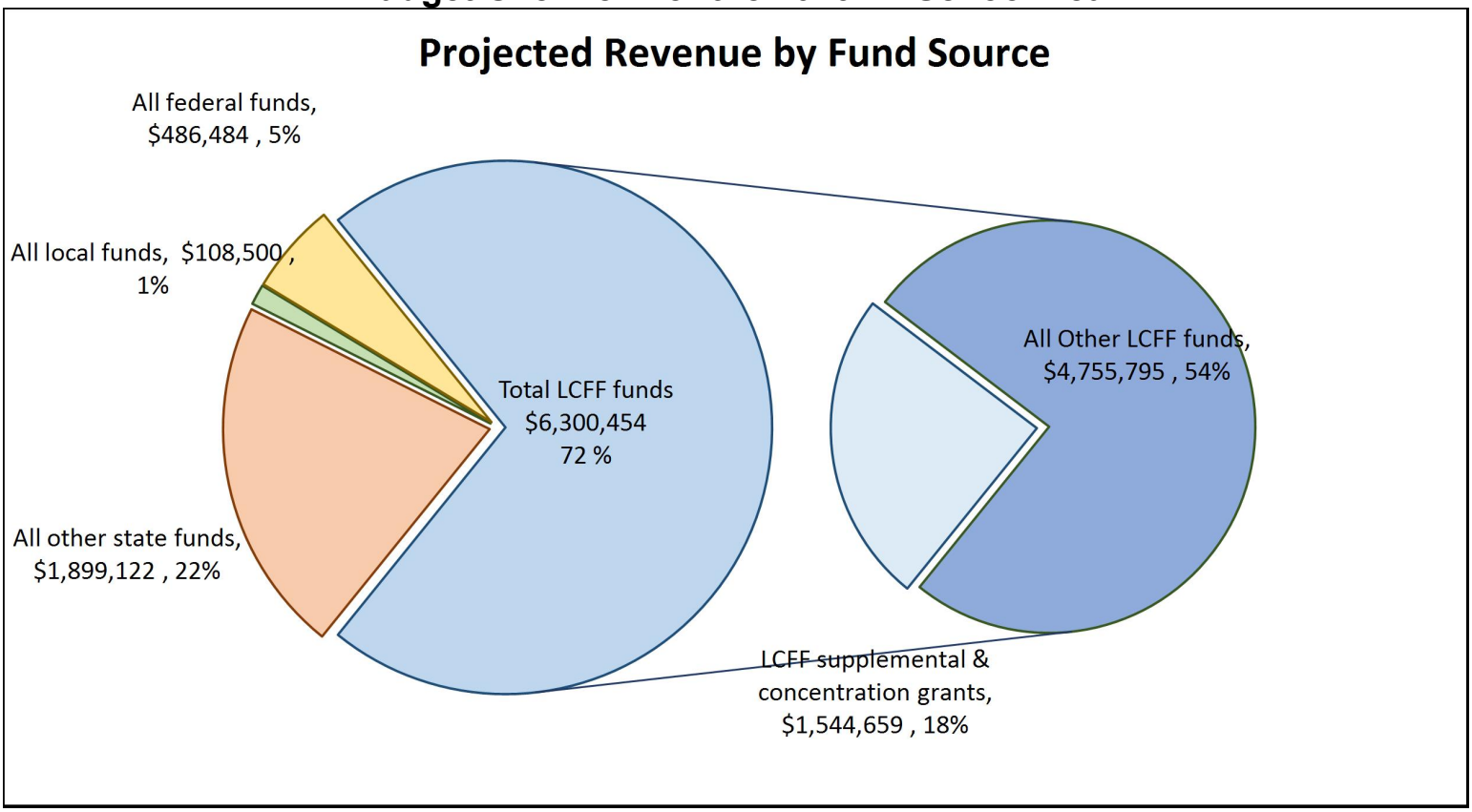
LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Magnolia Science Academy 2
CDS Code: 19-10199-0115212
School Year: 2026-27
LEA contact information:
Irene Gavi
Principal
igavi@magnoliapublicschools.org
(818) 758-0300

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (Foster Youth, English learners, and low-income students).

Budget Overview for the 2026-27 School Year

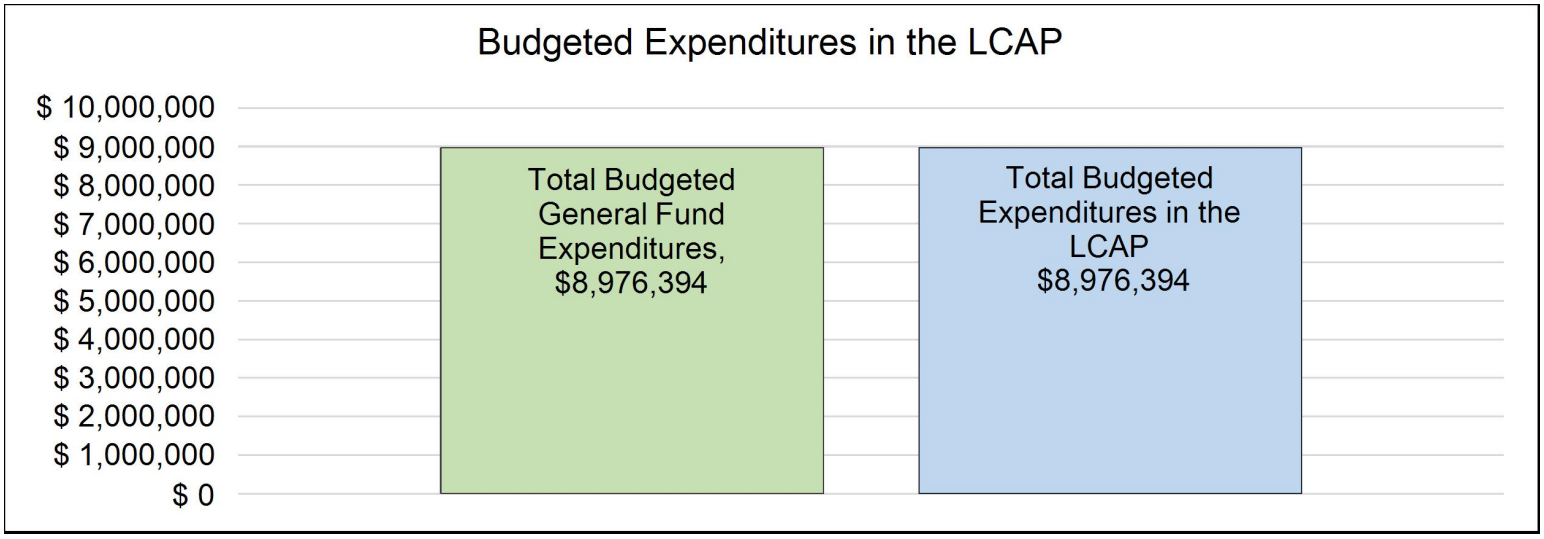


This chart shows the total general purpose revenue Magnolia Science Academy 2 expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Magnolia Science Academy 2 is $8,794,560, of which $6,300,454 is Local Control Funding Formula (LCFF), $1,899,122 is other state funds, $108,500 is local funds, and $486,484 is federal funds. Of the $6,300,454 in LCFF Funds, $1,544,659 is generated based on the enrollment of high needs students (Foster Youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Magnolia Science Academy 2 plans to spend for 2026-27. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Magnolia Science Academy 2 plans to spend $8,976,394 for the 2026-27 school year. Of that amount, $8,976,394 is tied to actions/services in the LCAP and $0 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

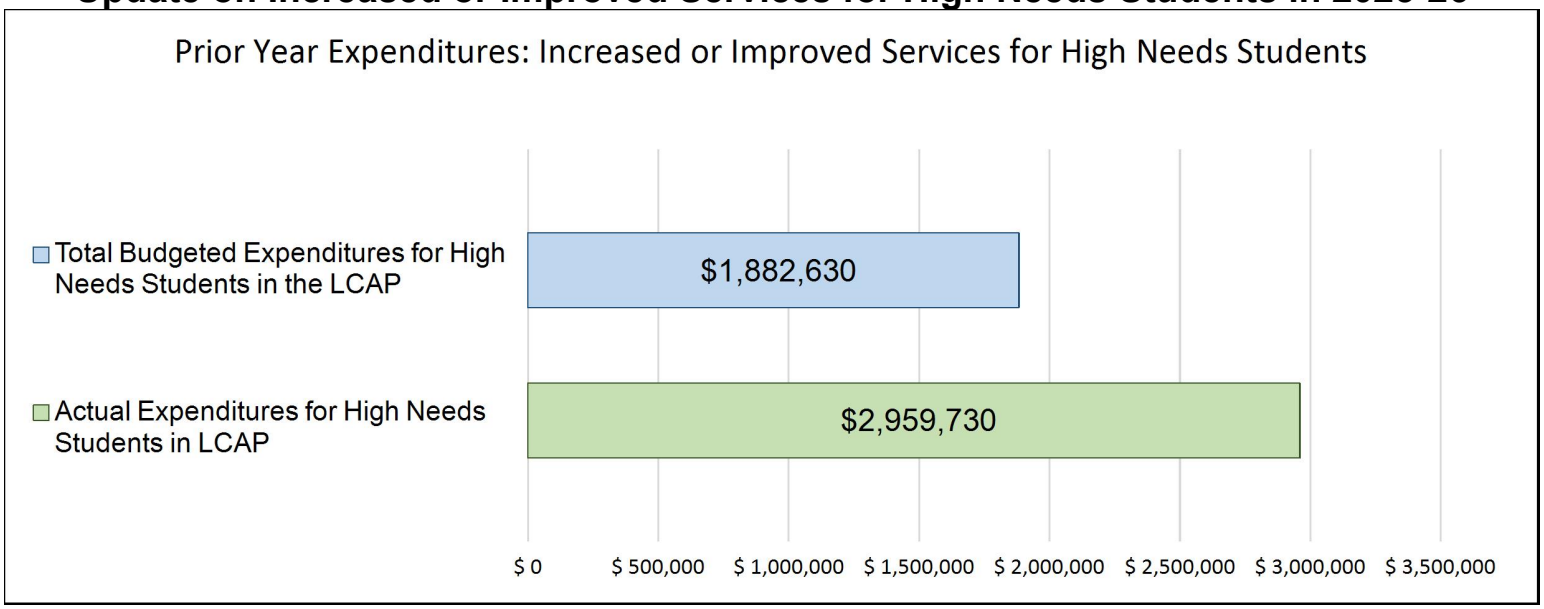
N/A

Increased or Improved Services for High Needs Students in the LCAP for the 2026-27 School Year

In 2026-27, Magnolia Science Academy 2 is projecting it will receive $1,544,659 based on the enrollment of Foster Youth, English learner, and low-income students. Magnolia Science Academy 2 must describe how it intends to increase or improve services for high needs students in the LCAP. Magnolia Science Academy 2 plans to spend $1,851,870 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2025-26



This chart compares what Magnolia Science Academy 2 budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Magnolia Science Academy 2 estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2025-26, Magnolia Science Academy 2's LCAP budgeted $1,882,630 for planned actions to increase or improve services for high needs students. Magnolia Science Academy 2 actually spent $2,959,730 for actions to increase or improve services for high needs students in 2025-26.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Magnolia Science Academy 2	Irene Gavi Principal	IGavi@magnoliapublicschools.org (818) 758-0300

Plan Summary [2026-27]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Magnolia Science Academy-2 (MSA-2 Charter School), is a classroom-based charter school serving grades 6–12 with a curriculum emphasis on science, technology, engineering, arts and math (STEAM). Originally founded in 2008, MSA-2's mission is to provide "a college preparatory educational program emphasizing STEAM in a safe environment that cultivates respect for self and others."

MPS strives to graduate students who come from historically underserved neighborhoods as scientific thinkers that contribute to the global community as socially responsible and educated members of society. We offer a comprehensive learning experience designed to serve the needs of our students through effective site-based instruction, rich hands-on learning, and foundational skills presented in ways that are relevant and inspiring for our students. MSA-2 adopted the Gates Model of providing its students with a small school environment, staffed with high quality educators and dedicated professionals whose sole purpose is to educate and prepare each child for higher education. Classroom instruction at MSA-2 is supplemented by tutoring, after-school programs, Saturday school enrichment, morning school support, and school-to-university pathways.

MSA-2 currently has 448 students in grades 6-12, and mainly draws enrollment from Van Nuys, CA, and neighboring communities. The neighborhoods that MSA-2 serves are heavily immigrant with a language other than English spoken at home. A high concentration of the families MSA-2 serves face economic challenges. MSA-2 has a diverse enrollment, including 91.7% Hispanic / Latino, 2.0% Asian / Pacific Islander, 3.1% White, 1.8 % Black / African American, .9% Filipino, 75.7% Socioeconomically Disadvantaged, 18.8% Special Education, and 17% English Learner population, GATE 8.5% population. For additional information about the school, parents and community members should review the entire SARC or contact the school principal or the district office.

Magnolia Science Academy 2
Address: 17125 Victory Blvd., Lake Balboa, CA, 91406-5455
Phone: 818-758-0300
Email: msa2@magnoliapublicschools.org

Our History
Magnolia Science Academy – 2 (MSA-2) opened its doors to serve the community of Reseda in the Fall of 2008 for the grades 6th through 12th grade. In 2010, the school site moved to Lake Balboa. The school provides an academically rigorous standards-based curriculum.

Our Mission
Magnolia Public Schools provides a college preparatory educational program emphasizing science, technology, engineering, and math (STEAM) in a safe environment that cultivates respect for self and others.

Our Vision
Graduates of Magnolia Public Schools are scientific thinkers who contribute to the global community as socially responsible and educated members of society.

INNOVATION
Students have the freedom to choose how and what they learn. Individualized scheduling, early identification of learning styles, personalities, interest, and career plans support students' college and career readiness. Students experience hands-on learning through robotics, computer science, and arts to promote imagination, creativity, and invention.

CONNECTION
School communities are integrated partnerships among the school site staff, families, students, and all other stakeholders. Connection creates a safe place for all learners and stakeholders to affirm individual strengths, celebrate character, provide academic support through mentorship and internships, promote unity and better decision making through the implementation of restorative justice practices.

EXCELLENCE
Academic Excellence is the desire to pursue knowledge and excellence and to contribute original and provocative ideas in a learning environment, in diverse settings, and as a catalyst to future academic knowledge. We foster academic excellence through project-based learning using a constructivist approach, student portfolios, assessments of and for learning and academic discourse and argumentative writing.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Successes

A review of the 2025 California School Dashboard and local data identified several areas of success for MSA-2. English Language Arts performance improved, with 35.82% of students meeting or exceeding standards on the CAASPP ELA assessment. Distance from Standard (DFS) in ELA also improved for all students and key student groups, including socioeconomically disadvantaged students, students with disabilities, and Hispanic students, indicating progress toward grade-level standards.

Local NWEA MAP Reading data reflected strong student growth. Overall, 61.8% of students met their reading growth targets, while English Learners (76.6%), students with disabilities (66.1%), socioeconomically disadvantaged students (59.8%), and Hispanic students (61.9%) all exceeded the school's growth target. Reading growth percentiles also exceeded national norms for multiple student groups.

English Learner outcomes showed meaningful progress during the year. The percentage of English Learners making progress toward English proficiency increased to 41.9%, and the reclassification rate increased to 13.8%, exceeding the school's target. These results demonstrate the positive impact of targeted language development supports and interventions.

MSA-2 also demonstrated success in implementing instructional improvement systems. Classroom observation completion increased to 94%, exceeding the established target and providing greater opportunities for instructional coaching, feedback, and support.

Challenges

Despite these successes, mathematics remains an area of need. While NWEA MAP Mathematics data showed that 51.3% of students met their growth targets and overall growth remained above national norms, only 13.18% of students met or exceeded standards on the CAASPP Mathematics assessment. Mathematics performance among English Learners, students with disabilities, and other student groups continues to require targeted intervention and support.

Science achievement also remains a challenge. Only 18.88% of students met or exceeded standards on the CAASPP Science assessment, which remains below the school's target. Performance among student groups, particularly English Learners and students with disabilities, indicates a continued need for additional instructional support and access to rigorous science learning opportunities.

Another area of concern is overall course performance. The percentage of students earning a grade of C or better in core subjects and electives was 46%, indicating a need to strengthen academic interventions, progress monitoring, and student support systems to improve classroom achievement and mastery of grade-level content.

MSA-2 will continue to utilize Dashboard and local data to strengthen instructional practices, expand intervention supports, and improve outcomes for all student groups, with a particular focus on mathematics achievement, science performance, and overall academic success.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

N/A

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

N/A

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Parents	In order to engage parents as educational partners, MSA-2 utilizes multiple systems and structures designed to gather input, encourage participation, and strengthen collaboration between families and the school community. Parents are provided opportunities to contribute feedback and participate in school improvement efforts, including the development of the Local Control and Accountability Plan (LCAP). MSA-2 gathers parent input through a variety of channels, including Parent Task Force (PTF) meetings, Community Advisory Council (CAC) meetings, English Learner Advisory Committee (ELAC) meetings, Coffee with the Principal meetings, Board of Directors meetings, parent engagement events, surveys, newsletters, and ongoing communication through ParentSquare and other communication platforms. Parents who participate in the PTF and ELAC also serve on the Community Advisory Council (CAC), ensuring representation from key student groups, including English learners, low-income students, and other unduplicated student populations. Throughout the school year, MSA-2 held monthly PTF meetings, monthly CAC meetings, quarterly ELAC meetings, weekly Coffee with the Principal meetings, and numerous parent engagement activities. These meetings provided opportunities for parents to learn about school programs, review student achievement data, discuss school priorities, and provide input regarding the development of the LCAP. MSA-2 also administered the Kelvin School Experience Survey to gather parent feedback regarding school safety, school connectedness, communication, academic support, and overall

Educational Partner(s)	Process for Engagement
	satisfaction. Survey results, along with feedback collected during advisory committee meetings and parent events, were reviewed and considered during the development of the LCAP and the identification of school priorities. As a charter school with measurable student outcomes outlined in its charter petition and a WASC action plan focused on continuous improvement, MSA-2 utilizes the LCAP as a comprehensive planning tool that aligns state priorities, local priorities, and educational partner feedback. Parent input plays an important role in identifying areas of strength, areas for growth, and the allocation of resources to support student success. To ensure effective communication and broad stakeholder participation, MSA-2 disseminates information through ParentSquare, monthly newsletters, the school website, email, phone calls, social media platforms, Google Classroom, Illuminate, Google Forms, and other communication tools. These systems help maintain ongoing communication with families and provide multiple opportunities for meaningful parent engagement throughout the year.
Students	In order to engage students as educational partners, MSA-2 utilizes multiple systems and structures designed to gather student voice, encourage participation in school decision-making, and support continuous school improvement. Students are provided opportunities to share feedback regarding their educational experiences, school climate, academic programs, and school priorities, including the development of the Local Control and Accountability Plan (LCAP). MSA-2 gathers student input through Community Advisory Council (CAC) meetings, Student Council meetings, Coffee with the Principal meetings, student leadership opportunities, school events, Board of Directors meetings, and student surveys. Student representatives participate in the Community Advisory Council (CAC), ensuring that student perspectives are considered during discussions related to school improvement, resource allocation, and LCAP development. Throughout the school year, MSA-2 held regular CAC meetings, Student Council meetings, Coffee with the Principal meetings, and a variety of student activities and leadership opportunities. These

Educational Partner(s)	Process for Engagement
	forums provided students with opportunities to discuss school programs, academic supports, school culture, safety, and other topics important to the student experience. Student feedback was reviewed and considered as part of the LCAP development process. MSA-2 also administered the Kelvin School Experience Survey to gather student feedback regarding school safety, school connectedness, teaching and learning, student engagement, and overall school climate. Survey results provided valuable information regarding student perceptions and were used to identify strengths, areas for growth, and priorities for continuous improvement. As a charter school committed to continuous improvement, MSA-2 values student voice as an important component of the planning process. Student feedback gathered through advisory committees, surveys, leadership groups, and school events helped inform decisions regarding school programs, services, and priorities included in the LCAP. To ensure effective communication and broad student engagement, MSA-2 utilizes a variety of communication tools, including ParentSquare, monthly newsletters, the school website, email, social media platforms, Google Classroom, and other digital communication platforms. These tools help keep students informed and provide ongoing opportunities for participation and feedback throughout the school year.
Teachers	In order to engage teachers as educational partners, MSA-2 utilizes multiple systems and structures designed to gather teacher input, encourage collaboration, and support continuous school improvement. Teachers play a critical role in identifying student needs, evaluating program effectiveness, and providing feedback regarding instructional practices, resource allocation, and school priorities, including the development of the Local Control and Accountability Plan (LCAP).

Educational Partner(s)	Process for Engagement
	MSA-2 gathers teacher input through Community Advisory Council (CAC) meetings, staff meetings, professional development sessions, department meetings, grade-level meetings, MTSS committee meetings, PBIS committee meetings, Title I meetings, and Coffee with the Principal meetings. Teacher representatives participate in the Community Advisory Council (CAC) and provide feedback on school programs, student outcomes, and priorities for improvement. Throughout the school year, teachers participated in weekly professional development meetings, monthly department and grade-level meetings, MTSS and PBIS committee meetings, and Title I planning meetings. These meetings provided opportunities for teachers to review student achievement data, discuss instructional strategies, evaluate intervention programs, and provide recommendations regarding school improvement efforts and resource allocation. MSA-2 also administered the Kelvin Staff Experience Survey to gather teacher feedback regarding school climate, safety, communication, professional development, leadership support, and overall job satisfaction. Survey results were reviewed alongside other stakeholder feedback and student achievement data to help inform the development of the LCAP and identify areas of strength and opportunities for growth. As a charter school committed to continuous improvement, MSA-2 values teacher voice as an essential component of the planning process. Teacher feedback gathered through meetings, committees, surveys, and ongoing collaboration with school leadership helped inform decisions regarding instructional programs, student supports, professional development, and the allocation of resources included in the LCAP. To ensure effective communication and ongoing collaboration, MSA-2 utilizes ParentSquare, email, staff meetings, professional development sessions, newsletters, the school website, Google Classroom, and other communication tools to share information and

Educational Partner(s)	Process for Engagement
	provide opportunities for teacher engagement throughout the school year.
School administrators	In order to engage school administrators as educational partners, MSA-2 utilizes multiple systems and structures designed to support collaborative decision-making, continuous improvement, and effective implementation of school programs. Administrators play a key role in reviewing student achievement data, evaluating program effectiveness, gathering stakeholder input, and developing priorities for the Local Control and Accountability Plan (LCAP). MSA-2 administrators regularly participate in leadership meetings, Community Advisory Council (CAC) meetings, English Learner Advisory Committee (ELAC) meetings, Parent Task Force (PTF) meetings, Board of Directors meetings, Coffee with the Principal meetings, and schoolwide planning meetings. Through these forums, administrators gather feedback from students, families, teachers, and other educational partners regarding school programs, student outcomes, school climate, and areas for improvement. Throughout the school year, administrators participated in weekly leadership meetings, weekly administrative meetings, monthly principal meetings with the central office, monthly academic and student services administrator meetings, MTSS committee meetings, PBIS committee meetings, Title I planning meetings, and other program-specific meetings. These meetings provided opportunities to review academic, attendance, behavior, and school climate data and to identify priorities for continuous improvement. MSA-2 also reviewed feedback collected through the Kelvin School Experience Surveys administered to students, families, and staff. Survey results, along with local assessment data, California School Dashboard data, and stakeholder feedback gathered through advisory committees and school events, informed the development of the LCAP and the identification of schoolwide priorities.

