class @ Rolling Hills | English Learners Foster Youth Low Income | Yes | School wide | English Learners Foster Youth Low Income | Specific Schools: Rolling Hills 6th thru 8th | 2024-2025 | \$87,506.00 | \$0.00 | \$87,506.00 | | | | \$87,506.00 | Not Applicable |
| 1 | 1.5 | Additional Class Sections | English Learners Foster Youth Low Income | Yes | School wide | English Learners Foster Youth Low Income | Specific Schools: Rolling Hills, Camerado and VVCM 6th thru 8th | 2024-2025 | \$313,332.00 | \$0.00 | \$313,332.00 | | | | \$313,332.00 | Not Applicable |

| Goal # | Action # | Action Title | Student Group(s) | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Time Span | Total Personnel | Total Non-personnel | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Planned Percentage of Improved Services |
|--------|----------|---|--|---|--|--|---|-----------|-----------------|---------------------|----------------|-------------------|--------------|---------------|----------------|---|
| 1 | 1.6 | Targeted Collaboration: Grade-level data-based decision-making and standards alignment. | English Learners Foster Youth Low Income | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | 2024-2025 | \$160,000.00 | \$0.00 | \$160,000.00 | | | | \$160,000.00 | Not Applicable |
| 1 | 1.7 | 2.0 FTE Speech and Language Pathologist | Students with Disabilities | No | | | All Schools | 2024-2025 | \$253,426.00 | \$0.00 | \$177,397.00 | \$76,029.00 | | | \$253,426.00 | |
| 1 | 1.8 | 0.5 FTE District-Wide ELL Coordinator | English Learners | Yes | Limited to Unduplicated Student Group(s) | English Learners | All Schools | 2024-2025 | \$45,626.00 | \$0.00 | \$45,626.00 | | | | \$45,626.00 | Not Applicable |
| 1 | 1.9 | Physical Education Instructors | All | No | | | All Schools | 2024-2025 | \$1,549,157.00 | \$0.00 | \$1,549,157.00 | | | | \$1,549,157.00 | |
| 1 | 1.10 | Library Associates | All | No | | | All Schools | 2024-2025 | \$403,913.00 | \$36,000.00 | \$426,313.00 | \$13,600.00 | | | \$439,913.00 | |
| 1 | 1.11 | Grade Level Readiness - Certificated Intervention Teachers | All | No | | | All Schools | 2024-2025 | \$162,566.00 | \$0.00 | | | | \$162,566.00 | \$162,566.00 | |
| 1 | 1.12 | Professional Development to support implementation of state standards | All | No | | | All Schools | 2024-2025 | \$182,288.00 | \$0.00 | \$182,288.00 | | | | \$182,288.00 | |
| 1 | 1.13 | Board-adopted Instructional Materials | All | No | | | All Schools | 2024-2025 | \$0.00 | \$2,427,741.00 | \$1,266,917.00 | \$813,113.00 | \$304,305.00 | \$43,406.00 | \$2,427,741.00 | |
| 1 | 1.14 | Credit Recovery Options | All | No | | | All Schools Specific Schools: Rolling Hills Middle School; Camerado Springs Middle School; Valley View Charter Montessori School 6th - 8th | 2024-2025 | \$0.00 | \$13,000.00 | | \$13,000.00 | | | \$13,000.00 | |
| 1 | 1.15 | ELL Summer School | English Learners | Yes | Limited to Unduplicated Student | English Learners | All Schools | 2024-2025 | \$1,949.00 | \$1,600.00 | \$3,549.00 | | | | \$3,549.00 | Not Applicable |

| Goal # | Action # | Action Title | Student Group(s) | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Time Span | Total Personnel | Total Non-personnel | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Planned Percentage of Improved Services |
|--------|----------|--|--|---|-------------|--|--|-----------|-----------------|---------------------|----------------|-------------------|----------------|---------------|----------------|---|
| | | | | | Group(s) | | | | | | | | | | | |
| 1 | 1.16 | Site-determined, SPSA-based actions to support Goal 1 | English Learners Foster Youth Low Income | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | 2024-2025 | \$0.00 | \$740,611.00 | \$740,611.00 | | | | \$740,611.00 | Not Applicable |
| 2 | 2.1 | Foster Youth Services | Foster Youth | Yes | LEA-wide | Foster Youth | All Schools | 2024-2025 | | | | | | | | Not Applicable |
| 2 | 2.2 | Unhoused Youth Services | Low Income | Yes | LEA-wide | Low Income | All Schools | 2024-2025 | | | | | | | | Not Applicable |
| 2 | 2.3 | School Counselors - Social-Emotional Support and Engagement/Attendance | All | No | | | All Schools | 2024-2025 | \$756,384.00 | \$4,000.00 | \$500,240.00 | \$260,144.00 | | | \$760,384.00 | |
| 2 | 2.4 | Family Engagement and Attendance Liaison | All | No | | | All Schools | 2024-2025 | \$115,713.00 | \$0.00 | \$115,713.00 | | | | \$115,713.00 | |
| 2 | 2.5 | District-wide Health Services: School Nurses and Health Clerks | All | No | | | All Schools | 2024-2025 | \$857,201.00 | \$16,122.00 | \$779,774.00 | \$93,549.00 | | | \$873,323.00 | |
| 2 | 2.6 | District-wide School Psychologists | All | No | | | All Schools | 2024-2025 | \$1,279,615.00 | \$20,680.00 | \$1,020,598.00 | \$279,697.00 | | | \$1,300,295.00 | |
| 2 | 2.7 | District-wide Behaviorist | Students with Disabilities | No | | | All Schools | 2024-2025 | \$303,216.00 | \$0.00 | \$60,643.00 | \$242,573.00 | | | \$303,216.00 | |
| 2 | 2.8 | Behavior Technicians | Students with Disabilities | No | | | All Schools | 2024-2025 | \$420,767.00 | \$0.00 | | \$420,767.00 | | | \$420,767.00 | |
| 2 | 2.9 | Instructional Assistants | Students with Disabilities | No | | | All Schools | 2024-2025 | \$2,794,239.00 | \$0.00 | \$402,062.00 | \$501,957.00 | \$1,442,375.00 | \$447,845.00 | \$2,794,239.00 | |
| 2 | 2.10 | Visual and Performing Arts Opportunities | All | No | | | All Schools | 2024-2025 | \$288,614.00 | \$0.00 | \$288,614.00 | | | | \$288,614.00 | |
| 2 | 2.11 | Assistant Principal @ Camerado Springs | English Learners Foster Youth | Yes | School wide | English Learners Foster Youth | Specific Schools: Camerado Springs Middle School | 2024-2025 | \$166,194.00 | \$0.00 | \$166,194.00 | | | | \$166,194.00 | Not Applicable |
| 2 | 2.12 | Grade Level Readiness Intervention | All | No | | | Specific Schools: Buckeye Elementary TK-5th | 2024-2025 | | | | | | | | |

| Goal # | Action # | Action Title | Student Group(s) | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Time Span | Total Personnel | Total Non-personnel | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Planned Percentage of Improved Services |
|--------|----------|---|--|---|----------|--|-------------|-----------|-----------------|---------------------|----------------|-------------------|--------------|---------------|----------------|---|
| 2 | 2.13 | Positive Behavioral Intervention and Supports (PBIS) implementation | All | No | | | All Schools | 2024-2025 | \$0.00 | \$15,639.00 | \$15,639.00 | | | | \$15,639.00 | |
| 2 | 2.14 | Love and Logic Training | English Learners Foster Youth Low Income | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | 2024-2025 | \$800.00 | \$200.00 | \$1,000.00 | | | | \$1,000.00 | Not Applicable |
| 2 | 2.15 | Nutritional Services | All | No | | | All Schools | 2024-2025 | \$788,083.00 | \$1,201,775.00 | | \$1,412,800.00 | \$59,696.00 | \$517,362.00 | \$1,989,858.00 | |
| 2 | 2.16 | Facilities Support Services | All | No | | | All Schools | 2024-2025 | \$0.00 | \$4,929,053.00 | \$2,572,226.00 | \$1,650,867.00 | \$617,833.00 | \$88,127.00 | \$4,929,053.00 | |
| 2 | 2.17 | Transportation Services | All | No | | | All Schools | 2024-2025 | \$340,040.00 | \$927,639.00 | \$1,191,618.00 | | \$76,061.00 | | \$1,267,679.00 | |
| 2 | 2.18 | Site-determined, SPSA-based actions to support Goal 2 | English Learners Foster Youth Low Income | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | 2024-2025 | | | | | | | | Not Applicable |
| 2 | 2.19 | Common Student Assessment System | All | No | | | All Schools | 2024-2025 | \$0.00 | \$59,766.00 | \$59,766.00 | | | | \$59,766.00 | |
| 3 | 3.1 | Translation and Interpretation Services | English Learners | Yes | LEA-wide | English Learners | All Schools | 2024-2025 | \$0.00 | \$6,400.00 | \$6,400.00 | | | | \$6,400.00 | Not Applicable |
| 3 | 3.2 | Family Communication Tools | All | No | | | All Schools | 2024-2025 | \$2,300.00 | \$200.00 | \$2,500.00 | | | | \$2,500.00 | |
| 3 | 3.3 | Parent Education | All | No | | | All Schools | 2024-2025 | | | | | | | | |

2024-25 Contributing Actions Table

| 1. Projected LCFF Base Grant | 2. Projected LCFF Supplemental and/or Concentration Grants | 3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1) | LCFF Carryover — Percentage (Percentage from Prior Year) | Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %) | 4. Total Planned Contributing Expenditures (LCFF Funds) | 5. Total Planned Percentage of Improved Services (%) | Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5) | Totals by Type | Total LCFF Funds |
|------------------------------|--|---|--|---|---|--|--|--------------------------|------------------|
| \$36,391,753 | \$1,524,218 | 4.188% | 0.000% | 4.188% | \$1,524,218.00 | 0.000% | 4.188 % | Total: | \$1,524,218.00 |
| | | | | | | | | LEA-wide Total: | \$908,011.00 |
| | | | | | | | | Limited Total: | \$49,175.00 |
| | | | | | | | | Schoolwide Total: | \$567,032.00 |

| Goal | Action # | Action Title | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Planned Expenditures for Contributing Actions (LCFF Funds) | Planned Percentage of Improved Services (%) |
|------|----------|--|---|--|--|--|--|---|
| 1 | 1.4 | 0.8 FTE Reading Support Class @ Rolling Hills | Yes | Schoolwide | English Learners Foster Youth Low Income | Specific Schools: Rolling Hills 6th thru 8th | \$87,506.00 | Not Applicable |
| 1 | 1.5 | Additional Class Sections | Yes | Schoolwide | English Learners Foster Youth Low Income | Specific Schools: Rolling Hills, Camerado and VVC 6th thru 8th | \$313,332.00 | Not Applicable |
| 1 | 1.6 | Targeted Collaboration: Grade-level data-based decision-making and standards alignment. | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | \$160,000.00 | Not Applicable |
| 1 | 1.8 | 0.5 FTE District-Wide ELL Coordinator | Yes | Limited to Unduplicated Student Group(s) | English Learners | All Schools | \$45,626.00 | Not Applicable |
| 1 | 1.15 | ELL Summer School | Yes | Limited to Unduplicated Student Group(s) | English Learners | All Schools | \$3,549.00 | Not Applicable |
| 1 | 1.16 | Site-determined, SPSA- based actions to support Goal 1 | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | \$740,611.00 | Not Applicable |

| Goal | Action # | Action Title | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Planned Expenditures for Contributing Actions (LCFF Funds) | Planned Percentage of Improved Services (%) |
|------|----------|---|---|------------|--|--|--|---|
| 2 | 2.1 | Foster Youth Services | Yes | LEA-wide | Foster Youth | All Schools | | Not Applicable |
| 2 | 2.2 | Unhoused Youth Services | Yes | LEA-wide | Low Income | All Schools | | Not Applicable |
| 2 | 2.11 | Assistant Principal @ Camerado Springs | Yes | Schoolwide | English Learners Foster Youth | Specific Schools: Camerado Springs Middle School | \$166,194.00 | Not Applicable |
| 2 | 2.14 | Love and Logic Training | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | \$1,000.00 | Not Applicable |
| 2 | 2.18 | Site-determined, SPSA-based actions to support Goal 2 | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | | Not Applicable |
| 3 | 3.1 | Translation and Interpretation Services | Yes | LEA-wide | English Learners | All Schools | \$6,400.00 | Not Applicable |

