LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Antioch Charter Academy II

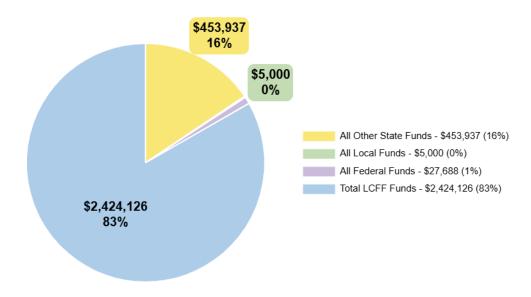
CDS Code: 07616480115063

School Year: 2024-25

LEA Contact Information: McCutcheon Elisa | emccutcheon@antiochcharteracademy.org | 925-755-1252

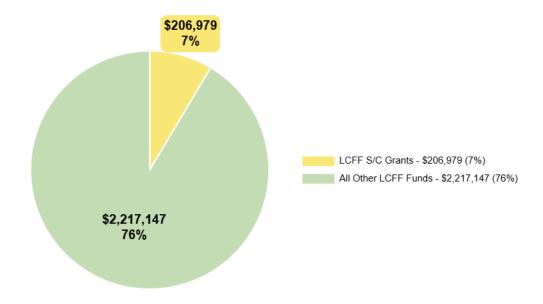
School districts receive funding from different sources: state funds under the Local Conmprove services for high needs studentstrol Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2024-25 School Year Projected Revenue by Fund Source



Source	Funds	Percentage
All Other State Funds	\$453,937	16%
All Local Funds	\$5,000	0%
All Federal Funds	\$27,688	1%
Total LCFF Funds	\$2,424,126	83%

Breakdown of Total LCFF Funds



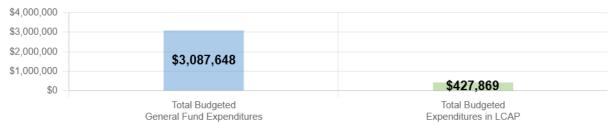
Source	Funds	Percentage	
LCFF S/C Grants	\$206,979	7%	
All Other LCFF Funds	\$2,217,147	76%	

These charts show the total general purpose revenue Antioch Charter Academy II expects to receive in the coming year from all sources.

The total revenue projected for Antioch Charter Academy II is \$2,910,751, of which \$2,424,126 is Local Control Funding Formula (LCFF), \$453,937 is other state funds, \$5,000 is local funds, and \$27,688 is federal funds. Of the \$2,424,126 in LCFF Funds, \$206,979 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use funds to serve students.





This chart provides a quick summary of how much Antioch Charter Academy II plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

Antioch Charter Academy II plans to spend \$3,087,648 for the 2024-25 school year. Of that amount, \$427,869 is tied to actions/services in the LCAP and \$2,659,779 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

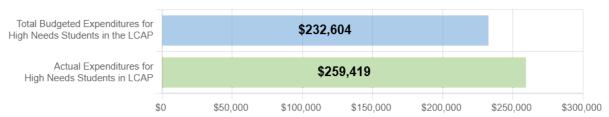
\$2,659,779 of General Fund Budget Expenditures is not included in the LCAP, including \$2,020,471 for salaries / benefits, \$495,851 for Services & Operations (including utilities, insurance, back office business services, facility maintenance, facility use fees, oversight fees,etc.), \$17,476 in depreciation, and \$125,982 for books / materials.

Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, Antioch Charter Academy II is projecting it will receive \$206,979 based on the enrollment of foster youth, English learner, and low-income students. Antioch Charter Academy II must describe how it intends to increase or improve services for high needs students in the LCAP. Antioch Charter Academy II plans to spend \$254,398 towards meeting this requirement, as described in the LCAP.

Update on Increased or Improved Services for High Needs Students in 2023-24

Prior Year Expenditures: Increased or Improved Services for High Needs Students



This chart compares what Antioch Charter Academy II budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Antioch Charter Academy II estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

In 2023-24, Antioch Charter Academy II's LCAP budgeted \$232,604 for planned actions to increase or improve services for high needs students. Antioch Charter Academy II actually spent \$259,419 for actions to increase or improve services for high needs students in 2023-24.

2023–24 Local Control and Accountability Plan Annual Update

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
IAntioch Charter Academy II		emccutcheon@antiochcharteracademy.org 925-755-1252

Goals and Actions

Goal

Goal #	Description
1(-02) 1	Have qualified credentialed teachers partner together in grade level clusters with approximately 21
Coan 1	students per teacher in multi-age settings (TK-K, 1st-3rd, 4th-6th,7th-8th).

Measuring and Reporting Results

Metric#	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
1	valid CA teaching	classroom teachers hold a valid CA teaching	100% of classroom teachers hold a valid CA teaching credential	valid CA teaching	teachers hold a valid CA teaching	100% of classroom teachers hold a valid CA teaching credential
2	be organized into multi-grade level groupings of TK- K, 1st-3rd, 4th- 6th, 7th-8th, with approximately 21	organized into multi-grade level groupings of TK- K, 1st-3rd, 4th- 6th, 7th-8th, with approximately 20 students per	multi-grade level groupings of TK-	multi-grade level groupings of TK- K, 1st-3rd, 4th- 6th, 7th-8th, with approximately 20 students per	multi-grade level groupings of TK- K, 1st-3rd, 4th- 6th, 7th-8th, with approximately 20	Grade levels are organized into multi-grade level groupings of TK-K, 1st-3rd, 4th-6th, 7th-8th, with approximately 21

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There were no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

No material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

The actions of keeping class sizes small and in multi-age groupings taught by credentialed teachers met the goal. Data gathered from partner surveys, the WASC self-study process, academic outcomes, and California State Dashboard indicators implies having small class sizes is effective in helping students learn and make progress.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

No changes were made to the planned goal, metric, desired outcomes, or actions because the current actions are effective.

Goal

Goal #	Description
Goal 2	Include parents as a vital part of our school's dynamics and make them partners in their child's education.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
1	parents surveyed are satisfied or higher on end of	In 2019, 94% of parents were satisfied or higher on the end of the year survey.	In 2022, 92.5% of parents were satisfied or higher on the end of the year survey.	In 2023, 91.8% of parents were satisfied or higher on the end of the year survey.	parents were	Maintain at least 90% or higher of parents satisfied or higher on end of year survey.
2	Provide at least one parent education meeting per	In 2020-2021, the school held seven	In 2021-2022, the school held five Parent Education Program (PEP) nights, and provided recordings to 1 PEP from the year prior in newsletters. PEPs include August Back to School	In 2022-2023, the school held seven Parenting Support Group nights on zoom. Additionally, the Family Network had nine 2nd Cup of Coffee meetings where a staff member	In 2023-2024, the Family Network had nine 2nd Cup of Coffee meetings where a staff member attended to share happenings of the school. The May 2nd Cup of Coffee included a presentation about LCAP and its connection to WASC and the Charter. PEPs include August Back to School	
3	volunteer hours	2020-2021 will be the first year Gradelink is used	families recorded	33 out of 137 families recorded volunteer hours in	14 out of 140 families recorded volunteer hours in	50% of families will record volunteer hours in
	service hours per	to record volunteer hours.	Gradelink from July 1, 2021 to	Gradelink from July 1, 2022 to	Gradelink from July 1, 2023 to	Gradelink Service hours log.

			1,474 volunteer hours were logged.	June 10, 2023. 1,338 volunteer hours were logged.	June 8, 2024. Many more families volunteered but did not use the recording tool. A total of 371 hours were recorded.	
4	Administer annual survey to parents	survey focused on successes and challenges of distance learning, and how to	Spring, 2022 to gather information for Parent and Engagement Local Indicator on California State Dashboard.	gather information for Parent and Engagement Local Indicator on California State Dashboard and collect suggestions for how to improve	Local Indicator on California State Dashboard and collect	Survey parents at least annually to gather information for Parent and Engagement Local Indicator on California State Dashboard.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There are no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no material differences between Budgeted Expenditures and Estimated Actual Expenditures since none of the actions had an associated cost using LCFF funds.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

The actions were effective because an increased number of parents expressed satisfaction with the school and an increased number of parents indicated the 2-way communication between the school and families using language that is understandable and accessible has increased.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Although the school will continue to conduct parent surveys, offer PEP meetings, provide multiple means of communication, and create opportunities for volunteering, for the 2024-2027 LCAP cycle, this goal will no longer be tracked. Processes are in place to keep these actions going, and no separate LCFF funding is associated with the goal. Increasing engagement in families, especially underrepresented families, will be included in the new school culture goal and the new English Learner goal.

Goal

Goal #	Description
Goal 3	Students will show progress towards or meet grade level standards in math.