Educational Partner(s)	Process for Engagement
	As a charter school committed to continuous improvement, MSA-2 utilizes its charter petition, WASC action plan, California School Dashboard data, local assessment data, and educational partner feedback to guide decision-making. Administrators use this information to evaluate programs, allocate resources, monitor progress toward goals, and ensure that the LCAP reflects the needs and priorities of the school community. To support ongoing communication and collaboration, administrators utilize ParentSquare, email, newsletters, the school website, staff meetings, committee meetings, and other communication tools to share information and gather input throughout the school year.
Other school personnel	In order to engage other school personnel as educational partners, MSA-2 utilizes multiple systems and structures designed to gather input, encourage collaboration, and support continuous school improvement. Other school personnel, including paraprofessionals, office staff, custodial staff, campus supervisors, and other support staff, play an important role in supporting student success and providing valuable perspectives regarding school programs, operations, safety, and school climate. MSA-2 gathers input from other school personnel through Community Advisory Council (CAC) meetings, staff meetings, Coffee with the Principal meetings, committee meetings, professional development activities, and schoolwide events. Other school personnel are encouraged to participate in discussions related to school improvement, student support programs, school climate, and the development of the Local Control and Accountability Plan (LCAP). Throughout the school year, other school personnel participated in staff meetings, MTSS and PBIS committee meetings, Title I meetings, and other schoolwide planning activities. These meetings provided opportunities for staff to share feedback regarding student needs, school operations, safety procedures, attendance supports, family engagement efforts, and other school improvement initiatives.

Educational Partner(s)	Process for Engagement
	MSA-2 also administered the Kelvin Staff Experience Survey to gather feedback regarding school climate, communication, workplace culture, safety, and overall satisfaction. Feedback collected through surveys, meetings, and ongoing communication with school leadership was reviewed as part of the LCAP development process and helped inform school priorities and resource allocation decisions. To support effective communication and collaboration, MSA-2 utilizes ParentSquare, email, newsletters, the school website, staff meetings, and other communication tools to share information and provide opportunities for meaningful engagement throughout the school year.
SELPA	MPS Home office staff and MSA2 school administrators attend meetings led by SELPA as well as trainings. Further, SELPA is required to review and provide feedback to various submissions related to SPED students and more. As such, SELPA feedback is required to be incorporated into all official plans and submissions, where applicable, prior to finalizing and publishing public reports and official accountability documents related to MSA2 each year.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Feedback from parents, students, teachers, administrators, and other school personnel played an important role in the development of the 2025-26 LCAP. Input was gathered through Community Advisory Council (CAC) meetings, Parent Task Force (PTF) meetings, English Learner Advisory Committee (ELAC) meetings, Coffee with the Principal meetings, staff meetings, student leadership groups, and the Kelvin School Experience Surveys administered to students, families, and staff.

Several common themes emerged from stakeholder feedback, including a desire to strengthen school culture and student belonging, improve communication between the school and families, enhance facilities and student spaces, increase student engagement opportunities, and provide additional support for student behavior and social-emotional development.

As a result of this feedback, MSA-2 incorporated actions and services within the LCAP that focus on improving school connectedness, student engagement, and educational partner involvement. The school continued to support student leadership opportunities through Student Council and expanded student activities designed to increase student belonging and school pride. Feedback regarding school culture and student relationships also informed continued investments in PBIS, social-emotional learning, restorative practices, and programs focused on bullying prevention and positive school climate.

Family feedback regarding communication resulted in continued efforts to strengthen communication systems through ParentSquare, parent meetings, newsletters, and other outreach strategies. Staff feedback regarding school culture, student behavior, and support for diverse

learners informed ongoing professional development, MTSS implementation, PBIS supports, and instructional interventions for English Learners and other student groups.

Educational partners also emphasized the importance of maintaining safe, welcoming, and well-maintained learning environments. As a result, the adopted LCAP continues to prioritize facility improvements, student supervision, school safety, and programs that promote positive relationships among students, families, and staff.

Overall, stakeholder feedback helped validate existing priorities while guiding refinements to actions and services designed to improve student achievement, school climate, communication, student engagement, and school connectedness.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	BASIC SERVICES FOR A HIGH-QUALITY LEARNING ENVIRONMENT: All students and staff will have access to a safe, secure, healthy, and high-quality learning and working environment. Students will receive high-quality services that are fundamental to academic success, including fully credentialed teachers, standards-aligned and high-quality instructional materials, and appropriately maintained school facilities.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 2: State Standards (Conditions of Learning)

An explanation of why the LEA has developed this goal.

Providing basic services means ensuring all students have access to teachers who are fully credentialed in their subject areas, instructional materials aligned with state standards, and safe, properly maintained school facilities. Charter School will also adhere to the MPS Wellness Policy and encourage participation in school meal programs. Research shows when students are provided with these basic services, student learning outcomes increase. The MPS Home Office will provide services such as academics, accountability, operations, IT, facilities, finance and accounting, human resources, and external relations to support and hold accountable the Charter School for compliance and meeting charter goals. Charter School will implement the actions listed under this goal and use the indicated metrics to measure progress in provision of basic services to maintain a high-quality learning environment.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	The percentage of teaching assignments that have an assignment monitoring outcome of "clear" (Source: Local Indicator Priority 1, CDE DataQuest TAMO by FTE Report)	2021-22: 72.5%	2022-23: 63.2%	2023-24: 63.9%	2024-25: > 85%	-8.6 percentage points
1.2	Percentage of students without access to their	2023-24: 0%	2024-25 (As of 6/5/25): 	2025-26 (As of 5/22/26): 	2026-27: 0%	0 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	own copies of standards-aligned instructional materials for use at school and at home (Source: Local Indicator Priority 1)		0%	0%		
1.3	Number of identified instances where facilities do not meet the “good repair” standard (including deficiencies and extreme deficiencies) (Source: Local Indicator Priority 1)	2023-24: 0	2024-25 (As of 6/5/25): 0	2025-26 (As of 5/22/26): 0	2026-27: 0	0
1.4	Teacher retention rate (Source: HRIS)	2023-24: (Fall 2022 to Fall 2023) 78%	2024-25: (Fall 2023 to Fall 2024) 75%	2025-26 (Fall 2024 to Fall 2025): 79%	2026-27: (Fall 2025 to Fall 2026) >= 80%	+1 percentage point
1.5	Teacher attendance rate (Source: HRIS)	2023-24: (As of 5/15/24) 93.4%	2024-25: (As of 5/31/25) 93.7%	2025-26 (As of 5/15/26): 94.2%	2026-27: >= 95.0%	+0.8 percentage points

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall, the school successfully implemented most actions associated with this goal and maintained a safe, secure, and high-quality learning environment for students and staff. All students continued to have access to standards-aligned instructional materials for use at school and at home, and the school maintained facilities in good repair throughout the year. The school also successfully completed a Williams monitoring visit conducted by LACOE, which confirmed compliance with instructional materials and facility requirements.

The school experienced staffing challenges that impacted implementation of some actions. A vacancy in the science teacher position proved difficult to fill despite extensive recruitment efforts, and a qualified credentialed science teacher was not secured during the year. In addition, the computer teacher position experienced two staff turnovers, resulting in interruptions to instruction. To ensure continuity of learning, these positions were covered by long-term substitute teachers who were supported by the administrative team, including credentialed administrators who provided instructional guidance and oversight.

The school continued efforts to improve instructional quality through ongoing review of assignments, lesson planning, and classroom support. As a result, the percentage of teaching assignments receiving a "clear" monitoring outcome increased slightly from 63.2% to 63.9%. While improvement remains an area of focus, the school maintained systems to support instructional effectiveness and student learning.

The school maintained a 0% rate of students without access to standards-aligned instructional materials and reported zero identified facilities deficiencies that failed to meet the "good repair" standard. Teacher retention improved from 75% to 79%, and teacher attendance increased from 93.7% to 94.2%, reflecting increased staffing stability and continued staff commitment to supporting students. Despite challenges in filling specialized teaching positions, the school successfully maintained essential services and instructional access for students throughout the year.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Goal 1 Action 1
Budgeted: $30,502.00
Actual: $34,870.00
Explanation: Actual expenditures exceeded the budgeted amount due to higher-than-anticipated costs associated with employee onboarding and personnel services, including Livescan fingerprinting, payroll processing fees, and related human resources service expenses. These additional costs were necessary to support staffing needs and maintain compliance with employment requirements during the school year.

Goal 1 Action 2
Budgeted: $494,584.35
Actual: $456,583.23
Explanation: The projected expenses are within the budgeted amount, and all actions taken were in line with the planned initiatives, with no significant deviations.

Goal 1 Action 3
Budgeted: $2,022,775.68
Actual: $2,027,290.34
Explanation: The projected expenses are within the budgeted amount, and all actions taken were in line with the planned initiatives, with no significant deviations.

Goal 1 Action 4
Budgeted: $19,126.00
Actual: $19,126.00
Explanation: The projected expenses are within the budgeted amount, and all actions taken were in line with the planned initiatives, with no significant deviations.

Goal 1 Action 5
Budgeted: $1,222,013.00

Actual: $1,090,489.21
Explanation: Actual expenditures were lower than budgeted due to reduced costs for contracted professional services and organizational support during the year. All planned services and supports were provided, and the action was implemented as intended with no significant impact on program effectiveness.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Overall, the actions associated with Goal 1 were largely effective in maintaining the basic services necessary to support a high-quality learning environment. The school successfully maintained student access to standards-aligned instructional materials, ensured facilities remained in good repair, and improved both teacher retention and teacher attendance rates. While staffing challenges continued to impact some outcomes, the actions implemented helped minimize disruptions to student learning and maintain essential services.

Action 1.1: This action was moderately effective in supporting the recruitment, retention, and development of qualified staff. Teacher retention increased from 75% to 79%, and teacher attendance improved from 93.7% to 94.2%. However, the school continued to experience challenges filling specialized teaching positions. A science teacher vacancy remained difficult to fill despite extensive recruitment efforts, and the computer teacher position experienced two staff turnovers during the year. To maintain instructional continuity, long-term substitute teachers were utilized and supported by the administrative team. While the percentage of teaching assignments receiving a "clear" monitoring outcome increased slightly from 63.2% to 63.9%, improving credential alignment and assignment monitoring will remain an area of focus.

Actions 1.2 and 1.3: These actions were highly effective. The school maintained a 100% rate of students with access to standards-aligned instructional materials both at school and at home. In addition, the school reported zero facilities deficiencies that failed to meet the "good repair" standard. The successful completion of the Williams monitoring visit conducted by LACOE further validated the effectiveness of these actions, confirming compliance with instructional materials and facility requirements. Students and staff continued to benefit from a safe, maintained learning environment and access to high-quality instructional resources.

Action 1.4: This action was effective in ensuring students had access to nutrition services. While participation in the meal program remained lower than anticipated, eligible students continued to have access to breakfast and lunch services throughout the year. The school will continue to explore strategies to increase student participation and encourage healthier meal choices while maintaining compliance with program requirements.

Action 1.5: This action was effective in providing operational, financial, human resources, technology, and compliance support necessary to maintain school operations. Administrative and organizational supports enabled the school to address staffing challenges, maintain facility standards, ensure compliance requirements were met, and provide ongoing support to instructional staff. These services contributed to the school's ability to sustain core programs and services despite personnel challenges experienced during the year.

Collective Effectiveness: Collectively, the actions associated with Goal 1 were effective in maintaining the foundational conditions necessary for student success. The school sustained full access to instructional materials, maintained safe and well-functioning facilities, improved teacher retention and attendance rates, and ensured continuity of instruction despite staffing vacancies. Future efforts will continue to focus

on recruiting and retaining fully credentialed teachers, improving assignment monitoring outcomes, and strengthening staffing stability in hard-to-fill subject areas.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on the analysis of implementation and outcomes, no changes were made to the overall goal, metrics, or desired outcomes. However, adjustments will be made to strengthen implementation of certain actions based on reflections on the 2025-26 school year.

Action 1.1: The school will continue to prioritize recruitment, credential monitoring, assignment review, and teacher support to ensure students are taught by appropriately credentialed and qualified staff. Reflection on implementation demonstrated that vacancies in specialized subject areas remained difficult to fill, particularly in science. In addition, turnover in the computer teacher position resulted in instructional disruptions during the school year. As a result, the school will strengthen recruitment efforts for hard-to-fill positions, continue regular credential and assignment reviews, and provide ongoing support and oversight to teachers through the administrative team.

Primary reason for refinement: Staffing vacancies and turnover in specialized teaching positions created challenges in maintaining instructional continuity and contributed to lower-than-desired assignment monitoring outcomes.

How the changes will strengthen the approach: Increased focus on recruitment, retention, and administrative support will improve staffing stability, strengthen instructional continuity, and support continued improvement in credential alignment and assignment monitoring outcomes.

Actions 1.2 and 1.3: No changes were made to these actions. The school maintained a 0% rate of students without access to standards-aligned instructional materials and reported no facilities deficiencies that failed to meet the good repair standard. The successful Williams monitoring visit confirmed the effectiveness of current practices, which will continue in the coming year.

Action 1.4: Minor refinements will be made to continue promoting participation in the school meal program and encouraging healthy food choices. The school will continue to provide information about available nutrition services to students and families and maintain practices that support student health and wellness.

Primary reason for refinement: Student participation in school meal programs remains an area for continued improvement.

How the changes will strengthen the approach: Increased awareness of available meal services and continued promotion of healthy eating habits will support student wellness and readiness to learn.

Action 1.5: No changes were made to this action. The school will continue utilizing organizational support services to maintain effective operations, compliance, human resources, technology systems, and fiscal oversight.

Overall, reflections on prior practice indicate that the existing actions remain appropriate for achieving this goal. Future efforts will focus on strengthening implementation of staffing-related actions while maintaining the successful systems already in place for instructional materials, facilities maintenance, nutrition services, and operational support.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Teacher assignments and credentials	Charter School and the MPS Human Resources team will conduct credential, background, and TB clearance reviews as part of the hiring process and at least once throughout the year to ensure all credentials are properly maintained. Charter School will support our teachers' credentialing needs. Charter School will also annually review master schedules and teacher assignments to ensure teachers are appropriately assigned and fully credentialed in the subject area and for the students they are teaching. Charter School uses a Human Resources Information System (HRIS) to automate employee documents. MPS Home Office HR team acts as a liaison between employees and provides administrative support as needed (e.g., correspondence generation, record keeping, file maintenance, HRIS entry, etc.) The HR team also provides reports to the Board and school administrators in regards to teacher retention, performance, pay scale, vacancies, recruitment efforts, credentials, mandatory trainings, and other HR related matters. Expenditures associated with this action include the following: teacher credentialing expenses, recruitment expenses (sign-in bonus, livescan/fingerprinting fees, etc.), Paycom/payroll fees, retirement service fees, and performance pay. The following expenditures will be funded by federal Title funds: N/A	$30,502.00	No
1.2	Instructional materials and technology	Charter School will manage the acquisition, distribution, and maintenance of equipment, materials, and technology needed to meet the academic, linguistic, cultural, social-emotional, and physical requirements of students. Charter School will annually review alignment of instructional materials to standards and maintain an inventory of instructional materials and	$350,546.22	No

Action #	Title	Description	Total Funds	Contributing
		corresponding purchases of materials. Charter School will annually review budgets and plans to ensure adequate budget for instructional materials. Charter School will ensure that students have sufficient access to standards-aligned instructional materials, including technology-based resources. Charter School will provide effective access and integration of technology resources, including software and mobile devices, that ensure meaningful access to CA Content Standards aligned instructional programs. Expenditures associated with this action include the following: textbooks, instructional materials and supplies, teacher/classroom supplies and office materials, computers, Chromebooks, hotspots, and other technology equipment, IT manager salary and benefits, E-Rate consultancy, and basic software (Zendesk, AssetWorks, firewall, Datto, CloudReady, Zoom, GoGuardian, etc.), phone/internet, and depreciation. The following expenditures will be funded by federal Title funds: -Technology: Title IV, Part A ESEA (ESSA); Amount: $909.00		
1.3	Clean and safe facilities that support learning	Charter School will strive to maintain a clean, safe, environmentally friendly, and inviting school that is worthy of our students, families, and staff and encourages successful teaching and learning. Charter School will continually improve and maintain facilities to ensure school safety, security and high quality learning and working environments. Charter School will do annual and monthly facility inspections to screen for ADA compliance and safety hazards; identified deficiencies will be quickly remedied. Daily general cleaning will maintain campus cleanliness. Maintenance and repairs will be provided by Charter School custodial staff and/or outsourced. As a STEAM focused school, we aim to operate in a sustainable and environmentally responsible manner. Charter School will develop and monitor comprehensive safety and security plans, conduct necessary safety training for all staff and continue to work with stakeholders and experts to implement emergency and risk management procedures for individuals and the site. Charter School will procure and maintain necessary safety/emergency supplies, equipment and items. Charter School will establish schedules and procedures for the supervision of students in non-classroom areas, including before and after school.	$2,004,188.04	No

Action #	Title	Description	Total Funds	Contributing
		Expenditures associated with this action include the following: facilities rent/acquisition cost, custodial staff salaries and benefits, custodial supplies, maintenance and repair services, gas/electric, security services, health and safety related expenses (PPE, nursing services, etc.), and insurance costs (workers compensation, CharterSAFE, etc.) The following expenditures will be funded by federal Title funds: N/A		
1.4	Healthy and nutritious meals	Charter School will maintain nutrition education resources and continue to focus on innovative ways to increase access to freshly prepared, nutritious foods to ensure students are well-nourished and ready to learn. Charter School will adhere to the MPS Wellness Policy guidelines on nutritious foods for all food sales and celebrations. The meal program aims to improve the diet and health of our students, help mitigate childhood obesity, model healthy eating to support the development of lifelong healthy eating patterns and support healthy choices while accommodating cultural food preferences and special dietary needs. Charter School will promote healthy food and beverage choices for all students throughout campus, as well as encourage participation in school meal programs. Expenditures associated with this action include the following: student meals, water, and refreshments. The following expenditures will be funded by federal Title funds: N/A	$19,126.00	Yes
1.5	Well-orchestrated Home Office support services	The MPS Home Office provides services to the Charter School, supports and holds accountable the Charter School for compliance and meeting charter goals, provides best practices in curriculum and professional development, and sets up systems and processes that support academic achievement and growth, operational effectiveness, and financial sustainability. The Home Office manages business operations of schools, which reduces program and operations-related burdens of the Charter School administration and enables the Charter School to receive services at a lower cost. The services of the Home Office include, but are not limited to, academics, accountability, operations, IT, facilities, finance and	$980,824.50	No

Action #	Title	Description	Total Funds	Contributing
		accounting, human resources, and external relations. Instructional services are reflected in Goals 2-4. Expenditures associated with this action include the following: Home Office management fees, authorizer oversight fees, audit fees, bank fees, legal fees (YM&C, etc.), and other back-office related expenses (Adaptive Insights, DataWorks, etc.) The following expenditures will be funded by federal funds: -Clerical & Tech: Federal CSP; Amount: $25,431.21 -STRS: Federal CSP; Amount: $4,859.04 -OASDI/Medicare: Federal CSP; Amount: $368.88 -Health & Welfare Benefits: Federal CSP; Amount: $4,652.63 -Unemployment Insurance: Federal CSP; Amount: $127.20		

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	EXCELLENCE: Under our first core pillar of Excellence, all students will have equitable access to a high-quality core curricular and instructional program and make academic progress in alignment with California content standards (CCSS, NGSS, etc.) through our data-driven, differentiated and engaging learning program. Students will develop competencies aligned with our “Graduate Profile,” including Literacy with a Learner’s Mindset and Critical Thinking skills as they pursue academic excellence.	Broad Goal

State Priorities addressed by this goal.

Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 5: Pupil Engagement (Engagement)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

Charter School desires that all our students pursue academic excellence and be college/career ready. Effective core curriculum and instruction are central to academic success. Therefore, Charter School will ensure that all students, including but not limited to, ELs, students with disabilities, socioeconomically disadvantaged/low-income students, and students achieving below grade level, have access to a high-quality core curricular and instructional program with appropriate services and support. Targeted interventions will be utilized to create a high quality differentiated environment where students are supported to engage at their optimal levels. Charter School will also provide professional development to staff to promote a cycle of continuous improvement, as well as supports for high quality delivery of the program that enables differentiation, particularly for unduplicated students and students with exceptional needs. Charter School will implement the actions listed under this goal and use the indicated metrics, such as CAASPP assessment results, to measure progress in achievement of academic excellence and college/career readiness.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Percentage of students who have sufficient access to all programs and services, as applicable, including the programs and services	2023-24: 100%	2024-25: (As of 6/5/25) 100%	2025-26 (As of 5/22/26): 100%	2026-27: 100%	0 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	developed and provided to unduplicated students and to individuals with exceptional needs, and the programs that are provided to benefit these students (Source: Local Indicator Priority 7, SIS)					
2.2	Percentage of completion of observations by the school administration based on one formal and four informal classroom observations per teacher per year to ensure state standards implementation for all students (Source: Local Indicator Priority 2, TeachBoost/SchoolMint Grow)	2023-24: (As of 5/24/24) 78%	2024-25: (As of 5/29/25) 30%	2025-26 (As of 6/10/26): 94%	2026-27: >= 85%	+16 percentage points
2.3	Percentage of students who have received a grade of “C” or better in core subjects and electives (Source: SIS)	2023-24: (First semester) 55%	2024-25: (First semester) 49%	2025-26 (First semester): 46%	2026-27: (First semester) >= 80%	-9 percentage points
2.4	Percentage of students who have met or exceeded standard on the CAASPP-ELA/Literacy assessments (Source: CDE DataQuest)	2022-23: -All Students: 42.73% -English Learners: 0.00% -Socioeconomically Disadvantaged: 39.81% -Students with Disabilities: 21.66% -Asian: * -Hispanic: 40.98%	2023-24: -All Students: 30.33% -English Learners: 3.64% -Socioeconomically Disadvantaged: 28.45%	2024-25: -All Students: 35.82% -English Learners: 1.79% -Socioeconomically Disadvantaged: 35.56%	2025-26: -All Students: >= 40.00% -English Learners: >= 5.00% -Socioeconomically Disadvantaged: >= 38.00% -Students with	-All Students: -6.91 percentage points -English Learners: +1.79 percentage points -Socioeconomically Disadvantaged: -4.25 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		-White: 50.0%	-Students with Disabilities: 13.11% -Hispanic: 28.75% -White: 35.72%	-Students with Disabilities: 18.37% -Hispanic: 34.26%	Disabilities: >= 20.00% -Hispanic: >= 39.00% -White: >= 45.00%	-Students with Disabilities: -3.29 percentage points -Asian: N/A -Hispanic: -6.72 percentage points -White: N/A
2.5	Distance from Standard (DFS) on the CAASPP-ELA/Literacy assessments (Source: CA School Dashboard)	2022-23: (2023 Dashboard) -All Students: 19.3 points below standard -English Learners: 83.5 points below standard -Socioeconomically Disadvantaged: 26.4 points below standard -Students with Disabilities: 65.5 points below standard -Asian: * -Hispanic: 21.9 points below standard	2023-24: (2024 Dashboard) -All Students: 47.5 points below standard -English Learners: 91.7 points below standard -Socioeconomically Disadvantaged: 51.8 points below standard -Students with Disabilities: 86.6 points below standard -Hispanic: 51.7 points below standard -White: 22.6 points above standard	2024-25 (2025 Dashboard): -All Students: 31.9 points below standard -English Learners: 83.3 points below standard -Socioeconomically Disadvantaged: 32.6 points below standard -Students with Disabilities: 72.5 points below standard -Hispanic: 34.5 points below standard	2025-26: (2026 Dashboard) -All Students: 10.0 points below standard -English Learners: 70.0 points below standard -Socioeconomically Disadvantaged: 17.0 points below standard -Students with Disabilities: 56.0 points below standard -Hispanic: 12.0 points below standard -White: *	-All Students: -12.6 points -English Learners: +0.2 points -Socioeconomically Disadvantaged: -6.2 points -Students with Disabilities: -7.0 points -Asian: N/A -Hispanic: -12.6 points -White: N/A
2.6	Percentage of students who have met their growth targets on the Measures of Academic Progress (MAP)-Reading assessment from fall to spring (Source: NWEA MAP)	2023-24: (Fall to Spring) -All Students: 47.7% -English Learners: 40.0% -Socioeconomically Disadvantaged: 48.1%	2024-25: (Fall to Spring) -All Students: 53.1% -English Learners: 50.0% -Socioeconomically	2025-26 (Fall to Spring): -All Students: 61.8% -English Learners: 76.6% -Socioeconomically	2026-27: (Fall to Spring) -All Students: >= 50% -English Learners: >= 50% -Socioeconomically	-All Students: +14.1 percentage points -English Learners: +36.6 percentage points -Socioeconomically

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		-Students with Disabilities: 41.9% -Hispanic: 47.3% -White: *	Disadvantaged: 53.9% -Students with Disabilities: 55.8% -Hispanic: 52.5% -White: 60.0%	Disadvantaged: 59.8% -Students with Disabilities: 66.1% -Hispanic: 61.9% -White: 64.3%	Disadvantaged: >= 50% -Students with Disabilities: >= 50% -Hispanic: >= 50% -White: >= 50%	Disadvantaged: +11.7 percentage points -Students with Disabilities: +24.2 percentage points -Hispanic: +14.6 percentage points -White: N/A
2.7	Weighted-Averaged Conditional Growth Index and Percentile (CGI and CGP) based on students' growth on the Measures of Academic Progress (MAP)-Reading assessment from fall to spring as compared to the national growth norms (Source: NWEA MAP)	2023-24: (Fall to Spring) -All Students: CGI: -0.16 (CGP: 44th percentile) -English Learners: CGI: 0.60 (CGP: 73rd percentile) -Socioeconomically Disadvantaged: CGI: -0.25 (CGP: 40th percentile) -Students with Disabilities: CGI: -0.30 (CGP: 38th percentile) -Hispanic: CGI: -0.38 (CGP: 35th percentile) -White: *	2024-25: (Fall to Spring) -All Students: CGI: 0.48 (CGP: 68th percentile) -English Learners: CGI: 1.65 (CGP: 95th percentile) -Socioeconomically Disadvantaged: CGI: 0.55 (CGP: 71st percentile) -Students with Disabilities: CGI: 0.69 (CGP: 76th percentile) -Hispanic: CGI: 0.40 (CGP: 66th percentile) -White: CGI: 1.68 (CGP: 95th percentile)	2025-26 (Fall to Spring): -All Students: CGI: 0.94 (CGP: 81st percentile) -English Learners: CGI: 1.86 (CGP: 97th percentile) -Socioeconomically Disadvantaged: CGI: 0.73 (CGP: 77th percentile) -Students with Disabilities: CGI: 0.69 (CGP: 76th percentile) -Hispanic: CGI: 0.91 (CGP: 82nd percentile) -White: CGI: 0.83 (CGP: 80th percentile)	2026-27: (Fall to Spring) -All Students: CGI >= 0 (CGP >= 50th percentile) -English Learners: CGI >= 0 (CGP >= 50th percentile) -Socioeconomically Disadvantaged: CGI >= 0 (CGP >= 50th percentile) -Students with Disabilities: CGI >= 0 (CGP >= 50th percentile) -Hispanic: CGI >= 0 (CGP >= 50th percentile) -White: CGI >= 0 (CGP >= 50th percentile)	-All Students: +1.10 -English Learners: +1.26 -Socioeconomically Disadvantaged: +0.98 -Students with Disabilities: +0.99 -Hispanic: +1.29 -White: N/A
2.8	Percentage of students who have met or exceeded standard on the CAASPP-	2022-23: -All Students: 25.66% -English Learners: 2.44%	2023-24: -All Students: 13.76%	2024-25: -All Students: 13.18%	2025-26: -All Students: >= 28.00% -English Learners:	-All Students: -12.48 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Mathematics assessments (Source: CDE DataQuest)	-Socioeconomically Disadvantaged: 22.73% -Students with Disabilities: 13.33% -Asian: * -Hispanic: 25.0% -White: 25.0%	-English Learners: 3.64% - Socioeconomically Disadvantaged: 12.57% -Students with Disabilities: 4.92% -Hispanic: 12.19% -White: 14.29%	-English Learners: 1.79% - Socioeconomically Disadvantaged: 12.77% -Students with Disabilities: 10.20% -Hispanic: 12.39%	>= 7.00% - Socioeconomically Disadvantaged: >= 27.00% -Students with Disabilities: >= 15.00% -Hispanic: >= 28.00% -White: >= 28.00%	-English Learners: -0.65 percentage points - Socioeconomically Disadvantaged: -9.96 percentage points -Students with Disabilities: -3.13 percentage points -Asian: N/A -Hispanic: -12.61 percentage points -White: N/A
2.9	Distance from Standard (DFS) on the CAASPP-Mathematics assessments as measured by the CA School Dashboard (Source: CA School Dashboard)	2022-23: (2023 Dashboard) -All Students: 62.9 points below standard -English Learners: 115.3 points below standard -Socioeconomically Disadvantaged: 70.9 points below standard -Students with Disabilities: 114.7 points below standard -Asian: * -Hispanic: 66.9 points below standard -White: 51.2 points below standard	2023-24: (2024 Dashboard) -All Students: 110.4 points below standard -English Learners: 161.3 points below standard - Socioeconomically Disadvantaged: 115.0 points below standard -Students with Disabilities: 147.9 points below standard -Hispanic: 115.7 points below standard -White: 96.0 points below standard	2024-25 (2025 Dashboard): -All Students: 104.5 points below standard -English Learners: 141.6 points below standard - Socioeconomically Disadvantaged: 105.5 points below standard -Students with Disabilities: 100.9 points below standard -Hispanic: 106.8 points below standard	2025-26: (2026 Dashboard) -All Students: 53.0 points below standard -English Learners: 100.0 points below standard - Socioeconomically Disadvantaged: 61.0 points below standard -Students with Disabilities: 100.0 points below standard -Hispanic: 57.0 points below standard -White: 42.0 points below standard	-All Students: -41.6 points -English Learners: -26.3 points - Socioeconomically Disadvantaged: -34.6 points -Students with Disabilities: +13.8 points -Asian: N/A -Hispanic: -39.9 points -White: N/A

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.10	Percentage of students who have met their growth targets on the Measures of Academic Progress (MAP)-Mathematics assessment from fall to spring (Source: NWEA MAP)	2023-24: (Fall to Spring) -All Students: 48.8% -English Learners: 48.5% -Socioeconomically Disadvantaged: 49.6% -Students with Disabilities: 50.0% -Hispanic: 49.9% -White: *	2024-25: (Fall to Spring) -All Students: 61.4% -English Learners: 61.5% -Socioeconomically Disadvantaged: 63.0% -Students with Disabilities: 67.5% -Hispanic: 62.2% -White: 60.0%	2025-26 (Fall to Spring): -All Students: 51.3% -English Learners: 55.6% -Socioeconomically Disadvantaged: 51.2% -Students with Disabilities: 56.3% -Hispanic: 51.2% -White: 64.3%	2026-27: (Fall to Spring) -All Students: >= 50% -English Learners: >= 50% -Socioeconomically Disadvantaged: >= 50% -Students with Disabilities: >= 50% -Hispanic: >= 50% -White: >= 50%	-All Students: +2.5 percentage points -English Learners: +7.1 percentage points -Socioeconomically Disadvantaged: +1.6 percentage points -Students with Disabilities: +6.3 percentage points -Hispanic: +1.3 percentage points -White: N/A
2.11	Weighted-Averaged Conditional Growth Index and Percentile (CGI and CGP) based on students' growth on the Measures of Academic Progress (MAP)-Mathematics assessment from fall to spring as compared to the national growth norms (Source: NWEA MAP)	2023-24: (Fall to Spring) -All Students: CGI: 0.51 (CGP: 69th percentile) -English Learners: CGI: 0.67 (CGP: 75th percentile) -Socioeconomically Disadvantaged: CGI: 0.51 (CGP: 69th percentile) -Students with Disabilities: CGI: 0.10 (CGP: 54th percentile) -Hispanic: CGI: 0.53 (CGP: 70th percentile) -White: *	2024-25: (Fall to Spring) -All Students: CGI: 1.07 (CGP: 86th percentile) -English Learners: CGI: 1.26 (CGP: 90th percentile) -Socioeconomically Disadvantaged: CGI: 1.16 (CGP: 88th percentile) -Students with Disabilities: CGI: 2.36 (CGP: 99th percentile) -Hispanic: CGI: 1.12 (CGP: 87th percentile)	2025-26 (Fall to Spring): -All Students: CGI: 0.22 (CGP: 59th percentile) -English Learners: CGI: 0.86 (CGP: 81st percentile) -Socioeconomically Disadvantaged: CGI: 0.21 (CGP: 58th percentile) -Students with Disabilities: CGI: 0.24 (CGP: 52nd percentile) -Hispanic: CGI: 0.26 (CGP: 60th percentile)	2026-27: (Fall to Spring) -All Students: CGI >= 0 (CGP >= 50th percentile) -English Learners: CGI >= 0 (CGP >= 50th percentile) -Socioeconomically Disadvantaged: CGI >= 0 (CGP >= 50th percentile) -Students with Disabilities: CGI >= 0 (CGP >= 50th percentile) -Hispanic: CGI >= 0 (CGP >= 50th percentile) -White: CGI >= 0	-All Students: -0.29 -English Learners: +0.19 -Socioeconomically Disadvantaged: -0.30 -Students with Disabilities: +0.14 -Hispanic: -0.27 -White: N/A

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			-White: CGI: 0.14 (CGP: 56th percentile)	-White: CGI: 0.04 (CGP: 52nd percentile)	(CGP >= 50th percentile)	
2.12	Percentage of ELs who increased at least one English Learner Progress Indicator (ELPI) Performance Level (PL) or who maintained ELPI PL 4 (ELP) between prior and current year (Source: CA School Dashboard)	2022-23: (2023 Dashboard) 60.0%	2023-24: (2024 Dashboard) 32.4%	2024-25 (2025 Dashboard): 41.9%	2025-26: (2026 Dashboard) >= 50.0%	-18.1 percentage points
2.13	Percentage of ELs reclassified to Fluent English Proficient (RFEP) annually (Source: CDE DataQuest)	2022-23: 25.3%	2023-24: (Internal) 3.5%	2024-25 (Internal): 15.6% 2025-26 (As of 6.10.26): 13.8%	2025-26: (CDE DataQuest) >= 10.0%	-11.5 percentage points
2.14	Percentage of students who have met or exceeded standard on the CAASPP-Science assessments (Source: CDE DataQuest)	2022-23: -All Students: 24.00% -English Learners: 0.00% -Socioeconomically Disadvantaged: 20.77% -Students with Disabilities: 7.41% -Hispanic: 20.61%	2023-24: -All Students: 19.35% -English Learners: 0.00% -Socioeconomically Disadvantaged: 18.49% -Students with Disabilities: 2.86% -Hispanic: 16.43% -White: 0.00%	2024-25: -All Students: 18.88% -English Learners: 0.00% -Socioeconomically Disadvantaged: 17.29% -Students with Disabilities: 4.76% -Hispanic: 17.97%	2025-26: -All Students: >= 25.00% -English Learners: >= 5.00% -Socioeconomically Disadvantaged: >= 22.00% -Students with Disabilities: >= 10.00% -Hispanic: >= 22.00% -White: *	-All Students: -5.12 percentage points -English Learners: 0 percentage points -Socioeconomically Disadvantaged: -3.48 percentage points -Students with Disabilities: -2.65 percentage points -Hispanic: -2.64 percentage points -White: N/A

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Goal: Charter School desires that all our students pursue academic excellence and be college/career ready. Effective core curriculum and instruction are central to academic success. Therefore, Charter School will ensure that all students, including but not limited to, ELs, students with disabilities, socioeconomically disadvantaged/low-income students, and students achieving below grade level, have access to a high-quality core curricular and instructional program with appropriate services and support. Targeted interventions will be utilized to create a high quality differentiated environment where students are supported to engage at their optimal levels. Charter School will also provide professional development to staff to promote a cycle of continuous improvement, as well as supports for high quality delivery of the program that enables differentiation, particularly for unduplicated students and students with exceptional needs. Charter School will implement the actions listed under this goal and use the indicated metrics, such as CAASPP assessment results, to measure progress in achievement of academic excellence and college/career readiness.

To achieve the goal described above, we sought to ensure that robust interventions were provided inside of the classroom during regularly scheduled class time in core classes, such as ELA and Math, as well as during intervention time, which is called Learning Lab. In each of those sections, we sought to utilize tools such as NoRedInk and IXL, but we found that there were limits to the use cases; while the internet remained strong --for the most part-- on our campus, we also saw a lack of engagement with the content on each of the sites. Students did not see the need to complete the work with earnest effort, leading to inconsistent data to refer to in classes.

Furthermore, we also sought to better utilize data to inform our instruction over the past year: with the review of internal benchmark data from MAP scores, IABs, and ICAs, teachers sought to improve their practices within the classroom by targeting specific content and reviewing it with students such that the fundamental base of their knowledge was stronger in curricular courses; however, a challenge to this was successfully implementing all of the areas of review, as data was diverse in each classroom, and differentiated structures, such as station teaching, were not often utilized to their fullest extent.

We also sought to increase the number of observations in the classroom to better assist teacher and to cultivate an environment of continued learning; however, despite the implementation of a pilot coaching program, per MPS adopted protocol, we only saw limited progress-- much of this can be attributed to the inconsistent nature of the coaching (as there were periods of numerous observations, as well as periods whereby very few observations were done). To grow in this regard would be to ensure that we are focusing our attention on building scheduled, regular visits to the classroom and adopting a systemized way of coaching each teacher on our campus.

Lastly, we sought to differentiate instruction through varied instructional style PDs that were conducted throughout the year in our regularly scheduled Wednesday PDs. While there was limited interaction during these sessions despite deliverables and use case reflections being asked for, we saw growth in the classes that did implement these different styles into their classroom design.

Overall, we saw the effects of motivation (student and teacher) and the impact it has on the classroom. In the motivated case (the MAP growth data), we saw student growth as they strove for reclassification or to meet the barometers for the following year's AP and Honors courses. On the teacher side, we saw implementation of varied practices and consistent use of intervention tools when they felt fully

supported by the admin team, primarily in the shape of fully fleshed out coaching sessions, or the lack thereof. Countless things can be considered comorbid in terms of academic achievement this year, as we noticed a lack of motivation from both teachers and students from a lack of a fully-staffed instructional team, as well as a reduction in the number of service providers (ranging from the resource team to the student services team); all in all, we anticipate that our academic data will fall below the predicted thresholds for year three, with the vast majority of the focus for the coming year to be focused on continued growth mindset from the instructional staff, as well as a more robust implementation of differentiated interventions -- not only done through online platforms, but also through the instructional styles and practices within the classroom.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Goal 2 Action 1
Budgeted: $1,861,109.78
Actual: $1,870,797.57
Explanation: We ran above budget on action 1, which is linked to our expenses (teacher related). In the year prior, we had cut down on the number of subs we had called for; however, this year, we ran above budget due to the number of long-term subs on campus (one of which ran the duration of the year), as well as the large number of teacher callout days. This is largest reason as to why we ran above our budgeted amount.

Goal 2 Action 2
Budgeted: $65,678.00
Actual: $65,678.00
Explanation: We met our budget projections exactly this year. This is due, in large part, to the number of in-house PDs we ran, along with the cut to our instructional coach.

Goal 2 Action 3
Budgeted: $529,402.25
Actual: $542,258.10
Explanation: We slightly exceeded our budget for action 3, which is linked, in large part, to our interventions provided for students during Saturday School and Enrichment program fees. While we had maintained a robust number of Saturday School days (ranging from Saturday Academy, which was our former Saturday School programming, to Attendance Recovery as well) . We also maintained our expenditure on academic programming, with most of our expenditure resting on IXL and NoRedInk.

Goal 2 Action 4
Budgeted: $1,000.00
Actual: $1,000.00
Explanation: The projected expenses are within the budgeted amount, and all actions taken were in line with the planned initiatives, with no significant deviations.

Goal 2 Action 5

Budgeted: $1,112,943.77
Actual: $967,756.37
Explanation: Part of the reason as to why we fell short in terms of our budgeted amount here is due to the reduction of paraprofessionals. We had 4 paraprofessionals at the start of the year, but, by mid year, we were down to 2 paraprofessionals. This would account for some of the discrepancies in planned budget that we see here. Additionally, we saw a number of services that were previously outsourced (such as counseling) being redirected to internally provided services from our School Social Worker.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Overall, we did very well in applying all of our budgetary needs towards actualizing the goal. Our goal reads: "EXCELLENCE: Under our first core pillar of Excellence, all students will have equitable access to a high-quality core curricular and instructional program and make academic progress in alignment with California content standards (CCSS, NGSS, etc.) through our data-driven, differentiated and engaging learning program. Students will develop competencies aligned with our “Graduate Profile,” including Literacy with a Learner’s Mindset and Critical Thinking skills as they pursue academic excellence", and we have continued to drive forward this program with all of the action steps to differing results; we found less success across the board in terms of academic programming, with decreases across the board for all actions (save for some small maintenance in terms of actions 2.4 and 2.5.

We found some limited success (however, it is more realistic to describe it as maintenance) for actions 2.4 and 2.5. We continued to offer robust ELD services in class, which allowed us to see relatively stable RFEP reclassification rates, and we also attempted the inclusion of a co-teaching model the in classrooms, but this was met with budgetary challenges; ultimately, we saw a decrease in rates of performance on both the CAASPP and MAP assessments. Reasonings for the lack of movement (both positive and negative) can be attributed to action 2.1, as there was relative stability in ELD service providers, but a lack of continuity in terms of resource providers.

We found less success for actions steps 2.1 , 2.2, and 2.3, especially as it relates to the same data-- we had inconsistency in staffing this year, with numerous long-term substitute teachers and a reduction in resource staff. Staff inconsistency in our 7th grade science role, as well as instability in our Computer Science, Spanish, 6th grade science, and 8th grade history roles allowed for inconsistent implementation of professional development practices (action 2.2) and a lack of high quality instruction (action 2.1). We also saw inconsistency in the resource department as we operated with one less resource teacher for the duration of the first semester; thereafter, we saw a reduction in staffing of paraprofessionals, reducing down from 4 to 2. For action step 2.2, we saw budget stability, but a lack of efficacy in creating a growth mindset for our staff-- there were issues with accountability in implementation with fidelity in most of the professional development practices discussed in our PD cycles. We will continue to offer our educators opportunities to attend professional learning, with most of the services being held in house for the time being. Ultimately, many of the shortcomings we saw with the implementation of the actions steps can be attributed to a less stable instructional structure (with rotating teacher absences, both in the short and long term); key to the coming year is the hiring of high quality instructors and maintaining staffing consistency.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on the analysis of all of these metrics, it would seem that adjustments need to be made for all of the action steps. Below are the action steps (with revisions), along with the rationale for the inefficacy and how the new step will strengthen our approach.

Action 2.1 Charter School will provide students with a broad array of courses including core subjects (English, mathematics, social sciences, and science) and electives. Charter School will also provide all other academic programs and services outlined in its charter petition, certain programs and services being dependent on student need and interest. Charter School will design its master schedule to meet the needs of its students to ensure all academic content areas are available to all students, including student groups. All students will participate in a rigorous, relevant, and coherent standards-based curriculum that supports the achievement of the schoolwide learner outcomes, academic standards, and college- and career-readiness standards. The school will be appropriately staffed to implement the school master schedule.

Reason for inefficacy: Staffing is ultimately the biggest reason as to why there was inefficiency in this action; staffing as inconsistent or non-existent throughout the year, and, even when provided with grade level appropriate content for the classes in which a long-term substitute teacher was included, a lack of rapport between the students and the substitute teachers existed as there were concerns over permanence. This caused less rigorous curriculum to be instructed within the classroom, as well as faltering performance towards the content standards in the classroom.

Changes that will result in a new or strengthened approach: The foremost change would be to spend the duration of the summer on hiring for vacancies and consistent check-ins on returning staff to reaffirm connection to the courses they will instruct in the coming year. However, an additional change that can be made to the existing action step would be to strengthen connection between current teachers and the courses they teach by requesting advanced deliverables of curriculum maps and strengthening new teacher institute practices.

Action 2.2: Professional development will occur at the MPS organizational level and within the school. Charter School will ensure curricula, instruction, and assessments are aligned to the standards and that teachers participate in professional development on the implementation of standards (CCSS, NGSS, etc.) In addition to ongoing professional development activities that support efforts to increase student academic performance, all staff will be provided with multiple opportunities to grow professionally through induction processes, regular collaboration with colleagues, and curricular support. This involves instructional leadership, common walkthrough protocols, and professional feedback to promote a cycle of continuous improvement, as well as supports for high quality delivery of the program that enables differentiation, particularly for unduplicated students and students with exceptional needs. Instructional leaders at the school and at the Home Office will assess staff professional development needs through formal and informal performance observation, learning walks, coaching practices, surveys, and student performance data. Based on the data, combined with LCAP goals and the MPS Home Office high quality instruction guidelines, the instructional leaders will determine common staff development days and tailor staff development to individual staff needs; further, instructional leaders will guide coaching meetings for all teachers under the revised MPS Classroom teacher Observation Rubric and Coaching Framework.