2023-24 Annual Update Table

| Totals | Last Year's Total Planned Expenditures (Total Funds) | Total Estimated Expenditures (Total Funds) |
|--------|--|--|
| Totals | \$48,517,776.00 | \$52,616,048.00 |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributed to Increased or Improved Services? | Last Year's Planned Expenditures (Total Funds) | Estimated Actual Expenditures (Input Total Funds) |
|--------------------|----------------------|---|--|--|---|
| 1 | 1.1 | Provide: Highly Qualified and Appropriately Assigned Certificated Employees | No | \$20,963,181.00 | \$21,403,638 |
| 1 | 1.2 | Provide: Highly Qualified Classified Employees | No | \$8,152,349.00 | \$8,323,636 |
| 1 | 1.3 | International Baccalaureate (IB) Program Support | No | \$73,325.00 | \$77,505 |
| 1 | 1.4 | 0.8 FTE ELA Support Class @ Rolling Hills | Yes | \$81,076.00 | \$82,257 |
| 1 | 1.5 | 1.0 FTE Assistant Principal @ Camerado Springs | Yes | \$176,864 | \$93,420 |
| 1 | 1.6 | Additional Class Sections | Yes | \$84,766 | \$250,454 |
| 1 | 1.7 | Grade Level Readiness - Certificated Intervention Teachers | No | \$131,513.00 | \$116,608 |
| 1 | 1.8 | Board-adopted Instructional Materials | No | \$2,035,068.00 | \$2,793,692 |
| 1 | 1.9 | Common Student Assessment System | No | \$52,385.00 | \$52,786 |
| 1 | 1.10 | Credit Recovery Options | No | \$11,659.00 | \$11,659 |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributed to Increased or Improved Services? | Last Year's Planned Expenditures (Total Funds) | Estimated Actual Expenditures (Input Total Funds) |
|--------------------|----------------------|---|--|--|---|
| | | | | | |
| 1 | 1.11 | 0.5 FTE District-Wide ELL Coordinator | Yes | \$42,177.00 | \$44,460 |
| 1 | 1.12 | 1.0 FTE Behaviorist III | No | \$152,874.00 | \$161,986 |
| 1 | 1.13 | 7.0 FTE Behavior Technicians | No | \$276,837.00 | \$385,847 |
| 1 | 1.14 | Targeted Collaboration: Grade-level data-based decision-making | Yes | \$160,000.00 | \$172,078 |
| 1 | 1.15 | Professional Development to support implementation of state standards | No | \$172,642.00 | \$182,288 |
| 1 | 1.16 | Site-determined, SPSA-based actions to support Goal 1 | Yes | \$828,846.00 | \$827311 |
| 1 | 1.17 | ELL Summer School | Yes | \$19,774.00 | \$20,800 |
| 1 | 1.18 | District - Projected New Funding | No | | |
| 1 | 1.19 | Additional 1.0 FTE Behaviorist | No | \$164,295.00 | \$128,423 |
| 1 | 1.20 | Additional 2.0 FTE Behavior Tech Aides | No | \$150,809.00 | \$122,305 |
| 1 | 1.21 | 1.0 FTE Speech and Language Pathologist | No | \$115,842.00 | \$100,969 |
| 2 | 2.1 | Foster Youth Services | Yes | \$12,000.00 | \$12,000 |
| 2 | 2.2 | Homeless Youth Services | Yes | \$12,000.00 | \$12,000 |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributed to Increased or Improved Services? | Last Year's Planned Expenditures (Total Funds) | Estimated Actual Expenditures (Input Total Funds) |
|--------------------|----------------------|---|--|--|---|
| 2 | 2.3 | School Counselors - Attendance and Engagement Strategies | No | \$890,674.00 | \$923,653 |
| 2 | 2.4 | Health Services: School Nurses and Health Clerks | No | \$771,316.00 | \$1,132,430 |
| 2 | 2.5 | District-wide School Psychologists | No | \$828,985.00 | \$864,573 |
| 2 | 2.6 | District-wide Behaviorist | No | \$0.00 | \$0 |
| 2 | 2.7 | Instructional Assistants | No | \$2,468,847.00 | \$2,748,495 |
| 2 | 2.8 | Grade Level Readiness Intervention | No | \$0.00 | \$0 |
| 2 | 2.9 | Tobacco Use Prevention Education (TUPE) Program | No | \$0.00 | \$0 |
| 2 | 2.10 | Social Emotional Learning (SEL) integration | No | \$8,000.00 | \$8,000 |
| 2 | 2.11 | Positive Behavioral Intervention and Supports (PBIS) implementation | No | \$14,300.00 | \$14,300 |
| 2 | 2.12 | Love and Logic Training | Yes | \$2,800.00 | \$3,053 |
| 2 | 2.13 | Nutritional Services | No | \$2,133,801.00 | \$2,372,337 |
| 2 | 2.14 | Facilities Support Services | No | \$4,131,803.00 | \$5,672,040 |
| 2 | 2.15 | Transportation Services | No | \$1,165,881.00 | \$1,204,749 |
| 2 | 2.16 | Library Associates | No | \$415,887.00 | \$434,264 |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributed to Increased or Improved Services? | Last Year's Planned Expenditures (Total Funds) | Estimated Actual Expenditures (Input Total Funds) |
|--------------------|----------------------|---|--|--|---|
| | | | | | |
| 2 | 2.17 | Physical Education Instructors | No | \$1,540,900.00 | \$1,571,905 |
| 2 | 2.18 | Visual and Performing Arts Opportunities | No | \$266,960.00 | \$281,296 |
| 2 | 2.19 | Site-determined, SPSA-based actions to support Goal 2 | Yes | \$0.00 | \$0 |
| 3 | 3.1 | Translation and Interpretation Services | Yes | \$5,040.00 | \$6,531 |
| 3 | 3.2 | Family Communication Tools | No | \$2,300.00 | \$2,300 |
| 3 | 3.3 | Parent Education | No | \$0.00 | \$0 |