Measuring and Reporting Results

Metric#	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
1	Student achievement on the CAASPP math test	In 2019, ACAII was orange on the California State Dashboard. 34% of students overall were proficient in math.	In 2021, 31% of ACA2 students met or exceeded standards in math compared to 34% of students statewide.	In 2022, 34% of ACA2 students met or exceeded standards in math compared to 33% of students statewide.	In 2023, CAASPP math scores meeting or exceeding standards for ACA2 and the state of CA were both 35%.	Student achievement on the CAASPP math test will match or exceed the CA state achievement.
2	cohort Meeting Standard or Exceeding Standard in math	From 2015 to 2019, cohorts showed an average change in math CAASPP proficiency of 26%	In 2021, 45% of ACA2 8th graders met or exceeded standards in math compared to 24% when they were 3rd graders. On average, since 2016, student achievement in math increased 18% by the time each cohort completed 8th grade.	met or exceeded	The percent of 2023 8th grade graduates meeting or exceeding standards increased in math from 26% in 3rd grade to 40% in 8th grade.	Cohorts will maintain a positive increase in proficiency on math CAASPP from 3rd to 8th grade
3	STAR Renaissance Math Student Growth Percentile	0	The median school-wide Student Growth Percentile for STAR Math in June, 2022 is 38.4. Schoolwide, 53% of students	The median school-wide Student Growth Percentile for STAR Math in June, 2023 is 42.4. Schoolwide, 44% of students	48% of students	Students will demonstrate one year's progress in one school year as measured by STAR Renaissance Math Student Growth Percentile

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Goal #3 Action #1 was re-allocated to Goal #4 (MTSS & Rtl for ELA). Staff decided to focus on reading intervention for this school year.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Goal #3 Action #1 was re-allocated to Goal #4 (MTSS & Rtl for ELA). Staff decided to focus on reading intervention for this school year.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Students made progress in math. Data shows ACA2 students matched the state percentage of students who are meeting or exceeding standard on the Mathematics CAASPP. So the actions are effective.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

No changes have been made for the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Goal

Goal #	Description
Goal 4	Students will show progress towards or meet grade level standards in English Language Arts.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
1	Student achievement on the CAASPP ELA test	In 2019, ACAII had orange on the California State Dashboard. 44% of students met or exceeded standard.	met or exceeded standards in ELA	In 2022, 47% of ACA2 students met or exceeded standards in ELA compared to 47% of students statewide	percentage of students at or above grade level	exceed the CA
2	Dashboard English Learner Progress Rate	In 2019, the English Learner Progress Rate was 60% at ACA2, compared to California's rate of 48%.	Due to the COVID-19 pandemic, state law has suspended the reporting of state indicators on the 2021 Dashboard so ACA2 is not able to compare EL Progress rate at ACA2 to the state. Using a different measure, 14% of ACA2 ELs met or exceeded standard on the ELA CAASPP compared to the California state average of 11%.	In 2022, ACA2's English Learner Progress Rate was 59%, compared to California's rate of 50%.	Spring, 2023 ACA2 English Learner Progress Rate was 52.9% making progress towards English Language Proficiency, compared to the state average of 48.7%	ACAII English Learner Progress Rate will match or exceed the California state English Learner Progress Rate
3	Percentage of students in a cohort Meeting Standard or Exceeding Standard in ELA will increase from 3rd to 8th grade	From 2015 to 2019, cohorts showed an average change in ELA CAASPP proficiency of 22%	graders met or exceeded standards in ELA		The percent of 2023 8th grade graduates meeting or exceeding standards in ELA increased from 39% in 3rd grade to 53% in 8th grade.	Cohorts will maintain a positive increase in proficiency on math CAASPP from 3rd to 8th grade
4	STAR Renaissance Reading Student Growth Percentile	0	The median school-wide Student Growth Percentile for	The median school-wide Student Growth Percentile for STAR Reading in	The median school-wide Student Growth Percentile for STAR Reading in	Students will demonstrate one year's progress in one school year as measured by

1	June, 202	22 is June, 2	2023 is	June, 2024 is 51.	STAR
	61.6. The	e median 58.6. T	he median	The median	Renaissance
	school-wi	ride school-	-wide	school-wide	Reading Student
	Student 0	Growth Studen	t Growth	Student Growth	Growth Percentile
	Percentile	e for Percer	itile for	Percentile for	
	STAR Ea	arly STAR	Early S	STAR Early	
	Literacy i	in June, Literac	y in June, l	Literacy in June,	
	2022 is 3	38.4. 2023 is	39.4%.	2024 is 48%	
	Schoolwi	ide, 62% School	wide,	Schoolwide,	
	of studen	nts were 47.5%	of students 5	51.8% of students	
	proficient	t on the were p	roficient on v	were proficient on	
	STAR Re	eading the ST	AR t	the STAR	
	test.	Readin	ig test.	Reading test.	

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Goal #3 Action #1 was re-allocated to Goal #4 (MTSS & Rtl for ELA).

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Goal #3 Action #1 was re-allocated to Goal #4 (MTSS & Rtl for ELA). Staff chose to prioritize the focus of interventions on reading over math. Teachers noticed that English Learners had not made as much progress in learning English during distance learning as in previous years and wanted to make sure EL's received Rtl services with language support. The budget from Goal 3 for math was instead used towards Goal 4 and interventions for English Language Arts. No other material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

All of the metrics were met, so the specific actions were effective in making progress toward the goal.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

During the 2024 WASC self-study, several needs were identified and additional actions were added to the school action plan. For 2024-2027, a schoolwide writing curriculum will be implemented. Additionally, the school would like to increase focus on English Learners, so a separate goal for ELs will be added to the 2024-2027 LCAP which aligns to the WASC action plan goal.

Goal

Goal #	Description
(1 02) 5	To present a highly successful program for all students through critical thinking activities, acknowledging
	individual strengths, and awareness and celebration of diverse learning styles.

Metric#	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
	absenteeism	State Dashboard is blue. 1% of students chronically absent.	does not contain chronic absenteeism data due to suspension of reporting	Dashboard does not contain a color for chronic absenteeism due to the suspension	State Dashboard shows ACA2 is orange for 2023 because there	Maintain green or blue on California State Dashboard for Chronic Absenteeism

			pandemic.	attendance data during the pandemic. ACA2's chronic absenteeism rate for 2022 was 4.1%, compared to 30% statewide.	2023 compared to 4.2% in 2022). However, compared to the	
2	Attendance Rate	non-classroom based ADA, the attendance rate is 100%. 198.91	non-classroom based ADA (independent study) the attendance rate is 99% 190.09 Total ADA 177.12 Classroom-based ADA 12.97 Non	100 189.90 Total ADA 178.44	186.45 Classroom-based ADA 10.75 Non Classroom-based ADA	Maintain 92% or higher attendance rate.
3	Middle school drop out rate	0	0% of middle school students dropped out.	0% of middle school students dropped out.	Ischool students	0% middle school drop out rate

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There are no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

No material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

The classroom-based attendance rate increased in 2023-2024 compared to 2022-2023 and the chronic attendance rate in 2023 was lower than the state, so actions were effective.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

There are no changes to be made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Goal

Goal #	Description
(-03 K	Create classroom and school cultures that address needs of the whole child with regards to academic,
Goal o	safety, physical health, and social emotional climate

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
1	Parent surveys	Parents were not specifically asked about safety in prior year surveys	the school is a 4,	On a scale of 1 -5, with 5 being the safest, 28.6% of parents report the school is a 4, 51% report the school is a 5. Totaling 79.6%.	In 2024 On a scale of 1 -5, with 5 being the safest, 27% of parents report the school is a 4, 60% report the school is a 5. Totaling 82.7%	90% or higher of parents surveyed will indicate ACAII is a safe school
2	staff survey	0 Teachers and staff have not been surveyed about school safety	On a scale of 1 -5, with 5 being the safest, 28.6% of staff report the school is a 4, 52.4% report the school is a 5. Totaling 81%. (Spring 2022)	On a scale of 1 -5, with 5 being the safest, 34.8% of staff report the school is a 4, 30.4% report the school is a 5. Totaling 65.2%. (Spring 2023)	34.6% of staff	teachers surveyed will report ACAII is a
3	student survey	Spring 2020 survey shows 93% of middle school students feel safe or very safe at school, 95% of intermediate students feel safe or very safe at school	Spring 2022 survey data shows 92% of intermediate students and 89% of middle school students feel safe or very safe at school.	Spring 2023 survey data shows 92% of intermediate students and 94.6% of middle school students feel safe or very safe at school. 59% of Elementary students feel safe, 34% sometimes feel safe.	school, 89% of intermediate students feel safe	Student survey reports 90% or higher of students feel safe at school.
4	California State Dashboard Suspension Rate	2019 Dashboard was red, with 4.4% suspended at least once. 2019-2020 no students were suspended 2020- 2021 no students were suspended	2021-2022 no students were suspended	2022-2023 3 students were suspended. The suspension rate for 2023 Dashboard is 1.5%, which is orange because it is an increase from the prior year when it was 0.	approximately 2%	0.5% or lower suspension rate

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There are no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the threeyear LCAP cycle.

Although there has been an increase in survey results from students, parents, and staff in the feeling of safety on campus over time, the goal was not met. Additionally, the suspension rate has increased, although at 4 students (2% of the population) it is still low.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

During the 2024 WASC self-study, analyzing the data collected led to the conclusion that there needs to be increased focus on improving school climate. Additional actions will be added to the 2024-2027 LCAP to align to the WASC action plan goals, including implementing an SEL curriculum at each level, implementing a multi-tiered system of support to increase student social and emotional supports, training caregivers in SEL strategies, and training all staff who interact with students in student mental health, behavioral support, and culturally responsive practices.

Goal

Goal #	Description
Goal 7	Create unique learning experiences in all subject areas that are meaningful to all students.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
Perc	cent icipation in ad course of y	All ACAII students have access to and are enrolled in a broad course of study. All students in grades K-8 are taught curriculum that is aligned to the California State Standards, including Math, English Language Arts, Science, and Social Studies. All students in grades 1-8 are also enrolled in a weekly enrichment program that consists of art, music, personal safety, and physical education. All	All ACAII students have access to and are enrolled in a broad course of study. All students in grades K-8 are taught curriculum that is aligned to the California State Standards, including Math, English Language Arts, Science, and Social Studies. All students in grades 1-8 are also enrolled in a weekly enrichment program that consists of art, music, personal safety, and physical education. All	All ACAII students have access to and are enrolled in a broad course of study. All students in grades K-8 are taught curriculum that is aligned to the California State Standards, including Math, English Language Arts, Science, and Social Studies. All students in grades 1-8 are also enrolled in a weekly enrichment program that consists of art, music, personal safety, and physical education. All	All ACAII students have access to and are enrolled in a broad course of study. All students in grades K-8 are taught curriculum that is aligned to the California State Standards, including Math, English Language Arts, Science, and Social Studies. All students in grades 1-8 are also enrolled in a weekly enrichment program that consists of art, music, personal safety, and physical education. All	for 2023-24 All ACAII students will have access to and enroll in a broad course of study. All students in grades K-8 will be enrolled in courses that are aligned to the California State Standards, and in a weekly enrichment program that
	!	grades 4-8 also have access to a wide range of	access to a wide	access to a wide		class once during 7th or 8th grade.
		elective courses	courses	courses	courses	

throughout the year that include but are not limit to: band, choir, sports, sewing, cooking, computer codir etc. All students grades 7 and 8 have Health clain once during eit 7th or 8th grades	g, s in ss ner	throughout the year as well.	throughout the year as well.	
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Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There are no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

The actions are effective because the goal was met.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

No changes will be made to the planned goal, desired outcomes, or actions for the coming year that resulted from reflections on prior practice. However, the chronic absenteeism metric will be moved to align with this goal for the 2024-2027 LCAP.

