



LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Lassen County Office of Education

CDS Code: 18-10181

School Year: 2024-25

LEA contact information:

Patricia Gunderson

Superintendent

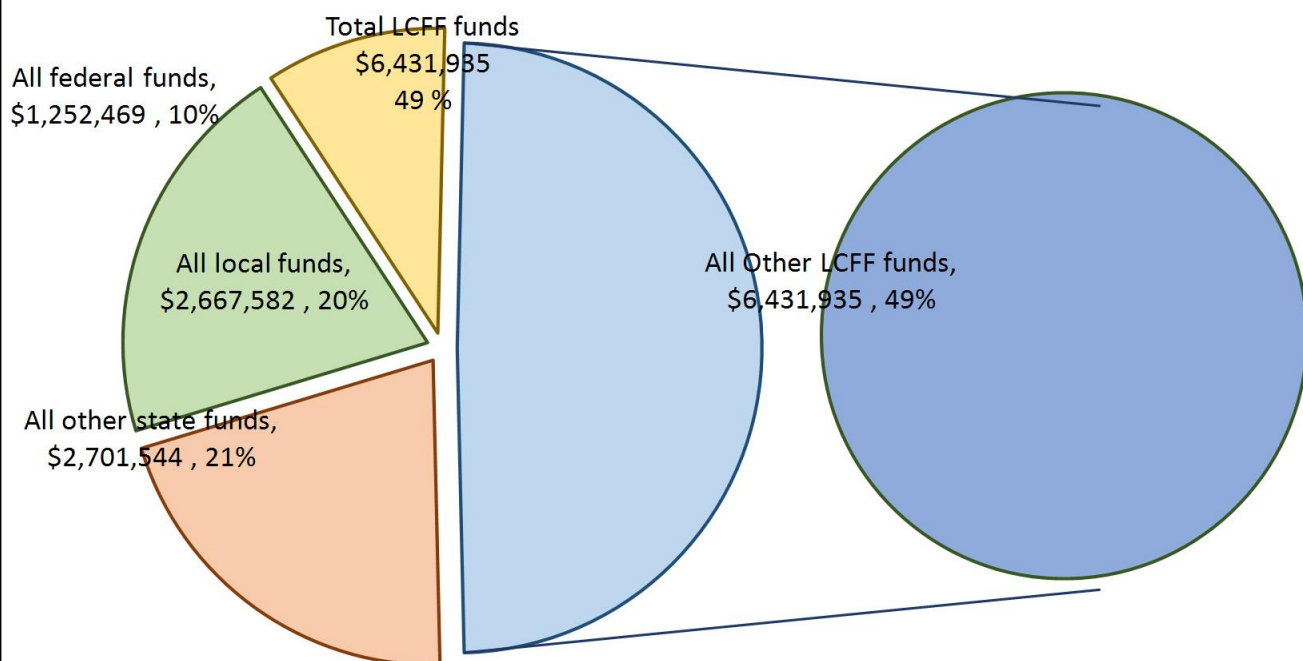
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5302572197

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2024-25 School Year

Projected Revenue by Fund Source

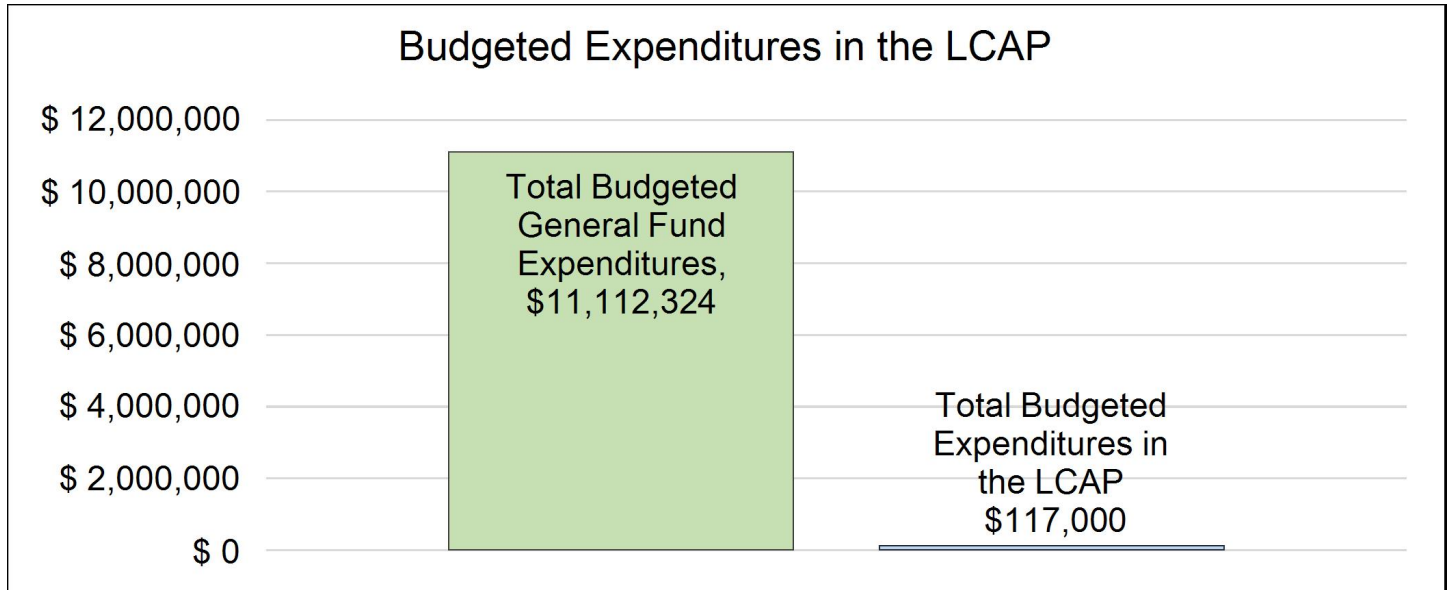


This chart shows the total general purpose revenue Lassen County Office of Education expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Lassen County Office of Education is \$13,053,530, of which \$6,431,935.00 is Local Control Funding Formula (LCFF), \$2,701,544.00 is other state funds, \$2,667,582.00 is local funds, and \$1,252,469.00 is federal funds. Of the \$6,431,935.00 in LCFF Funds, \$0 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Lassen County Office of Education plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Lassen County Office of Education plans to spend \$11,112,324.00 for the 2024-25 school year. Of that amount, \$117,000.00 is tied to actions/services in the LCAP and \$10,995,324 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

The total General Fund Expenditures for 2024/2025 not listed in the LCAP is \$10,995,324.00.

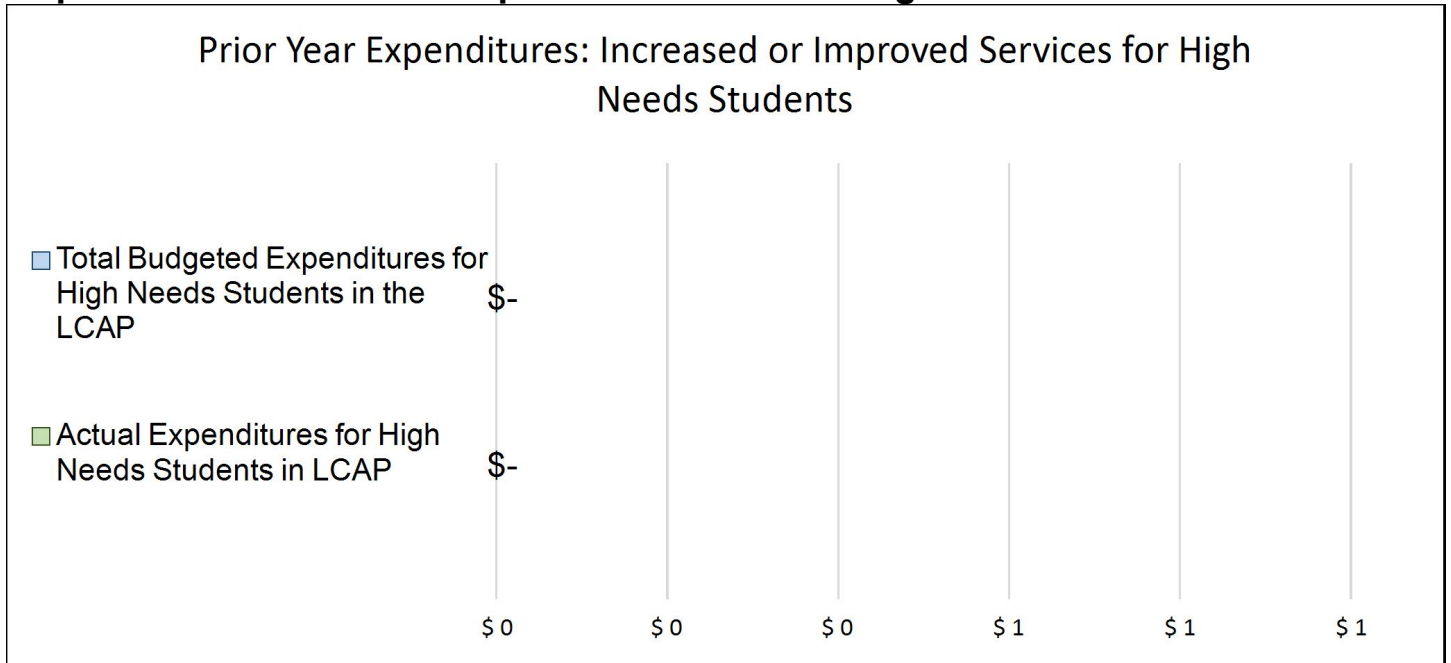
Expenditures related to the district's core education program are among the expenditures not listed in the LCAP. These expenditures include personnel costs (salaries, health and welfare benefits, retirement contributions, and employer payroll taxes) for teachers, administrators, clerical staff, paraprofessionals, maintenance, custodial, health clerks, crossing guards, and computer and library technicians. Certificated Salaries not included is \$1,875,504.00; Classified Salaries not included is \$2,756,292.00; and Employee Benefits not included is \$2,637,038.00. Other non personnel costs would be books and supplies, equipment, utilities, legal fees, lease payments, Special Education contributions, property insurance, the required contribution of 3% of expenditures to routine maintenance, professional services and contributions towards programs with encroachments. Books and Supplies not included is \$791,088.00; Professional Services not included is \$2,968,968.00; Capital Outlay not included is \$120,000.00; Indirect Costs not included is -\$36,566.00; and Transfers not included is \$0.00. For more detail on the entire school district budget, the public is encouraged to check out our website in which our SACS budget documents are posted.

Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, Lassen County Office of Education is projecting it will receive \$0 based on the enrollment of foster youth, English learner, and low-income students. Lassen County Office of Education must describe how it intends to increase or improve services for high needs students in the LCAP. Lassen County Office of Education plans to spend \$0 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2023-24



This chart compares what Lassen County Office of Education budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Lassen County Office of Education estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023-24, Lassen County Office of Education's LCAP budgeted \$0 for planned actions to increase or improve services for high needs students. Lassen County Office of Education actually spent \$0 for actions to increase or improve services for high needs students in 2023-24.



2023–24 Local Control and Accountability Plan Annual Update

The instructions for completing the 2023–24 Local Control and Accountability Plan (LCAP) Annual Update follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Lassen County Office of Education	Patricia Gunderson Superintendent	pgunderson@lcoe.org 5302572197

Goals and Actions

Goal

Goal #	Description
1	Lassen County Office of Education will support and/or provide educational opportunities for students to prepare them for the next steps in their chosen career/college pathway. State Priority 9

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Priority 9: Local Performance Indicators Reflection Tool ratings on progress levels of implementation of coordination of instruction of expelled pupils.	The degree of implementation of the progress in coordinating instruction for expelled youth is in the following implementation stages: 1a: Review of data - INITIAL IMPLEMENTATION 1b: Identifying existing educational alternatives, gaps and strategies for filling those gaps - INITIAL IMPLEMENTATION 1c: Identifying alternative placements	The degree of implementation of the progress in coordinating instruction for expelled youth is in the following implementation stages: 1a: Review of data - IMPLEMENTATION 1b: Identifying existing educational alternatives, gaps and strategies for filling those gaps IMPLEMENTATION 1c: Identifying alternative placements for pupils who are	The degree of implementation of the progress in coordinating instruction for expelled youth is in the following implementation stages: 1a: Review of data - IMPLEMENTATION 1b: Identifying existing educational alternatives, gaps and strategies for filling those gaps IMPLEMENTATION 1c: Identifying alternative placements for pupils who are	2023/2024 The degree of implementation of the progress in coordinating instruction for expelled youth is in the following implementation stages: 1a: Review of data - FULL IMPLEMENTATION 1b: Identifying existing educational alternatives, gaps and strategies for filling those gaps - FULL IMPLEMENTATION	9A The degree of implementation of the progress in coordinating instruction for expelled youth will be at FULL IMPLEMENTATION in each of the the following areas: 1a: Review of data. 1b: Identifying existing educational alternatives, gaps and strategies for filling those gaps. 1c: Identifying alternative placements for pupils who are expelled and fail to meet the terms of a

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	for pupils who are expelled and fail to meet the terms of a rehabilitation plan or who pose a danger to others - BEGINNING DEVELOPMENT 2: Coordination of development and implementation of triennial plan with all LEA's in the county - INITIAL IMPLEMENTATION 3: Ongoing collaboration and policy development - INITIAL IMPLEMENTATION 4: Development of MOU regarding partial credit policies between district and LCOE - BEGINNING DEVELOPMENT	expelled and fail to meet the terms of a rehabilitation plan or who pose a danger to others - INITIAL IMPLEMENTATION 2: Coordination of development and implementation of triennial plan with all LEA's in the county- IMPLEMENTATION 3: Ongoing collaboration and policy development - IMPLEMENTATION 4: Development of MOU regarding partial credit policies between district and LCOE -INITIAL IMPLEMENTATION	expelled and fail to meet the terms of a rehabilitation plan or who pose a danger to others - IMPLEMENTATION 2: Coordination of development and implementation of triennial plan with all LEA's in the county- IMPLEMENTATION 3: Ongoing collaboration and policy development - IMPLEMENTATION 4: Development of MOU regarding partial credit policies between district and LCOE. N/A	1c: Identifying alternative placements for pupils who are expelled and fail to meet the terms of a rehabilitation plan or who pose a danger to others - FULL IMPLEMENTATION 2: Coordination of development and implementation of triennial plan with all LEA's in the county- FULL IMPLEMENTATION 3: Ongoing collaboration and policy development - ONGOING IMPLEMENTATION 4: Development of MOU regarding partial credit policies between district and LCOE. N/A	rehabilitation plan or who pose a danger to others 2: Coordination of development and implementation of triennial plan with all LEA's in the county. 3: Ongoing collaboration and policy development. 4: Development of MOU regarding partial credit policies between district and LCOE.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

The Lassen County Office of Education works closely with LEA's to provide educational opportunities to expelled youth. The number of students expelled or recommended for expulsion are very few.

Actions were implemented as planned.

The successes to our expelled youth program is that alternative methods of discipline are used by the LEA's to support student attendance and achievement in their school of attendance. The largest high school enrolls students recommended for expulsion in their Community Day Program that is administered by the District. Our biggest challenges in implementation of a true Countywide program that would offer direct instruction by the Lassen County Office of education is the large geographic area that Lassen County encompasses that will not allow for one location of a alternative program of education, as well as the truly small number of students who are expelled each year.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no material differences between Budgeted Expenses and Estimated Actual Expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Action 1.1 Coordination of Educational Services for Expelled Youth - Effective

Lassen County Office of Education's approach is effective in reducing expulsions and providing alternative disciplinary methods to support students.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

There are no changes planned to the goal, metrics or desired outcomes or actions.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
2	The Lassen County Office of Education provides supports and services to Foster Youth students to cultivate their preparation and success in college and/or career opportunities.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Priority 10A: Local Performance Indicators Reflection Tool Rating on the degree of implementation of Coordinated Services for Foster Youth	10A: Coordinated service program components for Foster Youth in Lassen County, including working with the county welfare agency to minimize changes in school placement, are in the following stages of implementation: 1. Ongoing collaboration, supporting policies, and information sharing agreements with child welfare, probation, LEAs, the courts, and others to support foster youth - INITIAL IMPLEMENTATION	10A: Coordinated service program components for Foster Youth in Lassen County, including working with the county welfare agency to minimize changes in school placement, are in the following stages of implementation: 1. Ongoing collaboration, supporting policies, and information sharing agreements with child welfare, probation, LEAs, the courts, and others to support foster youth - FULL IMPLEMENTATION	10A: Coordinated service program components for Foster Youth in Lassen County, including working with the county welfare agency to minimize changes in school placement, are in the following stages of implementation: 1. Ongoing collaboration, supporting policies, and information sharing agreements with child welfare, probation, LEAs, the courts, and others to support foster youth - FULL IMPLEMENTATION	2023-2024 10A: Coordinated service program components for Foster Youth in Lassen County, including working with the county welfare agency to minimize changes in school placement, are in the following stages of implementation: 1. Ongoing collaboration, supporting policies, and information sharing agreements with child welfare, probation, LEAs, the courts, and others to support foster youth - FULL IMPLEMENTATION	10A: Coordinated service program components for Foster Youth in Lassen County, including working with the county welfare agency to minimize changes in school placement, will be in the following stages of implementation: 1. Ongoing collaboration, supporting policies, and information sharing agreements with child welfare, probation, LEAs, the courts, and others to support foster youth - Full IMPLEMENTATION

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	7. Developing strategies to prioritize the needs of foster youth in the community using countywide assessments - INITIAL IMPLEMENTATION 8. Engaging in a process of reviewing local data for purposes of evaluating the effectiveness of supporting services - INITIAL IMPLEMENTATION	7. Developing strategies to prioritize the needs of foster youth in the community using countywide assessments - INITIAL IMPLEMENTATION 8. Engaging in a process of reviewing local data for purposes of evaluating the effectiveness of supporting services - INITIAL IMPLEMENTATION	7. Developing strategies to prioritize the needs of foster youth in the community using countywide assessments FULL IMPLEMENTATION 8. