2025-26 LCFF Budget Overview for Parents Data Input Sheet

Local Educational Agency (LEA) Name:	Campbell Union School District
CDS Code:	43-69393-6046676
LEA Contact Information:	Name: Shelly Viramontez Position: Superintendent Email: Sviramontez@campbellusd.org Phone: 408-364-4200
Coming School Year:	2025-26
Current School Year:	2024-25

*NOTE: The "High Needs Students" referred to in the tables below are Unduplicated Students for LCFF funding purposes.

Projected General Fund Revenue for the 2025-26 School Year	**Amount** **Whole Numbers**
Total LCFF Funds	$102,852,999
LCFF Supplemental & Concentration Grants	$10,023,157
All Other State Funds	$13,860,556
All Local Funds	$7,715,243
All federal funds	$3,177,323
Total Projected Revenue	$127,606,121

Total Budgeted Expenditures for the 2025-26 School Year	**Amount** **Whole Numbers**
Total Budgeted General Fund Expenditures	$135,969,408
Total Budgeted Expenditures in the LCAP	$19,964,197
Total Budgeted Expenditures for High Needs Students in the LCAP	$10,379,169
Expenditures not in the LCAP	$116,005,211

Expenditures for High Needs Students in the 2024-25 School Year	**Amount** **Whole Numbers**
Total Budgeted Expenditures for High Needs Students in the LCAP	$9,847,710
Actual Expenditures for High Needs Students in LCAP	$9,939,215

Funds for High Needs Students	**Amount** **[AUTO-CALCULATED]**
2025-26 Difference in Projected Funds and Budgeted Expenditures	$356,012
2024-25 Difference in Budgeted and Actual Expenditures	$91,505

Required Prompts(s)	**Response(s)** **[FIELDS WILL APPEAR IF REQUIRED]**
Briefly describe any of the General Fund Budget Expenditures for the school year not included in the Local Control and Accountability Plan (LCAP).	Campbell Union School district comprise of 12 schools that serve more than 6,300 students from pre-school to grade 8 who come from Campbell, San Jose, Santa Clara, Los Gatos, Monte Sereno, and Saratoga. CUSD consists of one district and 11 charter schools. Each of the 11 charter

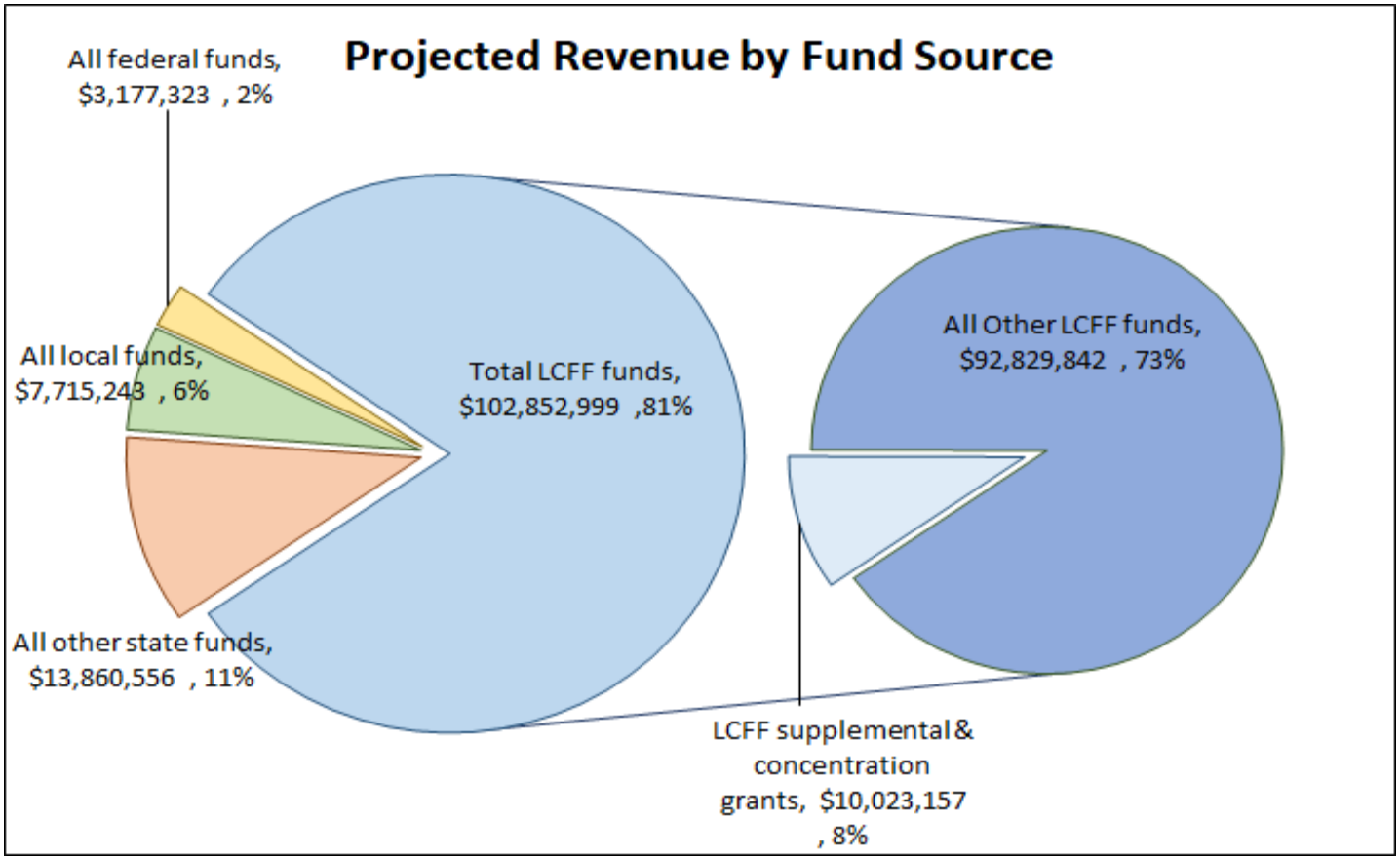
	schools develop their own local control accountability plan. Those plans can be viewed separately by school name on our district website: https://www.campbellusd.org/lcap. The funds allocated in this plan support the three overarching educational goals that are shared by each of our 12 schools. The General Fund expenditures include the regular classroom instruction, operational, other ancillary and administrative costs that are not included in the LCAP.

LCFF Budget Overview for Parents

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Shelly Viramontez
Superintendent
Sviramontez@campbellusd.org
408-364-4200

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2025-26 School Year

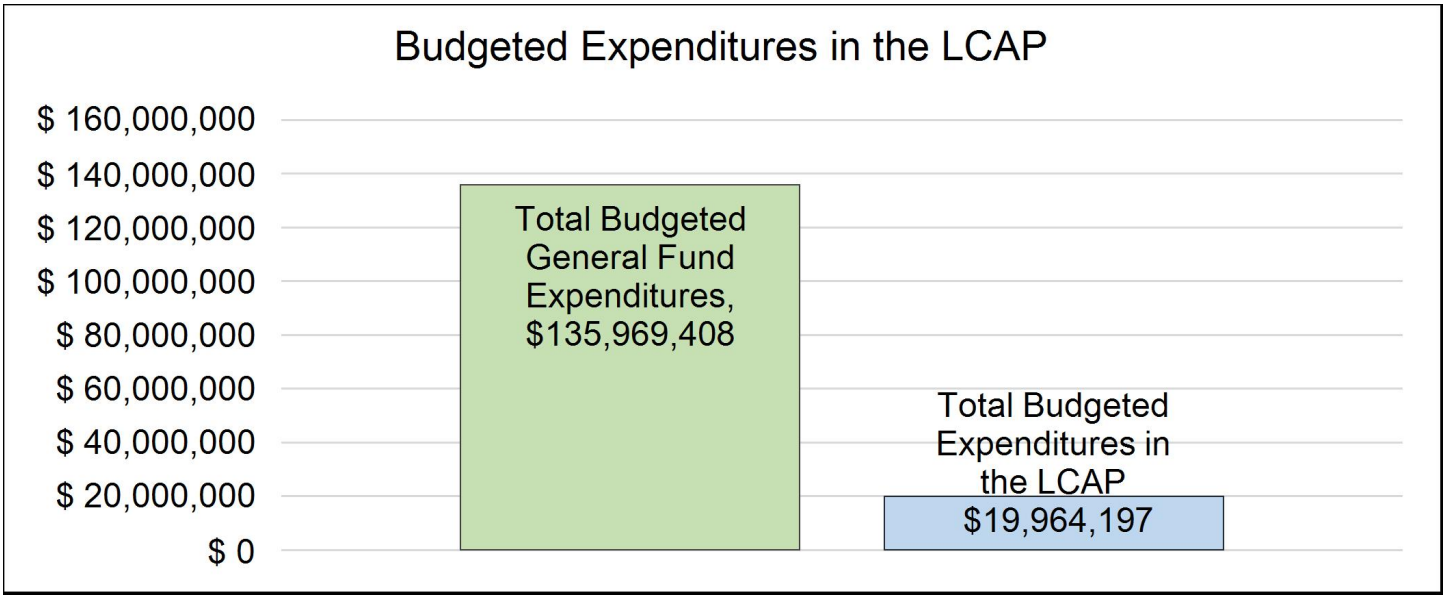


This chart shows the total general purpose revenue Campbell Union School District expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Campbell Union School District is $127,606,121, of which $102,852,999 is Local Control Funding Formula (LCFF), $13,860,556 is other state funds, $7,715,243 is local funds, and $3,177,323 is federal funds. Of the $102,852,999 in LCFF Funds, $10,023,157 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Campbell Union School District plans to spend for 2025-26. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Campbell Union School District plans to spend $135,969,408 for the 2025-26 school year. Of that amount, $19,964,197 is tied to actions/services in the LCAP and $116,005,211 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

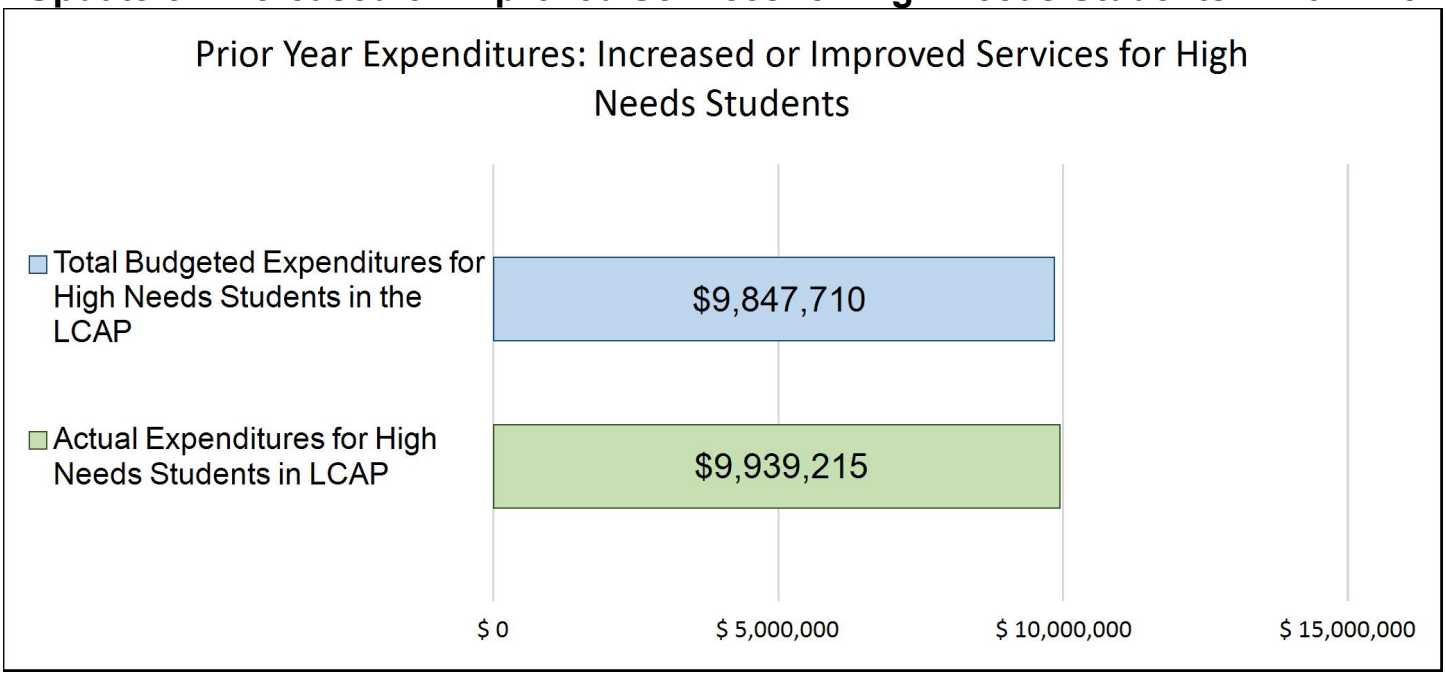
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Increased or Improved Services for High Needs Students in the LCAP for the 2025-26 School Year

In 2025-26, Campbell Union School District is projecting it will receive $10,023,157 based on the enrollment of foster youth, English learner, and low-income students. Campbell Union School District must describe how it intends to increase or improve services for high needs students in the LCAP. Campbell Union School District plans to spend $10,379,169 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2024-25



This chart compares what Campbell Union School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Campbell Union School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2024-25, Campbell Union School District's LCAP budgeted $9,847,710 for planned actions to increase or improve services for high needs students. Campbell Union School District actually spent $9,939,215 for actions to increase or improve services for high needs students in 2024-25.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Campbell Union School District	Wendy Gonzalez Principal	wgonzalez@campbellusd.org 408-795-1140

Plan Summary [2025-26]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

In Campbell Union School District (CUSD), we are committed to educating each student to their highest potential. We seek to be a model for innovative programs and instruction that engages, empowers, and inspires all children to feel safe and thrive. In the 2024-2025 school year we undertook integrating our continuous improvement work, started with district leaders in 2022, directly into classrooms. The systemwide learning of our Continuous Classroom Improvement Framework of high quality first instruction centers on a set of instructional practices that clarify learning targets while sharing ownership of learning progress and proficiency with students. The Framework was introduced across schools in the district through aligned professional development on each element: Classroom Mission Statements, Essential Learning Standards and Big Ideas (Math), Charting and Analyzing Results, and Plan, Do, Study, Act (PDSA) Cycles. Our systemwide learning plan was made by consensus with leaders in the spring of 2024, following a year of testing and developing the framework with teachers and administrators across all sites. In Campbell we are Learners, Collaborators and Community Builders. These values draw upon the Profile of a Graduate (POG) Competencies that were developed in collaboration with our community of parents, teachers, administration and business leaders. The skills that were determined essential provide a blueprint for the educational experience we provide our students. The POG competencies are: self directed, innovative, critical thinker, collaborative and empathetic.

The 12 schools that make up the district serve 6120 students from Campbell, San Jose, Santa Clara, Los Gatos, Monte Sereno and Saratoga. CUSD consists of eight TK-5th grade schools, a TK-8th grade Dual Language (Spanish/English) school, a TK-8th grade Design Thinking School and two 6-8th grade middle schools. As of January 2025, our 6120 students are made up of 48.2% Hispanic, 20.4% White, 16.9% Asian, 3.5% Black/African American and the remaining 11.1% represents not reported, two or more races and other race and ethnicities. Of the total enrollment in the 2024-2025, 29.0% are English Learners, 41.3% Socio-Economically Disadvantaged and 11.7% are

Students with Disabilities.
The ratio of students to teachers in our classrooms is as follows:
Transitional Kindergarten: 1:12
Kindergarten-3rd Grade: 1:24
4th-8th grade: 1:30

We are a diverse district that proudly educates students from 3-year olds up to 8th grade. As the needs of our community changes to represent more dual income families, we created state subsidized and tuition based preschool programs that serve both our community and staff. We have preschools located on six of our campuses because we believe that children must have access to high-quality early learning programs to set them up for school success. Our preschool programs proudly partner with our Special Education department to allow for inclusion opportunities for students in the general education setting. With state funding to support Universal Pre-Kindergarten (UPK), Campbell is in the midst of expanding access to all four year olds by the year 2026 as outlined here:
2023-24: 5 years old from September 2-April 2nd
2024-25: 5 years old from September 2-June 2nd
2025-26: 5 years old who turn 4 by September 1st of that school year

Campbell has offered full day Transitional Kindergarten since the 2012-2013 school year with a seamless program that is integrated and considered as part of our Local Control and Accountability Plan (LCAP) goal planning and metric identification process. In the 2024-2025 school year we added four TK classrooms to meet the UPK state guidelines towards a total of 14 TK classrooms and supported our system with updated curriculum and materials (2023) along with developmentally appropriate assessment and corresponding onboarding professional development and coaching for staff. We are also proud of our expanded learning programs that include TK students and are offered after school and during the summer. These programs, through the input of our educational partners, better meet the diverse needs of our families and align to our belief that in order to propel our students on a successful academic journey we must attend to the whole child and make every effort to meet the needs of the families, who we see as our partners in the educational process.

The work in Campbell begins with hiring the best and brightest teachers and empowering them to engage with one another in professional learning communities (PLC) to evaluate multiple forms of data to inform collaborative planning, student instruction, and learning. PLC time is implemented as job-embedded professional development for all teaching staff. In addition, staff is supported in continuous learning through site-based and district offered professional development. In order to achieve our vision of educating every child to their highest potential, we implement research-based strategies that are proven to meet the needs of our most struggling learners, who may be English learners, students with disabilities, foster youth, or those who come from low-income settings. We believe that high-quality first instruction that supports these students' needs benefits all learners. Instructional planning in Campbell begins with the California Common Core Standards, a focus on our essential standards, and mapping of standards-based learning targets to drive instruction, engagement, and feedback. The standards are taught in conjunction with our POG competencies. Students are exposed to a well-rounded instructional program that includes technology integration, the arts, science (including environmental literacy), physical education, and opportunities for elective classes in our two comprehensive middle schools. Our high-quality instructional program includes an equal emphasis on social-emotional learning, supporting the whole child as part of an inclusive learning community. Campbell has strong partnerships with community-based agencies that offer a wide array of services to meet the diverse needs of our families. We are committed to supporting students and families - seeking to intentionally remove barriers that prohibit student success in school. Through the School Linked Services grant in collaboration with Santa Clara County’s Behavioral Health Services Department, our school communities access services with organizations such as Uplift, First 5,

Catholic Charities, City of San Jose, and Alum Rock Counseling Center to provide counseling, parent education classes, resource management and referral guidance to community-based resources and nursing support. As our LCAP consistently demonstrates, our community is strong, innovative, and committed to changing with the needs of our educational partners

Regular, proactive communication, along with systematic monitoring and response to attendance indicators have improved overall attendance each year since our return in 2021 from distance learning. As overall attendance continues to improve in 2023-2024 and 2024-2025, our rates of chronic absenteeism have decreased, dropping to almost pre-pandemic levels. Our increase in TK enrollment offsets and flattens declining enrollment in the district. These early learners' developmental needs and the social emotional needs of students in the post-pandemic digital age continue to take center stage as we improve and strengthen the coordination of added supports to meet basic social and emotional needs. A focus on the whole child is our collective goal as teachers are challenged to find innovative ways to build learner agency and engagement. The goals/metrics and the planned actions and services in our LCAP transparently address how we implement improvement strategies to address the challenges facing our district. We consistently work with our educational partners to ensure that we are providing actions and services that will have a positive impact on student learning. We celebrate success as an organization and focus on knowing our impact on the overall learning process for adults and students alike. In the 2024-25 school year we responded to an increasing class of Newcomer multilingual learners and an increase in the number of students qualifying for free and/or reduced price meals with added resources and coordinated support.

Sherman Oaks Dual Immersion School is located within the Campbell Union School District. Offering a unique Spanish and English immersion program, Sherman Oaks serves over 520 students from Transitional Kindergarten (TK) through 8th grade. In the early grades (TK and Kindergarten), students receive 90% of their instruction in Spanish and 10% in English, gradually increasing the percentage of English instruction as they advance in grade levels. By 8th grade, students receive 80% of their instruction in English and 20% of instruction in Spanish, preparing them for high school and beyond.

The school student community is made up of 89.3% Latino students, 7% White, less than 1% Black, less than 1% Asian, and the remainder of students selected ‘other’ or declined to state their race or ethnicity. Of the total enrollment in 2024-2025: 43% were English Learners and 60.5% of students are Socio-Economically Disadvantaged. This information was obtained from CALPADS (as of January 2025). In the 2024-2025 school year, Sherman Oaks completed its fourth year as a TK-8th grade school and promoted its fourth 8th grade class. As a way of celebrating and promoting bilingualism, 8th grade students may earn a Pathway Award that measures and demonstrates their preparedness to earn the Seal of Biliteracy when they graduate high school. In the 2023-2024 school year, 90% of eighth grade students earned one of three Pathways Awards.

In the 2024-2025 school year, the school areas of focus centered around Continuous Improvement, Professional Learning Communities and the effective use of Common Formative Assessments. As a way of providing teacher teams with additional PLC collaboration time, the Art, Innovation and Music Program (AIM) was continued, which enabled teacher teams to collaborate in order to review student assessment data, plan Common Formative Assessments, and strategies for supporting students in response to the data. As a school, we continued to strengthen our Social Emotional Learning and PBIS programs throughout the school year. Our revised school PBIS/SEL scope and sequence remained pivotal in carrying out our second LCAP goal of High Quality Social Emotional Learning for All. The continued use of adopted social emotional learning curriculum (Kimochis in TK and Kindergarten, Character Strong in 6th through 8th grade and Toolbox for grades 1st through 5th) also contributed to ensuring a positive school climate. As a result of our continuous work to strengthen our PBIS and social emotional learning programs, Sherman Oaks was awarded the Project Cornerstone "Caring School Climate" award in March of 2024.

Sherman Oaks has a rich history of academic and cultural excellence that is the result of the hard work and dedication of our staff in collaboration with families and community partners. Our Parent Teacher Committee (PTC) provide diverse cultural and academic experiences for all students, through the organization of cultural events that help broaden our students' world view. Fundraising and community building events provide opportunities for students to attend field trips that open their world to new experiences and possibilities. Parent workshops through partnering agencies and our Community Liaison are also regularly attended. Topics for workshops and classes included: Positive Parenting, Health, Bullying Prevention, Mental Health, and Immigration, among many more. In addition to many social activities, spring events with specific academic focus areas are offered at Sherman Oaks, such as Math Night, Reading Under the Stars, and Exhibition Nights. These events provide family members with opportunities to engage with teachers and students around academics and for students to showcase their learning.

For the 2024-2025 Campbell Union School District LCAP, please go to https://www.campbellusd.org/lcap.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Students at Sherman Oaks have experienced academic and social emotional growth throughout the 2023-2024 school year. Under LCAP Goal 1, High Quality First Instruction for All, California School Dashboard data demonstrated student academic growth in multiple areas. The percentage of English Learners who redesignated remained steady at 16%, exceeding the goal of 12%. Winter i-Ready data showed an increase in overall student proficiency both reading and math, with an 8% increase in math and 5% increase in reading. Students made steady academic growth in English Language Arts, Math and Science, as demonstrated by 2023-2024 SBAC data. The overall percentage of students performing at or above grade level increased by 3% in English Language Arts, 9% in mathematics, and 19% in science.

Throughout the school year, Sherman Oaks teachers continued to strengthen their Professional Learning Community (PLC) practices, collaborating in teams in order to refine teaching practices and support student academic growth. Teachers engaged in ongoing data conversations during which they analyzed student Common Formative Assessment data, planned reteach lessons and small group instruction for students not yet meeting standards as well as extensions for those already meeting standards. Teachers also engaged in Continuous Improvement work across the district, learning about and implementing strategies to involve students in different stages of their learning, such as collaboratively creating a class mission statement, participating in Plan, Do, Study, Act (PDSA) cycles, and sharing their feedback through the use of Plus / Deltas. Teachers participated in professional development with a focus on these strategies, as well as opportunities to plan for their implementation during staff meetings. Teacher teams continued their work around the use of Common Formative Assessments (CFA's) as a tool for measuring student academic progress and planning and implementing interventions for students not meeting standards. Teachers in grades K-2 have continued to provide monthly progress monitoring for students performing below and well below benchmark in order to plan interventions for students needing additional support.

In addition to the work our teachers engaged in to provide high quality first instruction to students, multiple support staff were a critical part of this work. Two Multi-Tiered Systems of Support (MTSS) aides supported lower and upper grade teachers in the classroom and implementing literacy and math interventions with students, helping teachers to provide quality Tier 1 instruction for students. Additionally, two Reading

Intervention teachers (one supporting lower and one supporting upper grade), along with two Reading Intervention aides, provided targeted reading interventions for students throughout the year. Our Math TOSA and Improvement Coach worked collaboratively with teachers to model, plan, and co-teach lessons. They provided ongoing professional development and support around our Continuous Improvement work, CFA's and intervention cycles for students.

Under LCAP Goal 2, High Quality Social Emotional Learning for All, we continued to see a decrease in chronic absenteeism, with the overall rate of chronic absenteeism decreasing from 13.3% to 8.50%. The school's overall attendance rate increased from 94.45% to 95.79%. Suspension rates remain low at Sherman Oaks. The overall suspension rate decreased to .90% this past school year. No middle school students have dropped out or been expelled.

Students in grades 3-8 participated in the Panorama survey during the fall. Students showed an overall increase in favorable responses in the areas of Supportive Relationships with 84% of students in grades 6th-8th responding favorably, and 88% of 3rd-8th grade students responding favorably. Sense of Belonging continues to be a area of strength, with students grades 6th-8th scoring at an average of 59%, as compared to 53% the previous year. Responses in the same area for students in grades 3rd-5th remained high, with 70% of students responding favorably. Results from the Studer Student Experience Survey show an increased average in students' perceptions of the school being clean and safe.

Continued services under Goal 2 have resulted in low student discipline data and a positive school climate. The continued implementation of Positive Behavioral Interventions and Supports (PBIS) practices and Social Emotional Learning curriculums have supported these efforts. The addition of a Wellness Center has provided students with additional services, including classroom presentations around a variety of wellness topics, career exploration and academic planning for students in grades 6th-8th, as well as a variety of events tied to Red Ribbon Week and College and Career Week. A group of 6th grade students are currently participating in our first Peer Mediation program, where they support fellow students in to resolve conflicts they may be experiencing. The efforts around Social Emotional Learning and PBIS would not possible without the support of various staff members and proved to be essential in the gains made toward this goal. They include two MTSS Aides, a PBIS Support staff member, School Counselor, Wellness Center Liaison, and Behavior Specialist. Staff support of students includes facilitating schoolwide PBIS assemblies, incentives and rewards for students following the school expectations, targeted behavior interventions, small group social skills lessons, and individual counseling. Sherman Oaks also partners with San Jose State University through our counseling interns and Pacific Clinics who provide mental health services for our students and families.

Under LCAP Goal 3, Fully engage parents/guardians, and the community in support of student well-being, an area of success has been the continued participation from parents in the Family Experience Survey, with 285 parents participating this year. Our survey results for the 2024-2025 survey show an increase in average scores in all items. In addition, the Los Dichos program further connected parents to the school and students through the teaching of assets. Spring events including Exhibition Night, Reading Under the Stars, Math Night, and 8th grade Awards Night and Promotion provided opportunities for parents and staff members to engage around academic and celebrate student success. Parent-organized events were the result of a strong partnership between parents and the school and included: Multicultural & Movie Night, Halloween Fiesta, and a Spring Carnival. Parents participated in monthly Coffee With the Principals and actively provided feedback and suggestions about LCAP goals through their participation in School Site Council and the English Learner Advisory Committee (ELAC). A variety of workshops and classes were offered to parents on a regular basis. Of significance was the high participation of our parents in the Parent Institute for Quality education (PIQE) program, which aimed to empower families to play an active role in their child's education.

A review of the indicators on the 2023 California School Dashboard show the following areas of need:

- Chronic Absenteeism: Students with Disabilities were Red for this indicator

A review of the indicators on the 2024 California School Dashboard show the following areas of need:

- English Learner Progress: English Learners were Red for this indicator
- English Language Arts: Long-Term English Learners and Socioeconomically Disadvantaged students were Orange for this indicator
- Mathematics: Long-Term English Learners were Orange for this indicator

School improvement efforts to address the identified areas of need:
Red indicator: English Learner Progress

- Collaboration between district ELD administrators and school administrators to develop plan to support English Learner growth on ELPAC
- Teacher identified strategies for supporting English Learners during designated ELD instruction were implemented this school year
- Reviewed Designated ELD best practices with staff and planned professional development for staff around these practices
- Empathy Interviews with each grade level team to learn about the supports needed and provide differentiated supports and tools for each grade level (modeling lessons, observations, curricular resources)
- Review of ELPAC data to plan next steps and review implemented strategies

Orange Indicator: English Language Arts - Long-Term English Learners

- Identify individual students in this category and share CAASPP data with their teachers
- Parent informational meetings around testing strategies to support English Learners
- Lower and upper grade reading interventions to target skills gaps in reading

Orange Indicator: English Language Arts - Socioeconomically Disadvantaged

- Lower and upper grade reading interventions to target skills gaps in reading
- Individual data chats and goal setting meetings with students

Orange Indicator: Mathematics - Long-Term English Learners

- Identify individual students in this category and share CAASPP data with their teachers
- Parent informational meetings around testing strategies to support English Learners
- Individual data chats and goal setting meetings with students

Campbell Union School District has unexpended Learning Recovery and Emergency Block Grant (LREBG) funds for the 2025-26 school year. LREBG funded actions for Sherman Oaks may be found in Goal 1, Action 1.13, Goal 2, Actions 2.3 and 2.6, and Goal 3, Action 3.3. See the action descriptions for an explanation of the rationale for choosing the selected actions.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Sherman Oaks was not identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
School Site Council (SSC)	School Site Council meetings included LCAP updates in which school academic and SEL data was shared, along with updates in programs and spending towards meeting school LCAP goals. These meetings also provided opportunities for parents to give input about these areas. School Site Council members engaged in conversations about school data, budgeting decisions made to meet school and district goals, and brainstormed ways to improve communication between home and school as well as ways to include more parents in decision making opportunities. The following are the dates in which we engaged feedback from our School Site Council: 10/21/24, 1/23/25, 2/6/24, 5/8/25, and 5/29/25
English Language Acquisition Committee (ELAC)	English Language Acquisition Committee meetings included LCAP updates in which school academic and SEL data was shared, as well as updates in programs and spending towards meetings LCAP goals. During these meetings, parents had opportunities to share feedback about these topics. Parents asked questions specific to English Language Learners and school programs as well as the support provided to students. Parents participated in meetings that explained the reclassification process in detail, as well as a review of the ELPAC exam and the opportunity to practice test questions. The English Language Acquisition Committee brainstormed ways to increase parent participation in academic and informational events.

Educational Partner(s)	Process for Engagement
	The following are the dates in which we engaged feedback from our English Language Acquisition Committee (ELAC): 9/11/24, 11/19/24, 2/5/25, and 5/15/25.
Students	Students in grades 5th through 8th participated in Student Council at Sherman Oaks. Student representatives raised funds to purchase sports equipment and other items that they determined would benefit the school and student population. Members of the Student Council organized events such as school dances for their fellow students and led school events, including assemblies and spirit days. Two student representatives from Sherman Oaks were a part of the Superintendent's Student Advisory group. This group met five times a year and is made up of students from all 12 of our district schools. This is a diverse group that represents the ethnic groups served by Campbell Union School District. Students shared their feedback about programs and services at their schools that are working well and those that are in need of improvement. Students participated in school related surveys. During the fall and spring, students participated in the Panorama Equity and Inclusion Survey and Social Emotional Survey. Students provided feedback about the the opportunities provided by the school to expand their cultural awareness, as well as the social emotional supports available to them and their sense of belonging at school. In the spring, students participated in the Studer Student Experience Survey. Students shared feedback about school facilities, staff and learning opportunities at the school. Students also provided feedback about respect between students at school, an area that showed a need for improvement based on Panorama survey results for students in grades 6th-8th. Student feedback was provided through their participation in a brief survey with open ended questions. As a response to their feedback, PBIS reteaches that focused on respect between students and sense of belonging were planned and implemented in February and April.

Educational Partner(s)	Process for Engagement
Teachers	Teachers are engaged through their participation in staff meetings that take place about three times a month. During these meetings, teachers and staff collaborate around important topics including: Professional Learning Communities, PBIS, Social Emotional Learning, Common Formative Assessments, and Continuous Improvement strategies. Teachers are engaged in school decision-making through their participation in the school Leadership Team (ILT). The Leadership Team is composed of one representative from each grade or two-grade span in addition to the Improvement Coach and other support staff. As a team, teachers, support staff and administrators to analyze district and school-wide data, make instructional decisions based on student assessment data, and plan school-wide activities and interventions. Teachers provide input about the use of school funds towards meeting our LCAP goals. A group of lower and upper grade teachers participates in our school PBIS Team, along with our Positive Behavior & Support Climate Supervisor. This team meets to review and analyze school-wide PBIS data, including Office Discipline Referrals (ODR's), plan and implement the school PBIS launch and reteaches, as well as training for staff. The PBIS Team plans school-wide celebrations and interventions based on referral data and observations about student behavior on campus. Teachers provide feedback and collaborate as a team to problem solve around Tier 1 behavior concerns. The MTSS Team at Sherman Oaks includes both classified and certificated staff members. This team meets twice a month to analyze school-wide data and discuss interventions for students in needs of Tier 2 and Tier 3 academic, behavior or social emotional support or interventions. This team comes together to problem solve and review whether interventions that have been put in place are effective. Teachers participated in the Studer Employee Experience Survey. They provided feedback about the areas of strength at the district and site level as well as additional support needed and areas for improvement. During the school year, teachers participated in a

Educational Partner(s)	Process for Engagement
	process called Leader Rounding where teachers are asked a series of questions to understand their experience with different district/school services and processes. Teacher feedback is also solicited after each professional development session and through the process of negotiations with the district annually. Teachers have the opportunity to communicate questions/concerns/input to the Superintendent through Faculty Senate meetings held 6 times per year. During these meetings, representatives share feedback specific to their sites about areas and that are working will and others that may be in need of improvement.
Special Education	Special education staff participates in school staff meetings and collaboration every Wednesday. They participate in and implement the work we do around important topics such as: Professional Learning Communities, PBIS, Social Emotional Learning, Common Formative Assessments, and Continuous Improvement. CUSD staff meets with the SELPA Director from the Santa Clara County office of Education annually to get input on CUSD's LCAP. Special Education leverages the Compliance Improvement Process (CIM) to further address ongoing supports for students with disabilities by attending regular County Office Meetings to discuss district plans. CIM surveys are sent annually to all families of students with disabilities for feedback on district involvement and feedback with IEPs. As a result of our CIM work, in 23.24 Campbell developed and launched a guide for supporting English Learners within the Multi-Tiered System of Support (MTSS) framework, aligning to our goal of high quality first instruction for students.Special Education Director attends SELPA Community Advisory Committee meetings. A special education parent is part of the district SPAC committee and part of school site council teams at the school level.
Principals/Administrators	School site Principals and District Administrators are engaged with the LCAP process regularly through Cabinet and District Leadership team monthly meetings. Data is regularly discussed and aligned to

Educational Partner(s)	Process for Engagement
	the actions as funded in the LCAP so that we can determine the impact of actions.
Classified Staff Members	Classified staff members participated in the Studer Employee Experience Survey. They provided feedback about the areas of strength at the district and site level as well as additional support needed and areas for improvement. During the school year, classified staff members participated in a process called Leader Rounding where staff members are asked a series of questions to understand their experience with different district/school services and processes. The MTSS Team at Sherman Oaks includes both classified and certificated staff members. This team meets twice a month to analyze school-wide data and discuss interventions for students in needs of Tier 2 and Tier 3 academic, behavior or social emotional support or interventions. This team comes together to problem solve and review whether interventions that have been put in place are effective. During the 2024-2025 school year, classified yard duty staff participated in "Yard Duty Huddles" at least once a month. During these meetings, we addressed questions and concerns regarding student supervision, student behavior, school safety and other topics related to their role. Classified team members shared their feedback and helped to refine systems already in place as well as to create new ones that would benefit our students. Classified staff participated in the annual Studer Employee Experience Survey. They are also asked for feedback through the process of Leader Rounding by their supervisors. They provide feedback after meetings and training through the Plus/Delta process.
Parents/Guardians	Parents attended monthly "Coffee with the Principal" meetings regularly throughout the school year. During these meetings, information was shared about the school's academic programs, social emotional learning program, as well as regular events happening during the school year. These meetings also served as opportunities for parents to ask questions pertaining to the school and students, and to offer input. Meetings took place on the following dates:

Educational Partner(s)	Process for Engagement
	9/17/25, 10/11/24, 11/12/24, 1/14/25, 2/25/25, 3/17/25, 4/24/25 and 5/30/25. Parents participated in School Site Council and the English Language Acquisition Committee (ELAC). Parent representatives shared their input about LCAP goals and services implemented towards meeting these goals. Parents participated in the Studer Parent Experience Survey. Parents shared feedback about topics related to their experience at our school, including school rules, facilities, the learning program at their student's school, and communication from the school and district. The district Superintendent Parent Advisory Council which includes parents of students with an IEP and LCAP board updates. We utilize uniform LCAP slide decks which are prepared by the Teaching and Learning Department for all parent school site council meetings. The slides present LCAP information in small pieces all throughout the year. Topics included in the presentations are: data sharing of LCAP metrics, budget updates, dashboard data discussions, parent surveys and local indicators. During parent meeting we use a Plus/Delta process to gather input from parents. School data is also shared at PTC meetings and in School Board meetings. The process for district surveys is to send out notification that a survey is coming, we send postcards to families with instructions for how to take the survey (offered in Spanish and English), we communicate weekly during the survey window using ParentSquare. The results are shared back with parents in a message from the Superintendent as well as individual school results shared with community partners in school based meetings.
Parent Teacher Committee (PTC)	Members of the Parent Teacher Committee (PTC) board regularly attend our monthly Coffee with the Principals meetings. During these meetings, they share updates about events they organize and engage parents in joining and supporting these efforts. PTC members collaborate with parents, principals and other school staff and share

Educational Partner(s)	Process for Engagement
	their feedback and suggestions around the school goals during these meetings. Parent Teacher Committee meetings were held every other week on Monday mornings on campus as well as monthly in the evenings over Zoom. School administrators met with the Parent Teacher Committee Board in October and in March and May in the 2024-2025 school year to discuss the event calendar for the year, fundraising, and plan for the 2025-2026 school year.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

The School Site Council contributed to this LCAP through the ongoing feedback of team members around the areas of family engagement, school academic and social emotional data, and school infrastructure and facilities. LCAP updates were shared with the School Site Council multiple times during the school year. During the fall, the School Site Council provided feedback around "Building relationships Between School Staff and Families". The team brainstormed around ways to improve the partnership between the school and families and some of the ideas that were brought forth were: offering technology workshops for families who may need support accessing this form of communication, as well as continuing to share information in multiple forms in order to reach as many families as possible. In the winter, School Site Council members provided feedback around the topic of "Seeking Input for Decision Making". The team shared multiple ways in which input could be solicited from all families, including: using multiple ways of advertising for meetings and the use of incentives to engage families to participate.

The English Language Acquisition Committee (ELAC) contributed to this LCAP through the ongoing feedback of team members around the areas of family engagement, school academic and social emotional data, and school infrastructure and facilities. LCAP updates were shared with the English Language Acquisition Committee multiple times during the school year. In the fall, the English Language Acquisition Committee members provided feedback around the topic of "Building Relationships Between School Staff and Families". The committee brainstormed around ways to improve the partnership between the school and families and shared ideas for strengthening partnerships through increased communication and having diverse resources available for families in the form of books. In the winter, committee members provided feedback around the topic of "Seeking Input for Decision Making". The team shared multiple ways in which input could be solicited from all families, including: the use of incentives to engage families to participate and sending more messages to families via text.

Teachers contributed to this LCAP through ongoing data analysis during the school year in Professional Learning Communities and as participants in our school Leadership Team. This analysis of school and district data allowed us to prioritize interventions for struggling learners and vulnerable student groups. During the 2024-2025 school year, Leadership Team members provided ongoing feedback about school systems, including our continuous improvement work, student academic recognition, equity, and assessments. Their feedback and

questions helped drive the actions and services included in this plan. Teachers not on the leadership team had a representative who shared their feedback and questions or concerns during our monthly meetings and also had opportunities to engage in collaborative work around those topics during Wednesday staff meetings and MTSS meetings.

Classified Staff Members participated in some Wednesday staff meetings and also provided their feedback through their participation in the Employee Experience Survey. Their participation in "Yard Duty Huddles" and the MTSS team meetings helped strengthen supports for students at all three tiers. Their questions and feedback influenced our focus on actions and services tied to all three goals in this LCAP. Suggestions, feedback on current interventions, and systems in place helped us to evaluate the effectiveness of the actions and services planned for.

Student feedback and suggestions influenced the actions and services tied to our school and district goals. Student feedback around our school scorecard metrics in the pillar of "Safe and Adaptive Infrastructure" and "Successful Students" helped guide next steps to increase student Sense of Belonging and including students in finding solutions to keeping our campus clean. Student engagement in Continuous Improvement work allowed their input to drive classroom improvement cycles and students to share in the ownership of their learning.

The Sherman Oaks Parent Teacher Committee (PTC) influenced this LCAP as a result of the feedback provided during PTC meetings about parent-sponsored events and their partnership with the school in the planning and implementation of these events. Their reflection on school events and ideas for continuously engaging students and families in building community highlighted the importance of the actions and services listed for goal three, to "Fully engage parents/guardians, and the community in support of student well-being".

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	Provide high quality academic first instruction for all students.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 7: Course Access (Conditions of Learning)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

CUSD is a data informed system. We use data to determine areas of strength and weakness and it helps us respond to instruction in professional learning communities. Current local iReady academic data reports indicate that we have a disproportionate amount of students performing in tiers two and three, indicating that additional supports for students and teacher training are needed in tier 1. Data also demonstrates that there is an achievement gap between "all students" and our identified student-groups. (low socio-economic, English Learners, Foster Youth and students with disabilities) We examine academic data from both a growth and overall proficiency standpoint. iReady data indicates that there is trend of students not maintaining proficiency as they move from one grade level to the next in math. Because of this concerning data trend we have developed this goal to ensure that we are examining the quality of instruction that ALL students receive in tier 1. Improving our first instruction through our professional learning community work and the actions associated in this LCAP plan will lead to greater teacher efficacy and student growth and achievement levels. As part of our anti-racism work, we have aligned a goal in this area that is to increase the racial literacy of our system. In order to provide high quality first instruction we must allow staff to learn and lean into discomfort to uncover bias.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	Percent of students Meeting or Exceeding Standard on the Smarter Balanced Assessment:	2022.2023 SBAC English Language Arts Results	2023.2024 SBAC English Language Arts Results		80% of students in grades 3-8 Meeting or Exceeding	• Grades 3-8

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	English Language Arts in grades 3-8. Source: California Assessment of Student Performance and Progress (CAASPP) Results.	• Grades 3-8 • Overall: 39% • Socioeconomically Disadvantaged: 33% • Students with Disabilities: 11% • English Learners: 11% • White: 83% • Asian: * • Hispanic/Latino: 36% • Black: * * Group size too small to report.	• Grades 3-8 • Overall: 42% • Socioeconomically Disadvantaged: 36% • Students with Disabilities: 7% • English Learners: 11% • White: 77% • Asian: * • Hispanic/Latino: 40% • Black: * * Group size is too small to report		Standard on the Smarter Balanced Assessment: English Language Arts by 25-26. Increase the percent of students in each student group scoring Meeting or Exceeding Standard by 15 percentage points by 25-26.	• Overall: +3% • Socioeconomically Disadvantaged: +3% • Students with Disabilities:-4% • English Learners: 0% • White: -5% • Asian: * • Hispanic/Latino: +4% • Black: * * Group size is too small to report
1.2	Percent of students Meeting or Exceeding Standard on the Smarter Balanced Assessment (SBAC): Mathematics in grades 3-8. Source: California Assessment of Student	2022.2023 SBAC Math Results • Grades 3-8 • Overall: 27% • Socioeconomically Disadvantaged: 20%	2023.2024 SBAC Math Results • Grades 3-8 • Overall: 36% • Socioeconomically		80% of students in grades 3-8 Meeting or Exceeding Standard on the Smarter Balanced Assessment: Mathematics by 25-26.	• Grades 3-8 • Overall: +9% • Socioeconomically Disadvant

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Performance and Progress (CAASPP) Results.	• Students with Disabilities: 11% • English Learners: 8% • White: 82% • Asian: * • Hispanic/Latino: 22% • Black: * * Group size is too small to report	Disadvantaged: 31% • Students with Disabilities: 4% • English Learners: 15% • White: 68% • Asian: * • Hispanic/Latino: 33% • Black: * * Group size is too small to report		Increase the percent of students in each student group scoring Meeting or Exceeding Standard by 15 percentage points by 25-26.	aged: +11% • Students with Disabilities: -7% • English Learners: +7% • White: -14% • Asian: * • Hispanic/Latino: +11% • Black: * * Group size is too small to report
1.3	Percent of students Meeting or Exceeding Standard on the California Science Test (CAST) in grades 5 and 8. Source: California Assessment of Student Performance and Progress (CAASPP) Results.	2022.2023 CAST Results • Grade 5 and 8 • Overall: 18% • Socioeconomically Disadvantaged: 12% • Students with Disabilities: * • English Learners: 3% • White: * • Asian: *	2023.2024 CAST Results • Grade 5 and 8 • Overall: 37% • Socioeconomically Disadvantaged: 26% • Students with Disabilities: *		80% of students in grades 5 and 8 Meeting or Exceeding Standard on the California Science Test by 25-26. Increase the percent of students in each student group scoring Meeting or Exceeding Standard by 15 percentage points by 25-26.	• Grade 5 and/or 8 • Overall: +19% • Socioeconomically Disadvantaged: +14% • Students with Disabilities: *

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		• Hispanic/Latino: 13% • Black: * * Group size too small to report.	• English Learners: 6% • White: * • Asian: * • Hispanic/Latino: 34% • Black: * * Group size is too small to report			• English Learners: +3% • White: * • Asian: * • Hispanic/Latino: +21% • Black: * * Group size is too small to report
1.4	Percent of English Learners making at least one level of progress or maintaining a level of 4 on the English Language Proficiency Assessments for California (ELPAC) as reported through the English Learner Progress Indicator (ELPI) on the California School Dashboard. Source: California School Dashboard	2022.2023 English Learner Progress • Number of English Learners with a current and prior year ELPAC score: 180 • Percent of English Learners making at least one level of progress or maintaining a level of 4 on the ELPAC: 54.4%	2023.2024 English Learner Progress • Number of English Learners with a current and prior year ELPAC score: 165 • Percent of English Learners making at least one level of progress or maintaining a level of 4 on		Increase the percent of English Learners making at least one level or progress or maintaining a level of 4 on the ELPAC to 55% percent by 25-26.	• Number of English Learners with a current and prior year ELPAC score: -15 • Percent of English Learners making at least one level of progress or maintaining a level of 4 on the ELPAC: -12.6%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			the ELPAC: 41.8%			
1.5	Percent of English Learners (ELs) redesignated to fluent English Proficient (RFEP). Number of Long Term English Learners (LTELS) in 8th grade as of Census Day. Source: Local (Redesignation) and CalPads using California School Dashboard LTEL definition (LTELs).	2022.2023 Redesignation Results • County • Number of ELs as of CalPads Census Date: 54,266 • Number of ELs redesignated: 7,087 • Percent of ELs redesignated: 13% • School • Number of ELs as of CalPads Census Date: 224 • Number of ELs redesignated (excludes K): 37 • Percent of ELs redesignated (excludes K): 17% • 2023.2024 Number of 8th Grade English Learners who are Long Term English Learners	2023.2024 Redesignation Results • County • Number of ELs as of CalPads Census Date: 53,180 • Number of ELs redesignated: 6,382 • Percent of ELs redesignated: 12% • School • Number of ELs as of CalPads Census Date: 203 • Number of ELs redesignated (excludes K): 33		Increase or maintain a redesignation rate that is at or above the county redesignation rate by 25-26. Decrease the number of LTELS in 8th grade by 26-27.	• 4% above the County redesignation rate • Number of ELs as of CalPads Census Date: -21 • Number of ELs redesignated (excludes K): -4 • Percent of ELs redesignated (excludes K): -1% Number of 8th Grade English Learners who are Long Term English Learners (LTELS) as of Census Day: • Number of LTELS as

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		(LTELS) as of Census Day: • Number of LTELS as of Census Day: 34 • Number of LTELS in 8th Grade as of Census Day: 10	• Percent of ELs redesignated (excludes K): 16% 2024.2025 Number of 8th Grade English Learners who are Long Term English Learners (LTELS) as of Census Day: • Number of LTELS as of Census Day: 35 • Number of LTELS in 8th Grade as of Census Day: 11			of Census Day: • Number of 8th Grade English Learners who are Long Term English Learners (LTELS) as of Census Day: -3 Number of Long Term English Learners (LTELS) in 8th grade as of Census Day: • Number of LTELS as of Census Day: +1 • Number of LTELS in 8th Grade as of Census Day: +1
1.6	Percent of students achieving Early On, Mid or Above Grade Level on i-Ready Reading in grades 2-8.	2023.2024: Winter i-Ready Reading Results • Grades 2-8 • Overall: 35%	2024.2025: Winter i-Ready Reading Results		80% of students in grades 2-8 achieving Early On, Mid or Above Grade Level on i-	• Grades 2-8 • Overall: +5%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Source: i-Ready	• Socioeconomically Disadvantaged: 29% • Students with Disabilities: 3% • English Learners: 6% • White: 65% • Asian: * • Hispanic/Latino: 33% • Black: * * Group size too small to report.	• Grades 2-8 • Overall: 40% • Socioeconomically Disadvantaged: 32% • Students with Disabilities: 3% • English Learners: 10% • White: 76% • Asian: * • Hispanic/Latino: 37% • Black: * * Group size is too small to report		Ready Reading to reach or maintain by 26-27. Increase the percent of students in each student groups scoring Early On, Mid or Above Grade Level by 15 percentage points by 26-27.	• Socioeconomically Disadvantaged: +3% • Students with Disabilities: 0% • English Learners: +4% • White: +11% • Asian: * • Hispanic/Latino: +4% • Black: * * Group size is too small to report
1.7	Percent of students achieving Early On, Mid or Above Grade Level on i-Ready Math in grades 1-8. Source: i-Ready	2023.2024: Winter i-Ready Math Results • Grades 1-8 • Overall: 23% • Socioeconomically Disadvantaged: 20%	2024.2025: Winter i-Ready Math Results • Grades 1-8 • Overall: 31% • Socioeconomically		80% of students in grades 2-8 achieving Early On, Mid or Above Grade Level on i-Ready Math to reach or maintain by 26-27. Increase the percent of students	• Grades 1-8 • Overall: +8% • Socioeconomically Disadvantaged: +4%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		• Students with Disabilities: 6% • English Learners: 4% • White: 59% • Asian: * • Hispanic/Latino: 20% • Black: * * Group size too small to report.	Disadvantaged: 24% • Students with Disabilities: 5% • English Learners: 9% • White: 66% • Asian: * • Hispanic/Latino: 28% • Black * * Group size is too small to report		in each student groups scoring Early On, Mid or Above Grade Level by 15 percentage points by 26-27.	• Students with Disabilities: -1% • English Learners: +5% • White: +7% • Asian: * • Hispanic/Latino: +8% • Black: * * Group size is too small to report
1.8	Percent of students scoring At or Above Benchmark on Lectura in grades K-2. Source: Lectura/Amplify	2023.2024: Middle of Year Lectura Results • Grades K-2 • Overall: 61% • Socioeconomically Disadvantaged: 56% • Students with Disabilities: 46% • English Learners: 52% • White: 91% • Asian: *	2024.2025: Middle of Year Lectura Results • Grades K-2 • Overall: 58% • Socioeconomically Disadvantaged: 50% • Students with		80% of students in grades K-2 scoring At or Above Benchmark on Lectura by 26-27. Increase the percent of students in each student groups scoring At or Above Benchmark by 15 percentage points by 26-27.	• Grades K-2 • Overall: -3% • Socioeconomically Disadvantaged: -6% • Students with Disabilities: +4%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		• Hispanic/Latino: 58% • Black: * * Group size too small to report.	Disabilities: 50% • English Learners: 56% • White: 91% • Asian: * • Hispanic/Latino: 57% • Black: * * Group size too small to report.			• English Learners: +4% • White: 0% • Asian: * • Hispanic/Latino: -1% • Black: * * Group size too small to report.
1.9	Number of teachers misassigned and number of vacant teacher positions. Source: Human Resources Department	2022.2023 and 2023.2024 Results • 2022.2023 Number of teachers misassigned: 0 • 2023.2024 Number of vacant teacher positions: 0	2023.2024 and 2024.2025 Results • 2023.2024 Number of teachers misassigned: 3 • 2024.2025 Number of vacant teacher positions: 0		Achieve and maintain 0 teachers misassigned and 0 teacher positions vacant.	• 2023.2024 Number of teachers misassigned: +3 • 2024.2025 Number of vacant teacher positions: 0
1.10	Percent of students with access to standards aligned instructional materials.	2023.2024 Result • 100%	2024.2025 Result • 100%		Maintain 100% of students having access to standards aligned instructional materials.	• No Change.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Source: School Accountability Report Cards (SARCs)					
1.11	Facilities Inspection Tool (FIT) Score A score of 100% to 99% is Exemplary and a score of 98.99% to 90% is Good. Source: Final FIT Evaluations	2023.2024 Rating • 100%	2024.2025 Result • 99.46%		Maintain a FIT Score of at least 95%.	• +0.54%
1.12	Not Applicable, District Level Metric. Percent of English Learners with an ELPAC score of 4 and Socioeconomically Disadvantaged students enrolled in Grade 8 Advanced Math and the percent of Students with Disabilities receiving a modified course of study through Specialized Academic Instruction (SAI). Source: PowerSchool and SIRAS	Not Applicable, District Level Metric.	Not Applicable, District Level Metric.		Not Applicable, District Level Metric.	Not Applicable, District Level Metric.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.13	Instructional Leadership Teams (ILTs) at each CUSD school complete the Self Reflection Tool for Local Control Funding Formula (LCFF) Priority 2: Implementation of State Academic Standards. Ratings by subject for the practice, "Professional Learning for Teaching Academic Standards." Source: Annual Self Reflection	2023.2024 Ratings • English Language Arts: 3 (Initial Implementation) • English Language Development: 2 (Beginning Development) • Math: 3 (Initial Implementation) • Next Generation Science Standards: 2 (Beginning Development) • History/Social Studies: 2 (Beginning Development)	2024.2025 Ratings • English Language Arts: 4 (Full Implementation) • English Language Development: 4 (Full Implementation) • Math: Full Implementation and Sustainability • Next Generation Science Standards: 3 (Initial Implementation) • History/Social Studies: 3 (Initial Implementation)		Reach and maintain a rating of 5 (Full Implementation and Sustainability).	• English Language Arts: +1 • English Language Development: +2 • Math: +2 • Next Generation Science Standards: +1 • History/Social Studies: +1
1.14						

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.15						
1.16						

Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

In the 2024-2025 school year, all actions for the Sherman Oaks goal of providing high quality academic first instruction to all students were fully implemented. Actions for this goal are organized into the following categories:

- Staff to support instruction and MTSS implementation (Actions 1.2, 1.9, 1.12, 1.13)
- Professional development for staff (Actions 1.1, 1.4, 1.5, 1.8)
- Interventions and web-based programs to support students (Actions 1.3, 1.10, 1.11)
- Field trips and other outdoor experiences for students (Action 1.6)

In the 2024-2025 school year, Reading Intervention Teachers supported literacy instruction and intervention, providing planning support for teacher teams, as well as small group targeted intervention. Reading Intervention Aides provided small group targeted reading interventions for students in grades K-5th. After school interventions were provided by teachers to support students performing below grade level in either reading or math. Web-based programs were used to strengthen student learning and provide additional practice in essential skills and grade level standards. We began the year with a school-wide goal setting staff retreat, in which goals for the year were introduced and the data that guided out work was analyzed.Our Improvement Coach and Math Improvement Coach were essential in the implementation of Continuous Improvement strategies in every classroom and in supporting teachers with the continued use of Common Formative Assessments to guide instruction and interventions.

Much of the professional development that was provided for teachers centered around Continuous improvement and other topics related to Multi Tiered Systems of Support (MTSS), including Positive Behavioral Interventions and Supports (PBIS) and data review to plan interventions. This professional development for teachers was provided by school and district staff without the use of school funds. Students and teachers participated in educational trips, including overnight camps to extend their learning outside of the classroom environment.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

In 2024-2025, the following differences occurred:

- Action 1.1: Professional Development: The expenditure for this action was lower than the planned allocation due to teachers attending local trainings that decreased the cost of travel, as well as teachers participating in progessional development offered through district experts at no cost.
- Action 1.3: After School Interventions: The expenditure for this action was lower than the planned allocation due to a decrease in the number of teachers providing after school interventions.
- Action 1.4: Data Analysis & Goal Setting Staff Retreat: The expenditure for this action was lower than anticipated as facilities rental was not needed for the retreat.
- Action 1.7: Professional Learning from Consultants: The expenditure for this action was lower than the planned allocation as professional development was provided by district personnel at no cost and during off-site conferences attended by school staff.
- Action 1.8: Administrator Support for MTSS Implementation: The expenditure for this action was higher than the planned allocation due to salary, benefit, and step increases.
- Action 1.9: Targeted Interventions: The expenditure for this action was higher than the planned allocation due to salary, benefit, and step increases for Reading Intervention Instructional Assistants.
- Action 1.10: Web-based Math/Reading Programs and Assessments: The expenditure for this action was lower than the planned allocation due to a decrease in the use of some web-based programs after careful review and an increase in focus on Continuous Improvement strategies.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

A review of the metrics shows that all actions as categorized below have demonstrated or are approaching effectiveness in making progress toward Sherman Oaks's goal of providing high quality academic first instruction for all students. These categorized actions demonstrate effectiveness as evidenced by the metrics that directly address contributing actions under this goal as noted.

Staff to support instruction and MTSS implementation (Actions 1.2, 1.8, 1.12, 1.13)
The role of an additional administrator to support (MTSS) implementation continued to be key this school year (Contributing Action 1.8) as evidenced by the following metrics:

- As a result of this action, fourteen Certificated and Classified staff evaluations were completed on time during the 2024-2025 school year (Contributing Action 1.8).
- Student Study Team (SST) meetings were held in collaboration with school specialists and parents to address the needs of students who may need additional academic, behavioral or social emotional support and to evaluate the interventions in place and results of those interventions is showing early signs of efficacy, as we see students who have received interventions as a result of the SST process making academic growth as seen in i-Ready data and social emotional growth as evidenced by a decrease in Office Discipline Referrals (ODRs) (Contributing Action 1.8).
- The overall percentage of students Meeting or Exceeding Standard on the Smarter Balanced Assessment in grades 3-8 increased by 3% in English Language Arts (Metric 1.1)

Professional development for staff (Actions 1.1, 1.4, 1.5)
Teachers and staff participated in Professional Development throughout the school year (Contributing Action 1.1), increasing teacher efficacy and supporting student achievement. This is evidenced by the following metrics:

- The overall percentage of students Meeting or Exceeding Standard on the Smarter Balanced Assessment in grades 3-8 increased by 3% in English Language Arts and 9% in Mathematics (Metrics 1.1 and 1.2). In addition, the percentage of students Meeting or Exceeding Standards on the California Science Test (CAST) in grades 5 and 8 increased by 19% (Metric 1.3). The overall percent of students achieving Early On, Mid or Above Grade Level on i-Ready Reading and Math in grades 2-8 increased by 5% in Reading and 8% in Mathematics (Metrics 1.6 and 1.7). (Contributing Actions 1.1 and 1.5).
- The percentage of English Learners making at least one level of progress or maintaining a level of 4 on the ELPAC decreased by 12.6% (Metric 1.4). To address this, the school has worked closely with our ELD department to create and implement a plan to support English Learner progress this school year and into the coming school year. This has included early identification of our Long Term English Language Learners and strengthening of English Language Development (ELD) strategies. Another area for growth is the percentage of students scoring At or Above Benchmark on mCLASS Lectura in grades K-2. Although we saw growth for students who are English Learners, the overall percentage of students scoring at or above Benchmark decreased by 3% (Metric 1.8). To address this, teachers in grades K-2 have been using progress monitoring students who are below and well below benchmark. Common Formative Assessments (CFAs) have been used across grade levels to provide additional information about student current skills and mastery of essential standards. As Common Formative Assessments continue to be used, we see early indicators of efficacy in iReady and Smarter Balanced overall growth for students (Contributing Action 1.1).
- In partnership with Studer Huron Education Consulting, Campbell staff developed and launched a Continuous Classroom Improvement Framework for the 2024.2025 school year. The framework, along with professional development modules aligned to the framework areas of Classroom Mission Statements, Essential Learning Standards and Targets, Charting and Analyzing student results, and use of Plan, Do, Study, Act (PDSA) cycles is core to Campbell's professional development and continuous improvement work for our current LCAP cycle. Observational data is collected regularly to capture levels of use of each module and determine next steps for support at the site and classroom level. Sherman Oaks administrators and Improvement Coaches have participated in the training of teachers and staff (Contributing Action 1.1).

As a school, Sherman Oaks continued to focus on the implementation and refining of Professional Learning Communities (PLC) (Contributing Action 1.5) as evidenced by the following metrics:

- The overall percentage of students Meeting or Exceeding Standard on the Smarter Balanced Assessment in grades 3-8 increased by 3% in English Language Arts and 9% in Mathematics (Metrics 1.1 and 1.2); (Contributing Action 1.5).
- Although we saw growth for English Learners, the overall percentage of students scoring At or Above Benchmark on mCLASS Lectura in grades K-2 decreased by 3% (Metric 1.8). To address this, teachers in grades K-2 have been using progress monitoring for students who are below and well below benchmark in order to identify the students, plan and implement interventions to support their growth (Contributing Action 1.5). As a result, Metric 1.8 will be closely monitored to evaluate efficacy of Action 1.5.
- One of the ways in which we monitor and measure student academic growth at Sherman Oaks is through the use of Common Formative Assessments. Anecdotal data tells us that the use of CFAs continues to increase at our site. Teachers see the value in having more current data based on essential standards to plan reteaches, small group interventions and extension activities for students (Contributing Action 1.5).

- Given the changes made to the California Spanish Assessment (CSA), at this time, this data cannot be used to evaluate efficacy of Actions 1.5 and 1.8. As results are released in the coming school year, we will use CSA results to measure the effectiveness of these actions and will continue to monitor student academic progress in Spanish (Contributing Action 1.5, 1.8, and 1.11).

Interventions and web-based programs to support students (Actions 1.3, 1.10, 1.11)

- Students received direct academic support through interventions provided by Reading Intervention Teachers, MTSS Aides, and Equity and Math Improvement Coaches. Improvement Coaches provided support to teachers and Classified staff by training them in the use of intervention curriculum and materials, co-planning, modeling, and co-teaching lessons alongside classroom teachers. This aided in the student academic progress mentioned above.

The overall percentage of students Meeting or Exceeding Standard on the Smarter Balanced Assessment in grades 3-8 increased by 3% in English Language Arts and 9% in Mathematics (Metrics 1.1 and 1.2). (Contributing Action 1.11). iReady data shows steady growth in the percent of students achieving Early On, Mid or Above Grade Level on i-Ready Reading in grades 2-8, with the overall percentage increasing by 5%. The percentage of English Learners achieving Early On, Mid or Above Grade Level increased by 4% and the percentage of Socioeconomically Disadvantaged students achieving Early On, Mid or Above Grade Level increased by 3% (Metric 1.6). As mentioned above, Common Formative Assessment (CFA) use continues to grow at Sherman Oaks. We see early indicators of efficacy in iReady and Smarter Balanced overall growth for students (Contributing Actions 1.3, 1.11).

As noted above, the overall percentage of students scoring At or Above Benchmark on mCLASS Lectura in grades K-2 decreased by 3% (Metric 1.8 - Contributing Actions 1.3 and 1.11), and this will be closely monitored to evaluate efficacy of these Contributing Actions.

Field trips and other outdoor experiences for students (Action 1.6)
Students have continued to attend field trips (including overnight experiences) that have expanded the learning taken place inside the classroom.

Given the changes to the California Spanish Assessment (CSA), this metric cannot yet be used to determine the efficacy of Contributing Actions 1.5 and 1.11.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

For 2025.2026 there are no changes to the goal.

For the 2025-2026 school year, the following actions have been adjusted:

Professional Development

- Action 1.1: Professional Development: The allocation for this action has been increased to allow for staff to attend additional professional development, including a dual immersion conference.

- Action 1.7: Professional Learning from Consultants has been removed removed as professional development has been provided through conference attendance in specific subject areas as needed and from district and site

experts at no cost. This change will allow for teachers and administrators to determine specific areas of need and professional development opportunities that teachers participate in.

Interventions and web-based programs to support students
Action 1.10: Web-based Math/reading Programs & Assessments: The allocation for this action is decreased to reflect the programs programs we will continue to use into the coming school year.

Staff to support instruction and MTSS implementation

- Action 1.13: Math Improvement Coach (Formerly Math Specialist - TOSA): This action has been added to reflect the contributions of the Math Improvement Coach towards the implementation of this LCAP.

For 2025.2026, the following Metrics have been adjusted:

- Metric 1.5: The Metric has been updated to include baseline results for Long Term English Learners (LTELS), and the correct baseline county redesignation rate.
- Metric 1.13: In recognition of the need to ensure Local Indicators and connected metrics are accessible to relevant educational partners and actionable for staff, CUSD adjusted the input process for this metric, beginning in

2024.2025. Local Indicator ratings for Priority 2: Implementation of State Academic Standards are now rated by site administrators, classroom teachers, Reading Specialists, and Math Intervention Teachers. This change allows for those closest to the work to provide feedback and information on: making instructional materials for academic standards, implementing policies or programs to support staff in identifying areas where they can improve in delivering instruction for academic standards, progress implementing other academic standards, and support for teachers and administrators, supporting more meaningful reflection and planning from these results.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Professional Development	Increased or Improved Action: Professional development will be offered to ensure that teachers and aides have strategies to teach the essential standards, including ELD standards. Professional development will focus on strategies that will meet the needs of our English Learners, Economically Disadvantaged students, Students with Disabilities and Foster Youth.	$15,000.00	Yes

Action #	Title	Description	Total Funds	Contributing
1.2	Library and Media Aide	The library/media aide will be at Sherman Oaks to specifically support literacy and digital literacy in Spanish and English.	$49,811.00	No
1.3	After School Interventions	Increased or Improved Action: After school tutoring and interventions in Spanish and English Language Arts to targeted students, including English Language Learners, Students with Disabilities, Socioeconomically Disadvantaged Students and Foster Youth.	$8,000.00	Yes
1.4	Data Analysis and Goal Setting Staff Retreat	Teachers and staff will convene in a one-day retreat at the start of the school year to analyze student data, teaching strategies and set academic and behavior goals for the year.	$3,000.00	No
1.5	Professional Learning Communities: Implementation	Increased or Improved Action: Substitutes will release grade-level teams to engage in the PLC collaborative process: Teachers will plan around the essential standards, analyze student data, and develop plans for students that are not achieving and for those that have met the standards.	$8,000.00	Yes
1.6	Field Trips and Outdoor Experiences for Students	Offer real-life experiences for student through field trips for language development.	$3,800.00	No
1.7	Art Teacher	Exploratory Teacher to provide art classes to students during classroom teacher prep periods and collaboration.	$188,099.00	No
1.8	Administrator support for MTSS Implementation	Increased or Improved Action: Assistant Principal to support the development and leadership of MTSS including instructional, behavioral, and SEL strategies.	$43,344.00	Yes

Action #	Title	Description	Total Funds	Contributing
1.9	Targeted Interventions	Increased or Improved Action: Instructional Associates will support the implementation of targeted intervention strategies in Reading and Math based on student achievement data.	$95,000.00	No
1.10	Web-based Math/Reading Programs and Assessments	Web-based resources including iStation, NewsELA, SumDog and RAZKids will be purchased and implemented to assess and supplement our instructional programs.	$15,000.00	No
1.11	Reading Intervention Teachers	Reading Intervention teacher (1.0 FTE) for lower grades and Reading Intervention teacher (.5 FTE) for upper grades	$271,713.00	Yes
1.12	Improvement Coach	Provide teacher consultation for high quality first instruction and interventions.	$181,678.00	No
1.13	Math Improvement Coach (Formerly Math Specialist - TOSA)	LREBG funded action as identified by the needs assessment: Math specialists integrate high leverage coaching practices in support of the new California Math Framework to improve outcomes for all students. Studies show that equitable access to a strong conceptual foundation, along with frequent formative feedback, improves academic outcomes for all students (Allowable Use of Funds - Criteria B). LREBG Funds: $86,375 Metrics: 1.2, 1.7 and 1.12	$86,375.00	No
1.14	STEAM Teacher	STEAM Teacher to provide lessons for lower grade students during classroom teacher prep periods and collaboration		No

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	Provide high quality social emotional learning for all students.	Broad Goal

State Priorities addressed by this goal.