Goal

Goal #	Description
1(-0a) x	By the end of 8th grade, students will demonstrate and apply mastery of the academic content by following the ACAII Graduate Goals, the "Code of the CHEETAHS".

Measuring and Reporting Results

	Metric#	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
		Graduate Goal	Graduate Goal	Graduate Goal	Graduate Goal	Graduate Goal	Graduate Goal
		rubric scores will	rubric scores are	rubric scores are	rubric scores are	rubric scores are	rubric scores will
	1	be included on	included on report	included on report	included on report	included on report	be included on
		report cards for all	cards for all	cards for all	cards for all	cards for all	report cards for all
L		grades	grades.	grades.	grades.	grades.	grades

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There are no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

The action is effective because the goal was met.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

No changes will be made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

Goals and Actions

Goal(s)

Description:

Copy and paste verbatim from the 2023-24 LCAP.

Measuring and Reporting Results

Copy and paste verbatim from the 2023–24 LCAP.

Metric:

• Copy and paste verbatim from the 2023-24 LCAP.

Baseline:

Copy and paste verbatim from the 2023–24 LCAP.

Year 1 Outcome:

Copy and paste verbatim from the 2023–24 LCAP.

Year 2 Outcome:

• Copy and paste verbatim from the 2023-24 LCAP.

Year 3 Outcome:

• When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

Desired Outcome:

Copy and paste verbatim from the 2023–24 LCAP.

Timeline for completing the "Measuring and Reporting Results" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023– 24)
verbatim from the	verbatim from the	verbatim from the	Copy and paste verbatim from the 2023–24 LCAP.	completing the	Copy and paste verbatim from the 2023–24 LCAP.

Goal Analysis

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant
challenges and successes experienced with the implementation process. This must include any instance where the LEA
did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was
described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the
Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor
variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the threeyear LCAP cycle. "Effectiveness" means the degree to which the actions were successful in producing the desired result and "ineffectiveness" means that the actions did not produce any significant or desired result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not
 proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify
 the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
IANTIOCH Charter Academy II		emccutcheon@antiochcharteracademy.org 925-755-1252

Plan Summary 2024-25

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten-12, as applicable to the LEA.

Antioch Charter Academy II (ACA II) is one of two Antioch Charter Academies located within the boundaries of the Antioch Unified School District in Antioch, California. ACA II and its sister school, Antioch Charter Academy, are operated by The Learner-Centered, Inc. ACA II is sited on the Contra Costa County Fairgrounds. This is ACA II's seventeenth year. ACA II is structured with four levels, Primary, Elementary, Intermediate, and Middle School. Each level utilizes the main school philosophies, but does utilize instructional and structural strategies based on the unique needs of the students they serve. Primary is comprised of Transitional Kindergarten, Kindergarten, and 2nd Year Primary Kindergarten program. Primary utilizes the Montessori philosophy most heavily. Elementary also mainly utilizes the Montessori philosophy for students in first, second, and third grade. Intermediate encompasses fourth, fifth, and sixth grades and uses Highly Effective Teaching and Multiple Intelligences as its main philosophies. Middle School is comprised of seventh and eighth Grade and utilizes Highly Effective Teaching and Brain Compatible Learning as its cornerstones. All levels incorporate Positive Discipline strategies to develop an atmosphere of mutual respect between students and staff. The population is now at 200 students in grades transitional kindergarten through eighth. Our school has graduated twelve classes of eighth grade students. The small school size, with about 22 students per grade level, allows teachers to give students differentiated small group and individual instruction as needed. Parents are an integral part of the learner-centered approach at the ACA II. Teachers communicate weekly with parents and the family establishing a line of constant communication through email, one-on-one student -led conferences, and monthly parent education meetings. Parent involvement is one of the biggest factors in student success at ACA. ACA II is also accredited by the Western Association of School and Colleges (WASC). Part of the accreditation process is to go through an indepth review of the school's program with all stakeholders and develop an action plan based on input from these stakeholders. Stakeholder input was gathered through teacher meetings at school as well as with families at conferences and through surveys. In spring of 2024, ACAII received a six year accreditation demonstrating that the process the school engaged in as well as the action plan that was developed was very thorough and well thought out. Some of these action-plan items became LCAP goals.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Grade level cohorts continue to make progress in Math and ELA over time. From 2018 - 2023, the percent of students at or above standard on the math CAASPP by cohort increased by 9% on average, and the percent at or above standard on the ELA CAASPP by cohort increased by 15%. Local teacher assessments show the majority of students making progress in ELA and math over the course of the school year. There are multiple factors that contributed to this success. Small class sizes enable teachers and classroom aides to offer small group and one-on-one support to students. Rtl aides work with students to provide Lindamood Bell interventions in small groups. The percent of all ACAII students meeting or exceeding the standard on the three academic state tests, CAASPP ELA, Math, and CAST (California Science Test), matched or was higher than the percentage of students meeting or exceeding the standard statewide. Notably, 40% of ACAII students with disabilities met or exceeded standard in ELA (compared to 16% statewide) and 20% met or exceeded standard in Math (compared to 12% statewide). English Learners and economically disadvantaged students performed slightly lower than the state average for similar groups on both ELA and Math. ACAII has a lower suspension rate than the state. In 2022-2023 1.5% of students were suspended at least one day, compared to the state at 3.5%. We think implementing Positive Discipline and Social Emotional Learning during class meetings helped contribute to the lack of suspensions. Teachers have daily class meetings or check ins, and incorporated SEL activities at least weekly. Although ACAII's chronic absenteeism rate rose to 8.3% in 2022-2023, it is still lower than the state percentage of 24.3%. In 2023, Students with Disabilities had a red indicator for chronic absenteeism, which was the only red indicator on the entire Dashboard. However, in 2022 there were 0 students with disabilities noted as chronically absent. The small number of students in this subgroup makes it more prone to fluctuation and more difficult to note trends.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Not applicable

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

None

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Not applicable

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Not applicable

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
1. Teachers and administration	The school uses a consensus-based model for decision making, in a flat model of governance. There is no principal at our school. Teachers make decisions at weekly faculty meetings. Many decisions are made by levels. Each level has a "level rep", and the level reps meet every other week to discuss issues. Several teachers are designated as co-administrators to take on additional leadership responsibilities, however decisions are made collaboratively. All teachers may add issues and suggestions to the faculty agenda. All faculty are invited to participate annually in the end of the year survey. Multiple faculty meetings and Level Rep meetings included reflection on the 2023-2024 school year and discussions about needs for the 2024-2025 school year. As part of the WASC process this school year, the faculty analyzed data for trends and chose goals for the school based on this data. LCAP specific discussion was one topic of a May faculty meeting.
2. Parents and Families	Antioch Charter Academy engages families in the review and progress monitoring processes by sending out surveys and presenting information at Parent Education Program meetings (on 2nd Cup Fridays). The parent end of the year survey link for both 2023 and 2024 was included in multiple school newsletters, put on the school Facebook page, and shared via QR code at a 2nd

	Cup of Coffee meeting. Parents were invited to give input on the Comprehensive School Site Safety Plan, the WASC self-study, and to give feedback about the growth areas that emerged from the self-study process. Teachers meet with parents during bi-annual conferences to discuss student report cards, and during this time ideas for improving the school and feedback for what is going well is sometimes informally gathered. Additionally, the Family Network Board shares ideas and questions with the staff representative.
3. Students	All students in Elementary, Intermediate and Middle took the end of the year survey in June, 2023 and June, 2024. Students are given chances for input on major decisions that have impacts on them (program offerings, updates to procedures and student expectations) during class meetings.
4. Classified staff	All staff are invited to participate in the end of the year survey annually to gather feedback. The office manager is part of Faculty meetings and gives input for many decisions. In May of 2024, for the first time ever, classified staff participated in an evaluation process to give them feedback about their job performance and to seek input about how they could be better supported in their role.
5. Charter Council, ACA2's governing board	As part of the WASC self-study, the Charter Council was presented with a draft of the strengths and growth areas of the school and had an opportunity to give feedback. This led to the development of goals for the school action plan aligned to both WASC and the LCAP. A mid-year update of the LCAP was presented to the Charter Council in February, 2023. A draft overview of the goals and changes to action plan for 2024-2025 was brought to Charter Council in May, 2024 for feedback and review. And the local Dashboard indicators are presented to the Charter Council in June along with the final version of the LCAP.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

A theme that emerged from every educational partner group including teachers, administrators, classified staff, parents, and students is the value of having small class sizes. Teachers use it to provide individual and small group lessons, reteaching, and feedback. Small class sizes make it easier to differentiate instruction. Students like being able to get help from their teacher when they need it. Parents appreciate how responsive teachers are to student needs, and how there is room for choice and flexibility for their child. Many parents indicated that the strengths of ACA2 are the small size, the strong sense of community, and the focus on individual student needs. Intermediate and middle school student surveys showed they liked the elective program and the Fantastic Friday enrichment program. Based on all educational partner input, the main use of funds in the LCAP, including the increased apportionment based on the enrollment of foster youth, English Learners, and Low-Income students, will continue to be to maintain small class sizes of 22 students per teacher. This is reflected in goal 1, but small class sizes impact goals 2, 3, 5, and 6 as well. Additionally, the staff values the Rtl program, and the support Rtl aides give to students and teachers. The school will continue to include Rtl in the actions for goals 2 and 3. Training for Lindamood Bell, a program used by Rtl staff, will be included as an action item for new teachers. All staff and parents indicated the need for increased social, emotional, mental, and behavioral support. Based on that feedback, a full-time school counselor will be continued in the school next year. Additionally, during the WASC self-study, a need for increased Social Emotional Learning emerged. Several new action items, including professional development or all staff, training for caregivers, and implementing SEL curriculum at each level have been added. These are reflected in goal 5, school climate. Families indicate a need for extended care for their children. Goals 2, 3, 4 and 5 will continue to include components of the Extended Learning Opportunity Program (ELOP) which will be free for Low-Income students, English Learners, and Foster Youth. The ELOP adds 30 days to the school calendar during summer and intersessions in the form of weeklong day camps. Every child will be able to arrive at school 30 minutes earlier for breakfast and supervised play. The afterschool program named "Cheetah Zone" with both academic and enrichment components will be offered which will extend the total day to 9 hours. This afterschool program will be free for Low-Income students, English Learners, and Foster Youth.

Goals and Actions

Goal

Goal #	Description	Type of Goal
	Have qualified credentialed teachers partner together in grade level clusters with	Maintenance of Progress Goal

State Priorities addressed by this goal.

State Priority 1: Basic Conditions of Learning

An explanation of why the LEA has developed this goal.

Well-prepared teachers and leaders are essential for providing effective, high-quality instruction so that students learn and thrive. All stakeholders value small class sizes of 22 students per teacher and consider it one of the strengths of the school program. An abundance of research gives evidence that small class sizes increase student achievement, helps close the achievement gap for underperforming students, improves school climate, and decreases suspension rates. One of our school philosophies is Montessori. Montessori environments have multi-age groupings of students. These groupings operate very like family environments, providing key learning and development opportunities in two ways. First, multi-age groupings encourage children to aspire to the achievements of older peers. New students enter an established and mature environment with effective models of both work and social interaction. Second, multi-age groupings enable older children to learn to treat younger ones with care and respect, providing them with opportunities to reinforce their own learning and understanding through 'peer teaching'. In multi-age groupings children are able to work through the curriculum at their own pace without being limited to one year of the curriculum only.

Measuring and Reporting Results

	Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1		CA CTC teaching certificate, permit, or other document required for their	hold a valid CA			100% of teachers hold a valid CA CTC teaching certificate, permit, or other document required for their assignment	
2	Grade levels will be organized into multi-grade level groupings of TK-K, 1st-3rd, 4th-6th, 7th-8th Grade levels are organized into multi-grade level groupings of TK-K, 1st-3rd, 4th-6th, 7th-8th Grade levels will be organized into multi-grade level groupings of TK-K, 1st-3rd, 4th-6th, 7th-8th						

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

[Intentionally Blank]

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

[Intentionally Blank]

An explanation of how effective the specific actions were in making progress toward the goal.

[Intentionally Blank]

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

[Intentionally Blank]

Actions

Action #	Title	Description	Total Funds	Contributing
Action #1	Hire teachers with valid credentials	Hire teachers with the valid CA CTC teaching certificate, permit, or other		No

Action #	Title	Description	Total Funds	Contributing
		document required for the teacher's certificated assignment		
Action #2	Small class sizes	Group students into multi- age level groupings. Assign 22 students per teacher.	\$137,691.00	Yes
Action #3	Common Planning Time	Provide common planning time for collaboration amongst teachers and across grade levels by implementing Fantastic Friday program	\$0.00	No

Goal

Goal #	Description	Type of Goal
Goal 2	Students will show progress towards or meet grade level standards in math.	Broad Goal

State Priorities addressed by this goal.

State Priority 2: Implementation of State Standards; State Priority 4: Student Achievement

An explanation of why the LEA has developed this goal.

ACAII has prioritized this goal to support the diverse needs of our students, and to increase academic achievement for all. In 2023, ACAII was yellow on the Dashboard indicator for Mathematics overall, although the percentage of students who met or exceeded standards on the CAASPP for math was the same as the state percentage. Math achievement is typically lower than ELA achievement. All stakeholder groups value the support given to students through our Rtl intervention program so it is included in action 2.

Metric#	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	achievement on the CAASPP math test will match or exceed the CA state	Spring, 2023 CAASPP math scores meeting or exceeding standards for ACA2 and the state of CA were both 35%			Student achievement on the CAASPP math test will match or exceed the CA state achievement.	
2	students in a cohort Meeting Standard or Exceeding Standard in math will increase from 3rd to 8th grade	The percent of 2023 8th grade graduates meeting or exceeding standards increased in math from 26% in 3rd grade to 40% in 8th grade.			Percentage of students in a cohort Meeting Standard or Exceeding Standard in math will increase from 3rd to 8th grade	
	Students will demonstrate one year's progress in one school year as measured by STAR Renaissance Student Growth Percentile	7 out of 8 classes had an SGP			Students will demonstrate one year's progress in one school year as measured by STAR Renaissance Student Growth Percentile	

Renaissance	
states typical	
growth is 35 - 65.	

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

[Intentionally Blank]

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

[Intentionally Blank]

An explanation of how effective the specific actions were in making progress toward the goal.

[Intentionally Blank]

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

[Intentionally Blank]

Actions

Action #	Title	Description	Total Funds	Contributing
Action #1	ALIGN TO COMMON CORE AND RESEARCH BASED PRACTICES	- Maintain alignment of all math instruction and assessments with Common Core Standards Bridge math curriculum between the levels Continue to institute research-based math programs, training, and materials based on student needsMaintain small class sizes to allow for individualized instruction	\$0.00	No
Action #2	MTSS & RTI FOR MATH	- Identify all students not performing at Meeting Standard or above on CAASPP/local assessments Track progress/ development of each student's math skills over time Offer Rtl interventions and On Cloud Nine small group support for At-risk and struggling students.	\$1,859.00	Yes
Action #3	Extended Learning Opportunity Program	Extend the school day to 9 hours by offering a before school breakfast program and an afterschool program	\$0.00	Yes

Action #	Title	Description	Total Funds	Contributing
		called "Cheetah Zone". The afterschool program will include academic and enrichment activities as well as a snack. The Cheetah Zone will be free for Low-Income, English Learners, and Foster Youth.		

Goal

Goal #	Description	Type of Goal
Goal 3	Students will show progress towards or meet grade level standards in English Language Arts	Broad Goal

State Priorities addressed by this goal.

State Priority 2: Implementation of State Standards; State Priority 4: Student Achievement

An explanation of why the LEA has developed this goal.

ACAII has included this goal to support the diverse needs of our students, and to increase academic achievement for all. In 2023, ACAII was yellow on the Dashboard indicator for English Language Arts overall, and had a slightly higher percentage of students meet or exceed standards compared to the state average. During the WASC self-study process, the school found a need to implement a cohesive writing program across the grade spans that was user-friendly for teachers. This is an action item added for 2024-2025. All stakeholder groups value the support given to students through our Rtl intervention program so it is included in action 2.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	Student achievement on the CAASPP language arts test will match or exceed the CA state average.	Spring, 2023 CAASPP ELA the percentage of students at or above grade level for ACA2 was 48% and the state of CA was 47%.			Student achievement on the CAASPP language arts test will match or exceed the CA state average.	
2	Standard or Exceeding Standard in ELA will increase from 3rd to 8th grade	The percent of 2023 8th grade graduates meeting or exceeding standards in ELA increased from 39% in 3rd grade to 53% in 8th grade.			Percentage of students in a cohort Meeting Standard or Exceeding Standard in ELA will increase from 3rd to 8th grade	
3	Students will demonstrate one year's progress in one school year as measured by STAR Renaissance	In 2023, 7 out of 8 classes had an SGP (Student Growth Percentile) of at least 35 in Reading. 107 out of 160 students (67%) had an SGP of at least 35 in Reading STAR Renaissance states typical growth is 35 - 65.			Students will demonstrate one year's progress in one school year as measured by STAR Renaissance Student Growth Percentile	

4	Student scores on the writing Assessment tracker will increase.	None. 2023-2024 was the first year writing assessments were included on a school-wide assessment tracker, so no growth data is available.			Student scores on the writing Assessment tracker will increase.	
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A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

[Intentionally Blank]

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

[Intentionally Blank]

An explanation of how effective the specific actions were in making progress toward the goal.

[Intentionally Blank]

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

[Intentionally Blank]

Actions

Action #	Title	Description	Total Funds	Contributing
Action #1	ALIGN TO COMMON CORE AND RESEARCH BASED PRACTICES	-Maintain alignment of all ELA curriculum, instruction, and assessments with Common Core Standards Continue to institute research-based ELA programs, training, and materials based on student needsBridge writing curriculum between levels. Implement a cohesive writing program across the grade spansMaintain small class sizes to allow for individualized instruction	\$0.00	No
Action #2	MTSS & RTI FOR ELA	-Identify all students not performing at Meeting Standard or above on CAASPP/local assessmentsTrack progress/ development of	\$106,447.00	Yes

Action #	Title	Description	Total Funds	Contributing
		each student's ELA skills over timeOffer RtI		
		intervention and Seeing		
		Stars or Visualizing &		
		Verbalizing small group		
		support for At-risk and		
		struggling studentsTrain		
		new teachers in Lindamood		
		Bell Seeing Stars and		
		Visualizing/Verbalizing -		
		Offer ILS (Integrated		
		Listening System)		
		intervention to Primary and		
		1st grade students to		
		support brain organization		
		and function in the areas of		
		attention, emotional		
		regulation, and reading.		
		Extend the school day to 9		
		hours by offering a before		
		school breakfast program		
		and an afterschool program		
	Extended Learning	called "Cheetah Zone". The		
Action #3	Opportunity Program	afterschool program will include academic and	\$0.00	Yes
	Opportunity Flogram	enrichment activities as		les
		well as a snack. The		
		Cheetah Zone will be free		
		for Low-Income, English		
		Learners, and Foster Youth.		
	I .	1	L	

Goal

Goal #	Description	Type of Goal
(-0a) 4	English Learners will show progress towards or meet grade level standards in English Language Arts and Math.	Focus Goal

State Priorities addressed by this goal.

State Priority 2: Implementation of State Standards; State Priority 3: Parental Involvement and Family Engagement; State Priority 4: Student Achievement; State Priority 5: Student Engagement

An explanation of why the LEA has developed this goal.

During the 2023-2024 WASC self-study, the data revealed an increase in the number of English Learners at ACAII over time. Teachers indicated a need for curriculum and professional development to support English Learners. One of the goals to emerge from the process is for teachers to improve instruction for English Learners so ELs will progress in English Language Arts and Math. The English Learners subgroup needs to meet ELA and math standards across the grades compared to other student groups at our school. The school needs a cohesive curriculum for English Language Learners and Designated Instruction for ELLs, which must be more consistent across all grade levels. Family members whose primary language is not English tend to be the least involved family group academically and socially. For our students to make progress academically, it is important to have strong family support, a school climate where their culture is valued, and a curriculum that is consistently implemented by teachers with a wide variety of research-based instructional strategies.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	achievement on the CAASPP math test will	Spring, 2023 CAASPP ELA the percentage of EL students at or above grade level			EL student achievement on the CAASPP math test will match or exceed	

	the CA state average for ELs	for ACA2 was 8% and the state of CA was 11%		the CA state average for ELs	
2	English Learner student achievement on the CAASPP language arts test will match or exceed the CA state average for ELs.	Spring, 2023 CAASPP Math the percentage of EL students at or above grade level for ACA2 was 8% and the state of CA was 10%		EL student achievement on the CAASPP language arts test will match or exceed the CA state average for ELs.	
3	ACAII English Learner Progress Rate will match or exceed the California state English Learner Progress Rate	Spring, 2023 ACA2 English Learner Progress Rate was 52.9% making progress towards English Language Proficiency, compared to the state average of 48.7%		ACAII English Learner Progress Rate will match or exceed the California state English Learner Progress Rate	
4	ELs will demonstrate one year's progress in one school year as measured by STAR Renaissance Student Growth Percentile in reading	Baseline Reading current SGP as of 4/17/24: 57% of ELs have a SGP over 35		ELs will demonstrate one year's progress in one school year as measured by STAR Renaissance Student Growth Percentile in reading	
5	ELs will demonstrate one year's progress in one school year as measured by STAR Renaissance Student Growth Percentile in math	Baseline math current SGP as of 4/17/24: 41% of ELs have a SGP over 35.		ELs will demonstrate one year's progress in one school year as measured by STAR Renaissance Student Growth Percentile in math	

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

[Intentionally Blank]

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

[Intentionally Blank]

An explanation of how effective the specific actions were in making progress toward the goal.

[Intentionally Blank]

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

[Intentionally Blank]

Actions

Action #	Title	Description	Total Funds	Contributing
Action #1	ENGLISH LANGUAGE DEVELOPMENT CURRICULUM AND INSTRUCTION	-Adopt and implement an EL curriculum for designated instruction time -Provide Professional Development for teachers in best practices for instructing English Language Learners	\$500.00	Yes
Action #2	FAMILY ENGAGEMENT AND CELEBRATION OF CULTURE	-Conduct ELAC (English Language Advisory Committee) meetings at least every trimester to gather parent input - Hold school wide event/celebration highlighting cultures - Create home survey to gather information about cultures and traditions	\$0.00	No
Action #3	MTSS & RTI FOR ELA	Offer Rtl intervention in writing, Seeing Stars or Visualizing & Verbalizing small group support for Atrisk and struggling students.	\$0.00	No

Goal

Goal #	Description	Type of Goal
1(-00) 6	Create classroom and school cultures that address needs of the whole child with regards to academic, safety, physical health, and social emotional climate	Focus Goal

State Priorities addressed by this goal.

State Priority 3 Parental Involvement and Family Engagement; State Priority 5 Student Engagement; State Priority 6: School Climate

An explanation of why the LEA has developed this goal.

The school's three main philosophies, Montessori, Brain Compatible Learning and Teaching, and Positive Discipline, all include research that shows educating the whole child is most effective. Students learn best when they feel safe, are physically healthy, and have positive social emotional health. Research shows a link between smaller class sizes and positive school climate. Our students need to feel safe and a part of our school community. To achieve this, the staff has identified the need for all educational partners to participate in improving our school climate so all students feel included and cared for. Staff has identified the need for further professional development in social-emotional learning support. Every year, Elementary, Intermediate, and Middle School students are surveyed about various topics, including performance expectations on academic and non-academic pursuits. In 2023, only 59% of Elementary students reported feeling safe at school, while 92% of Intermediate and 94% of Middle School students reported feeling safe. Additionally, more students have a diagnosis of Autism Spectrum Disorder, ADHD, Obsessive Compulsive Disorder, Oppositional Defiance Disorder, anxiety, and depression than ever before. Over the last six years, the social and emotional needs of our students have increased significantly, and more support is needed for mental health. This includes a universal social-emotional curriculum, support for all students, and increased targeted interventions.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	Maintain a suspension rate lower than the state average.	For 2022-2023, the state Dashboard indicator was orange because the percentage of students suspended increased from 0% to 1.5% of students. For 2023-2024 2% of students have been suspended at least once.			Maintain a suspension rate lower than the state average.	IIOIII Dasellile
2	Student survey reports 90% or higher of students feel safe at school	school 59% of elementary students feel safe or 34% sometimes feel safe at school			Student survey reports 90% or higher of students feel safe at school	
3	higher of parents	On a scale of 1 -5, with 5 being the safest, 26.8% of parents report the school is a 4, 58.1% report the school is a 5. Totaling 84.9%			Parent survey reports 90% or higher of parents feel ACAII is a safe school	
4	Staff survey reports 90% or higher of staff feel ACAII is a safe school	report a 4, 26.9% report a 5, totaling 61.5%.			Staff survey reports 90% or higher of staff feel ACAII is a safe school	
5	Number of behavior incidents, including referrals and suspensions will decrease.	Referrals were not tracked school-wide in 2023-2024. 4 students were suspended a total of 9 days in 2024- 2025.			Number of behavior incidents, including referrals and suspensions will decrease.	
6	awareness of Charter Council	Breakdown of parent responses on 2024 survey: 0%: I'm on the Charter Council. 2%: I've attended a Charter Council meeting. 30% I			Increase in family awareness of Charter Council on end of year survey.	

know Charter		
Council is the		
governing board		
of ACA1 and		
ACA2 and are		
responsible for		
monitoring the		
policies 47%:		
l've heard of the		
Charter Council,		
but I don't really		
know much about		
it. 5%: I haven't		
heard of the		
Charter Council.		
16%: I know		
Charter Council is		
the governing		
board of ACA1		
and ACA2.		

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

[Intentionally Blank]

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

[Intentionally Blank]

An explanation of how effective the specific actions were in making progress toward the goal.

[Intentionally Blank]

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

[Intentionally Blank]

Actions

Action #	Title	Description	Total Funds	Contributing
Action #1		- Maintain small class sizes of approximately 22 students or less Offer empowerment for self and others through Positive Discipline which encourages respect for the individual, peers, and the environment Empower learners through Brain Compatible learning to		No

Action #	Title	Description	Total Funds	Contributing
		internalize concepts through repetition, absence of threat, immediate feedback, and adequate time Work to achieve mastery of basic academic concepts and ownership by designing curriculum based on student strengths, interest, and choice Teach and demonstrate the		
		use of LifeSkills and Lifelong Guidelines.		
Action #2	SCHOOL WIDE ACTIVITIES	-Implement SEL curriculum in each level Encourage cross grade level interactions and community building through the use of School Families - Continue Ability Awareness Week, the Great Kindness Challenge, or similar community building activities		No
Action #3	MTSS FOR SOCIAL, EMOTIONAL, BEHAVIORAL NEEDS	Implement a multi-tiered system of support that increases students' social and emotional support and helps them feel safe and connected to the school community	\$0.00	No
Action #4	FULL TIME SCHOOL COUNSELOR	*Hire full time school counselor to support students with Tier 2 academic, behavioral, and social-emotional needs *Counselor will investigate and train staff in culturally responsible practices and social-emotional support.	\$101,871.00	Yes
Action #5	PROFESSIONAL DEVELOPMENT	*Train all staff who interact with students in student mental health, behavioral support, and culturally responsive practices. *Train caregivers in SEL strategies	\$0.00	No
Action #6	EXTENDED LEARNING OPPORTUNITY PROGRAM	Implement ELOP with 30 summer and intersession camp days and extended day before/after school care. Four weeklong camps will be offered in the summer, one week will be offered during the October intersession, and one will be offered during the February intercession. Each weeklong camp will have a different theme. Low-Income, English	\$80,000.00	Yes

Action #	Title	Description	Total Funds	Contributing
		Learners, and Foster Youth		
		will be able to participate		
		for free. Extend school day		
		to 9 hours by offering a		
		before school breakfast		
		program, a daycare		
		program for half day		
		Primary students, and an		
		afterschool program called		
		"Cheetah Zone". The		
		afterschool program will		
		include academic and		
		enrichment activities as		
		well as a snack. The		
		Cheetah Zone will be free		
		for Low-Income, English		
		Learners, and Foster Youth.		
		Increase school community		
Action #7	I('hartar ('alinail	awareness of Charter	\$0.00	
ACTION #1	Charter Council	Couriel responsibilities and	Ф 0.00	No
		accessibility of meetings.		