Reason for inefficacy: While this was more efficient than last year, this could be strengthened through continuous processes and continued support from the top down.

Changes that will result in a new or strengthened approach: The alteration on instructional practice, whereby the instructional leaders will coach teachers, is the biggest change to this action step and is what will yield more efficacy as we push towards this goal. We also need consistency in implementation of coaching rotations amongst the entire admin team to better include more touch points with instructional staff on how to better their practices in the classroom.

Action 2.3: Charter School will implement MTSS as a systemic, continuous improvement framework in which data-based problem-solving and decision making is practiced across all levels of the educational system for supporting students. Charter School will synthesize CAASPP and MAP student achievement and growth data, as well as course grades, and other state and internal assessment scores, into reports and review progress towards targets on a monthly basis. Targeted interventions will be utilized to create a high-quality differentiated environment where students are supported to engage at their optimal levels through the use of instructional software. Charter School will provide additional supports and interventions to all students, including but not limited to, 1-1 or small group interventions, targeted support via evidence-based supplemental intervention/enrichment materials and technology (reading, math, etc.), co-taught classes, Learning Lab Intervention classes, Study Skills, additional support during SSR/Advisory, before and after school tutoring, Saturday classes, and summer programs. SSPT, 504, and other support meetings will be coordinated among teachers and support roles (resource teachers, EL coordinator, department chairs, etc.)

Reason for inefficacy: One of the shortcomings was the lack of implementation of data-driven practices. While teacher did complete IABs and regular MAP testing, teachers struggled with implementing data-driven practices into the classroom to support diverse learners; this was further exacerbated by the presence of numerous long-term substitute teachers on campus who could not regularly attend PD sessions and implement the strategies with any level of fidelity. While evidence-based supplemental intervention/enrichment materials were used to support learning in the classroom, co-teaching structures proved difficult due to the effects of staffing (noted in action 2.1), and tutoring sessions attendance faltered.

Changes that will result in a new or strengthened approach: The change to this goal will be to adjust professional development practices to focus on instructional strategies, which then coincide with accountability tools (such as submission of lessons plans based on that instructional practice), as well as coaching sessions surrounding the implementation of the practices. Co-teaching will be removed from actionable steps and will be replaced with twice-a-month collaboration time between the resource department and the general education staff.

Action 2.4: Charter School will provide services to ELs, including newcomers and LTELs, by proficiency level and provide ELD instruction aligned to the CA ELD standards and framework. Charter School will provide our ELs with core and supplemental ELD instructional materials and provide our teachers with PD focused on ELD standards. Our EL coordinator will monitor EL student progress in program implementation according to our EL Master Plan. Charter School teachers will provide instruction using designated and integrated ELD instructional strategies as outlined in the CHATS framework (and other research-based strategies such as SDAIE) to all students, including ELs. Charter School will provide culturally and linguistically relevant materials for students. ELs will receive further in-class instructional support which includes one-on-one teacher support and small group instruction. Charter School will strive to provide bilingual instructional assistants to provide primary language support to enable students to access content area instruction while gaining language proficiency. Charter School will ensure that teachers participate in PD on ELD instructional strategies and CHATS framework. Charter School will provide regular and timely communication with families of EL students, including newcomers and LTELs, regarding annual assessments, enhanced program supports and services, and students' progress toward reclassification. This notification will include, but is not limited to, annual parent notification letters, quarterly ELAC meetings, and parent-teacher conferences.

Reason for inefficacy: While we addressed all portions of the previous action step, we are seeking to improve the program support and services through the word enhanced. We can always improve, and finding additional supports for our EL population needs to be addressed directly, both through improved use of evidence-based instructional material (E3D by HMH, as well as NoRedInk). We will also seek to

enhance our communication with our EL parents by being more consistent with formal and informal check-ins (including, but not limited to, ELAC meetings and emails home to parents to communicate progress in the class).

Changes that will result in a new or strengthened approach: We are hoping to get all staff readied and working through the E3D program by HMH in greater fidelity. Additionally, we will be implementing more check-ins between the teacher, student, and parents to better communicate progress.

Action 2.5: Students with disabilities will receive services and supports as listed in their Individualized Education Programs (IEPs) (in addition to services they receive pertinent to low income, foster youth and English learner designations) in order to improve outcomes and close the achievement gap, including graduation rate and performance on statewide assessments. Students with disabilities will have access to all additional intervention and student support systems as outlined in Goal 2: Actions 3 and 4, as well as access to push-in and pull-out services, instructional aides, learning center services, and contracted services to provide each scholar with a Free and Appropriate Public Education in their least restrictive and most accessible learning environment. Students with disabilities dually identified as EL will have ELD goals in their IEPs in addition to goals addressing their specific areas of need based on their eligibility. Our SPED, EL, and general education teams will work in collaboration, monitor our scholars' progress toward IEP goal mastery, and provide progress reports to parents. In addition, all IEPs will be reviewed and present levels will be updated during annual and triennial reviews as required by the IDEA.

Reason for inefficacy: The primary reason for inefficacy is related to action 2.1; we had a resource teacher leave at the beginning of the year, which left the remaining resource teachers to take over the caseload. Once a new resource teacher was hired, we also lost support in the resource department, as we had to eliminate 2 paraprofessional roles.

Changes that will result in a new or strengthened approach: The changes that will result in a new approach will be the consistency on having a fully staffed team of 4 resource teachers and 2 paraprofessionals. We will remove co-teaching and, instead, focus on collaborative working between the instructional staff to ensure that there is alignment. Resource teachers will meet and co-plan with instructional staff to ensure alignment.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Broad course of study and standards based curriculum	Charter School will provide students with a broad array of courses including core subjects (English, mathematics, social sciences, and science) and electives. Charter School will also provide all other academic programs and services outlined in its charter petition, certain programs and services being dependent on student need and interest. Charter School will design its master schedule to meet the needs of its students to ensure all academic content areas are available to all students, including student	$1,707,670.75	No

Action #	Title	Description	Total Funds	Contributing
		groups. All students will participate in a rigorous, relevant, and coherent standards-based curriculum that supports the achievement of the schoolwide learner outcomes, academic standards, and college- and career-readiness standards. The school will be appropriately staffed to implement the school master schedule. Expenditures associated with this action include the following: teacher salaries and benefits, principal salary and benefits, and substitute teacher expenses. The following expenditures will be funded by federal Title funds: N/A		
2.2	Professional development for high-quality instruction	Professional development will occur at the MPS organizational level and within the school. Charter School will ensure curricula, instruction, and assessments are aligned to the standards and that teachers participate in professional development on the implementation of standards (CCSS, NGSS, etc.) In addition to ongoing professional development activities that support efforts to increase student academic performance, all staff will be provided with multiple opportunities to grow professionally through induction processes, regular collaboration with colleagues, and curricular support. This involves instructional leadership, common walkthrough protocols, and professional feedback to promote a cycle of continuous improvement, as well as supports for high quality delivery of the program that enables differentiation, particularly for unduplicated students and students with exceptional needs. Instructional leaders at the school and at the Home Office will assess staff professional development needs through formal and informal performance observation, surveys, and student performance data. Based on the data, combined with LCAP goals and the MPS Home Office high quality instruction guidelines, the instructional leaders will determine common staff development days and tailor staff development to individual staff needs. Expenditures associated with this action include the following: professional development, tuition reimbursement, and TeachBoost/SchoolMint Grow software fees. The following expenditures will be funded by federal funds:	$38,627.00	Yes

Action #	Title	Description	Total Funds	Contributing
		-Prof Development: Title II; Amount: $19,500.00 -Prof Dev-Other: Title II; Amount: $11,000.00		
2.3	MTSS - Academic enrichment, intervention, and student support	Charter School will implement MTSS as a systemic, continuous improvement framework in which data-based problem-solving and decision making is practiced across all levels of the educational system for supporting students. Charter School will synthesize CAASPP and MAP student achievement and growth data, as well as course grades, and other state and internal assessment scores, into reports and regularly review progress towards targets. Targeted interventions will be utilized to create a high-quality differentiated environment where students are supported to engage at their optimal levels. Charter School will provide additional supports and interventions to all students, including but not limited to, 1-1 or small group interventions, targeted support via evidence-based supplemental intervention/enrichment materials and technology (reading, math, etc.), co-taught classes, Power English/Power Math classes, Study Skills, additional support during SSR/Advisory, before and after school tutoring, Saturday classes, and summer programs. SSPT, 504, and other support meetings will be coordinated among teachers and support roles (resource teachers, EL coordinator, department chairs, etc.) Expenditures associated with this action include the following: Dean of Academics salary and benefits, Title-I coordinator salary and benefits, instructional aide salaries and benefits, intervention teacher salaries and benefits, teacher stipends for after school, Saturday school, and summer school, NWEA MAP testing fees, Abre data visualization software fees, and evidence-based supplemental intervention/enrichment program fees (Edgenuity, ALEKS, IXL, Standards Plus, Quizizz, Padlet, BrainPOP, NextGenMath, Grammarly, Flocabulary, Nearpod, Newsela, and myON.) The following expenditures will be funded by federal Title funds: -Educational Software: Title I; Amount: $43,319.79 -Educational Software: Title IV, Part A ESEA (ESSA); Amount: $3,180 -TeacherSalaries: Title I; Amount: $64,064.00 -STRS: Title I; Amount: $12,239.42 -OASDI/Medicare: Title I; Amount: $929.17 -Health & Welfare Benefits: Title I; Amount: $8,141.56	$521,952.78	Yes

Action #	Title	Description	Total Funds	Contributing
		-Unemployment Insurance: Title I; Amount: $320.40		
2.4	Designated and integrated ELD programs and support for ELs	Charter School will provide services to ELs, including newcomers and LTELs, by proficiency level and provide ELD instruction aligned to the CA ELD standards and framework. Charter School will provide our ELs with core and supplemental ELD instructional materials and provide our teachers with PD focused on ELD standards. Our EL coordinator will monitor EL student progress in program implementation according to our EL Master Plan. Charter School teachers will provide instruction using designated and integrated ELD instructional strategies as outlined in the CHATS framework (and other research-based strategies such as SDAIE) to all students, including ELs. Charter School will provide culturally and linguistically relevant materials for students. ELs will receive further in-class instructional support which includes one-on-one teacher support and small group instruction. Charter School will strive to provide bilingual instructional assistants to provide primary language support to enable students to access content area instruction while gaining language proficiency. Charter School will ensure that teachers participate in PD on ELD instructional strategies and CHATS framework. Charter School will provide regular and timely communication with families of EL students, including newcomers and LTELs, regarding annual assessments, program supports and services, and students' progress toward reclassification. This notification will include, but is not limited to, annual parent notification letters, quarterly ELAC meetings, and parent-teacher conferences. Expenditures associated with this action include the following: EL coordinator salary and benefits, EL coordinator stipend, EL instructional aide salary and benefits, and Rosetta Stone program fees. The following expenditures will be funded by federal Title funds: N/A		Yes
2.5	Support for students with disabilities	Students with disabilities will receive services and supports as listed in their Individualized Education Programs (IEPs) (in addition to services they receive pertinent to low income, foster youth and English learner designations) in order to improve outcomes and close the achievement gap, including graduation rate and performance on statewide	$975,416.45	No

Action #	Title	Description	Total Funds	Contributing
		assessments. Students with disabilities will have access to all additional intervention and student support systems as outlined in Goal 2: Actions 3 and 4, as well as access to push-in and pull-out services, instructional aides, learning center services, and contracted services to provide each scholar with a Free and Appropriate Public Education in their least restrictive and most accessible learning environment. Students with disabilities dually identified as EL will have ELD goals in their IEPs in addition to goals addressing their specific areas of need based on their eligibility. Our SPED, EL, and general education teams will work in collaboration, monitor our scholars' progress toward IEP goal mastery, and provide progress reports to parents. In addition, all IEPs will be reviewed and present levels will be updated during annual and triennial reviews as required by the IDEA. Expenditures associated with this action include the following: SPED coordinator and teacher salaries and benefits, paraprofessional salaries and benefits, school psychologist salary and benefits, SPED intern salaries and benefits, outsourced SPED services fees, and SPED instructional materials and technology. The following expenditures will be funded by federal funds: -SpEd Ctrct Inst: IDEA SPED; Amount: $120,000.00 -SPED Fees (incl Encroachment): IDEA SPED; Amount: $8,000.00		

Goals and Actions

Goal

Goal #	Description	Type of Goal
3	INNOVATION: All students will have access to a well-rounded, 21st century education that supports their readiness for college and the global world under our second core pillar of Innovation. Each student will become an independent, innovative scholar by practicing Creativity and Adaptability in their learning, using technology and data-driven online learning, and demonstrating high-quality learning outcomes in myriad ways.	Broad Goal

State Priorities addressed by this goal.

Priority 7: Course Access (Conditions of Learning)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

It is the Charter School's vision that our graduates are well-rounded critical thinkers and problem solvers who contribute to the global community. A significant step toward helping our students achieve their maximum potential involves providing a rigorous, relevant and college preparatory curriculum with a STEAM emphasis. Therefore, we will design educational experiences to meet the needs of our scholars with an emphasis on innovation and critical thinking. Charter School will also promote the benefits of a physically active lifestyle and will help students develop skills to engage in lifelong healthy habits, as well as incorporate essential health education concepts to our physical education program. In an effort to provide well-rounded education to our students, Charter School will strive to offer additional programs such as elective courses, arts, music, civics, languages other than English, clubs, etc. Charter School will implement the actions listed under this goal and use the indicated metrics to measure progress in provision of an innovative, well-rounded education that supports student readiness for college and the global world.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	Percentage of students enrolled in an Accelerated and/or Advanced Math course and/or Advanced Math club (Source: Local Indicator Priority 7, SIS)	2023-24: (As of 5/20/24) 14%	2024-25: (As of 6/5/25) 16.0%	2025-26 (As of 5/22/26): 14%	2026-27: >= 10%	0 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.2	Percentage of students in the current graduating class who have taken a Computer/Technology course and/or experienced blended learning in their program of study (Source: Local Indicator Priority 7, SIS)	2023-24: (As of 5/20/24) 100%	2024-25: (As of 6/5/25) 100%	2025-26 (As of 5/22/26): 100%	2026-27: >= 90%	0 percentage points
3.3	Percentage of students who have created or demonstrated a STEAM focused project, experiment, model or demo in the current year (Source: Local Indicator Priority 7, SIS)	2023-24: (As of 5/20/24) 99%	2024-25: (As of 6/5/25) 100%	2025-26 (As of 5/22/26): 100%	2026-27: >= 80%	+1 percentage point
3.4	Percentage of students in the current year College Career Indicator (CCI) who earned Prepared on the CCI (Source: CA School Dashboard)	2022-23: (2023 Dashboard) 81.6%	2023-24 (2024 Dashboard): 76.7%	2024-25 (2025 Dashboard): 65.5% 2025-26 (As of 5/22/26): 66.7%	2025-26: (2026 Dashboard) >= 55.0%	-16.1 percentage points
3.5	Percentage of students who have demonstrated college preparedness pursuant to the Early Assessment Program (EAP), as measured by meeting or exceeding standard on the CAASPP-ELA/Literacy assessments in Grade 11 (Source: CDE DataQuest)	2022-23: 74.47%	2023-24: 52.63%	2024-25: 61.90% 2025-26 (As of 5/22/26): 52.17%	2025-26: >= 55.00%	-12.57 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.6	Percentage of students who have demonstrated college preparedness pursuant to the Early Assessment Program (EAP), as measured by meeting or exceeding standard on the CAASPP-Mathematics assessments in Grade 11 (Source: CDE DataQuest)	2022-23: 51.06%	2023-24: 15.79%	2024-25: 14.63% 2025-26 (As of 5/22/26): 55.83%	2025-26: >= 35.00%	-36.43 percentage points
3.7	Percentage of all AP exam takers in the current year with a score of 3 or higher (Source: College Board)	2022-23: 84.6%	2023-24: 72.7%	2024-25: 66.7%	2025-26: >= 55.0%	-17.9 percentage points
3.8	Percentage of seniors who have passed an AP exam with a score of 3 or higher during their high school years (Source: College Board)	2022-23: 17.0%	2023-24: 37.8%	2024-25: 44.6%	2025-26: >= 55.0%	+27.6 percentage points
3.9	Percentage of seniors who have completed at least two semesters of college coursework with a grade of C minus or better in academic/CTE subjects where college credit is awarded (Source: CA School Dashboard, SIS)	2022-23: (2023 Dashboard) 59.2%	2023-24: (2024 Dashboard) 51.2%	2024-25 (2025 Dashboard): 63.2% 2025-26 (As of 5/22/26): 40.5%	2025-26: (2026 Dashboard) >= 35.0%	+4.0 percentage points
3.10	Percentage of cohort graduates who have successfully completed	2022-23 (CDE DataQuest): 91.8%	2023-24: (2024 Dashboard) 93.3%	2024-25 (2025 Dashboard): 100.0%	2025-26: (2026 Dashboard) >= 90.0%	+8.2 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	courses that satisfy the requirements for entrance to the UC/CSU (Source: CA School Dashboard, CDE DataQuest, CALPADS)			2025-26 (As of 5/22/26): 92.9%		
3.11	Percentage of cohort graduates who have successfully completed courses that satisfy the requirements for CTE sequences or programs of study that align with state board-approved CTE standards and frameworks (Source: CA School Dashboard, CALPADS)	2022-23: (2023 Dashboard) 0.00%	2023-24: (2024 Dashboard) 0.0%	2024-25 (2025 Dashboard): 0.0% 2025-26 (As of 5/22/26): 0.0%	2025-26: (2026 Dashboard) >= 10.0%	0 percentage points
3.12	Percentage of cohort graduates who have successfully completed both types of courses: courses that satisfy the requirements for entrance to the UC/CSU and courses that satisfy the requirements for CTE sequences or programs of study that align with state board-approved CTE standards and frameworks (Source: CA School Dashboard, CALPADS)	2022-23: (2023 Dashboard) 0.00%	2023-24: (2024 Dashboard) 0.0%	2024-25 (2025 Dashboard): 0.0% 2025-26 (As of 5/22/26): 0.0%	2025-26: (2026 Dashboard) >= 10.0%	0 percentage points
3.13	Percentage of cohort graduates who have earned a Seal of	2022-23 (CDE DataQuest): 2.1%	2023-24: (2024 Dashboard) 23.8%	2024-25 (CDE DataQuest): 22.4%	2025-26: (CDE DataQuest) >= 20.0%	+20.3 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Biliteracy (Source: CDE DataQuest, CALPADS)			2025-26 (As of 6/10/26): 38%		
3.14	Percentage of cohort graduates who have earned a Golden State Seal Merit Diploma (Source: CDE DataQuest, CALPADS)	2022-23 (CDE DataQuest): 55.3%	2023-24 (CDE DataQuest): 50.0%	2024-25 (CDE DataQuest): 34.5% 2025-26 (As of 5/22/26): 23.8%	2025-26: (CDE DataQuest) >= 30.0%	-20.8 percentage points
3.15	Percentage of cohort graduates who have earned an Advanced or Honors MPS Diploma (Source: SIS)	2023-24: 47.7%	2024-25: (As of 5/23/25) 39.3%	2025-26 (As of 5/22/26): 35.7%	2026-27: >= 50.0%	-12.0 percentage points
3.16	Percentage of high school completers who have been accepted to a 4-year or 2-year college (Source: Naviance)	2023-24: 100%	2024-25: (As of 5/23/25) 84%	2025-26 (As of 5/22/26): 93%	2026-27: >= 90%	-7.0 percentage points
3.17	Percentage of high school completers who have been accepted to a 4-year college (Source: Naviance)	2023-24: 82%	2024-25: (As of 5/23/25) 55%	2025-26 (As of 5/22/26): 81%	2026-27: >= 60%	-1.0 percentage point
3.18	College-Going Rate (Source: CDE DataQuest)	Class of 2021: 51.2%	Class of 2022: 39.0%	Class of 2023: 72.3%	Class of 2024: >= 60%	+21.1 percentage points

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall, MSA-2 successfully implemented the actions associated with Goal 3 and continued to provide students with access to a well-rounded, innovative educational program that supports college and career readiness. Students were provided opportunities to engage in advanced coursework, dual enrollment, technology-based learning, STEAM projects, and college and career exploration experiences.

MSA-2 continued to individualize student graduation plans through four-year plans and ongoing college and career advising. Through the continued partnership with Pierce College, students had access to dual enrollment opportunities, and MSA-2 expanded college and career readiness options through the Business Certification Pathway. MSA-2 also continued its participation in the Aviation Academy partnership with Van Nuys Airport, providing students with hands-on exposure to career pathways in aviation and related industries.

MSA-2 successfully implemented STEAM-related programming throughout the year. All students participated in STEAM projects, experiments, models, or demonstrations, and students represented MSA-2 at the MPS STEAM Expo, earning multiple medals for their work. In addition, all graduating students completed a computer technology course as part of their program of study.

Student outcomes reflected the effectiveness of these efforts.

The percentage of graduates completing A-G requirements increased to 93%. The percentage of students accepted to a two-year or four-year college increased from 84% to 93%, while acceptance to four-year colleges increased substantially from 55% to 81%. The college-going rate also increased significantly from 39.0% to 72.3%. Additionally, the percentage of graduates earning the Seal of Biliteracy increased from 23.8% to 38%.

While some college and career readiness indicators remained areas for continued growth, including the College/Career Indicator and Advanced Placement performance metrics, MSA-2 continued to provide students with meaningful opportunities to engage in rigorous coursework, college experiences, and innovative learning opportunities. Overall, implementation of Goal 3 actions resulted in strong progress toward preparing students for success in college, careers, and an increasingly global and technology-driven world.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Goal 3 Action 1
Budgeted: $162,156.71
Actual: $203,883.86
Explanation: Actual expenditures exceeded the budgeted amount due to higher-than-anticipated personnel costs associated with college and career readiness services, including salaries, benefits, retirement contributions, and related support staff expenses. These additional expenditures supported the implementation of college counseling, student support services, and postsecondary readiness activities throughout the school year.

Goal 3 Action 2
Budgeted: $3,500.00
Actual: $3,500.00
Explanation: The projected expenses are within the budgeted amount, and all actions taken were in line with the planned initiatives, with no significant deviations.

Goal 3 Action 3
Budgeted: $107,484.78
Actual: $48,010.75
Explanation: Actual expenditures were lower than budgeted because fewer technology-based programs and software resources were purchased than originally anticipated. Existing instructional resources and teacher-developed curriculum were utilized to support computer science and digital literacy instruction, resulting in lower software and program costs while still providing students with access to technology-related learning opportunities.

Goal 3 Action 4
Budgeted: $194,446.68
Actual: $197,982.92
Explanation: Actual expenditures were slightly higher than budgeted due to additional purchases of physical education equipment, supplies, and materials needed to support student participation and program activities. The variance was minimal, and all planned services and activities were implemented as intended.