2023-24 Contributing Actions Annual Update Table

| 6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount) | 4. Total Planned Contributing Expenditures (LCFF Funds) | 7. Total Estimated Expenditures for Contributing Actions (LCFF Funds) | Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4) | 5. Total Planned Percentage of Improved Services (%) | 8. Total Estimated Percentage of Improved Services (%) | Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8) |
|--|---|---|--|--|--|--|
| 1425343 | \$1,425,343.00 | \$1,425,343.00 | \$0.00 | 0.000% | 0.000% | 0.000% |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributing to Increased or Improved Services? | Last Year's Planned Expenditures for Contributing Actions (LCFF Funds) | Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds) | Planned Percentage of Improved Services | Estimated Actual Percentage of Improved Services (Input Percentage) |
|--------------------|----------------------|--|---|--|---|---|---|
| 1 | 1.4 | 0.8 FTE ELA Support Class @ Rolling Hills | Yes | \$81,076.00 | 85,257 | Not Applicable | Not Applicable |
| 1 | 1.5 | 1.0 FTE Assistant Principal @ Camerado Springs | Yes | \$84,766.00 | \$93,420.00 | Not Applicable | Not Applicable |
| 1 | 1.6 | Additional Class Sections | Yes | \$176,864.00 | 148,433 | Not Applicable | Not Applicable |
| 1 | 1.11 | 0.5 FTE District-Wide ELL Coordinator | Yes | \$42,177.00 | \$44,460.00 | Not Applicable | Not Applicable |
| 1 | 1.14 | Targeted Collaboration: Grade-level data-based decision-making | Yes | \$160,000.00 | \$172,078.00 | Not Applicable | Not Applicable |
| 1 | 1.16 | Site-determined, SPSA-based actions to support Goal 1 | Yes | \$828,846.00 | \$827,311.00 | Not Applicable | Not Applicable |
| 1 | 1.17 | ELL Summer School | Yes | \$19,774.00 | \$20,800.00 | Not Applicable | Not Applicable |
| 2 | 2.1 | Foster Youth Services | Yes | \$12,000.00 | \$12,000.00 | Not Applicable | Not Applicable |
| 2 | 2.2 | Homeless Youth Services | Yes | \$12,000.00 | \$12,000.00 | Not Applicable | Not Applicable |
| 2 | 2.12 | Love and Logic Training | Yes | \$2,800.00 | \$3,053.00 | Not Applicable | Not Applicable |
| 2 | 2.19 | Site-determined, SPSA-based actions to support Goal 2 | Yes | \$0.00 | \$0.00 | Not Applicable | Not Applicable |
| 3 | 3.1 | Translation and Interpretation Services | Yes | \$5,040.00 | \$6,531.00 | Not Applicable | Not Applicable |

2023-24 LCFF Carryover Table

| 9. Estimated Actual LCFF Base Grant (Input Dollar Amount) | 6. Estimated Actual LCFF Supplemental and/or Concentration Grants | LCFF Carryover — Percentage (Percentage from Prior Year) | 10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %) | 7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds) | 8. Total Estimated Actual Percentage of Improved Services (%) | 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8) | 12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9) | 13. LCFF Carryover — Percentage (12 divided by 9) |
|---|---|--|---|--|---|--|--|---|
| \$37,637,993 | 1425343 | 0 | 3.787% | \$1,425,343.00 | 0.000% | 3.787% | \$0.00 | 0.000% |

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
 - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: *EC* sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).

- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and
- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school’s educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
 - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school’s educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain

accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.

- If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
- Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

| Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|--|--|---|---|--|--|
| Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric. | Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric. | Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then. | Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then. | Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric. | Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then. |

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:
Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.

- For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
- As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
- These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
 - These required actions will be effective for the three-year LCAP cycle.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

- The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8).

Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.

- **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
- **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as

a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

- As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA’s current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.

- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**

- This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**
 - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
 - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
 - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
 - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
 - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**

- This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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