Goal

Goa	al#	Description	Type of Goal
Goa	al 6		Maintenance of Progress Goal

State Priorities addressed by this goal.

State Priority 7: Course Access; State Priority 5: Student Engagement

An explanation of why the LEA has developed this goal.

ACAII is a learner centered school. Three main research-based philosophies are embedded into the school program: Montessori, Brain Compatible Teaching and Learning, and Positive Discipline. All of these philosophies are built to increase student motivation and build connections between students, their peers, and teachers. Increased student motivation and building relationships and connections are linked to higher attendance and lower dropout rates. It is important to all stakeholders that every student, including students with disabilities, English Learners, and low income students, have opportunities to engage in meaningful learning. The school philosophies all support making learning meaningful to the students. Integrating subject areas, providing "being there" experiences, and offering choice are components of Highly Effective Teaching, a philosophy embedded into Brain Compatible Teaching and Learning.

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	students with exceptional needs, will have access to and enroll in our academic and educational program All students in all grade levels will	- All students, including all student subgroups and students with exceptional needs, have access to and enroll in our academic and educational program All students in all grade levels participate in and			- All students, including all student subgroups and students with exceptional needs, will have access to and enroll in our academic and educational program All students in all grade levels will participate in and	

mastery of science and social studies content presented that year All students in all grade levels will participate in Fantastic Friday enrichment classes All students in grades 4th-8th will participate in elective courses offered that year All students will	that year All students in all grade levels participate in Fantastic Friday enrichment classes All students in grades 4th-8th participate in elective courses offered that year All students take a Health class	be assessed mastery of science and social studie content pres that year A students in a grade levels participate in Fantastic Frienrichment classes Al students in grades 4th-8 participate ir elective coul offered that All students take a Healt class either	s ented III III III III III III III III III I
-Maintain green or blue on the California State Dashboard for Chronic Absenteeism	grade year -The California State Dashboard shows ACA2 is orange for 2023 because there was an increase in the number of students chronically absent. (8.3% in 2023 compared to 4.2% in 2022). However, compared to the state average of 24.3% and the AUSD's 37%, ACA2's 8.3% is significantly lower.	-Maintain grablue on the California St Dashboard f Chronic Absenteeisn	een or ate or
rate each year.	ATTENDANCE RATE: 98.88%	Maintain 92 ^o better attend rate each ye	lance ar.
	0% middle school dropout rate	0% middle s dropout rate	

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

[Intentionally Blank]

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

[Intentionally Blank]

An explanation of how effective the specific actions were in making progress toward the goal.

[Intentionally Blank]

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

[Intentionally Blank]

Actions

Action #	Title	Description	Total Funds	Contributing
Action #1	COURSE ACCESS FOR ALL	-Offer all academic content areas and all curricular activities to all students, including student subgroups and students with exceptional needs, at all grade levelsMaintain instruction of Next Generation Science Standards and California Social Studies standards at all levelsOffer Health class to 7th and 8th grade students every other year Maintain emphasis on enrichment instruction through Fantastic Friday classes, which include art, music, PE, and Personal Safety for all students Offer a variety of elective courses to 4th to 8th grade students, including instrumental music and classes based on student interest.	\$0.00	No
	INDIVIDUALIZE INSTRUCTION AND CURRICULUM	- Tailor instruction and curriculum to meet the diverse needs of individual studentsMaintain small class sizes of 21:1 to allow for individualized instructionUse a variety of research based instructional strategies and curricular materials building off of the philosophies of Montessori, Brain Compatible Teaching and Learning, and Positive Discipline.	\$0.00	No
Action #3	ATTENDANCE POLICIES AND PROCEDURES	-	\$0.00	No

Action #	Title	Description	Total Funds	Contributing
		excessive amount of		
		absences.		

Goal

Goal #	Description	Type of Goal
-02I /	By the end of 8th grade, students will demonstrate and apply mastery of the academic content by following the ACAII Graduate Goals, the "Code of the CHEFTAHS"	Maintenance of Progress Goal

State Priorities addressed by this goal.

State Priority 8: Other Pupil Outcomes

An explanation of why the LEA has developed this goal.

During the 2018 WASC self-study, a goal was created for students, parents and staff to work together to create the "Code of the CHEETAHS", a set of soft-skills that are critical tools for success in school, career, and life. The staff and parents value teaching and measuring progress towards these graduate goals, so it has been added to the LCAP.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	rubric scores will be included on report cards for all	Graduate Goal rubric scores are included on report cards for all grades			Graduate Goal rubric scores will be included on report cards for all grades	
2	•	The "Code of the Cheetahs" was last updated in 2019-2020.			Graduate goals will be reviewed and revised as necessary to align with the necessities of 21st century career and college readiness by 2027.	

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

[Intentionally Blank]

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

[Intentionally Blank]

An explanation of how effective the specific actions were in making progress toward the goal.

[Intentionally Blank]

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

[Intentionally Blank]

Actions

Action #	Title	Description	Total Funds	Contributing
Action #1	Graduate Goal Instruction and Reflection	- Provide direct instruction and practice of the ACA II Graduate GoalsHave Intermediate and Middle school students self-reflect on progress towards mastering the Graduate Goals at the end of each trimester.	\$0.00	No
ACTION #7	Evaluate and re-align graduate goals	By 2027, evaluate graduate goals to align with the necessities of 21st century career and college readiness	\$0.00	No

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for 2024-25

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$206,979.00	\$0.00

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
9.93%	0.00%	\$0.00	9.93%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #(s)	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
Goal 1	Small Class Size: Our school is a	A key component of Antioch Charter	CAASPP math and ELA results, STAR
Action	learner-centered school, which means	Academy II's educational program is	Renaissance Student Growth
2,Goal	the needs of students are considered	individualized instruction. Our small	Percentile, attendance rates,
2	first. Ample research gives evidence	school size (K-8 of around 200	suspension rates
Action	that children in smaller classes achieve	students) and small classrooms (21:1	
1,Goal	better outcomes, and that class size	student to teacher ratio in each	
3	reduction improves school climate,	classroom) enable teachers to check	
Action	decreases suspension rates, and can	for understanding quickly and easily	
1,Goal	be an effective strategy to closing	while more closely engaging and	

Action Action 2

racially or socioeconomically based achievement gaps. (Baker, B. D., 1,Goal Farrie, D. and Sciarra, D. G. (2016), Mind the Gap: 20 Years of Progress and Retrenchment in School Funding and Achievement Gaps. ETS Research objectives of our small school and Report Series, 2016: 1-37.) Foster youth, English learners, and lowincome students benefit from small class sizes.

https://classsizematters.org/researchand-links/ All of the educational partners agree that the small class size long love of learning for all students, is a strength of our school and should be continued.

monitoring students. We want to create classroom settings that address individual needs of the whole child with regard to academics, emotional and physical health, and safety. Additional small classroom size include increased attendance rates, fewer behavior problems, and decreased suspension rates. We firmly believe that smaller class size leads to greater student achievement and helps foster a lifeespecially foster youth, English learners, and low-income students. Therefore, maintaining small class sizes is incorporated into the actions for LCAP goals 1, 2, 3, 5, and 6. ACAII's program requires 1.81 FTE additional teaching positions in grades K-8 versus the current student to teacher ratio in our surrounding District. The average salary plus benefits of a teacher at ACAII equals \$115,129.84. We spend an additional \$208,189.65 in grades K-8 compared to our surrounding District in order to reduce class sizes and provide individualized instruction in all grades. A portion of K-3 additional spending is covered by the K-3 CSR funding received from the state. We do not receive any funding from the state for reduced class sizes in grades 4 –8, yet we spend an additional \$136,233.50 on 1.18 FTE certificated teaching staff in order to reduce class size in the intermediate and middle school classrooms and to provide individualized instruction in these grade levels.

Action Action 2,Goal Action 3,Goal Action 2

Goal 2 Not all students are meeting grade level standards academically. A Multi-2,Goal Tiered System of Support is a framework that helps educators provide academic and behavioral strategies for students with various needs. Our current framework includes an academic Response to Intervention (RtI) program which provides targeted support to help students catch up to their peers. English Learners and low income students are given priority for participating in Rtl groups, however, all broad course of study. Services are students are considered for additional support when school-wide student assessment data indicates a need. Students are instructed in whole group, small group, and one-on-one with more specific demographic group. support when needed. This allows students who are performing at a higher or lower skill level in each subject to learn at the pace and

Students are instructed in whole group, small group, and one-on-one with more Renaissance Student Growth support when needed. This allows students who are performing at a higher or lower skill level in each subject to learn at the pace and instructional level that is most appropriate for them. Services are in place for students to receive academic and behavioral accommodations for 504s and IEPs, and resource support so that all students have access to the offered on a schoolwide basis to ensure that all students receive the necessary support based on their individual needs, rather than their

CAASPP math and ELA results, STAR Percentile, English Learner Progress rate

	instructional level that is most		
	appropriate for them. Services are in		
	place for students to receive academic		
	and behavioral accommodations for		
	504s and IEPs, and resource support		
	so that all students have access to the		
	broad course of study.		
	SEL The importance of Social		
	Emotional Learning (SEL) in schools is		
Goal 2	well-documented through various		
Action	research studies and reports that		
1,Goal	highlight its positive impact on		
3	students' academic performance,		
Action	mental health, and overall well-being.		
1,Goal	SEL programs contribute to improved		
2	classroom behavior, better stress management, and higher attendance	All students benefit from SEL and thus	
	rates, all of which support better	it will be provided to all on a school-	
3,Goal	academic outcomes. Research	wide basis. The ELO-P"Cheetah	
4	indicates that SEL programs	Zone", the afterschool program and 30	
ACTION	significantly reduce emotional distress	additional days, are offered free to	
z,Goai	and behavioral problems among	English Learners, foster youth, and	
5	students. A study published in the	socioeconomically disadvantaged	
Action	Journal of Youth and Adolescence	students. Other students may	CAASPP math and ELA results, STAR
1,Goal	found that students engaged in SEI	participate for a fee. The Cheetah	Renaissance Student Growth
5	showed lower levels of depression,	Zone gives students an opportunity to	Percentile, English Learner Progress
Action	anxiety and social withdrawal SEI	build relationships, increase self-	rate, chronic absenteeism rate,
2,Goal		confidence, and practice self-	suspension rate, local school climate
5 Action	emotional regulation, empathy, and	regulation. For students in need of additional support, the school	survey data
3,Goal	social skills, which are crucial for	counselor is available for "in the	
5	mental health and well-being.SEL	moment" needs as well as longer term	
Action	promotes a more inclusive and	needs. Services are offered on a	
4,Goal	equitable school environment by	schoolwide basis to ensure that all	
5	addressing the needs of diverse	students receive the necessary support	
Action	student populations and fostering a	based on their individual needs, rather	
5,Goal	leance of helonding. Receated chows	than their specific demographic group.	
5	that SEL can reduce the achievement		
ACTION	gap between different socio-economic groups by providing all students with		
6,Goal	the skills needed to succeed in school		
6	and life. Schools that implement		
Action	comprehensive SEL programs see a		
2	reduction in disciplinary actions and an		
1			
1			
	improvement in school safety and student behavior .		

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #(s)		How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
Action 3,Goal 4	to meet ELA and math standards across the grades compared to other student groups at our school. The school needs a cohesive curriculum for	academically, it is important to have strong family support, a school climate where their culture is valued, and a	CAASPP math and ELA results, STAR Renaissance Student Growth Percentile, English Learner Progress rate

primary language is not English tend to be the least involved family group academically and socially.	grade levels. Family members whose primary language is not English tend to be the least involved family group	strategies.	
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For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

N/A

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

not applicable

. 7 . 7 [Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	n/a	n/a
Staff-to-student ratio of certificated staff providing direct services to students	1 to 22	n/a

2024-25 Total Planned Expenditures Table

LCAP Year	1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
2024-25	\$2,281,902.00	\$206,979.00	9.07%	0.00%	9.07%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	_	Total Non- Personnel
Totals	\$428,368.00	\$0.00	\$0.00	\$0.00	\$428,368.00	\$371,288.00	\$57,080.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span
1	1	Hire teachers with valid credentials		No	LEA-Wide	N/A	ACAII	annually

Goal#	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	l Location	Time Span
1	2	Small class sizes	all	Yes	LEA-Wide	English Learners, Socioeconomi Disadvantage Foster Youth		annually
1	3	Common Planning Time	all	No	LEA-Wide	N/A	ACAII	annually
2	1	ALIGN TO COMMON CORE AND RESEARCH BASED PRACTICES	all	No	LEA-Wide	N/A	ACAII	annually
2	2	MTSS & RTI FOR MATH	English Learners, Students with Disabilities, Socioeconom Disadvantage	cally	LEA-Wide	English Learners, Students with Disabilities, Socioeconomi Disadvantage	cally	annually
2	3	Extended Learning Opportunity Program	English Learners, Socioeconom Disadvantage		Limited	English Learners, Socioeconomi Disadvantage	ACAII caify	annually
3	1	ALIGN TO COMMON CORE AND RESEARCH BASED PRACTICES	all	No	LEA-Wide	N/A	ACAII	annually
3	2	MTSS & RTI FOR ELA	English Learners, Students with Disabilities, Socioeconom Disadvantage	cally	LEA-Wide	English Learners, Socioeconomi Disadvantage Students with Disabilities	Salkii a,	annually
3	3	Extended Learning Opportunity Program	English Learners, Socioeconom Disadvantage Foster Youth		LEA-Wide	English Learners, Socioeconomi Disadvantage Foster Youth		annually
4	1	ENGLISH LANGUAGE DEVELOPME CURRICULU AND INSTRUCTIO	Mearners	Yes	Limited	English Learners	ACAII	by 2027
4	2	FAMILY ENGAGEMEI AND CELEBRATIC OF CULTURE	English	No	LEA-Wide	English Learners	ACAII	annually
4	3	MTSS & RTI FOR ELA	English Learners	No	LEA-Wide	English Learners	ACAII	annually

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span
5		SCHOOL PHILOSOPHI	el Es	No	LEA-Wide	all	ACAII	annually
5	2	ACTIVITIES	all	No	LEA-Wide	all	ACAII	annually
5	3	MTSS FOR SOCIAL, EMOTIONAL, BEHAVIORAL NEEDS		No	LEA-Wide	all	ACAII	annually
5	4	COUNSELOR		Yes	LEA-Wide	all	ACAII	annually
5	5	PROFESSION DEVELOPME		No	LEA-Wide	all	ACAII	annually
5	6	EXTENDED LEARNING OPPORTUNI	English	ically	LEA-Wide	English Learners, Socioeconomi Disadvantage	ACAII caily	annually
5	7	Charter Council	all	No	LEA-Wide	all	ACAII	by 2027
6		COURSE ACCESS FOR ALL	all	No	LEA-Wide	all	ACAII	annually
6	2	INDIVIDUALIZ INSTRUCTIO AND CURRICULUI	N all	No	LEA-Wide	all	ACAII	annually
6	3	ATTENDANC POLICIES AND PROCEDURE	all	No	LEA-Wide	all	ACAII	annually
7	1	Graduate Goal Instruction and Reflection	all	No	LEA-Wide	all	ACAII	annually
7	2	Evaluate and re-align graduate goals	all	No	LEA-Wide	all	ACAII	by 2027

Goal #	Action #	Total Personnel	Total Non- personnel		Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1	2	\$137,691.00	\$0.00	\$137,691.00	\$0.00	\$0.00	\$0.00	\$137,691.00	0.00%
1	3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
2	1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
2	2	\$1,859.00	\$0.00	\$1,859.00	\$0.00	\$0.00	\$0.00	\$1,859.00	0.00%
2	3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
3	1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%

Goal #	Action #	Total Personnel	Total Non- personnel		Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
3	2	\$102,197.00	\$4,250.00	\$106,447.00	\$0.00	\$0.00	\$0.00	\$106,447.00	0.00%
3	3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
4	1	\$0.00	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%
4	2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
4	3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
5	1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
5	2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
5	3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
5	4	\$101,871.00	\$0.00	\$101,871.00	\$0.00	\$0.00	\$0.00	\$101,871.00	0.00%
5	5	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
5	6	\$27,670.00	\$52,330.00	\$80,000.00	\$0.00	\$0.00	\$0.00	\$80,000.00	0.00%
5	7	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
6	1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
6	2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
6	3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
7	1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
7	2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%

2024-25 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	Services for the Coming	LCFF Carryover - Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1 plus 5)
\$2,281,902.00	\$206,979.00	9.07%	0.00%	9.07%	\$428,368.00	0.00%	18.77%

Totals by Type	Total LCFF Funds
Total:	\$428,368.00
LEA-wide Total:	\$427,868.00
Limited Total:	\$500.00
Schoolwide Total:	\$0.00

Goal #	Action #	Action Title	Contributing to Increased or Improved Services?	Unduplicated Student Group(s)	tor Contributing Actions	Planned Percentage
1		Small class sizes	Yes	English Learners, Socioeconom	\$137,691.00	0.00%

Goal #	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	l Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
					Disadvantage Foster Youth	d,		
2	2	MTSS & RTI FOR MATH	Yes	LEA-Wide	English Learners, Students with Disabilities, Socioeconom Disadvantage	cally	\$1,859.00	0.00%
2	3	Extended Learning Opportunity Program	Yes	Limited	English Learners, Socioeconomi Disadvantage	ACAII cally d	\$0.00	0.00%
3	2	MTSS & RTI FOR ELA	Yes	LEA-Wide	English Learners, Socioeconom Disadvantage Students with Disabilities	ÇƏLİXII G,	\$106,447.00	0.00%
3	3	Extended Learning Opportunity Program	Yes	LEA-Wide	English Learners, Socioeconom Disadvantage Foster Youth		\$0.00	0.00%
4	1	ENGLISH LANGUAGE DEVELOPME CURRICULUI AND INSTRUCTIO	VI	Limited	English Learners	ACAII	\$500.00	0.00%
5	4	FULL TIME SCHOOL COUNSELOR	Yes	LEA-Wide	all	ACAII	\$101,871.00	0.00%
5	6	EXTENDED LEARNING OPPORTUNI' PROGRAM	Χes	LEA-Wide	English Learners, Socioeconom Disadvantage		\$80,000.00	0.00%

2023-24 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals	\$402,478.00	\$425,888.00

ı		Last Year's Action #	Action Title	Contributed to Increased or Improved Services?		Estimated Actual Expenditures (Input Total Funds)
	1	1	Hire teachers with valid CA teaching credential	No	\$0.00	\$0.00
Ī	1	2	Small class size	Yes	\$163,535.00	\$136,233.00