Goal 3 Action 5
Budgeted: $628,940.39
Actual: $580,706.64
Explanation: Actual expenditures were lower than budgeted due to reduced personnel and program costs associated with enrichment and extracurricular activities. While arts, music, field trips, after-school programs, and other student enrichment opportunities were provided as planned, certain activities and related staffing costs were lower than originally projected, resulting in overall expenditures below the budgeted amount.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Overall, the actions associated with Goal 3 were effective in making progress toward increasing student access to innovative learning experiences and preparing students for college and career success. MSA-2 continued to provide students with opportunities to engage in advanced coursework, dual enrollment, career exploration programs, technology-based learning, STEAM activities, and college readiness supports, resulting in strong outcomes across multiple indicators.

Action 3.1: This action was effective in supporting college and career readiness. MSA-2 continued to provide individualized four-year planning, college counseling services, Advanced Placement coursework, dual enrollment opportunities through Pierce College, and participation in the Business Certification Pathway. The addition of a new college counselor strengthened student access to postsecondary

planning and support. These efforts contributed to strong outcomes, including a 92.9% A-G completion rate, increased college acceptance rates, and a substantial increase in the college-going rate.

Action 3.2: This action was partially effective. MSA-2 continued to provide students with opportunities to participate in STEAM-related activities and successfully participated in the MPS STEAM Expo, where students earned multiple medals for their projects and presentations. However, the school did not implement a robotics program during the year, limiting opportunities in that specific area of innovation and engineering. Despite this challenge, students continued to demonstrate strong engagement in STEAM learning experiences.

Action 3.3: This action was moderately effective. All graduating students completed a computer technology course or blended learning experience, supporting the school's commitment to technology integration and 21st-century learning skills. Students continued to engage in technology-based learning experiences and computer coursework throughout the year. However, planned expenditures for additional technology-based programs and supplemental platforms were lower than anticipated because many instructional activities were delivered through teacher-developed curriculum and existing resources. Despite lower expenditures, students maintained strong participation in technology-related coursework and learning experiences.

Action 3.4: This action was effective in providing students with access to physical education and wellness opportunities that support the development of well-rounded learners. MSA-2 successfully maintained its physical education program and provided students with opportunities to engage in healthy lifestyles and physical activity throughout the year.

Action 3.5: This action was highly effective. MSA-2 continued to provide students with a broad range of enrichment opportunities, including music, STEAM programming, college and career exploration activities, dual enrollment opportunities, the Business Certification Pathway, and participation in the Aviation Academy partnership with Van Nuys Airport. These experiences supported student engagement, creativity, and career awareness while contributing to strong college and career readiness outcomes.

Collective Effectiveness: Collectively, the Goal 3 actions were effective in advancing the school's Innovation goal. Students demonstrated strong outcomes in college acceptance, college-going rates, A-G completion, Seal of Biliteracy attainment, technology participation, and STEAM engagement. While opportunities remain to strengthen robotics programming and expand technology-based learning resources, MSA-2 successfully provided students with innovative learning experiences that supported their readiness for college, careers, and participation in an increasingly global and technology-driven world.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on the analysis of implementation and outcomes, no changes were made to the overall goal, metrics, or desired outcomes. However, refinements were made to several actions to better align with successful practices and areas identified for continued growth.
Action 3.1: MSA-2 will continue to offer individual graduation plans, college and career advising, dual enrollment opportunities, college readiness activities, and Advanced Placement coursework based on student needs and interests. MSA-2 will continue to strengthen its partnership with Pierce College, expand participation in the Business Certification Pathway, and provide students with opportunities to explore career pathways through programs such as the Aviation Academy partnership with Van Nuys Airport.

Reason for refinement: Student outcomes demonstrated significant growth in A-G completion, college acceptance rates, and college-going rates. Participation in dual enrollment and career pathway opportunities contributed positively to these outcomes.
How the changes will strengthen the approach: Continued expansion of dual enrollment, career exploration, and industry-recognized certification opportunities will provide students with additional pathways to college and career readiness while supporting the development of real-world skills.
Action 3.2: MSA-2 will continue to provide STEAM, GATE, and advanced learning opportunities through classroom instruction, projects, competitions, and enrichment activities. Students will continue to participate in STEAM projects, experiments, models, and demonstrations, with opportunities to showcase their work through events such as the MPS STEAM Expo. The school will continue exploring opportunities to expand engineering and technology-based extracurricular activities as student interest and resources allow.
Reason for refinement: Students demonstrated strong participation in STEAM learning experiences and earned recognition at the MPS STEAM Expo. However, some planned engineering-focused opportunities were not implemented during the year.
How the changes will strengthen the approach: Continued emphasis on project-based learning, innovation, and STEAM engagement will further develop students' critical thinking, creativity, and problem-solving skills.
Action 3.3: MSA-2 will continue to provide computer science, digital literacy, and technology-based learning opportunities that promote responsible and effective use of technology. Teachers across content areas will continue incorporating digital tools into instruction, including opportunities for students to utilize technology for research, communication, collaboration, presentations, and project-based learning. Digital citizenship, media literacy, and responsible use of emerging technologies, including artificial intelligence, will remain areas of emphasis.
Reason for refinement: Reflection on implementation indicated that students continue to benefit from additional opportunities to develop practical digital literacy skills and apply technology in authentic learning experiences.
How the changes will strengthen the approach: Increased integration of technology across content areas will strengthen students' digital literacy, communication, and problem-solving skills while preparing them for postsecondary education and future careers.
Overall, reflections on prior practice indicate that the current actions remain appropriate and effective. Future efforts will focus on expanding successful college and career readiness opportunities, maintaining strong STEAM programming, and increasing opportunities for students to develop technology and digital literacy skills.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	College/Career readiness programs and activities	Charter School will offer individual graduation plans, outlining the classes students will take during their high school years. Students will be provided credit recovery opportunities and individualized support to ensure timely high school graduation. Charter School will offer Advisory and College Readiness classes and activities to support our students in the areas, including, but not limited to, college planning and career exploration, college application and financial aid submission. Charter School will	$285,177.92	Yes

Action #	Title	Description	Total Funds	Contributing
		provide students with opportunities to take Advanced Placement (AP) courses based on student needs and interests. Charter School will promote a college-going culture through dual and concurrent enrollment, AP courses, college visits, college/career days, and other college related activities. Charter School will also explore CTE options to provide students with opportunities to explore a career theme of interest while learning a set of technical and employability skills that integrate into or complement their academic studies. Expenditures associated with this action include the following: college counselor salary and benefits, AP teacher stipends, Naviance program fees, AP exam fees, AP course materials, and other college-related materials and activities. The following expenditures will be funded by federal Title funds: -Clerical & Tech: Federal CSP; Amount: $43,253.76 -STRS: Federal CSP; Amount: $6,399.26 -OASDI/Medicare: Federal CSP; Amount: $485.81 -Health & Welfare Benefits: Federal CSP; Amount: $2,714.40 -Unemployment Insurance: Federal CSP; Amount: $167.52		
3.2	STEM and GATE programs	Charter School will offer STEAM and GATE programs and activities, including Accelerated/Advanced Math course and club. Students will be provided opportunities during the day and after school to create or demonstrate a STEAM focused project, experiment, model or demo. We will also provide information and access to quality out-of-school STEM activities and achievements. With CA Science Framework and NGSS integration, all our students will learn about engineering design, technology, and applications of science as part of their core classes. Furthermore, Charter School will design and implement computer science and engineering-related courses and activities, such as AP Computer Science Principles, Code.org activities, Project Lead the Way (PLTW) programs, Robotics, etc. Gifted and talented students and students achieving above grade level will be engaged in all classes as teachers differentiate curriculum through adjustments of content through depth, complexity, and pacing. Emphasis will be on innovation, critical thinking,	$3,500.00	Yes

Action #	Title	Description	Total Funds	Contributing
		and logical reasoning. Learners will be challenged to investigate, use problem-based learning, and research. Expenditures associated with this action include the following: supplemental STEM program fees. The following expenditures will be funded by federal Title funds: -Educational Software: Title I; Amount: $2,000 -Educational Software: Part A ESEA (ESSA); Amount: $1,500		
3.3	Digital literacy and citizenship programs	Charter School will educate our students and staff in digital literacy so that they adapt, create, consume, and connect in productive, responsible ways to utilize technology in academic, social, and professional settings. Charter School will offer Computer/Digital Literacy classes and/or blended learning experiences for our students. Teachers will incorporate appropriate technology into lessons to support student learning and technology will be kept up to date. Students will be provided with opportunities to expand their literacy, computational, and communication skills with digital media; they will be writing advanced essays, conducting internet research, engaging in data collection, presenting ideas and drawing conclusions. Charter School staff will teach and model safe, savvy, and social digital citizenship; topics may include, but are not limited to, using technology applications, including Artificial Intelligence (AI); digital footprint, privacy, and security; digital rights and responsibilities; using social media responsibly and digital etiquette. As our students gain the ability to navigate computing systems, utilize networks and the internet responsibly, analyze and interpret data with an antibias lens, solve problems using algorithms and programming, and carefully consider the ethics of computing technologies, they will become informed digital citizens who can leverage AI and other technologies to promote social justice and equity. Expenditures associated with this action include the following: computer teacher salary and benefits, internet security program fees, and digital literacy and citizenship program fees. The following expenditures will be funded by federal Title funds: N/A	$225,702.90	Yes

Action #	Title	Description	Total Funds	Contributing
3.4	Physical education, activity, and fitness	Charter School will provide students with physical education, using an age-appropriate, sequential PE curriculum consistent with state standards for PE. The curriculum will promote the benefits of a physically active lifestyle and will help students develop skills to engage in lifelong healthy habits, as well as incorporate essential health education concepts. Charter School will offer recess before lunch and students will be provided with periodic opportunities to be active or to stretch throughout the day on all or most days during a typical school week. To the extent practicable, Charter School will ensure that its grounds and facilities are safe, and that equipment is available to students to be active. Charter School will offer opportunities for students to participate in physical activity either before and/or after the school day (or both) through a variety of methods such as physical activity/sports clubs, intramurals or interscholastic sports, etc. Charter School will adhere to the MPS Wellness Policy guidelines on physical education, activity, and fitness. Expenditures associated with this action include the following: PE/Health teacher salary and benefits and physical activity, fitness, and equipment expenses. The following expenditures will be funded by federal Title funds: N/A	$194,338.11	Yes
3.5	Additional programs and activities that support well-rounded education	To provide well-rounded education to our students, Charter School will strive to offer additional programs such as elective courses, arts, music, civics, languages other than English (LOTE), clubs, etc. Arts instruction focuses on developing students' creativity, imagination, discipline and self-expression through drawing and fine arts. It is important that all our students, particularly unduplicated students, are provided with experiential learning opportunities, including but not limited to, instructional field trips, internships, community service programs, clubs, etc. Charter School teachers and other staff will offer after school clubs for enrichment in the areas of, including, but not limited to, STEM (science, technology, engineering, math), ELA, LOTE, culture, sports, visual and performing arts, community service, leadership, and others. In addition to these clubs, the Charter School's Expanded Learning Opportunities Program (ELO-P) will support afterschool and summer enrichment programs in science, robotics,	$552,130.53	Yes

Action #	Title	Description	Total Funds	Contributing
		advanced math, academic competitions, journalism, college mentorship, and other areas. Expenditures associated with this action include the following: teacher salaries and benefits for additional programs that support well-rounded education, supplemental materials, field trip expenses, and afterschool/club expenses. The following expenditures will be funded by federal Title funds: N/A		

Goals and Actions

Goal

Goal #	Description	Type of Goal
4	CONNECTION: All students, families, staff, and other educational partners will experience our third core pillar, Connection, and have access to meaningful engagement opportunities that help cultivate Effective Communication and Global Citizenship in a safe and nurturing environment. Educational partners will feel a sense of community and connectedness.	Broad Goal

State Priorities addressed by this goal.

Priority 3: Parental Involvement (Engagement)
Priority 5: Pupil Engagement (Engagement)
Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

School communities are integrated partnerships with the school site staff, families, students and all other educational partners. This sense of connection creates a safe place for all learners and educational partners to affirm individual strengths, develop capacity, celebrate character, build trusting and respectful relationships, promote unity and better decision making. Additionally, community cultivates identity and gives each member a sense of belonging and pride. Charter School will seek family input for decision making, utilize home visits and educational partner surveys, and provide academic and social-emotional support through MTSS/PBIS. We will work with community partners to support the vision and goals of the school, including our students' development of personal and academic networks for long-term resilience and connection. Charter School will implement the actions listed under this goal and use the indicated metrics to measure progress in sustaining a sense of community and connectedness.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
4.1	Number of Parent Advisory Committee (PAC) meetings per year (Source: Local Indicator Priority 3)	2023-24: 8	2024-25: (As of 6/5/25) 10	2025-26 (As of 5/15/26): 10	2026-27: >= 8	+2
4.2	Number of English Learner Advisory Committee (ELAC)	2023-24: 4	2024-25: (As of 6/5/25) 4	2025-26 (As of 5/15/26): 4	2026-27: >= 4	0

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	meetings per year (Source: Local Indicator Priority 3)					
4.3	Number of activities/events for parent engagement per year (Source: Local Indicator Priority 3)	2023-24: (As of 5/20/24) 45	2024-25: (As of 6/5/25) 45	2025-26 (As of 5/15/26): 41	2026-27: >= 10	-4
4.4	Percentage of students who have been home-visited by the teachers per year (Source: Local Indicator Priority 3, SIS)	2023-24: (As of 5/20/24) 4.4%	2024-25: (As of 6/5/25) 0.2%	2025-26 (As of 5/22/26): 1.3%	2026-27: >= 15.0%	-3.1 percentage points
4.5	Average Daily Attendance (ADA) Rate (Source: SIS)	2023-24: (P-2 ADA) 93.3%	2024-25: (P-2 ADA) 93.26%	2025-26: (P-2 ADA) 94.22%	2026-27: (P-2 ADA) >= 92.00%	+0.92 percentage points
4.6	Chronic Absenteeism Rate (Source: CA School Dashboard, SIS)	2022-23 (2023 Dashboard): 21.3%	2023-24 (2024 Dashboard): 20.7%	2024-25 (2025 Dashboard): 16.9% 2025-26 (As of 5/22/26): 17.0%	2025-26: (2026 Dashboard) <= 20.0%	-4.4 percentage points
4.7	Middle School Dropout Rate (Source: CALPADS)	2023-24: 0.0%	2024-25 (As of 6/5/25): 0.0%	2025-26 (As of 6/10/26): 0.0%	2026-27: <= 2.0%	0 percentage points
4.8	High School Dropout Rate (Source: CDE DataQuest, CALPADS)	2022-23: (CDE DataQuest) 0.00%	2023-24 (CDE DataQuest): 0.0%	2024-25 (CDE DataQuest): 5.2% 2025-26 (As of 6/10/26): 0.0%	2025-26: (CDE DataQuest) <= 2.0%	+5.2 percentage points
4.9	Graduation Rate (Source: CA School Dashboard, CALPADS)	2022-23: (2023 Dashboard) 95.9%	2023-24: (2024 Dashboard) 97.8%	2024-25 (2025 Dashboard): 94.9%	2025-26: (2026 Dashboard) >= 95.0%	-1.0 percentage point

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
				2025-26 (As of 5/22/26): 97.6%		
4.10	Student Suspension Rate (Source: CA School Dashboard, CALPADS)	2022-23: (2023 Dashboard) 0.00%	2023-24: (2024 Dashboard) 0.5%	2024-25 (2025 Dashboard): 2.2% 2025-26 (As of 5/22/26): 4.0%	2025-26: (2026 Dashboard) <= 2.5%	+2.2 percentage points
4.11	Student Expulsion Rate (Source: CDE DataQuest, CALPADS)	2022-23: (CDE DataQuest) 0.00%	2023-24: (CDE DataQuest) 0.00%	2024-25 (CDE DataQuest): 0.18% 2025-26 (As of 5/22/26): 0.0%	2025-26: (CDE DataQuest) <= 0.50%	+0.18 percentage points
4.12	School experience survey "participation rates" by students, families, and staff (Source: Local Indicator Priority 6, Panorama Education)	2023-24: -Students: 100.0% -Families: 100.0% -Staff: 100.0%	2024-25: -Students: 99.2% -Families: 30.4% -Staff: 70.4%	2025-26: -Students: 99.8% -Families: 78.9% -Staff: 95.5%	2026-27: -Students: >= 95.0% -Families: >= 75.0% -Staff: >= 95.0%	-Students: -0.2 percentage points -Families: -21.1 percentage points -Staff: -4.5 percentage points
4.13	School experience survey "average approval rates" based on the responses of our students, families, and staff to all questions on the survey in the following topics: climate of support for academic learning; knowledge and fairness of discipline,	2023-24: -Students: 57.0% -Families: 90.0% -Staff: 69.0%	2024-25: -Students: 62% -Families: 90% -Staff: 59%	2025-26: -Students: 60% -Families: 81% -Staff: 47%	2026-27: -Students: >= 65% -Families: >= 95% -Staff: >= 80%	-Students: +3 percentage points -Families: -9 percentage points -Staff: -22 percentage points

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	rules, and norms; safety; and sense of belonging (school connectedness) (Source: Local Indicator Priority 6, Panorama Education)					
4.14	School experience survey "overall satisfaction rates" based on the responses of our students, families, and staff to the question, "Overall, I am satisfied and would recommend this school to other students/parents/educators." (Source: Local Indicator Priority 6, Panorama Education)	2023-24: -Students: 65% -Families: 95% -Staff: 72%	2024-25: -Students: 74% -Families: 93% -Staff: 49%	2025-26: -Students: 54% -Families: 51% -Staff: 38%	2026-27: -Students: >= 75% -Families: >= 95% -Staff: >= 85%	-Students: -11 percentage points -Families: -44 percentage points -Staff: -34 percentage points
4.15	Student retention rate (Source: SIS)	2023-24: (Spring 2023 to Fall 2023) 86.46%	2024-25: (Spring 2024 to Fall 2024) 81%	2025-26 (Spring 2025 to Fall 2025): 81%	2026-27: (Spring 2026 to Fall 2026) >= 85%	-5.46 percentage points

Goal Analysis [2025-26]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

During the 2025-26 school year, MSA-2 continued to implement the actions associated with Goal 4 to strengthen connections among students, families, staff, and educational partners. Overall, implementation remained aligned with planned actions and resulted in improvements in attendance, chronic absenteeism, graduation outcomes, stakeholder participation, and family engagement structures. At the same time, several school climate and perception measures identified areas for continued growth.

Parent and Family Engagement

MSA-2 successfully maintained regular opportunities for family participation and input. The school held 10 Parent Advisory Committee (PAC) meetings and 4 English Learner Advisory Committee (ELAC) meetings, meeting or exceeding established targets. Parent engagement

activities remained robust, with 41 events offered during the school year. Although this represented a slight decrease from the previous year, families continued to have numerous opportunities to engage with the school community. Home visits increased from 0.2% to 1.3% of students; however, this metric remains below the desired target due to scheduling constraints and limited staff capacity.

Attendance and Student Outcomes

Attendance initiatives continued to produce positive results. Average Daily Attendance increased from 93.26% to 94.22%, exceeding the established target. Chronic absenteeism improved from 20.7% to 17.0%, reflecting the effectiveness of attendance monitoring, family outreach, and intervention efforts. MSA-2 also maintained a 0% middle school dropout rate. The high school dropout rate decreased significantly from 5.2% to 0.0%, and the graduation rate increased from 94.9% to 97.6%, demonstrating the effectiveness of academic counseling, student support services, and credit recovery efforts.

School Climate and Safety

MSA-2 continued to prioritize student safety and school connectedness through restorative practices, student support systems, and proactive communication with families. The expulsion rate improved from 0.18% to 0.0%. While the suspension rate increased from 2.2% to 4.0%, the school remained committed to maintaining a safe and orderly learning environment while providing behavioral interventions and supports for students in need.

School Experience and Satisfaction

One notable success was the significant increase in Panorama survey participation rates. Student participation increased from 99.2% to 99.8%, family participation increased from 30.4% to 78.9%, and staff participation increased from 70.4% to 95.5%. These improvements provided the school with more representative feedback from educational partners.

At the same time, survey results indicated challenges related to stakeholder perceptions. Approval and satisfaction ratings declined among students, families, and staff in several areas, including school climate, connectedness, and overall satisfaction. While increased participation may have provided a more comprehensive representation of stakeholder perspectives, the results indicate a need for continued focus on communication, school culture, and stakeholder engagement. MSA-2 will continue to analyze survey feedback and work collaboratively with students, families, and staff to strengthen school connectedness and improve overall satisfaction.

Overall, MSA-2 successfully implemented the majority of planned actions associated with Goal 4 and demonstrated strong progress in attendance, graduation outcomes, stakeholder participation, and family engagement opportunities. Future efforts will focus on improving school climate perceptions, increasing student retention, strengthening behavioral supports, and deepening meaningful engagement among all educational partners.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Goal 4 Action 1

Budgeted: $275.00
Actual: $275.00
Explanation: The projected expenses are within the budgeted amount, and all actions taken were in line with the planned initiatives, with no significant deviations.

Goal 4 Action 2
Budgeted: $361,340.90
Actual: $290,603.26
Explanation: Actual expenditures were lower than budgeted due to reduced costs for contracted services, technology-related expenses, and support personnel during the year. Despite the lower expenditures, attendance monitoring, family outreach, communication systems, and student support services were implemented as planned and continued to support improved attendance and student engagement outcomes.

Goal 4 Action 3
Budgeted: $608,211.51
Actual: $571,773.01
Explanation: The actual expenditures for Goal 4, Action 3 were lower than budgeted, primarily due to staffing vacancies and delayed hiring for key support positions such as the Dean of Students and discipline coordinator. Additionally, some planned professional development sessions on classroom management, PBIS, and SEL were either postponed or delivered in-house at a reduced cost. Uniform costs were also lower than anticipated due to bulk purchasing discounts and lower-than-expected enrollment. Finally, a portion of SEL services and materials were covered using federal Title funds, reducing the need to use general fund resources.

Goal 4 Action 4
Budgeted: $2,200.00
Actual: $2,200.00
Explanation: The projected expenses are within the budgeted amount, and all actions taken were in line with the planned initiatives, with no significant deviations.

Goal 4 Action 5
Budgeted: $560,146.75
Actual: $432,731.99
Explanation: Actual expenditures were lower than budgeted primarily due to staffing vacancies and reductions in force that resulted in lower personnel and benefit costs than originally projected. Despite the lower expenditures, MSA-2 continued to implement family engagement activities, communication efforts, and outreach programs, including support for PAC, ELAC, and other educational partner engagement opportunities.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Overall, the actions associated with Goal 4 were effective in promoting student engagement, family involvement, attendance, and school connectedness. MSA-2 successfully maintained opportunities for educational partner engagement, improved attendance outcomes,

increased survey participation, and sustained strong graduation and retention supports. While several school climate and satisfaction indicators remain areas for improvement, the actions implemented during the year contributed positively to many key outcomes.

Action 4.1: This action was effective in supporting meaningful educational partner engagement and communication. MSA-2 successfully held 10 Parent Advisory Committee (PAC) meetings and 4 English Learner Advisory Committee (ELAC) meetings, meeting or exceeding established targets. Families were provided multiple opportunities to participate in school decision-making processes and provide input on programs and services. These efforts contributed to a substantial increase in family participation in school experience surveys.

Action 4.2: This action was effective in supporting student attendance and engagement. Average Daily Attendance improved from 93.26% to 94.22%, while chronic absenteeism decreased from 20.7% to 17.0%. The school continued to implement attendance monitoring, outreach, and intervention strategies that helped improve student participation and reduce chronic absenteeism. While student retention remained below the established target, the school maintained a strong focus on student engagement and attendance supports.

Action 4.3: This action was moderately effective in supporting school climate, safety, and student behavior. MSA-2 maintained a 0.0% expulsion rate and achieved a significant reduction in the high school dropout rate from 5.2% to 0.0%. The graduation rate also increased from 94.9% to 97.6%. However, the student suspension rate increased from 2.2% to 4.0%, indicating a continued need to strengthen behavioral interventions, restorative practices, and social-emotional supports. Despite staffing challenges and vacancies in student support positions during portions of the year, the school continued implementing programs designed to foster a safe and supportive learning environment.

Action 4.4: This action was effective in promoting student leadership, school culture, and educational partner engagement. Students were provided opportunities to participate in school activities and events that supported school connectedness and strengthened relationships among students, staff, and families.

Action 4.5: This action was effective in expanding family engagement and strengthening communication between the school and educational partners. MSA-2 hosted numerous family engagement events and continued outreach efforts through school staff and support personnel. These efforts contributed to significant increases in Panorama survey participation rates, including increases in family participation from 30.4% to 78.9% and staff participation from 70.4% to 95.5%.

Collective Effectiveness: Collectively, the Goal 4 actions were effective in advancing the school's Connection goal. The school demonstrated strong results in attendance, chronic absenteeism reduction, graduation rates, dropout prevention, stakeholder participation, and family engagement opportunities. Survey participation increased substantially, providing a more representative understanding of stakeholder perspectives. While approval and satisfaction ratings, student retention, and suspension rates remain areas for continued growth, MSA-2 successfully implemented the majority of planned actions and maintained a strong focus on fostering meaningful connections among students, families, staff, and the broader school community.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Planned Changes for the Coming Year Based on Reflection of Prior Practice – Goal 4

Based on analysis of implementation, expenditures, and outcome data for Goal 4, several refinements will be made to strengthen implementation and improve educational partner experiences during the coming year.

1. School Climate and Student Support (Action 4.3)

MSA-2 will continue to prioritize social-emotional learning, restorative practices, PBIS implementation, and student support services. Reflection on the 2025-26 school year indicated that while graduation rates improved, dropout rates decreased, and expulsion rates were eliminated, student suspension rates increased and stakeholder perceptions of school climate declined. The school will continue strengthening behavioral interventions, restorative practices, and proactive student support systems to improve student connectedness and reduce behavioral incidents.

Reason for refinement: Suspension rates increased during the year, and student, family, and staff approval and satisfaction ratings declined despite increased participation in school climate surveys.

How the changes will strengthen the approach: Increased focus on relationship-building, student support, restorative practices, and social-emotional learning will help strengthen school climate, improve stakeholder experiences, and foster a stronger sense of belonging among students and families.

2. Family and Educational Partner Engagement (Actions 4.1 and 4.5)

MSA-2 will continue to provide multiple opportunities for family engagement through PAC meetings, ELAC meetings, parent education workshops, school events, and ongoing communication with educational partners. The school will also continue utilizing survey feedback to inform school improvement efforts and strengthen communication regarding how stakeholder input is used in decision-making.

Reason for refinement: Survey participation increased substantially among families and staff, providing more representative feedback from educational partners. However, approval and satisfaction ratings indicate a need for stronger communication and engagement efforts.

How the changes will strengthen the approach: Increased transparency, communication, and opportunities for educational partner involvement will help strengthen trust, improve satisfaction, and deepen school connectedness.

3. Attendance and Student Retention (Action 4.2)

MSA-2 will continue implementing attendance monitoring, family outreach, intervention strategies, and student engagement activities to maintain strong attendance rates and reduce chronic absenteeism. Additional attention will be given to student retention efforts through proactive outreach and individualized support for students and families.

Reason for refinement: Attendance and chronic absenteeism outcomes improved significantly; however, student retention remained below the established target.

How the changes will strengthen the approach: Continued attendance interventions and retention-focused supports will help ensure students remain connected to the school community and persist toward graduation.

4. Goal Metrics and Outcome Alignment

No changes are being made to the overall goal statement. Existing metrics will continue to be monitored to ensure alignment with the Connection pillar and the school's commitment to fostering meaningful relationships among students, families, staff, and educational partners.

Overall, reflections on prior practice indicate that the current actions remain appropriate and effective. Future efforts will focus on strengthening school climate, improving stakeholder satisfaction, increasing student retention, and continuing the successful attendance and engagement practices that contributed to positive outcomes during the 2025-26 school year.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
4.1	Seeking family input for decision-making	Charter School will build the capacity of and support administrators, teachers and staff in order to build the capacity of and support family members to effectively engage in advisory groups and decision-making. Charter School will provide all families with opportunities to provide input on policies and programs, and implement Community School strategies to reach and seek input from any underrepresented groups in the school community. Some periodic information/input sessions for families include, but are not limited to, Board of Directors meetings, Parent Advisory Committee (PAC) meetings, English Learner Advisory Committee (ELAC) meetings, Parent Task Force (PTF) meetings, and Coffee with the Principal meetings. The PAC will be composed of majority of parents of pupils and include parents/guardians of ELs, low-income, foster youth, and students with disabilities. Parents, teachers, staff, students, and community members are encouraged and empowered to join school committees, including the PAC and ELAC. Such committees provide for representation of students in need (low income, EL, foster youth, students with disabilities,	$275.00	Yes

Action #	Title	Description	Total Funds	Contributing
		etc.) Feedback from our educational partners provide valuable input for the LCAP and continuous school improvement. Charter School chooses to utilize the LCAP to serve as the SPSA and holds an annual meeting to inform parents and collect feedback about LCAP goals and actions, data and needs assessment, Title-funded activities and budgets, UCP, parent and family engagement policy and school-student-parent compact. In addition, as explained in Goal 4: Action 4, Charter School will conduct family surveys to seek feedback on school improvement. Expenditures associated with this action include the following: parent meeting expenses, technology. The following expenditures will be funded by federal Title funds: N/A		
4.2	Building relationships and partnerships with families for student outcomes	Charter School will develop the capacity of staff to build trusting and respectful relationships with families and create welcoming environments for all families in the community. Our staff will learn about each family's strengths, cultures, languages, and goals for their children. We will promote participation in activities/events, including Student/Parent Orientation, Back to School Night, and parent conferences. Administrators will greet all students and parents in the mornings during student drop off and have an open-door policy welcoming all parents. We will provide professional learning and support to staff to improve capacity to partner with families and to provide families with information and resources to support student learning and development in the home. Charter School will provide parents with access to course materials, homework assignments, projects, and records of students' grades through our SIS. Charter School will communicate further with the parents of students who are performing below grade level. Our teachers, administrators, and classified staff will visit students at their homes to discuss student progress and enhance student learning and involvement. Charter School will also support families to understand and exercise their legal rights and advocate for their own students and all students. Charter School will schedule annual workshops for parents as well as additional workshops for parents of EL and immigrant students. Topics to be covered include, but are not limited to, the school's EL Master Plan, stages of language acquisition, state testing, college application, using SIS to check student progress, study habits, and	$208,758.16	Yes

Action #	Title	Description	Total Funds	Contributing
		family literacy. Charter School will use a variety of communication channels to connect with families in a language that is understandable and accessible to them. A parent communication software will be utilized for voice and text communications, email, and push notifications. We will provide language translators at parent meetings to the extent practicable. Expenditures associated with this action include the following: Infinite Campus SIS fees, ParentSquare software fees, SchoolMint software fees, home-visit compensation, parent activity/event expenses, Parent Education Bridge program fees, Pitney Bowes expenses, and Office manager/Administrative assistant salaries and benefits. The following expenditures will be funded by federal Title funds: N/A		
4.3	MTSS - PBIS and SEL support	Charter School will provide a safe, nurturing, and engaging learning environment for all our students and families. Academic and social-emotional support will be provided to address student needs as well as instructional materials including free uniforms. Students who are homeless, experiencing housing instability, are in foster care or experiencing personal/family crisis or have other special needs will be cared for in our supportive school community. Charter School will offer a SEL/Life Skills program that provides students with valuable skills to support academic excellence and social skill development. We will annually assess our suspension/expulsion policies and procedures and implement alternatives to suspension/expulsion, including restorative practices. Teachers will establish classroom management procedures, foster positive relationships, and help create an atmosphere of trust, respect, and high expectations. Charter School will implement a positive and equitable student responsibility and behavior system with teaching, intervention and prevention strategies and protocols that are clear, fair, incremental, restorative, and culturally responsive. Charter School will celebrate student and school achievements and organize recognition assemblies and other schoolwide culture-building activities. Charter School will inform parents and students of attendance policies specified in the Student/Parent Handbook and encourage and support student attendance. Charter School will also implement the CORE DISTRICTS SEL Survey instrument in the fall and spring annually to assess the following social-emotional	$552,334.96	Yes

Action #	Title	Description	Total Funds	Contributing
		competencies: growth mindset, self-efficacy, self-management, and social awareness. As part of our MTSS efforts, school leadership, teachers, and support staff will analyze student SEL survey results in the fall to provide our students with targeted social-emotional support and then measure student responses again in the spring to measure growth, identify greatest progress and needs in order to inform our next steps. Expenditures associated with this action include the following: Dean of Students salary and benefits, discipline coordinator salary and benefits, office/attendance clerk salaries and benefits, school uniform expenses, PD on classroom management, PBIS, and SEL support, SEL program fees, outsourced SEL services fees, and additional services for homeless students. The following expenditures will be funded by federal Title funds: -Ins Mats & Sups: Title I; Amount: $1,000 -Cert Admins I; Amount: $33,528.00 -STRS: Title I; Amount: $6,403.85 -OASDI/Medicare: Title I; Amount: $486.16 -Health & Welfare Benefits: Title I; Amount: $540.00 -Unemployment Insurance: Title I; Amount: $167.64 -NonInstStdntSup: Title III; Amount: $2,866.00		
4.4	Annual educational partner surveys	Charter School will annually administer school experience surveys to students, families, and staff. Charter School will implement the CORE DISTRICTS Survey instrument to assess our educational partners' perceptions of the following school climate indicators: climate of support for academic learning; knowledge and fairness of discipline, rules and norms; safety; and sense of belonging (school connectedness). In addition, we ask our educational partners open-ended questions about what they like the best about the school and suggestions for improvement. This feedback instrument provides all staff and school leaders with valuable information about how students see their classes, how much parents are involved, how supported staff feel and how to facilitate improvement. Our staff will analyze the survey results to identify the greatest progress and needs in order to inform our next steps.		Yes

Action #	Title	Description	Total Funds	Contributing
		Expenditures associated with this action include the following: Panorama Education survey fees. The following expenditures will be funded by federal Title funds: N/A		
4.5	Community outreach and partnerships	Charter School will establish community, business, institutional and civic partnerships that invest in and support the vision and goals of the school. School staff will participate in local activities that engage community members and staff in communicating school successes to the broader community. Charter School will secure community support to sustain existing resources and add new resources that address emerging student needs. Charter School leadership will actively develop relationships with a range of educational partners, policymakers, and researchers to identify and address issues, trends, and potential changes that affect the context and conduct of education. The number of parent events, PAC, and ELAC meetings significantly increased, requiring additional staffing, translation services, and materials. The funds were used to pay the salaries and benefits of the community school liaison and community school coordinator based on student enrollment/school size. To strengthen attendance and engagement outcomes, we also invested more in support staff and extended hours for outreach teams. We highly value the efforts our families put in, so we set up celebratory events and send our coordinators to trainings to build a robust department and improve our school community. The following expenditures will be funded by federal Title funds: -Classified Support: Federal CSP; Amount: $72,177.36 -Clerical & Tech: Federal CSP; Amount: $21,755.28 -PERS: Federal CSP; Amount: $19,354.68 -OASDI/Medicare: Federal CSP; Amount: $7,187.94 -Health & Welfare Benefits: Federal CSP; Amount: $9,769.87 -Unemployment Insurance: Federal CSP; Amount: $360.96 -Other Benefits: Federal CSP; Amount: $2,176.80	$325,322.75	Yes

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2026-27]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
$$1,544,659	$117,174

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
24.517%	0.000%	$0.00	24.517%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.4	**Action:** Healthy and nutritious meals **Need:** Low-income students do not have sufficient or consistent access to nutritious meals and they develop poor eating habits. As a result, they experience poor health and academic outcomes, including, but not limited to, obesity, chronic absenteeism and lower grades. There	MPS is committed to the optimal development of every student. Research shows that two components, good nutrition and physical activity before, during and after the school day, are strongly correlated with positive student outcomes. For example, student participation in the U.S. Department of Agriculture's (USDA) School Breakfast Program is associated with higher grades and standardized test scores, lower absenteeism and better performance on cognitive tasks. Conversely, less-than-adequate	Goal 2: • Percentage of students who have received a grade of "C" or better in core subjects and electives (Source: SIS) Goal 4:

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	is a need to provide all our students with healthy and nutritious meals. **Scope:** LEA-wide	consumption of specific foods including fruits, vegetables and dairy products, is associated with lower grades among students. Finally, there is evidence that adequate hydration is associated with better cognitive performance. With consideration of the importance of good nutrition, Charter School will maintain nutrition education resources and continue to focus on innovative ways to increase access to freshly prepared, nutritious foods to ensure students are well-nourished and ready to learn. We will provide two school meals free of charge during each schoolday to any student who requests a meal without consideration of the student's eligibility for a federally funded free or reduced-price meal, with a maximum of one free meal for each meal service period. This action will result in increased and improved services, particularly for our low-income students, who may not have access to nutritious meals and are experiencing poor health outcomes. With the needs of low-income students in mind, this action will be provided on a schoolwide basis. It was found effective in the current school year and will be continued in the coming school year. Charter School will promote healthy food and beverage choices for all students throughout campus, as well as encourage participation in school meal programs. Charter School will adhere to the MPS Wellness Policy guidelines on nutritious foods for all food sales and celebrations. We expect the meal program will help improve the diet and health of our students and mitigate childhood obesity, model healthy eating to support the development of lifelong healthy eating patterns and support healthy choices while accommodating cultural food preferences and special dietary	• Chronic Absenteeism Rate (Source: CA School Dashboard, SIS) • School experience survey "overall satisfaction rates" based on the responses of our students to the question, "Overall, I am satisfied and would recommend this school to other students." (Source: Local Indicator Priority 6, Panorama Education)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
		needs. We also expect this action will result in increased student belonging as measured by the annual student surveys in Goal 4: Action 4.	
2.2	**Action:** Professional development for high-quality instruction **Need:** The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities, many of whom are dually identified as EL. These student groups have social and emotional conditions that influence academic learning, as evidenced by the performance gaps on the CA School Dashboard, CAASPP results, and other available data. Addressing the unique needs of students from diverse backgrounds is a major challenge because our teachers need to be prepared with the relevant content knowledge, experience, and training, with a focus on cultural and linguistic characteristics of our diverse learners. **Scope:** LEA-wide	With the needs of our diverse student body in mind, Charter School will ensure curricula, instruction, and assessments are aligned to the standards and that teachers participate in professional development on the implementation of standards (CCSS, NGSS, etc.) In addition to ongoing professional development activities that support efforts to increase student academic performance, all staff will be provided with multiple opportunities to grow professionally through induction processes, regular collaboration with colleagues, and curricular support. This involves instructional leadership, common walkthrough protocols using the TeachBoost/SchoolMint Grow software, and professional feedback to promote a cycle of continuous improvement, as well as supports for high quality delivery of the program that enables differentiation, particularly for unduplicated students and students with exceptional needs. Instructional leaders at the school and at the Home Office will assess staff professional development needs through formal and informal performance observations, surveys, and student performance data. Based on the data, combined with LCAP goals and the MPS Home Office high quality instruction guidelines, the instructional leaders will determine common staff development days and tailor staff development to individual staff needs. This action was found effective in the current school year and will be continued in the coming school year. We expect this schoolwide action will result in increased academic achievement of our student groups on	Goal 2: • Percentage of completion of observations by the school administration based on one formal and four informal classroom observations per teacher per year to ensure state standards implementation for all students (Source: Local Indicator Priority 2, TeachBoost/SchoolMint Grow) • Percentage of students who have received a grade of “C” or better in core subjects and electives (Source: SIS) • Percentage of students who have met or exceeded

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
		the CA School Dashboard, CAASPP assessments, MAP assessments, and student grades as identified in our LCAP metrics in Goal 2.	standard on the CAASPP-ELA/Literacy assessments (Source: CDE DataQuest) • Distance from Standard (DFS) on the CAASPP-ELA/Literacy assessments (Source: CA School Dashboard) • Percentage of students who have met their growth targets on the Measures of Academic Progress (MAP)-Reading assessment from fall to spring (Source: NWEA MAP) • Conditional Growth Index and Percentile (CGI and CGP) based on students' growth on the Measures of Academic Progress (MAP)-Reading

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			assessment from fall to spring as compared to the national growth norms (Source: NWEA MAP) • Percentage of students who have met or exceeded standard on the CAASPP-Mathematics assessments (Source: CDE DataQuest) • Distance from Standard (DFS) on the CAASPP-Mathematics assessments (Source: CA School Dashboard) • Percentage of students who have met their growth targets on the Measures of Academic Progress (MAP)-Mathematics assessment from fall to spring (Source: NWEA MAP)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			• Conditional Growth Index and Percentile (CGI and CGP) based on students' growth on the Measures of Academic Progress (MAP)-Mathematics assessment from fall to spring as compared to the national growth norms (Source: NWEA MAP)
2.3	**Action:** MTSS - Academic enrichment, intervention, and student support **Need:** The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities, many of whom are dually identified as EL. These student groups have social and emotional conditions that influence academic learning, as evidenced by the performance gaps on the CA School Dashboard, CAASPP results, and other available data. Most of our low-income students have parents working multiple jobs and need academic support. Foster youth and English learners may experience feelings of anxiety and confusion. Students struggle with access to materials,	Considering the needs of our vulnerable student groups in mind, Charter School will implement MTSS as a systemic, continuous improvement framework in which data-based problem-solving and decision making is practiced across all levels of the educational system for supporting students. Charter School will synthesize CAASPP and MAP student achievement and growth data, as well as course grades, and other state and internal assessment scores, into reports and regularly review progress towards targets. Targeted interventions will be utilized to create a high-quality differentiated environment where students are supported to engage at their optimal levels. Charter School will provide additional supports and interventions to all students, including but not limited to, 1-1 or small group interventions, targeted support via evidence-based supplemental intervention/enrichment materials and technology (reading, math, etc.), co-taught classes, Power	Goal 2: • Percentage of completion of observations by the school administration based on one formal and four informal classroom observations per teacher per year to ensure state standards implementation for all students (Source: Local Indicator Priority 2,

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	technology, and a quiet, private place to study. There are gaps in their learning that need individualized attention. **Scope:** LEA-wide	English/Power Math classes, Study Skills, additional support during SSR/Advisory, before and after school tutoring, Saturday classes, and summer programs. SSPT, 504, and other support meetings will be coordinated among teachers and support roles (resource teachers, EL coordinator, department chairs, etc.) We expect that these student supports and interventions will provide increased and improved services for all our unduplicated students who need extra support and attention. This action was found effective in the current school year and will be continued in the coming school year. It will be provided on a schoolwide basis and we expect all student groups to show academic growth as measured by the CA School Dashboard, CAASPP assessments, MAP assessments, student grades, and other metrics as identified in our LCAP metrics in Goal 2.	TeachBoost/SchoolMint Grow) • Percentage of students who have received a grade of “C” or better in core subjects and electives (Source: SIS) • Percentage of students who have met or exceeded standard on the CAASPP-ELA/Literacy assessments (Source: CDE DataQuest) • Distance from Standard (DFS) on the CAASPP-ELA/Literacy assessments (Source: CA School Dashboard) • Percentage of students who have met their growth targets on the Measures of Academic Progress (MAP)-Reading

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			assessment from fall to spring (Source: NWEA MAP) • Conditional Growth Index and Percentile (CGI and CGP) based on students' growth on the Measures of Academic Progress (MAP)-Reading assessment from fall to spring as compared to the national growth norms (Source: NWEA MAP) • Percentage of students who have met or exceeded standard on the CAASPP-Mathematics assessments (Source: CDE DataQuest) • Distance from Standard (DFS) on the CAASPP-Mathematics assessments (Source: CA

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			School Dashboard) • Percentage of students who have met their growth targets on the Measures of Academic Progress (MAP)-Mathematics assessment from fall to spring (Source: NWEA MAP) • Conditional Growth Index and Percentile (CGI and CGP) based on students' growth on the Measures of Academic Progress (MAP)-Mathematics assessment from fall to spring as compared to the national growth norms (Source: NWEA MAP)
2.4	**Action:** Designated and integrated ELD programs and support for ELs **Need:**	Considering the needs of our ELs, Charter School will provide services to ELs by proficiency level and provide ELD instruction aligned to the CA ELD standards and framework. Charter School will provide our ELs with core and supplemental ELD instructional materials and provide our teachers	Goal 2: For all students, but particularly for the EL and LTEL student groups: • Percentage of students who

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	The majority of Charter School's student population consists of English Learners (EL), including long-term ELs (LTELs), Reclassified Fluent English Proficient (RFEP) students, and students with disabilities, many of whom are dually identified as EL. ELs need designated English language development instruction. Emerging ELs lack English speaking experience and struggle to communicate. Both ELs and RFEPs have a strong need for meaningful connections among fundamental concepts in the curriculum to their prior knowledge and experiences. They need additional literacy instruction, support, and interventions. Teachers of ELs need to have knowledge of EL strategies and culturally responsive instruction. **Scope:** LEA-wide	with PD focused on ELD standards. Our EL coordinator will monitor EL student progress in program implementation according to our EL Master Plan. Charter School teachers will provide instruction using designated and integrated ELD instructional strategies as outlined in the CHATS framework (and other research-based strategies such as SDAIE) to all students, including ELs. Charter School will provide culturally and linguistically relevant materials for students. ELs will receive further in-class instructional support which includes one-on-one teacher support and small group instruction. Charter School will strive to provide bilingual instructional assistants to provide primary language support to enable students to access content area instruction while gaining language proficiency. Charter School will ensure that teachers participate in PD on ELD instructional strategies and CHATS framework. Charter School will provide regular and timely communication with families of EL students, including newcomers and LTELs, regarding annual assessments, program supports and services, and students' progress toward reclassification. This notification will include, but is not limited to, annual parent notification letters, quarterly ELAC meetings, and parent-teacher conferences. These supports and services will provide increased and improved services for our English learners. This action was found effective in the current school year and will be continued in the coming school year. While some of the actions described here, including the designated ELD instruction, will be targeted only to ELs, the rest of the actions, including integrated ELD instruction, will be provided for all students.	have received a grade of “C” or better in core subjects and electives (Source: SIS) • Percentage of students who have met or exceeded standard on the CAASPP-ELA/Literacy assessments (Source: CDE DataQuest) • Distance from Standard (DFS) on the CAASPP-ELA/Literacy assessments (Source: CA School Dashboard) • Percentage of students who have met their growth targets on the Measures of Academic Progress (MAP)-Reading assessment from fall to spring (Source: NWEA MAP)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
		RFEP students, students with disabilities, and all other student groups will benefit from this schoolwide action. We expect that this action will result in increased academic achievement of our student groups, particularly of our ELs and LTELs, on the CA School Dashboard, CAASPP assessments, MAP assessments, student grades, and EL reclassification rates as identified in our LCAP metrics in Goal 2.	• Conditional Growth Index and Percentile (CGI and CGP) based on students' growth on the Measures of Academic Progress (MAP)-Reading assessment from fall to spring as compared to the national growth norms (Source: NWEA MAP) • Percentage of students who have met or exceeded standard on the CAASPP-Mathematics assessments (Source: CDE DataQuest) • Distance from Standard (DFS) on the CAASPP-Mathematics assessments (Source: CA School Dashboard) • Percentage of students who

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			have met their growth targets on the Measures of Academic Progress (MAP)-Mathematics assessment from fall to spring (Source: NWEA MAP) • Conditional Growth Index and Percentile (CGI and CGP) based on students' growth on the Measures of Academic Progress (MAP)-Mathematics assessment from fall to spring as compared to the national growth norms (Source: NWEA MAP) • Percentage of ELs who increased at least one English Learner Progress Indicator (ELPI) Performance Level (PL) or who maintained ELPI PL 4 (ELP) between prior

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			and current year (Source: CA School Dashboard) • Percentage of ELs reclassified to Fluent English Proficient (RFEP) annually (Source: CDE DataQuest)
3.1	**Action:** College/Career readiness programs and activities **Need:** The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities. Many of our students are also the first generation in their families who will attend college. Most of them lack parental support and experience financial difficulties. Our students have a great need for guidance about college/career choices and support for preparation. A college-going, supportive culture at the school is necessary for our students' college/career readiness. **Scope:** LEA-wide	With the needs of our unduplicated students in mind, Charter School will offer individual graduation plans, outlining the classes students will take during their high school years. Students will be provided credit recovery opportunities and individualized support to ensure timely high school graduation. Charter School will offer Advisory and College Readiness classes and activities to support our students in the areas, including, but not limited to, college planning and career exploration, college application and financial aid submission. Charter School will provide students with opportunities to take Advanced Placement (AP) courses based on student needs and interests. Charter School will promote a college-going culture through dual and concurrent enrollment, AP courses, college visits, college/career days, and other college related activities. Charter School will also explore CTE options to provide students with opportunities to explore a career theme of interest while learning a set of technical and employability skills that integrate into or complement their academic studies. Unduplicated students will receive improved services through our Naviance program and increased support with AP exam fees, AP	Goal 3: • Percentage of students in the current year College Career Indicator (CCI) who earned Prepared on the CCI (Source: CA School Dashboard) • Percentage of all AP exam takers in the current year with a score of 3 or higher (Source: College Board) • Percentage of seniors who have passed an AP exam with a score of 3 or higher during their high school

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
		course materials, and other college-related materials and activities. These services are particularly helpful for first-generation college-bound students who lack parental support strategies and experience financial constraints. This action was found effective in the current school year and will be continued in the coming school year. We expect this schoolwide action will result in increases in CCI prepared rate, AP passing rate, A-G rate, diploma seals, college acceptance, and college-going rates as identified in our LCAP metrics in Goal 3.	years (Source: College Board) • Percentage of seniors who have completed at least two semesters of college coursework with a grade of C minus or better in academic/CTE subjects where college credit is awarded (Source: CA School Dashboard, SIS) • Percentage of cohort graduates who have successfully completed courses that satisfy the requirements for entrance to the UC/CSU (Source: CA School Dashboard, CDE DataQuest, CALPADS) • Percentage of cohort graduates who have successfully completed

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			courses that satisfy the requirements for CTE sequences or programs of study that align with state board-approved CTE standards and frameworks (Source: CA School Dashboard, CALPADS) • Percentage of cohort graduates who have successfully completed both types of courses: courses that satisfy the requirements for entrance to the UC/CSU and courses that satisfy the requirements for CTE sequences or programs of study that align with state board-approved CTE standards and frameworks (Source: CA

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			School Dashboard, CALPADS) • Percentage of cohort graduates who have earned a Seal of Biliteracy (Source: CDE DataQuest, CALPADS) • Percentage of cohort graduates who have earned a Golden State Seal Merit Diploma (Source: CDE DataQuest, CALPADS) • Percentage of high school completers who have been accepted to a 4-year or 2-year college (Source: Naviance) • Percentage of high school completers who have been accepted to a 4-year college (Source: Naviance)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			• College-Going Rate (Source: CDE DataQuest)
3.2	**Action:** STEM and GATE programs **Need:** Charter School has a vision to help reverse the tide of U.S. students falling behind their peers in other nations in critical subjects like math and science. We strive to graduate students who come from historically underserved neighborhoods as scientific thinkers that contribute to the global community as socially responsible and educated members of society. Charter School's educational approach is based on the conviction that STEM education is essential to improving our modern society's knowledge base and adaptability to the fast pace of everchanging technological advancements. Historically, the number of African American and Latino students pursuing careers in STEAM fields has been very low. Research suggests that a significant cause of these low numbers is that students have inadequate exposure to intensive STEM curricula. **Scope:** LEA-wide	Charter School strives to address the shortage by inspiring and preparing students to choose career paths in science and technology. The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students of color, English learners, and students with disabilities. With the needs of our community in mind, Charter School will offer STEAM and GATE programs and activities, including Accelerated/Advanced Math course and club. Students will be provided opportunities during the day and after school to create or demonstrate a STEM focused project, experiment, model or demo. We will also provide information and access to quality out-of-school STEM activities and achievements. With CA Science Framework and NGSS integration, all our students will learn about engineering design, technology, and applications of science as part of their core classes. Furthermore, Charter School will design and implement computer science and engineering-related courses and activities, such as AP Computer Science Principles, Code.org activities, Project Lead the Way (PLTW) programs, Robotics, etc. Unduplicated students will receive increased and improved support through access to supplemental STEM programs and activities. Gifted and talented students and students achieving above grade level will be engaged in all classes as teachers differentiate curriculum through adjustments of content through depth, complexity, and pacing. Emphasis will be on innovation, critical thinking, and logical reasoning.	Goal 3: • Percentage of students enrolled in an Accelerated and/or Advanced Math course and/or Advanced Math club (Source: Local Indicator Priority 7, SIS) • Percentage of students in the current graduating class who have taken a Computer/Technology course and/or experienced blended learning in their program of study (Source: Local Indicator Priority 7, SIS) • Percentage of students who have created or demonstrated a STEAM focused project, experiment, model or demo in

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		This action was found effective in the current school year and will be continued in the coming school year. We expect this schoolwide action will challenge our learners to investigate, use problem-based learning, research, and help become independent and innovative scholars. Goal 3 includes metrics for the percentage of students enrolled in an Accelerated and/or Advanced Math course and/or Advanced Math club, percentage of students in the current graduating class who have taken a Computer/Technology course and/or experienced blended learning in their program of study, and percentage of students who have created or demonstrated a STEAM focused project, experiment, model or demo in the current year.	the current year (Source: Local Indicator Priority 7, SIS)
3.3	**Action:** Digital literacy and citizenship programs **Need:** The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities, many of whom are dually identified as EL. These student groups have social and emotional conditions that influence academic learning and effective literacy, communication, and presentation skills. Most of our slow-income students struggle with access to technology as well. Our students have a great need to learn ways to utilize technology in an effective and responsible way. **Scope:**	With the needs of our students in mind, Charter School will educate our students and staff in digital literacy so that they adapt, create, consume, and connect in productive, responsible ways to utilize technology in academic, social, and professional settings. Charter School will offer Computer/Digital Literacy classes and/or blended learning experiences for our students. Teachers will incorporate appropriate technology into lessons to support student learning and technology will be kept up to date. Students will be provided with opportunities to expand their literacy, computational, and communication skills with digital media; they will be writing advanced essays, conducting internet research, engaging in data collection, presenting ideas and drawing conclusions. Charter School staff will teach and model safe, savvy, and social digital citizenship; topics may include, but are not limited to, using technology applications; digital footprint, privacy,	Goal 3: • Percentage of students in the current graduating class who have taken a Computer/Technology course and/or experienced blended learning in their program of study (Source: Local Indicator Priority 7, SIS)

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	LEA-wide	and security; digital rights and responsibilities; using social media responsibly and digital etiquette. These activities will result in increased and improved services for our unduplicated students. This action was found effective in the current school year and will be continued in the coming school year. We expect this schoolwide action will help our students expand their knowledge and skills in an ever-evolving digital world. Goal 3 includes a metric for the percentage of students in the current graduating class who have taken a Computer/Technology course and/or experienced blended learning in their program of study.	
3.4	**Action:** Physical education, activity, and fitness **Need:** Low-income students do not have sufficient or consistent access to physical activities/sports and fitness education. Research shows that two components, good nutrition and physical activity before, during and after the school day, are strongly correlated with positive student outcomes. Students who are physically active through active transport to and from school, recess, physical activity breaks, high-quality physical education and extracurricular activities do better academically. **Scope:** LEA-wide	MPS is committed to the optimal development of every student. With consideration of the importance of physical fitness, Charter School will provide students with physical education, using an age-appropriate, sequential PE curriculum consistent with state standards for PE. The curriculum will promote the benefits of a physically active lifestyle and will help students develop skills to engage in lifelong healthy habits, as well as incorporate essential health education concepts. Charter School will offer recess before lunch and students will be provided with periodic opportunities to be active or to stretch throughout the day on all or most days during a typical school week. To the extent practicable, Charter School will ensure that its grounds and facilities are safe, and that equipment is available to students to be active. Charter School will offer opportunities for students to participate in physical activity either before and/or after the school day (or both) through a variety of methods such as physical activity/sports clubs, intramurals or interscholastic	Goal 2: • Percentage of students who have received a grade of “C” or better in core subjects and electives (Source: SIS) Goal 4: • Chronic Absenteeism Rate (Source: CA School Dashboard, SIS) • School experience survey "overall satisfaction rates" based on the responses of our students to the

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		sports, etc. Charter School will adhere to the MPS Wellness Policy guidelines on physical education, activity, and fitness. With the needs of low-income students in mind, this action will be provided on a schoolwide basis. It was found effective in the current school year and will be continued in the coming school year. We expect this action will help improve the health of our students and model physical fitness to support the development of lifelong healthy living patterns. We expect that this action will result in increased attendance and grades as well as increased student belonging as measured by the annual student surveys in Goal 4: Action 4.	question, "Overall, I am satisfied and would recommend this school to other students." (Source: Local Indicator Priority 6, Panorama Education)
3.5	**Action:** Additional programs and activities that support well-rounded education **Need:** The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities. Traditionally, schools focus on ELA and math interventions to address the learning gap between vulnerable student groups and their peers. Other important well-rounded programs such as arts, music, civics, and languages other than English may not get the same attention. On the other hand, well-rounded programs help students develop competencies and creative skills in problem solving, communication, and management of time and resources that contribute to lifelong learning and career skills. Our low-income students come from underserved communities	To provide well-rounded education to our students, Charter School will strive to offer additional programs such as elective courses, arts, music, civics, languages other than English (LOTE), clubs, etc. Arts instruction focuses on developing students' creativity, imagination, discipline and self-expression through drawing and fine arts. It is important that all our students, particularly unduplicated students, are provided with experiential learning opportunities, including but not limited to, instructional field trips, internships, community service programs, clubs, etc. Charter School teachers and other staff will offer after school clubs for enrichment in the areas of, including, but not limited to, STEM (science, technology, engineering, math), ELA, LOTE, culture, sports, visual and performing arts, community service, leadership, and others. In addition to these clubs, the Charter School's Expanded Learning Opportunities Program (ELO-P) will support afterschool and summer enrichment programs in science, robotics, advanced math,	Goal 2: • Percentage of students who have received a grade of "C" or better in core subjects and electives (Source: SIS) Goal 3: • Percentage of students in the current year College Career Indicator (CCI) who earned Prepared on the CCI (Source: CA School Dashboard)

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	that do not have adequate resources and access to experiential learning opportunities. **Scope:** LEA-wide	academic competitions, journalism, college mentorship, and other areas. These well-rounded programs and activities will result in increased and improved services for our unduplicated students. With the needs of our unduplicated students in mind, this action will be provided on a schoolwide basis. It was found effective in the current school year and will be continued in the coming school year. We expect this action will help our scholars become independent and innovative scholars. We also expect that this action will result in increased academic achievement as measured by the LCAP metrics in Goal 2, increases in CCI prepared rate, AP passing rate, A-G rate, diploma seals, college acceptance, and college-going rates as identified in our LCAP metrics in Goal 3, as well as increased student belonging as measured by the annual student surveys in Goal 4: Action 4.	• Percentage of all AP exam takers in the current year with a score of 3 or higher (Source: College Board) • Percentage of seniors who have passed an AP exam with a score of 3 or higher during their high school years (Source: College Board) • Percentage of seniors who have completed at least two semesters of college coursework with a grade of C minus or better in academic/CTE subjects where college credit is awarded (Source: CA School Dashboard, SIS) • Percentage of cohort graduates who have successfully completed

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			courses that satisfy the requirements for entrance to the UC/CSU (Source: CA School Dashboard, CDE DataQuest, CALPADS) • Percentage of cohort graduates who have successfully completed courses that satisfy the requirements for CTE sequences or programs of study that align with state board-approved CTE standards and frameworks (Source: CA School Dashboard, CALPADS) • Percentage of cohort graduates who have successfully completed both types of courses: courses that satisfy the

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			requirements for entrance to the UC/CSU and courses that satisfy the requirements for CTE sequences or programs of study that align with state board-approved CTE standards and frameworks (Source: CA School Dashboard, CALPADS) • Percentage of cohort graduates who have earned a Seal of Biliteracy (Source: CDE DataQuest, CALPADS) • Percentage of cohort graduates who have earned a Golden State Seal Merit Diploma (Source: CDE DataQuest, CALPADS) • Percentage of high school completers who

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			have been accepted to a 4-year or 2-year college (Source: Naviance) • Percentage of high school completers who have been accepted to a 4-year college (Source: Naviance) • College-Going Rate (Source: CDE DataQuest) Goal 4: • Chronic Absenteeism Rate (Source: CA School Dashboard, SIS) • School experience survey "average approval rates" based on the responses of our students and families to all questions on the survey in the following topics: climate of support for academic learning;

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			knowledge and fairness of discipline, rules, and norms; safety; and sense of belonging (school connectedness) (Source: Local Indicator Priority 6, Panorama Education) • School experience survey "overall satisfaction rates" based on the responses of our students and families to the question, "Overall, I am satisfied and would recommend this school to other students/families. " (Source: Local Indicator Priority 6, Panorama Education)
4.1	**Action:** Seeking family input for decision-making **Need:** It is important that parents are engaged in the development of all school plans, including, but	Considering the needs of our unduplicated students and their families, Charter School will hold periodic meetings to gather input from our families. Information/input sessions include Board of Directors meetings, Parent Advisory Committee (PAC) meetings, English Learner Advisory	Goal 4: • Number of Parent Advisory Committee (PAC) meetings per year (Source:

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	not limited to, the LCAP, SPSA (Charter School uses the LCAP to serve as the SPSA), and WASC Self-Study. Charter School wishes to engage all parents, to the extent applicable, in the process of school review and improvement. This includes reviewing the school's goals, actions, programs, data, and funds, including evaluation of actions and programs and effective use of funds. The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities. Most of our low-income students have parents working multiple jobs. Parents of our ELs need capacity building to support the needs of our ELs. In order to engage parents in an organized, ongoing and timely manner in the planning, review and improvement of our programs, Charter School needs to provide multiple channels to engage parents in decision making. **Scope:** LEA-wide	Committee (ELAC) meetings, Parent Task Force (PTF) meetings, and Coffee with the Principal meetings. The PAC will be composed of majority of parents of pupils and include parents/guardians of ELs, low-income, foster youth, and students with disabilities. Parents, teachers, staff, students, and community members are encouraged and empowered to join school committees, including the PAC and ELAC. Such committees provide for representation of students in need (low income, EL, foster youth, students with disabilities, etc.) Feedback from our educational partners provide valuable input for the LCAP and continuous school improvement. Charter School chooses to utilize the LCAP to serve as the SPSA and holds an annual meeting to inform parents and collect feedback about LCAP goals and actions, data and needs assessment, Title-funded activities and budgets, UCP, parent and family engagement policy and school-student-parent compact. In addition, as explained in Goal 4: Action 4, Charter School will conduct family surveys to seek feedback on school improvement. These activities will result in increased and improved services for our unduplicated students and their families. With the needs of our unduplicated students and their families in mind, this action will be provided on a schoolwide basis. It was found effective in the current school year and will be continued in the coming school year. We expect this action will help further engage our families in decision making. Charter School utilizes the self-reflection tool for Local Priority 3, i.e., Parent and Family Engagement, to measure progress in building the capacity of and supporting family members to effectively engage in advisory groups and decision	Local Indicator Priority 3) • Number of English Learner Advisory Committee (ELAC) meetings per year (Source: Local Indicator Priority 3) • School experience survey "average approval rates" based on the responses of our families to all questions on the survey in the following topics: climate of support for academic learning; knowledge and fairness of discipline, rules, and norms; safety; and sense of belonging (school connectedness) (Source: Local Indicator Priority 6, Panorama Education) • School experience survey "overall satisfaction rates"

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		making as well as progress in providing all families with opportunities to provide input on policies and programs, and implementing Community School strategies to reach and seek input from any underrepresented groups in the school community. We also expect that this action will result in increased parent satisfaction as measured by the annual educational partner surveys in Goal 4: Action 4.	based on the responses of our families to the question, "Overall, I am satisfied and would recommend this school to other families." (Source: Local Indicator Priority 6, Panorama Education)
4.2	**Action:** Building relationships and partnerships with families for student outcomes **Need:** Family engagement is an essential strategy for building pathways to college and career readiness for all students and is an essential component of a systems approach to improving outcomes for all students. More than thirty years of research has shown that family engagement can lead to improved student outcomes (e.g., attendance, engagement, academic outcomes, social emotional learning, etc.) To engage all families equitably, it is necessary to understand the cultures, languages, needs and interests of families in our school community. Furthermore, developing family engagement policies, programs, and practices needs to be done in partnership with local families, using the tools of continuous improvement. The	In order to build partnerships with our families for student outcomes, Charter School will build trusting and respectful relationships with parents through activities/events, including Student/Parent Orientation, Back to School Night, and parent conferences to promote parental participation in programs. Administrators will greet all students and parents in the mornings during student drop off and have an open-door policy welcoming all parents. Charter School will provide parents with access to course materials, homework assignments, projects, and records of students' grades through our SIS. Charter School will communicate further with the parents of students who are performing below grade level. Our teachers, administrators, and classified staff will visit students at their homes to discuss student progress and enhance student learning and involvement. Charter School will schedule annual workshops for parents as well as additional workshops for parents of EL and immigrant students. Topics to be covered	Goal 2: • Percentage of students who have received a grade of "C" or better in core subjects and electives (Source: SIS) Goal 4: • Number of activities/events for parent involvement per year (Source: Local Indicator Priority 3) • Percentage of students who have been home-visited by the

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	majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities. Most of our low-income students have parents working multiple jobs. Parents of our ELs need capacity building to support the needs of our ELs. **Scope:** LEA-wide	include, but are not limited to, the school's EL Master Plan, stages of language acquisition, state testing, college application, using SIS to check student progress, study habits, and family literacy. Charter School will use a variety of communication channels to connect with families in a language that is understandable and accessible to them. A parent communication software will be utilized for voice and text communications, email, and push notifications. We will provide language translators at parent meetings to the extent practicable. These activities will result in increased and improved services for our unduplicated students and their families. With the needs of our unduplicated students and their families in mind, this action will be provided on a schoolwide basis. It was found effective in the current school year and will be continued in the coming school year. We expect this action will help further engage our families in building partnerships with the school for student outcomes. Charter School utilizes the self-reflection tool for Local Priority 3, i.e., Parent and Family Engagement, to measure progress in creating welcoming environments and building trusting and respectful relationships with families, developing multiple opportunities for 2-way communication between families and educators using language that is understandable and accessible to families, and providing families with information and resources to support student learning and development in the home. We also expect this action will result in increased academic achievement and lifelong learning as measured by the LCAP metrics in Goals 2 and 3, increased home visit rate, ADA rate, and graduation rate, and decreased chronic absenteeism rate, dropout	teachers per year (Source: Local Indicator Priority 3, SIS) • Average Daily Attendance (ADA) Rate (Source: SIS) • Chronic Absenteeism Rate (Source: CA School Dashboard, SIS) • Middle School Dropout Rate (Source: CALPADS) • High School Dropout Rate (Source: CDE DataQuest, CALPADS) • Graduation Rate (Source: CALPADS, CA School Dashboard) • Student Suspension Rate (Source: CA School Dashboard, CALPADS) • Student Expulsion Rate (Source:

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		rate, and student suspension/expulsion rates as measured in Goal 4. We also expect this action will result in increased student, parent, and staff satisfaction rates as measured by the annual educational partner surveys in Goal 4: Action 4.	CDE DataQuest, CALPADS) • School experience survey "average approval rates" based on the responses of our students, families, and staff to all questions on the survey in the following topics: climate of support for academic learning; knowledge and fairness of discipline, rules, and norms; safety; and sense of belonging (school connectedness) (Source: Local Indicator Priority 6, Panorama Education) • School experience survey "overall satisfaction rates" based on the responses of our students, families, and staff to the question,

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			"Overall, I am satisfied and would recommend this school to other students/families/ educators." (Source: Local Indicator Priority 6, Panorama Education)
4.3	**Action:** MTSS - PBIS and SEL support **Need:** The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities. These student groups have social and emotional conditions that influence academic learning, as evidenced by the performance gaps on the CA School Dashboard, CAASPP results, and other available data. These student groups also have lower ADA rates while they have higher chronic absenteeism and office referral rates. Children living in poverty are more likely to incur more adverse childhood experiences including abuse, neglect, exposure to neighborhood violence, or an incarcerated parent. Foster youth and English learners may experience feelings of anxiety and confusion. Charter School needs to take action to address the unique academic, social and emotional needs of low-income students, students with disabilities, English	Considering the needs of our vulnerable student groups in mind, Charter School will provide a safe, nurturing, and engaging learning environment for all our students and families. Academic and social-emotional support will be provided to address student needs as well as instructional materials including free uniforms. Students who are homeless, experiencing housing instability, are in foster care or experiencing personal/family crisis or have other special needs will be cared for in our supportive school community. Charter School will offer a SEL/Life Skills program that provides students with valuable skills to support academic excellence and social skill development. We will annually assess our suspension/expulsion policies and procedures and implement alternatives to suspension/expulsion, including restorative practices. Teachers will establish classroom management procedures, foster positive relationships, and help create an atmosphere of trust, respect, and high expectations. Charter School will implement a positive and equitable student responsibility and behavior system with teaching, intervention and prevention strategies and protocols that are clear, fair, incremental,	Goal 2: • Percentage of students who have received a grade of “C” or better in core subjects and electives (Source: SIS) Goal 4: • Average Daily Attendance (ADA) Rate (Source: SIS) • Chronic Absenteeism Rate (Source: CA School Dashboard, SIS) • Middle School Dropout Rate (Source: CALPADS)

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	learners, racial and ethnic minorities, students experiencing homelessness, and foster care youth. **Scope:** LEA-wide	restorative, and culturally responsive. Charter School will celebrate student and school achievements and organize recognition assemblies and other schoolwide culture-building activities. Charter School will inform parents and students of attendance policies specified in the Student/Parent Handbook and encourage and support student attendance. Charter School will also implement the CORE DISTRICTS SEL Survey instrument in the fall and spring annually to assess the following social-emotional competencies: growth mindset, self-efficacy, self-management, and social awareness. As part of our MTSS efforts, school leadership, teachers, and support staff will analyze student SEL survey results in the fall to provide our students with targeted social-emotional support and then measure student responses again in the spring to measure growth, identify greatest progress and needs in order to inform our next steps. These activities will result in increased and improved PBIS and SEL support for our unduplicated students, as well as additional supports for homeless and immigrant students. With the needs of our vulnerable students and their families in mind, this action will be provided on a schoolwide basis. It was found effective in the current school year and will be continued in the coming school year. We expect that this action will help provide a foundation for safe and positive learning, and enhance students' mental health and abilities to succeed in school, careers, and life. We also expect this action will result in increased academic achievement and lifelong learning as measured by the LCAP metrics in Goals 2 and 3, increased ADA rate and graduation rate, and decreased	• High School Dropout Rate (Source: CDE DataQuest, CALPADS) • Graduation Rate (Source: CALPADS, CA School Dashboard) • Student Suspension Rate (Source: CA School Dashboard, CALPADS) • Student Expulsion Rate (Source: CDE DataQuest, CALPADS) • School experience survey "average approval rates" based on the responses of our students, families, and staff to all questions on the survey in the following topics: climate of support for academic learning; knowledge and fairness of

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		chronic absenteeism rate, dropout rate, and student suspension/expulsion rates as measured in Goal 4. We also expect this action will result in increased student, parent, and staff satisfaction rates as measured by the annual educational partner surveys in Goal 4: Action 4.	discipline, rules, and norms; safety; and sense of belonging (school connectedness) (Source: Local Indicator Priority 6, Panorama Education) • School experience survey "overall satisfaction rates" based on the responses of our students, families, and staff to the question, "Overall, I am satisfied and would recommend this school to other students/families/ educators." (Source: Local Indicator Priority 6, Panorama Education)
4.4	**Action:** Annual educational partner surveys **Need:** It is important that parents, students, and staff are engaged in the development of all school plans, including, but not limited to, the LCAP,	Considering the needs of our unduplicated students and their families, MPS uses an online platform to provide students, families, and staff with groups of questions that measure their perceptions of teaching and learning, as well as their perceptions of school climate and safety. This feedback instrument provides teachers and school	Goal 4: • School experience survey "participation rates" by students, families, and staff

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	SPSA (Charter School uses the LCAP to serve as the SPSA), and WASC Self-Study. Charter School wishes to engage all parents, to the extent applicable, in the process of school review and improvement. The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities. To engage all students and families equitably, it is necessary to understand the cultures, languages, needs and interests of students and families in our school community. Educational partner voices, i.e., voices of our students, families, staff, and other school community members, play a powerful role in helping us learn how to improve our teaching, leadership, and other school practices. In order to engage educational partners in an organized, ongoing and timely manner in the planning, review and improvement of our programs, Charter School needs to provide multiple channels to engage educational partners in decision making. Surveys have been the primary means of collecting student, family, and staff voices about what we are doing great and should keep doing, and what areas for improvement are so we can continue to provide our students with the best quality education. **Scope:** LEA-wide	leaders with valuable data about how students see their classes, how much parents are involved, how supported staff feel and how to facilitate improvement. Charter School will annually administer school experience surveys to students, parents, and staff. Charter School will implement the CORE DISTRICTS Survey instrument to assess our educational partners' perceptions of the following school climate indicators: climate of support for academic learning; knowledge and fairness of discipline, rules and norms; safety; and sense of belonging (school connectedness). In addition, we ask our educational partners open-ended questions about what they like the best and the least about the school and suggestions for improvement. This feedback instrument provides all staff and school leaders with valuable information about how students see their classes, how much parents are involved, how supported staff feel and how to facilitate improvement. Our staff will analyze the survey results to identify the greatest progress and needs in order to inform our next steps. The surveys help identify and plan for increased and improved services for our unduplicated students and their families. With the needs of our unduplicated students and their families in mind, this action will be provided on a schoolwide basis. It was found effective in the current school year and will be continued in the coming school year. We expect this action will help provide valuable feedback for school improvement. We also expect that this action will result in increased student, parent, and staff satisfaction rates as measured in Goal 4.	(Source: Local Indicator Priority 6, Panorama Education) • School experience survey "average approval rates" based on the responses of our students, families, and staff to all questions on the survey in the following topics: climate of support for academic learning; knowledge and fairness of discipline, rules, and norms; safety; and sense of belonging (school connectedness) (Source: Local Indicator Priority 6, Panorama Education) • School experience survey "overall satisfaction rates" based on the responses of our students,

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			families, and staff to the question, "Overall, I am satisfied and would recommend this school to other students/parents/ educators." (Source: Local Indicator Priority 6, Panorama Education)
4.5	**Action:** Community outreach and partnerships **Need:** The majority of Charter School's student population consists of low-income and socioeconomically disadvantaged students, English learners, and students with disabilities. Our low-income students come from underserved communities that do not have adequate resources and access to experiential learning opportunities. Many of our students are also the first generation in their families who will attend college. Most of them lack parental support and experience financial difficulties. Our students have a great need for guidance about college/career choices and support for preparation. These student groups have social and emotional conditions that influence academic learning, as evidenced by the performance gaps on the CA School Dashboard, CAASPP results, and other available data. They also have lower ADA	Considering the needs of our vulnerable student groups in mind, Charter School will establish community, business, institutional and civic partnerships that invest in and support the vision and goals of the school. School staff will participate in local activities that engage community members and staff in communicating school successes to the broader community. Charter School will secure community support to sustain existing resources and add new resources that address emerging student needs. Charter School leadership will actively develop relationships with a range of educational partners, policymakers, and researchers to identify and address issues, trends, and potential changes that affect the context and conduct of education. These activities will result in increased and improved resources for our unduplicated students and will be particularly helpful for first-generation college-bound students who lack parental support strategies and experience financial constraints. With the needs of our unduplicated students and their families in mind, this action will be provided	Goal 2: • Percentage of students who have received a grade of “C” or better in core subjects and electives (Source: SIS) Goal 3: • Percentage of students in the current year College Career Indicator (CCI) who earned Prepared on the CCI (Source: CA School Dashboard) • Percentage of seniors who have

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	rates while they have higher chronic absenteeism and office referral rates. Children living in poverty are more likely to incur more adverse childhood experiences including abuse, neglect, exposure to neighborhood violence, or an incarcerated parent. Foster youth and English learners may experience feelings of anxiety and confusion. Charter School needs to take action to address the unique academic, social and emotional needs of low-income students, students with disabilities, English learners, racial and ethnic minorities, students experiencing homelessness, and foster care youth. **Scope:** LEA-wide	on a schoolwide basis. It was found effective in the current school year and will be continued in the coming school year. We expect this action will provide students and families with information and resources to support student learning and development. We also expect this action will result in increased academic achievement and lifelong learning as measured by the LCAP metrics in Goals 2 and 3, increased ADA rate, and graduation rate, and decreased chronic absenteeism rate, dropout rate, and student suspension/expulsion rates as measured in Goal 4. We also expect this action will result in increased student, parent, and staff satisfaction rates as measured in Goal 4.	completed at least two semesters of college coursework with a grade of C minus or better in academic/CTE subjects where college credit is awarded (Source: CA School Dashboard, SIS) • Percentage of cohort graduates who have successfully completed courses that satisfy the requirements for entrance to the UC/CSU (Source: CA School Dashboard, CDE DataQuest, CALPADS) • Percentage of cohort graduates who have successfully completed courses that satisfy the requirements for CTE sequences

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			or programs of study that align with state board-approved CTE standards and frameworks (Source: CA School Dashboard, CALPADS) • Percentage of cohort graduates who have successfully completed both types of courses: courses that satisfy the requirements for entrance to the UC/CSU and courses that satisfy the requirements for CTE sequences or programs of study that align with state board-approved CTE standards and frameworks (Source: CA School Dashboard, CALPADS)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			• Percentage of cohort graduates who have earned a Seal of Biliteracy (Source: CDE DataQuest, CALPADS) • Percentage of cohort graduates who have earned a Golden State Seal Merit Diploma (Source: CDE DataQuest, CALPADS) • Percentage of high school completers who have been accepted to a 4-year or 2-year college (Source: Naviance) • Percentage of high school completers who have been accepted to a 4-year college (Source: Naviance) • College-Going Rate (Source: CDE DataQuest)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			Goal 4: • Average Daily Attendance (ADA) Rate (Source: SIS) • Chronic Absenteeism Rate (Source: CA School Dashboard, SIS) • Middle School Dropout Rate (Source: CALPADS) • High School Dropout Rate (Source: CDE DataQuest, CALPADS) • Graduation Rate (Source: CALPADS, CA School Dashboard) • Student Suspension Rate (Source: CA School Dashboard, CALPADS) • Student Expulsion Rate (Source: CDE DataQuest, CALPADS)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			• School experience survey "average approval rates" based on the responses of our students, families, and staff to all questions on the survey in the following topics: climate of support for academic learning; knowledge and fairness of discipline, rules, and norms; safety; and sense of belonging (school connectedness) (Source: Local Indicator Priority 6, Panorama Education) • School experience survey "overall satisfaction rates" based on the responses of our students, families, and staff to the question, "Overall, I am satisfied and

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
			would recommend this school to other students/families/ educators." (Source: Local Indicator Priority 6, Panorama Education)

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Similar to the current academic year, MSA-2 will utilize the concentration grant add-on funds ($117,174) in the following manner:

MSA-2 is using the concentration grant add-on funds received in a manner which is consistent with California Education Code Section 42238.02, as amended, to increase the number of certificated staff, classified staff, or both, including custodial staff, who provide direct services to students on school campuses with greater than 55 percent unduplicated pupil enrollment, as compared to schools with an enrollment of unduplicated students that is equal to or less than 55 percent.

By adding these faculty/staff members, we aim to strengthen our ability to address the diverse needs of our student population and provide targeted support where it is most needed. This strategic allocation of funds will help create a more conducive learning environment and contribute to our student's overall growth and achievement.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students		
Staff-to-student ratio of certificated staff providing direct services to students		

2026-27 Total Planned Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	$6,300,454	$1,544,659	24.517%	0.000%	24.517%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	$6,870,748.27	$1,554,075.21	$0.00	$551,570.59	$8,976,394.07	$4,817,687.07	$4,158,707.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Teacher assignments and credentials	All	No			All Schools	Ongoing	$0.00	$30,502.00	$30,502.00				$30,502.00	
1	1.2	Instructional materials and technology	All	No			All Schools	Ongoing	$80,691.33	$269,854.89	$274,637.22	$75,000.00		$909.00	$350,546.22	
1	1.3	Clean and safe facilities that support learning	All	No			All Schools	Ongoing	$133,301.26	$1,870,886.78	$2,004,188.04				$2,004,188.04	
1	1.4	Healthy and nutritious meals	Low Income	Yes	LEA-wide	Low Income	All Schools	Ongoing	$0.00	$19,126.00	$19,126.00				$19,126.00	
1	1.5	Well-orchestrated Home Office support services	All	No			All Schools	Ongoing	$35,438.96	$945,385.54	$945,385.54			$35,438.96	$980,824.50	
2	2.1	Broad course of study and standards based curriculum	All	No			All Schools	Ongoing	$1,437,200.75	$270,470.00	$1,707,670.75				$1,707,670.75	
2	2.2	Professional development for high-quality instruction	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$38,627.00	$8,127.00			$30,500.00	$38,627.00	
2	2.3	MTSS - Academic enrichment, intervention, and student support	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$471,452.99	$50,499.79	$238,596.43	$151,162.01		$132,194.34	$521,952.78	
2	2.4	Designated and integrated ELD programs and support for ELs	English Learners	Yes	LEA-wide	English Learners	All Schools	Ongoing								
2	2.5	Support for students with disabilities	Students with Disabilities	No			All Schools	Ongoing	$847,416.45	$128,000.00	$56,494.49	$790,921.96		$128,000.00	$975,416.45	
3	3.1	College/Career readiness programs and activities	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$278,177.92	$7,000.00	$172,527.19	$69,396.97		$43,253.76	$285,177.92	
3	3.2	STEM and GATE programs	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$3,500.00				$3,500.00	$3,500.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
3	3.3	Digital literacy and citizenship programs	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$225,702.90	$0.00	$225,702.90				$225,702.90	
3	3.4	Physical education, activity, and fitness	Low Income	Yes	LEA-wide	Low Income	All Schools	Ongoing	$125,838.11	$68,500.00	$190,338.11	$4,000.00			$194,338.11	
3	3.5	Additional programs and activities that support well-rounded education	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$195,385.53	$356,745.00	$245,723.15	$306,407.38			$552,130.53	
4	4.1	Seeking family input for decision-making	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$0.00	$275.00	$275.00				$275.00	
4	4.2	Building relationships and partnerships with families for student outcomes	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$193,880.16	$14,878.00	$208,758.16				$208,758.16	
4	4.3	MTSS - PBIS and SEL support	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$524,877.96	$27,457.00	$485,696.29	$21,647.03		$44,991.64	$552,334.96	
4	4.4	Annual educational partner surveys	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing								
4	4.5	Community outreach and partnerships	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	Ongoing	$268,322.75	$57,000.00	$57,000.00	$135,539.86		$132,782.89	$325,322.75	

2026-27 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
$6,300,454	$1,544,659	24.517%	0.000%	24.517%	$1,851,870.23	0.000%	29.393 %	**Total:**	$1,851,870.23
								LEA-wide Total:	$1,851,870.23
								Limited Total:	$0.00
								Schoolwide Total:	$0.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	**1.4**	Healthy and nutritious meals	Yes	LEA-wide	Low Income	All Schools	$19,126.00	
2	**2.2**	Professional development for high-quality instruction	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$8,127.00	
2	**2.3**	MTSS - Academic enrichment, intervention, and student support	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$238,596.43	
2	**2.4**	Designated and integrated ELD programs and support for ELs	Yes	LEA-wide	English Learners	All Schools		
3	**3.1**	College/Career readiness programs and activities	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$172,527.19	
3	**3.2**	STEM and GATE programs	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		
3	**3.3**	Digital literacy and citizenship programs	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$225,702.90	

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
3	3.4	Physical education, activity, and fitness	Yes	LEA-wide	Low Income	All Schools	$190,338.11	
3	3.5	Additional programs and activities that support well-rounded education	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$245,723.15	
4	4.1	Seeking family input for decision-making	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$275.00	
4	4.2	Building relationships and partnerships with families for student outcomes	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$208,758.16	
4	4.3	MTSS - PBIS and SEL support	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$485,696.29	
4	4.4	Annual educational partner surveys	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		
4	4.5	Community outreach and partnerships	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	$57,000.00	

2025-26 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	$9,987,837.55	$9,407,516.25

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	**1.1**	Teacher assignments and credentials	No	$30,502.00	$34,870.00
1	**1.2**	Instructional materials and technology	No	$494,584.35	$456,583.23
1	**1.3**	Clean and safe facilities that support learning	No	$2,022,775.68	$2,027,290.34
1	**1.4**	Healthy and nutritious meals	Yes	$19,126.00	$19,126.00
1	**1.5**	Well-orchestrated Home Office support services	No	$1,222,013.00	$1,090,489.21
2	**2.1**	Broad course of study and standards based curriculum	No	$1,861,109.78	$1,870,797.57
2	**2.2**	Professional development for high-quality instruction	Yes	$65,678.00	$65,678.00
2	**2.3**	MTSS - Academic enrichment, intervention, and student support	Yes	$529,402.25	$542,258.10
2	**2.4**	Designated and integrated ELD programs and support for ELs	Yes	$1,000.00	$1,000.00
2	**2.5**	Support for students with disabilities	No	$1,112,943.77	$967,756.37
3	**3.1**	College/Career readiness programs and activities	Yes	$162,156.71	$203,883.86

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
3	3.2	STEM and GATE programs	Yes	$3,500.00	$3,500.00
3	3.3	Digital literacy and citizenship programs	Yes	$107,484.78	$48,010.75
3	3.4	Physical education, activity, and fitness	Yes	$194,446.68	$197,982.92
3	3.5	Additional programs and activities that support well-rounded education	Yes	$628,940.39	$580,706.64
4	4.1	Seeking family input for decision-making	Yes	$275.00	$275.00
4	4.2	Building relationships and partnerships with families for student outcomes	Yes	$361,340.90	$290,603.26
4	4.3	MTSS - PBIS and SEL support	Yes	$608,211.51	$571,773.01
4	4.4	Annual educational partner surveys	Yes	$2,200.00	$2,200.00
4	4.5	Community outreach and partnerships	Yes	$560,146.75	$432,731.99

2025-26 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
1,764,423	$1,882,630.61	$2,959,729.53	($1,077,098.92)	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.4	Healthy and nutritious meals	Yes	$19,126.00	$19,126.00		
2	2.2	Professional development for high-quality instruction	Yes	$10,627.00	$65,678.00		
2	2.3	MTSS - Academic enrichment, intervention, and student support	Yes	$285,110.91	$542,258.10		
2	2.4	Designated and integrated ELD programs and support for ELs	Yes		$1,000.00		
3	3.1	College/Career readiness programs and activities	Yes	$95,262.18	$203,883.86		
3	3.2	STEM and GATE programs	Yes		$3,500.00		
3	3.3	Digital literacy and citizenship programs	Yes	$107,484.78	$48,010.75		
3	3.4	Physical education, activity, and fitness	Yes	$194,446.68	$197,982.92		
3	3.5	Additional programs and activities that support well-rounded education	Yes	$241,818.56	$580,706.64		
4	4.1	Seeking family input for decision-making	Yes	$275.00	$275.00		
4	4.2	Building relationships and partnerships with families for student outcomes	Yes	$331,735.90	$290,603.26		

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
4	**4.3**	MTSS - PBIS and SEL support	Yes	$539,743.60	$571,773.01		
4	**4.4**	Annual educational partner surveys	Yes		$2,200.00		
4	**4.5**	Community outreach and partnerships	Yes	$57,000.00	$432,731.99		

2025-26 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
6,474,321	1,764,423	0.000%	27.253%	$2,959,729.53	0.000%	45.715%	$0.00	0.000%

Local Control and Accountability Plan Instructions

Plan Summary

Engaging Educational Partners

Goals and Actions

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.

- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.

- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:

    - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

    - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).

        - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statues of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

> Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
    - If the LEA has unexpended LREBG funds the LEA must provide the following:
        - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
        - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
            - An explanation of how the action is aligned with the allowable uses of funds identified in *EC* Section 32526(c)(2); and
            - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by *EC* Section 32526(d).
                - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the LREBG Program Information web page.
            - Actions may be grouped together for purposes of these explanations.
            - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
    - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32627(d), to provide the information identified above or to include actions funded with LREBG funds within the 2026-27, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with EC sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement
An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

Requirements

School districts and COEs: *EC* Section 52060(g) and *EC* Section 52066(g) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,

- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section 47606.5(d) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the CDE's LCAP webpage.

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see *Education Code* Section 52062;
    - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see *Education Code* Section 52068; and
- For charter schools, see *Education Code* Section 47606.5.

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.

- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.

- For the purposes of this prompt, this may also include, but is not necessarily limited to:
    - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
    - Inclusion of metrics other than the statutorily required metrics
    - Determination of the target outcome on one or more metrics
    - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
    - Inclusion of action(s) or a group of actions
    - Elimination of action(s) or group of actions
    - Changes to the level of proposed expenditures for one or more actions
    - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
    - Analysis of effectiveness of the specific actions to achieve the goal
    - Analysis of material differences in expenditures
    - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
    - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
    - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The *LCFF State Priorities Summary* provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
    - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
    - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
    - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: *EC* Section 42238.024(b)(1) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.

- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.

- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.

    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

- **Required metrics for Equity Multiplier goals**: For each Equity Multiplier goal, the LEA must identify:

    - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or

    - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

- **Required metrics for actions supported by LREBG funds**: To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.

    - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
    - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
    - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
    - Indicate the school year to which the baseline data applies.
    - The baseline data must remain unchanged throughout the three-year LCAP.
        - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
        - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
    - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the "**Measuring and Reporting Results**" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26**. Leave blank until then.	Enter information in this box when completing the LCAP for **2026–27**. Leave blank until then.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26** and **2026–27**. Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. "Effective" means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as "Not Applicable."

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
    - Include a discussion of relevant challenges and successes experienced with the implementation process.
    - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
    - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
    - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
    - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
    - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

- The reasons for the ineffectiveness, and
- How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
    - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
    - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
    - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 *CCR*] Section 15496 in the Increased or Improved Services section of the LCAP.

***Actions for Foster Youth*:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
    - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
    - Professional development for teachers.
    - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
    - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
    - These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
    - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to *EC* Section 32526(d). For information related to the required needs assessment please see the Program Information tab on the LREBG

Program Information web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the California Statewide System of Support LREBG Resources web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32627(d).

- School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
- As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in *EC* Section 32526(c)(2).
- LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
  - Identify the action as an LREBG action;
  - Include an explanation of how research supports the selected action;
  - Identify the metric(s) being used to monitor the impact of the action; and
  - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC*

Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the "minimum proportionality percentage" or "MPP." The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero ($0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
    - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
    - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year**: Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant**: Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

  See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 *CCR* Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #**: Enter the LCAP Goal number for the action.
- **Action #**: Enter the action's number as indicated in the LCAP Goal.
- **Action Title**: Provide a title of the action.
- **Student Group(s)**: Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
    - **Scope**: The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
    - **Unduplicated Student Group(s)**: Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
    - **Location**: Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span**: Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel**: Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel**: This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds**: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
    - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds**: Enter the total amount of Other State Funds utilized to implement this action, if any.
    - **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds**: Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds**: Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds**: This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
    - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

      For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures**: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions**: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
    - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been $169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of $169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant**: Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program,

the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 *CCR* Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
    - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
    - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
    - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
  - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
  - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
  - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
  - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
  - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

  The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

California Department of Education
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