Priority 5: Pupil Engagement (Engagement)
Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

CUSD is a data informed system. We use data to determine areas of strength and weakness and it helps us respond to instruction in professional learning communities. This goal was created to help the district establish a clear and articulated multi-tiered system of support. District data in this area indicates that we have a higher percentage of suspensions and absences for specific student-groups. Actions in this area will be designed to improve outcomes for all students, with targeted intervention for sub-groups where data indicates need. This goal is also important to help us reach our goals associated with becoming an anti-racist organization. As part of this work we aligned a goal to normalize conversations about race. This supports the healthy social emotional development of all students in our system. We must transparently identify and deconstruct issues of race and bias that are negatively impacting our system.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Annual Attendance Rate Source: CUSD Monthly Attendance Statistics Report	2022.2023 Rate • 94.45%	2023.2024 Rate • 95.79%		Increase the Annual Attendance Rate to at least 98%.	• +1.34%
2.2	Chronic Absenteeism Rate Source: DataQuest	2022.2023 Rates • Overall: 13.3% • Socioeconomically	2023.2024 Rates • Overall: 8.50% • Socioeconomically		Decrease the Chronic Absenteeism Rate Overall and for all student groups to 6%.	• Overall: -4.8% • Socioeconomically Disadvant

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Disadvantaged: 15.1% • Students with Disabilities: 24.5% • English Learners: 14.7% • White: 10.3% • Asian: * • Hispanic/Latino: 13.7% • Black: * * Group size too small to report.	Disadvantaged: 9.80% • Students with Disabilities: 7.70% • English Learners: 9.60% • White: 5.40% • Asian: * • Hispanic/Latino: 5.40% • Black: *			aged: -5.3% • Students with Disabilities: -16.8% • English Learners: -5.1% • White: -4.9% • Asian: * • Hispanic/Latino: -8.3% • Black: *
2.3	Suspension Rate Source: DataQuest	2022.2023 Rates • Overall: 1.6% • Socioeconomically Disadvantaged: 1.8% • Students with Disabilities: 3.9% • English Learners: 1.8% • White: 2.6% • Asian: * • Hispanic/Latino: 1.4% • Black: *	2023.2024 Rates • Overall: .90% • Socioeconomically Disadvantaged: .50% • Students with Disabilities: 0% • English Learners: .40%% • White: 0% • Asian: *		Decrease the Suspension Rate Overall and for all Student Groups by at least 1.5% or achieve a rate of 0% by 26-27.	• Overall: -0.7% • Socioeconomically Disadvantaged: -1.3% • Students with Disabilities: -3.9%% • English Learners: -1.4% • White: -2.6% • Asian: *

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		* Group size too small to report.	• Hispanic/Latino: 1.0% • Black: *			• Hispanic/Latino: -0.4% • Black: *
2.4	Middle School Drop Out Count Source: CalPads	2022.2023 Count • 0	2023.2024 Count • 0		Maintain a Middle School Drop Out Count of 0.	• No Change
2.5	Expulsion Rate Source: DataQuest	2022.2023 Rate • 0%	2023.2024 Rate • 0%		Decrease the Expulsion Rate to 0.0%.	• No Change
2.6	Panorama Student Survey Response: Percent of students choosing a Favorable Response to questions for the topic Sense of Belonging (Grades 3-8) Source: Panorama	2023.2024 Results • Grades 3-8 • Overall: ELE: 71%; MS: 53% • Students with Disabilities: ELE: 58%; MS: 63% • English Learners: ELE: 69%; MS: 55%	2024.2025 Results • Grades 3-8 • Overall: ELE: 70%; MS: 59% • Students with Disabilities: ELE: 60%; MS: 52% • English Learners: ELE: 71%; MS: 60%		Achieve and maintain a favorable response rate of 80% for the Sense of Belonging Category.	• Grades 3-8 • Overall: ELE: -1%; MS: +6% • Students with Disabilities: ELE: +2%; MS: -11% • English Learners: ELE: +2%; MS: +5%
2.7	Student response rating and top box percent from	2023.2024 Ratings	2024.2025 Ratings		Reach and maintain an	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	the Annual Student Engagement Survey to the questions (Grades 3-8): • I feel safe at school. • My school is clean. Source: Annual Student Survey Results.	• Grades 3-8 • Overall Rating • I feel safe at school: 4 • My school is clean: 3.2 • Top Box Percent: • I feel safe at school: 34.46% • My school is clean: 9.76%	• Grades 3-8 • Overall Rating • I feel safe at school: 4.01 • My school is clean: 3.27 • Top Box Percent: • I feel safe at school: 33.93% • My school is clean: 10.64%		average rating of 4.5 out of 5 (using a 5 rating scale, with 1 as the low and 5 as the high) for each question.	• Grades 3-8 • Overall Rating • I feel safe at school: +0.01 • My school is clean: +.07 • Top Box Percent: • I feel safe at school: -0.5% • My school is clean: +.88%

Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

In the 2024-2025 school year, all actions for the Sherman Oaks goal of providing high quality social emotional learning for all students were fully implemented. Actions for this goal are organized into the following categories:

- Staff to support social-emotional well-being and positive behavior in students (Actions 2.1, 2.3, 2.4, 2.6)
- Materials to support social-emotional well-being and positive behavior in students (Action 2.2)
- Programs to support social-emotional wellbeing and positive behavior in students (Action 2.5)

In the 2024-2025 school year, students at Sherman Oaks received a variety of services to strengthen social emotional skills and support positive behavior at school. The school counselor, along with interns from local universities provided individual and group counseling, as well as academic support to students. Our school's Wellness Center Liaison ensured that the Wellness Center was a space that provided student with comfort, taught self-regulation skills to students, and organized events to strengthen students' sense of belonging, such as Unity Day, College & Career Week, and Red Ribbon Week. Partnerships with agencies including Pacific Clinics and SKIPS, provided additional access to individual therapy and counseling for students. Our Positive Behavior and School Climate Support staff member led schoolwide Positive

Behavioral Interventions and Supports (PBIS) assemblies that highlighted and celebrated positive student behavior and supported school safety through the supervision of students before, during and after school. This staff member collaborated with our Multi-Tiered System of Supports (MTSS) Aides to provide targeted support to individual students needing behavior reteaches and check-ins through the Check In Check Out program. Sherman Oaks continued to use materials from the adopted social-emotional learning curriculums, Kimochis, Toolbox and Character Strong.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

In 2024-2025, the following differences occurred:

- Action 2.2: PBIS and SEL Materials and Supplies: The expenditure for this action was lower than the planned allocation due to most SEL materials not needing to be replenished because many were purchased last year (Toolbox posters and Kimochis).
- Action 2.3: MTSS Aides: The expenditure for this action was higher than the planned allocation due to salary, benefit, and step increases.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

A review of the metrics show that actions as categorized below have demonstrated effectiveness in making progress toward the Sherman Oaks goal of providing high quality social emotional learning for all students. These categorized actions demonstrate effectiveness as evidenced by the metrics noted below, including those metrics that directly address contributing actions under this goal as noted.

Staff to support social-emotional well-being and positive behavior (Actions 2.1, 2.3, 2.4, 2.6)
Students received a variety of social-emotional supports and services from school staff that included our School Counselor, Wellness Center Liaison, university interns, MTSS Aides (Contributing Action 2.3) and contracted agency staff. These supports included individual and group counseling, therapy, presentations about topics related to mental health, and in-classroom support.

- iReady data shows steady growth in the percent of students achieving Early On, Mid or Above Grade Level on i-Ready Reading in grades 2-8, with the overall percentage increasing by 5%. The percentage of English Learners achieving Early On, Mid or Above Grade Level increased by 4% and the percentage of Socioeconomically Disadvantaged students achieving Early On, Mid or Above Grade Level increased by 3% (Metric 1.6; Contributing Action 2.3).
- In Mathematics, iReady data shows steady growth in the percent of students achieving Early On, Mid or Above Grade Level on i-Ready Reading in grades 2-8, with the overall percentage increasing by 8% and the percentage of Socioeconomically Disadvantaged students achieving Early On, Mid or Above Grade Level increased by 4%, English Learners at Early On, Mid or Above Grade Level increased by 5% (Metric 1.7; Contributing Action 2.3).
- Although we saw growth for English Learners, the overall percentage of students scoring At or Above Benchmark on mCLASS Lectura in grades K-2 decreased by 3% (Metric 1.8). To address this, teachers in grades K-2 have been using progress monitoring for students who are below and well below benchmark in order to identify the students, plan and implement interventions to support their growth (Contributing Action 2.3). As a result, Metric 1.8 will be closely monitored to evaluate efficacy of Action 2.3.

- While the number of Office Discipline Referrals (ODRs) has increased this school year, major behaviors have decreased. Check In Check Out (CICO) data indicate that 78% of students participating in the program are meeting their daily goal of receiving 80% of points on their scorecard for following school expectations. New strategies and interventions are planned and implemented for those students not meeting their goal during MTSS meetings (Contributing Action 2.3).

Materials to support social-emotional well-being and positive behavior in students (Action 2.2)
Social emotional curriculum materials continued to be used throughout the school year. Teachers implemented lessons using the curriculum and schoolwide PBIS reteaches also included the use of SEL materials. The suspension rate at Sherman Oaks remained low, at an overall rate of 0.90% and there was a decrease in the overall suspension rate of -0.7% (Metric 2.3). The annual Attendance Rate increased to 95.79% for the 2024-2025 school year (Metric 2.1) and the Chronic Absenteeism Rate decreased for all student groups (Metric 2.2) (Contributing Action 2.3).

Programs to support social-emotional well-being and positive behavior in students (Action 2.5):
While the favorable response rate for Sense of Belonging (Metric 2.6) on the Fall Panorama survey increased for students in grades 6th-8th by 6%, there was an 11% decrease in favorable responses for 6th-8th grade students with disabilities. This demonstrates that these actions are approaching effectiveness and actions have been taken to better understand and respond to this data. Chronic Absenteeism (Metric 2.2) declined overall from 13.3% in 2023.2024 to 8.50% in 2024.2025, and decreased for all student groups with greatest decrease for Students with Disabilities (-16.8%), demonstrating the efficacy of our our site programs to support social-emotional well-being and positive behavior in students. (Contributing Action 2.5).

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

For 2025.2026, there are no changes to the goal or metrics.

The following action has been adjusted for the 2025-2026 school year:

Staff to support social-emotional well-being and positive behavior
- Action 2.6: Wellness Center Liaison: This action has been added to reflect the addition of a Wellness Center Liaison this school year.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Campus PBIS Support and Supervisor	The Campus Supervisor at Sherman Oaks will support the additional behavioral and social emotional needs of students. They will implement PBIS Tier 1 and Tier 2 strategies and monitor progress for students.	$77.889.00	No
2.2	PBIS and SEL Materials and Supplies	Materials and supplies will be purchased to support our PBIS and SEL programs (Tiers 1, 2, and 3), including our PBIS acknowledgement system, Toolbox curriculum, and Character Strong curriculum.	$3,000.00	No
2.3	MTSS Aides	LREBG funded action as identified by the needs assessment: Two MTSS Aides to provide academic and behavior interventions for students identified by the tier 2/3 intervention team. The MTSS Aides support students within California's Multi Tiered Systems of Support framework, integrating evidence-based intervention practices with local systems and initiatives to effectively respond to students' academic, social-emotional, and behavioral needs (Allowable Use of Funds - Criteria C). LREBG Funds: $48,964 Metrics 1.6,1.7,1.8,1.4	$106,598.00	Yes
2.4	School Counselor	Provide multi-tiered approach of school counseling services in each counseling domain. Services include academic and counseling to provide social emotional support. This action supports improvement of the Chronic Absenteeism indicator which was "red" on the 2023 California School Dashboard for students with disabilities by providing academic and emotional supports to re-engage students who are or are at risk of chronic absenteeism.	$179,232.00	No
2.5	SKIPS Counseling	Increased and Improved Services: Contract with SKIPS Counseling to provide additional counseling support to all students with a focus on English Learners, Socio-Economically Disadvantaged students and Foster Youth. 15% LCFF Concentration Grant Funds: $8,750	$8,750.00	Yes

Action #	Title	Description	Total Funds	Contributing
2.6	Wellness Center Liaison	LREBG funded action as identified by the needs assessment: The Wellness Center Liaison provides evidence-based support to re-engage students with school and reduce barriers to learning for students (Allowable Use of Funds - Criteria C). LREBG Funds: $98,158 Metrics: 2.3 and 2.5	$98,158.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
3	Fully engage parents/guardians, and the community in support of student well-being.	Broad Goal

State Priorities addressed by this goal.

Priority 3: Parental Involvement (Engagement)

An explanation of why the LEA has developed this goal.

In Campbell, we realize that partnering with families is essential to help reach our goal of educating each child to their highest potential. We understand the research that says that students who have parents or guardians who are actively engaged in the educational process of children leads to better social emotional and academic results. This became even more apparent to us during the pandemic as we depended on a mutually beneficial partnership to ensure student success. Internal data in Campbell demonstrates that we have active parent leadership groups at each school; however, there is a need to more actively engage families who are representative of the community we serve. In order to meet our goals of becoming an anti-Racist District we realize that we need more diverse perspectives when engaging families in support of our students. We have created an anti-racism goal that aligns to this LCAP goal and that is to tap the untapped voices in our system. To fully understand student needs we must directly connect with families to find out what supports and services will be most beneficial in helping children meet goals.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	Parent/Guardian overall satisfaction rating and top box percent from the Annual Parent/Caregiver Engagement Survey. Source: Annual Parent/Caregiver Survey Results	2023.2024 Satisfaction Ratings • Overall Satisfaction Rating: 4.15 • Top Box Percent: 42.32%	2024.2025 Satisfaction Ratings • Overall Satisfaction Rating: 4.29 • Top Box Percent: 51.9%		Reach and maintain an average rating of 4.5 out of 5 (using a 5 rating scale, with 1 as the low and 5 as the high) for each question by 26-27.	• Overall Satisfaction Rating: +0.14 • Top Box Percent: +9.58%

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.2	Parent/Guardian response rating and top box percent from the Annual Parent/Caregiver Engagement Survey to the question, "I receive positive phone calls, emails, or notes about my child from the school." Source: Annual Parent/Caregiver Survey Results	2023.2024 Ratings • Overall Rating: 3.56 • Top Box Percent: 26.22%	2024.2025 Ratings • Overall Rating: 3.79 • Top Box Percent: 33.79%		Reach and maintain an average rating of 4.5 out of 5 (using a 5 rating scale, with 1 as the low and 5 as the high) for each question by 26-27.	• Overall Rating: +0.23 • Top Box Percent: +7.57%
3.3	School Site Councils (SSC) and English Learner Advisory Committees (ELAC) at each CUSD school complete the Self Reflection Tool for Local Control Funding Formula (LCFF) Priority 3: Parent and Family Engagement - Building Relationships Between School Staff and Families. Rating for the practice, "LEA's/school's progress in supporting staff to learn about each family's strengths, cultures, languages, and goals for their children."	2023.2024 Rating • 4 (Full Implementation)	2024.2025 Rating • 3 (Initial Implementation)		Reach and maintain a rating of 5 (Full Implementation and Sustainability) by 26-27.	• -1

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Source: Annual Self Reflection					
3.4	School Site Councils (SSC) and English Learner Advisory Committees (ELAC) at each CUSD school complete the Self Reflection Tool for Local Control Funding Formula (LCFF) Priority 3: Parent and Family Engagement - Building Partnerships for Student Outcomes. Rating for the practice, "LEA's/school's providing families with information and resources to support student learning and development in the home." Source: Annual Self Reflection	2023.2024 Rating • 4 (Full Implementation)	2024.2025 Rating • 4 (Full Implementation)		Reach and maintain a rating of 5 (Full Implementation and Sustainability) by 26-27.	• No Change
3.5	School Site Councils (SSC) and English Learner Advisory Committees (ELAC) at each CUSD school complete the Self Reflection Tool for Local Control Funding Formula (LCFF) Priority 3: Parent	2023.2024 Rating • 4 (Full Implementation)	2024.2025 Rating • 3 (Initial Implementation)		Reach and maintain a rating of 5 (Full Implementation and Sustainability) by 26-27.	• -1

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	and Family Engagement - Seeking Input for Decision Making. Rating for the practice, "LEA's/school's progress in building the capacity of and supporting principals and staff to effectively engage families in advisory groups and with decision-making." Source: Annual Self Reflection					
3.6	Not Applicable, District Level Metric Number of Parent Workshop Series Offered Annually Source: Student Services Department	Not Applicable, District Level Metric	Not Applicable, District Level Metric		Not Applicable, District Level Metric	Not Applicable, District Level Metric
3.7	Not Applicable, District Level Metric Number of School-Linked Services Events Offered Annually Source: Student Services Department	Not Applicable, District Level Metric	Not Applicable, District Level Metric		Not Applicable, District Level Metric	Not Applicable, District Level Metric

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.8	Percent of parents of students with IEPs reporting that the school district facilitated parent involvement as a means of improving services and results as part of the IEP process. Source: SIRAS	2023.2024 Results • 100%	2024.2025 Results • 100%		100% of parents of students with IEPs reporting that the school district facilitated parent involvement as a means of improving services and results as part of the IEP process by 26-27.	• No Change

Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

In the 2024-2025 school year, all actions for the Sherman Oaks goal of fully engage parents/guardians, and the community in support of student well-being were fully implemented. Actions for this goal are organized into the following categories:

- Staff to support family participation and engagement (Action 3.3)
- Family events and learning opportunities (Action 3.1)
- Motivation to participate (Action 3.2)

Recognizing that home to school and school to home communication is essential to supporting students and families, Sherman Oaks is supported by a Community Liaison and partners with outside providers to ensure families are able to actively participate in meetings and student conferences in their home language. In addition, ParentSquare is used to communicate student progress and keep families informed of student performance on state and local assessments, minimizing the number of logins and platforms needing to be accessed. In addition to supporting communication, Community Liaisons are an integral part of supporting families of low income, English Learner students, as well as those experiencing homelessness and students in foster care. Along with school nurses, liaisons connect families to school and community-based resources for academic, social emotional, and health needs. Community Liaisons work closely with Campbell's District Lead for Community Engagement to ensure aligned and responsive support.

Classes and workshops are offered to families each year, with topics and speakers based on educational partner feedback and Community Liaison input. Sherman Oaks continued to provide school sponsored events and opportunities for families to engage with teachers and staff around student learning and wellbeing. These included monthly Cafecitos with the Principals, a Family Math Night, Literacy Night, grade level Exhibition Nights, and an 8th Grade Awards Night. In addition to the parent teacher conferences that took place in the fall and winter between parents and classroom teachers, reading intervention teachers and aides met with families of students participating in interventions to share

resources and information about the program students participated in and ways in which they could work in collaboration to best support students.

As a school and district, we continue to use the Parent/Family Engagement Survey from Studer Education, collected each winter, to better understand areas of strength and opportunities for improvement from a parent and community perspective.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

In 2024-2025, the following differences occurred:

- Action 3.1: Family Engagement and Learning: The expenditure for this action was higher than the planned allocation due to an increase in price for supplies needed for the Literacy Night event and not receiving a grant for the Julia Robinson Math Festival this year.
- Action 3.2: Motivating Family Participation: The expenditure for this action was lower than the planned allocation due to free of cost strategies for motivating family participation.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

A review of metrics show that all actions as categorized below have demonstrated effectiveness in making progress toward the Sherman Oaks goal of fully engaging parents/guardians, and the community in support of student well-being. These categorized actions demonstrate effectiveness as evidenced by the metrics noted below, including those metrics that directly address contributing actions under this goal as noted.

Staff to support family participation and engagement (Action 3.3)
The Community Liaison shared resources with families throughout the year via email, ParentSquare, and in-person meetings. The Community Liaison partnered with outside agencies in order to bring workshops, presentations and valuable resources to families based on their needs. School Site Councils (SSC) and English Learner Advisory Committees (ELAC) completed the Self Reflection Tool for Local Control Funding Formula (LCFF) Priority 3: Parent and Family Engagement - Building Partnerships for Student Outcomes. Both groups rated Sherman Oaks as fully implementing the practice, "LEA's/school's providing families with information and resources to support student learning and development in the home." Satisfaction ratings and top box percents from the Annual Parent/Caregiver Engagement Survey (Metric 3.1) increased from 2023.2024 to 2024.2025, with the Overall Satisfaction Rating increasing by +0.14 and the Top Box Percent by 9.58%. (Contributing Action 3.3).

Family events and learning opportunities (Action 3.1)
School events continued to be well attended, including Principal Coffees, Back to School Night, Math Night, and grade level Exhibition Nights. Other well attended events included those aimed at community building and fundraising that were organized by our Parent Teacher Committee (PTC). These included our Multicultural/Movie Night, Halloween Fiesta, and Spring Carnival (Contributing Action 3.1).

Motivation to participate (Action 3.2)

The percentage of parents of students with IEPs reporting that the school district facilitated parent involvement as a means of improving services and results as part of the IEP process remained at 100% at Sherman Oaks (Metric 3.8). The number of parents who participated in the Annual Parent/Caregiver Survey increased from 170 (last year) to 222, providing us with more useful feedback and a clearer understanding of the areas that parents are satisfied with as well as those that can be improved. Parent/Guardian response rating and top box percent from the Annual Parent/Caregiver Engagement Survey to the question, "I receive positive phone calls, emails, or notes about my child from the school." (Metrics 3.1 and 3.2) increased with parent overall satisfaction rating increasing by 0.23 points and the Top Box Percent increasing by 7.57% (Contributing Action 3.2).

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

For 2025.2026, there are no changes to the goal or planned actions.

For 2025.2026, the following Metrics have been adjusted:

- Metrics 3.3, 3.4, and 3.5: In recognition of the need to ensure Local Indicators and connected metrics are accessible to educational partners and actionable for staff, the input process for Metrics 3.3, 3.4, and 3.5 was adjusted. Beginning in 2024.2025, Metric 3.3 and 3.5 are now rated by site administrators, and Metric 3.4 is rated by Community Liaisons and other site staff. This shift allows for those closest to the work of supporting families to provide input to inform and improve practices in supporting and building capacity of staff, while also ensuring School Site Council and English Learner Advisory Committee are able to to provide ratings on other aspects of the Local Indicators, including creating welcoming environments, implementing policies or programs for teachers to meet with families and students to discuss student progress and ways to work together to support improved student outcomes, and building the capacity of and supporting family members to effectively engage in advisory groups and decision-making.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Family Engagement and Learning	Materials will be purchased to support our Parent Resource Center, Parent University program, or other parent engagement opportunities (such as Los Dichos and FEI). This also includes the purchasing of materials for parent education such as English Language classes or resources used for parenting classes. Community feedback identified support for increased	$2,000.00	No

Action #	Title	Description	Total Funds	Contributing
		family engagement and learning opportunities, especially for English Learners, Socioeconomically Disadvantaged students and Foster Youth. This action supports improvement of the Chronic Absenteeism indicator which was "red" for students with disabilities on the 2023 California School Dashboard by providing engagement to families whose students are or are at risk of chronic absenteeism.		
3.2	Motivating Family Participation	To encourage parents and community members to participate in school events with materials, light snacks and refreshments offered.	$2,000.00	No
3.3	Community Liaison	Increased and Improved Service identified by community feedback and partially LREBG funded action as identified by the district needs assessment: Community Liaisons provide evidence-based support to re-engage students with school and reduce barriers for English Learners, Socioeconomically Disadvantaged students and Foster Youth, as well as Students with Disabilities whose student group indicator was "red" for Chronic Absenteeism on the 2023 California School Dashboard (Allowable Use of Funds - Criteria C). LREBG Funds: $22,354 Metrics: 1.4 and 2.2	$89,415.00	Yes

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2025-26]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
$1,430,810	$145,084

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
	0.000%	$0.00	

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.1	**Action:** Professional Development **Need:** Local i-Ready data and summative SBAC data demonstrate that there is an identified achievement gap between student groups. English Language Learners, Students with Disabilities and Socioeconomically Disadvantaged Students are requiring more support to meet academic needs.	This is a schoolwide contributing action. School data indicate that there is a need for increased academic support for struggling learners. Professional development that focuses on providing quality Tier 1 instruction will decrease the number of students needing tier 2 and 3 interventions.	Effectiveness will be monitored using the following metrics: • i-Ready Reading (1.6) • i-Ready Math (1.7) • mCLASS Lectura (1.8) • ELPAC (1.4)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Scope: Schoolwide		
1.3	**Action:** After School Interventions **Need:** Local i-Ready data and summative SBAC data demonstrate that there is an identified achievement gap between student groups. English Language Learners, Students with Disabilities and Socioeconomically Disadvantaged Students are requiring more support to meet academic needs. **Scope:** Schoolwide	After school interventions will provide targeted support to students not meeting grade level standards as measured by Common Formative Assessments and summative assessments.	Effectiveness will be monitored using the following metrics: • i-Ready Reading (1.6) • mCLASS Lectura (1.8) • Common Formative Assessments (for 2024-2025)
1.5	**Action:** Professional Learning Communities: Implementation **Need:** Local i-Ready data and summative SBAC data demonstrate that there is an identified achievement gap between student groups. English Language Learners, Students with Disabilities and Socioeconomically Disadvantaged Students are requiring more support to meet academic needs. **Scope:**	This is a schoolwide action. Engaging in PLC as grade level teams will help teachers identify, strengths and areas of need in student proficiency of skills. Time to work as a collaborative team will allow teachers to reflect on the effectiveness of teaching practices, reteaching strategies and interventions for students not meeting and approaching standards.	Metrics that will be used to monitor effectiveness: • i-Ready Reading and Math (1.6, 1.7) • mCLASS Lectura (1.8) • SBAC Reading and Math (1.1, 1.2) • California Spanish Assessment (CSA)

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Schoolwide		
1.8	**Action:** Administrator support for MTSS Implementation **Need:** School i-Ready data and summative SBAC data, local PBIS and ODR data demonstrate a need for fully implementing Multi Tiered Systems of Support. Increased numbers of Student Study Team (SST) requests for academic and behavioral concerns, IEPs that are more than one administrator can respond to further demonstrate the need for an additional administrator. **Scope:** Schoolwide	This is a schoolwide action. The administrator is tasked with ensuring that there are clearly identified academic and behavioral tiered supports for students and that this process is implemented system wide.	Metrics that will be used to monitor effectiveness: • Student band growth on iReady • CAASPP data
1.11	**Action:** Reading Intervention Teachers **Need:** Local i-Ready data and summative SBAC data demonstrate that there is an identified achievement gap between student groups. English Language Learners, Students with Disabilities and Socioeconomically Disadvantaged Students are requiring more support to meet academic needs. **Scope:** Schoolwide	This is a schoolwide contributing action. Reading Intervention teachers and aides are highly skilled and trained specialists who offer direct support for students in need of Tier 3 support. Early intervention for struggling readers is necessary in order to increase student achievement.	Metrics used to monitor effectiveness: • i-Ready Reading (1.6) • mCLASS Lectura (1.8) • SBAC Reading (1.1) • CSA

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
2.3	**Action:** MTSS Aides **Need:** Local i-Ready data and summative SBAC data demonstrate there is an identified achievement gap between student groups. PBIS data also shows that there are groups of students needing additional Tier 2 and 3 behavioral interventions. **Scope:** Schoolwide	This is a schoolwide contributing action. MTSS Aides will provide support to classroom teachers and work with small groups of students on targeted academic and social emotional skills needed so that they are able to access Tier 1 instruction provided by the classroom teacher.	Metrics that will be used to monitor effectiveness: • i-Ready Reading and Math (1.6, 1.7) • mCLASS Lectura (1.8)
2.5	**Action:** SKIPS Counseling **Need:** Unduplicated students are less likely to receive the counseling they need to support healthy social emotional wellness and school readiness. In looking at counseling requests, internal data demonstrates that there are increased requests for counseling from unduplicated students. **Scope:** Schoolwide	Increased or Improved Services: The counseling services through SKIPS provide additional time for social emotional and academic learning needs of UPs. This was requested on stakeholder surveys. This action is being provided across the LEA, but principally supports unduplicated pupils by addressing their social/emotional needs. Research demonstrates that counseling and early intervention for students experiencing trauma leads to improvement in the child's emotional and academic engagement in school. Counseling groups also seek to provide small group instruction for students early before their emotional well being is compromised and leads to disengagement from school. This action is aligned to student engagement, chronic absenteeism, suspension and academic achievement metrics.	LCAP metric 2.1, 2.2, 2.3, 2.6 for unduplicated pupils
3.3	**Action:** Community Liaison **Need:**	Strong home/school partnerships are essential in supporting the wellbeing of students and building the capacity of parents to support learning at home. Workshops, classes and programs for	Metrics that will be used to monitor effectiveness:

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	Sherman Oaks serves a diverse population and data indicates an increased number of newcomer families who are English Language Learners. This creates an increased need to provide support to families and engage them in our school community and educational process. Underrepresented groups including low income families and foster youth often benefit from outreach from the Community Liaison in order to connect them to additional resources. **Scope:** Schoolwide	parents in the family's native language help student transition to school successfully and achieve academic success.	• Survey data from participating parents (3.1)

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Sherman Oaks Elementary School is required to demonstrate increased and improved actions or services for emerging bilingual, foster youth, and low-income students by 25.58%. This increased percentage is met by actions and services included in the Local Control Accountability Plan. The planned actions, informed by stakeholder engagement, are outlined in the table above.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

The additional concentration grant of $145,084 will help fund SKIPS counseling and an additional part-time reading intervention teacher to support upper-grade students who are English Learners, low-income, and foster youth.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	1:31	1:22
Staff-to-student ratio of certificated staff providing direct services to students	1:17	1:15

2025-26 Total Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals		1,430,810		0.000%	

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	$1,015,725.88	$215,141.00	$0.00	$77,277.00	$1,308,143.88	$1,243,393.88	$64,750.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Professional Development	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	2025-2026	$0.00	$10,000.00	$10,000.00				$15,000.00	
1	1.2	Library and Media Aide	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$49,811.00	$0.00	$49,811.00				$49,811.00	
1	1.3	After School Interventions	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	2025-2026	$8,000.00	$0.00	$8,000.00				$8,000.00	
1	1.4	Data Analysis and Goal Setting Staff Retreat	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$0.00	$3,000.00	$3,000.00				$3,000.00	
1	1.5	Professional Learning Communities: Implementation	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	2025-2026	$8,000.00	$0.00	$8,000.00				$8,000.00	
1	1.6	Field Trips and Outdoor Experiences for Students	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$0.00	$3,500.00	$3,500.00				$3,800.00	
1	1.7	Art Teacher	All	No			Specific Schools: Sherman Oaks		$0.00	$5,000.00	$5,000.00				$188,099.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.8	Administrator support for MTSS Implementation	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	2025-2026	$32,508.00	$0.00	$32,508.00				$43,344.00	
1	1.9	Targeted Interventions	All Students with Disabilities EL, Foster Youth, Low Income	No			All Schools Specific Schools: Sherman Oaks TK-5	2025-2026	$75,777.00	$0.00				$75,777.00	$95,000.00	
1	1.10	Web-based Math/Reading Programs and Assessments	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$0.00	$26,000.00	$26,000.00				$15,000.00	
1	1.11	Reading Intervention Teachers	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	2025-2026	$271,713.00	$0.00	$271,713.00				$271,713.00	
1	1.12	Improvement Coach	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$181,678.00	$0.00	$181,678.00				$181,678.00	
1	1.13	Math Improvement Coach (Formerly Math Specialist - TOSA)	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$86,375.00	$0.00		$86,375.00			$86,375.00	
1	1.14	STEAM Teacher	All	No			Specific Schools: Sherman Oaks Grades TK, K, 1, 2, 4, 5									
2	2.1	Campus PBIS Support and Supervisor	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$75,679.88	$0.00	$75,679.88				$77.889.00	
2	2.2	PBIS and SEL Materials and Supplies	All	No			Specific Schools: Sherman Oaks	2025-2026	$0.00	$5,000.00	$5,000.00				$3,000.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
							TK-8									
2	**2.3**	MTSS Aides	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	2025-2026	$93,265.00	$0.00	$93,265.00				$106,598.00	
2	**2.4**	School Counselor	All Students with Disabilities	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$174,997.00	$0.00	$174,997.00				$179,232.00	
2	**2.5**	SKIPS Counseling	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	2025-2026	$0.00	$8,750.00		$8,750.00			$8,750.00	
2	**2.6**	Wellness Center Liaison	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$98,158.00	$0.00		$98,158.00			$98,158.00	
2	**2.7**							2025-2026								
3	**3.1**	Family Engagement and Learning	All Students with Disabilities EL, Foster Youth, Low Income	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$0.00	$1,500.00				$1,500.00	$2,000.00	
3	**3.2**	Motivating Family Participation	All	No			Specific Schools: Sherman Oaks TK-8	2025-2026	$0.00	$2,000.00	$2,000.00				$2,000.00	
3	**3.3**	Community Liaison	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	2025-2026	$87,432.00	$0.00	$65,574.00	$21,858.00			$89,415.00	

2025-26 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
	1,430,810		0.000%		$489,060.00	0.000%	0.000 %	**Total:**	$489,060.00
								LEA-wide Total:	$0.00
								Limited Total:	$0.00
								Schoolwide Total:	$489,060.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.1	Professional Development	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	$10,000.00	
1	1.3	After School Interventions	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	$8,000.00	
1	1.5	Professional Learning Communities: Implementation	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	$8,000.00	
1	1.8	Administrator support for MTSS Implementation	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	$32,508.00	
1	1.11	Reading Intervention Teachers	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	$271,713.00	
2	2.3	MTSS Aides	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	$93,265.00	
2	2.5	SKIPS Counseling	Yes	Schoolwide	English Learners Foster Youth			

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
					Low Income			
3	**3.3**	Community Liaison	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Sherman Oaks TK-8	$65,574.00	

2024-25 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	$1,108,223.88	$0.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	**1.1**	Professional Development	Yes	$10,000.00	$7,000
1	**1.2**	Library and Media Aide	No	$46,473.00	$49,614.00
1	**1.3**	After School Interventions	Yes	$8,000.00	$1,000.00
1	**1.4**	Data Analysis and Goal Setting Staff Retreat	No	$3,000.00	$2,028.24
1	**1.5**	Professional Learning Communities: Implementation	Yes	$8,000.00	$6,600.00
1	**1.6**	Field Trips and Outdoor Experiences for Students	No	$3,500.00	$3,794.40
1	**1.7**	Professional Learning from Consultants	No	$5,000.00	$0.00
1	**1.8**	Administrator support for MTSS Implementation	Yes	$31,016.00	$41,930.74
1	**1.9**	Targeted Interventions	Yes	$75,777.00	$94,277.58
1	**1.10**	Web-based Math/Reading Programs and Assessments	No	$26,000.00	$11,664.00
1	**1.11**	Reading Intervention Teachers	Yes	$265,385.00	$272,811.12

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.12	Improvement Coach	No Yes	$177,449.00	$182,775.10
2	2.1	Campus PBIS Support and Supervisor	No	$75,679.88	$78,587.20
2	2.2	PBIS and SEL Materials and Supplies	No	$5,000.00	$2,000.00
2	2.3	MTSS Aides	Yes	$93,265.00	$107,043.91
2	2.4	School Counselor	No	$174,997.00	$180,329.10
2	2.5	SKIPS Counseling	No	$8,750.00	$8,750.00
3	3.1	Family Engagement and Learning	Yes	$1,500.00	$1,942.58
3	3.2	Motivating Family Participation	No	$2,000.00	$1,000.00
3	3.3	Community Liaison	Yes	$87,432.00	$90,206.17

2024-25 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
	$658,689.00	$0.00	$0.00	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.1	Professional Development	Yes	$10,000.00	$7,000		
1	1.3	After School Interventions	Yes	$8,000.00	$1,000		
1	1.5	Professional Learning Communities: Implementation	Yes	$8,000.00	$6,600		
1	1.8	Administrator support for MTSS Implementation	Yes	$31,016.00	$41,930.74		
1	1.9	Targeted Interventions	Yes				
1	1.11	Reading Intervention Teachers	Yes	$265,385.00	$272,811.12		
1	1.12	Improvement Coach	Yes	$177,449.00	$182,775.10		
2	2.3	MTSS Aides	Yes	$93,265.00	$90,940.29		
3	3.1	Family Engagement and Learning	Yes				
3	3.3	Community Liaison	Yes	$65,574.00	$60,137.00		

2024-25 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
			0.000%	$0.00	0.000%	0.000%	$0.00	0.000%

Local Control and Accountability Plan Instructions

Plan Summary

Engaging Educational Partners

Goals and Actions

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.

- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.

- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:

    - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

    - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).

        - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statues of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

> Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
    - If the LEA has unexpended LREBG funds the LEA must provide the following:
        - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
        - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
            - An explanation of how the action is aligned with the allowable uses of funds identified in *EC* Section 32526(c)(2); and
            - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by *EC* Section 32526(d).
                - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the LREBG Program Information web page.
            - Actions may be grouped together for purposes of these explanations.
            - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
    - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32526(d), to provide the information identified above or to include actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with EC sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement
An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

Requirements

School districts and COEs: *EC* Section 52060(g) and *EC* Section 52066(g) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,

- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section 47606.5(d) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the CDE's LCAP webpage.

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see *Education Code* Section 52062;
    - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see *Education Code* Section 52068; and
- For charter schools, see *Education Code* Section 47606.5.

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.

- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.

- For the purposes of this prompt, this may also include, but is not necessarily limited to:
    - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
    - Inclusion of metrics other than the statutorily required metrics
    - Determination of the target outcome on one or more metrics
    - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
    - Inclusion of action(s) or a group of actions
    - Elimination of action(s) or group of actions
    - Changes to the level of proposed expenditures for one or more actions
    - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
    - Analysis of effectiveness of the specific actions to achieve the goal
    - Analysis of material differences in expenditures
    - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
    - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
    - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The *LCFF State Priorities Summary* provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
    - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
    - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
    - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: *EC* Section 42238.024(b)(1) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.

- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.

- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.

    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

- **Required metrics for Equity Multiplier goals**: For each Equity Multiplier goal, the LEA must identify:

    - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or

    - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

- **Required metrics for actions supported by LREBG funds**: To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.

    - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
    - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
    - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
    - Indicate the school year to which the baseline data applies.
    - The baseline data must remain unchanged throughout the three-year LCAP.
        - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
        - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
    - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
    - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the "**Measuring and Reporting Results**" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26**. Leave blank until then.	Enter information in this box when completing the LCAP for **2026–27**. Leave blank until then.	Enter information in this box when completing the LCAP for **2024–25** or when adding a new metric.	Enter information in this box when completing the LCAP for **2025–26** and **2026–27**. Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. "Effective" means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as "Not Applicable."

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
    - Include a discussion of relevant challenges and successes experienced with the implementation process.
    - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
    - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
    - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
    - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
    - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

- The reasons for the ineffectiveness, and
- How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
    - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
    - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
    - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
    - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 *CCR*] Section 15496 in the Increased or Improved Services section of the LCAP.

***Actions for Foster Youth*:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
    - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
    - Professional development for teachers.
    - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
    - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
    - These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
    - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to *EC* Section 32526(d). For information related to the required needs assessment please see the Program Information tab on the LREBG

Program Information web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the California Statewide System of Support LREBG Resources web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32526(d).

- School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
- As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in *EC* Section 32526(c)(2).
- LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
  - Identify the action as an LREBG action;
  - Include an explanation of how research supports the selected action;
  - Identify the metric(s) being used to monitor the impact of the action; and
  - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC*

Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the "minimum proportionality percentage" or "MPP." The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero ($0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.

    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

    - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.

- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.

    - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

    - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year**: Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant**: Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

  See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 *CCR* Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #**: Enter the LCAP Goal number for the action.
- **Action #**: Enter the action's number as indicated in the LCAP Goal.
- **Action Title**: Provide a title of the action.
- **Student Group(s)**: Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
    - **Scope**: The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
    - **Unduplicated Student Group(s)**: Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
    - **Location**: Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span**: Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel**: Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel**: This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds**: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
    - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds**: Enter the total amount of Other State Funds utilized to implement this action, if any.
    - **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds**: Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds**: Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds**: This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services**: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
    - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

      For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost $165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of $165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures**: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions**: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
    - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been $169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of $169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant**: Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program,

the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 *CCR* Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 *CCR* Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
    - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
    - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
    - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
  - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
  - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
  - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
  - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
  - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

  The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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