Last Year's	Last Year's		Contributed to	Last Year's Total	Estimated Actual	
Goal #	Action #	Action Title	Increased or Improved	Planned Expenditures	Expenditures (Input	
Goal #	Action #		Services?	(Total Funds)	Total Funds)	
1	3	Team teaching, collaborative lesson planning	No	\$0.00	\$0.00	
2	1	opportunities for volunteering	No	\$0.00	\$0.00	
2	2	Parent Education Program (PEP)	No	\$0.00	\$0.00	
2	3	multiple means of communication	No	\$0.00	\$0.00	
3	1	MTSS & Rtl for Math	Yes	\$9,705.00	\$5,518.00	
3	2	Align to Common Core and Research Based Practices	No	\$0.00	\$0.00	
3	3	Extended Learning Opportunity Program	Yes	\$0.00	\$0.00	
4	1	Align to Common Core and Researched Best Practices	No	\$0.00	\$0.00	
4	2	MTSS & Rtl for ELA	Yes	\$79,496.00	\$105,937.00	
4	3	Extended Learning Opportunity Program	Yes	\$0.00	\$0.00	
5	1	Attendance Policies and Procedures	No	\$0.00	\$0.00	
5	2	Individualize instruction and curriculum	No	\$0.00	\$0.00	
6	1	School Philosophies	No	\$0.00	\$0.00	
6	2		No	\$0.00	\$0.00	
6	3	MTSS for Social, Emotional, Behavioral Needs	No	\$0.00	\$0.00	
6	4	Full-time school counsellor	Yes	\$89,742.00	\$98,352.00	
6	5	Expanded Learning Opportunity Program	Yes	\$60,000.00	\$79,848.00	
7	1	Course offerings to all	No	\$0.00	\$0.00	
8	1	Graduate Goal Instruction & Reflection	No	\$0.00	\$0.00	

2023-24 Contributing Actions Annual Update Table

Totals	6. Estimated Actual LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	Planned Contributing	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF	Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of	8. Total Estimated Actual Percentage of Improved Services (%)	Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
Totals	\$197,473.00	\$342,478.00	\$357,772.00	(\$15,294.00)	0.00%	0.00%	0.00%

Last Year's Goal #	Last Year's Action #	Action Title	Contributed to Increased or Improved Services?	Last Year's Total Planned Expenditures for Contributing Actions(LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services (%)	Estimated Actual Percentage of Improved Services (Input Percentage)
1	2	Small class size	Yes	\$163,535.00	\$68,117.00	0.00%	0.00%
3	1	MTSS & Rtl for Math	Yes	\$9,705.00	\$5,518.00	0.00%	0.00%
3	3	Extended Learning Opportunity Program	Yes	\$0.00	\$0.00	0.00%	0.00%
4	2	MTSS & Rtl for ELA	Yes	\$79,496.00	\$105,937.00	0.00%	0.00%
4	3	Extended Learning Opportunity Program		\$0.00	\$0.00	0.00%	0.00%
6	4	Full-time school counsellor	Yes	\$89,742.00	\$98,352.00	0.00%	0.00%
6	5	Expanded Learning Opportunity Program	Yes	\$0.00	\$79,848.00	0.00%	0.00%

2023-24 LCFF Carryover Table

Actual LCFF Base Grant	Actual LCFF Supplementa and/or Concentratio	Percentage (Input	to Increase or Improve Services for the Current	Actual Expenditures for Contributing Actions	Actual Percentage	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	(Subtract 11 from 10 and multiply by	13. LCFF Carryover — Percentage (12 divided by 9)
\$2,086,578.00	\$197,473.00	0.00%	9.46%	\$357,772.00	0.00%	17.15%	_	0.00% - No Carryover

Local Control and Accountability Plan Instructions

Plan Summary

Engaging Educational Partners

Goals and Actions

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- Comprehensive Strategic Planning: The process of developing and annually updating the LCAP supports
 comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between
 student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]).
 Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data.
 LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and
 community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (*EC* Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- Accountability and Compliance: The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
 - **NOTE:** As specified in *EC* Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to *EC* Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, *EC* Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.
 - Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
 - Ensuring that all increases attributable to supplemental and concentration grant calculations, including
 concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6],
 [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023
 Dashboard:
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023
 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state
 indicators on the 2023 Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as "Not Applicable."

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level
needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed
through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

 Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: *EC* sections <u>52060(g) (California Legislative Information)</u> and <u>52066(g) (California Legislative Information)</u> specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- · Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section <u>47606.5(d)</u> (California Legislative Information) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- · Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the CDE's LCAP webpage.

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see <u>Education Code Section 52062 (California Legislative Information)</u>;
 - Note: Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of EC Section 52062(a).
- For COEs, see Education Code Section 52068 (California Legislative Information); and
- For charter schools, see Education Code Section 47606.5 (California Legislative Information).
- NOTE: As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by
 the applicable committees identified in the Education Code sections listed above. This includes the parent advisory
 committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory
 committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or
 other engagement strategies with educational partners. A response may also include information about an LEA's
 philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about
 how the engagement process influenced the development of the LCAP. This may include a description of how the LEA
 prioritized requests of educational partners within the context of the budgetary resources available or otherwise
 prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to
 measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The <u>LCFF State Priorities Summary</u> provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
 - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would
 otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would
 otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: *EC* Section 42238.024(b)(1) (California Legislative Information) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as
 specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring
 progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with
 educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on
 the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

• LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.

- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and
 performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are
 encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the
 Dashboard.
- Required metrics for LEA-wide actions: For each action identified as 1) contributing towards the requirement to
 increase or improve services for foster youth, English learners, including long-term English learners, and low-income
 students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the
 effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- Required metrics for Equity Multiplier goals: For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric

Enter the metric number.

Metric

• Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year
 of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if
 that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
 - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.

Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each
year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the "Measuring and Reporting Results" part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27. Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. "Effective" means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as "Not Applicable."

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

 Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.

- o Include a discussion of relevant challenges and successes experienced with the implementation process.
- This discussion must include any instance where the LEA did not implement a planned action or implemented a
 planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

 Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. "Effectiveness" means the degree to which the actions were successful in producing the target result and "ineffectiveness" means that the actions did not produce any significant or targeted result.
 - o In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action

Enter the action number.

Title

Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
 - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an
 explanation of how each action is principally directed towards and effective in meeting the LEA's goals for
 unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth,
 English Learners, and Low-Income Students section.

- As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
- These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

• Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a "Y" for Yes or an "N" for No.
 - Note: for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 *CCR*] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in EC Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.
- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address
 the identified state indicator(s) for which the student group or school received the lowest performance level on the
 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023
 Dashboard must be addressed by one or more actions.
 - These required actions will be effective for the three-year LCAP cycle.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient

detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the "minimum proportionality percentage" or "MPP." The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming
year based on the number and concentration of foster youth, English learner, and low-income students. This amount
includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

• Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

• Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

LCFF Carryover — Percentage

• Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

• Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF
Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for
unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP
year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to
 determine the contribution of the action towards the proportional percentage. The percentage of improved services for
 an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it
 were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on
 funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is
 greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified
 staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used
 to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to
 students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe
 how it is using the funds to retain staff providing direct services to students at a school with an enrollment of
 unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of
 unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services
 to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the
 LFA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration
 of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct
 services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as
 applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word "input" has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)

- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- LCAP Year: Identify the applicable LCAP Year.
- 1. Projected LCFF Base Grant: Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- 2. Projected LCFF Supplemental and/or Concentration Grants: Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- 3. Projected Percentage to Increase or Improve Services for the Coming School Year: This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- LCFF Carryover Percentage: Specify the LCFF Carryover Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- Total Percentage to Increase or Improve Services for the Coming School Year: This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover Percentage. This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.
- Goal #: Enter the LCAP Goal number for the action.
- Action #: Enter the action's number as indicated in the LCAP Goal.
- Action Title: Provide a title of the action.
- **Student Group(s)**: Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- Contributing to Increased or Improved Services?: Type "Yes" if the action is included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:

- Scope: The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
- Unduplicated Student Group(s): Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
- Location: Identify the location where the action will be provided. If the action is provided to all schools within the
 LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific
 grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school
 or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade
 five), as appropriate.
- **Time Span**: Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- Total Personnel: Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel**: This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- LCFF Funds: Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - Note: For an action to contribute towards meeting the increased or improved services requirement, it must
 include some measure of LCFF funding. The action may also include funding from other sources, however the
 extent to which an action contributes to meeting the increased or improved services requirement is based on the
 LCFF funding being used to implement the action.
- Other State Funds: Enter the total amount of Other State Funds utilized to implement this action, if any.
 - Note: Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- Local Funds: Enter the total amount of Local Funds utilized to implement this action, if any.
- Federal Funds: Enter the total amount of Federal Funds utilized to implement this action, if any.
- Total Funds: This amount is automatically calculated based on amounts entered in the previous four columns.
- Planned Percentage of Improved Services: For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
 - For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for

students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

• Estimated Actual Expenditures: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- 6. Estimated Actual LCFF Supplemental and/or Concentration Grants: Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- Estimated Actual Expenditures for Contributing Actions: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- Estimated Actual Percentage of Improved Services: For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- 9. Estimated Actual LCFF Base Grant: Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- 10. Total Percentage to Increase or Improve Services for the Current School Year: This percentage will not be
 entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the
 Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the
 LCFF Carryover Percentage from the prior year. This is the percentage by which services for unduplicated pupils must
 be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- 4. Total Planned Contributing Expenditures (LCFF Funds)
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- 5. Total Planned Percentage of Improved Services
 - This percentage is the total of the Planned Percentage of Improved Services column.
- Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)
 - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF
 Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of
 Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display "Not Required."

- 6. Estimated Actual LCFF Supplemental and Concentration Grants
 - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- 4. Total Planned Contributing Expenditures (LCFF Funds)
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- 7. Total Estimated Actual Expenditures for Contributing Actions
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)
 - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- 5. Total Planned Percentage of Improved Services (%)
 - This amount is the total of the Planned Percentage of Improved Services column.
- 8. Total Estimated Actual Percentage of Improved Services (%)
 - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
 - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- 10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover
 %)
 - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover Percentage from the prior year.
- 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)

 This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).

12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)

o If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds. The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

• 13. LCFF Carryover — Percentage (12 divided by 9)

 This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).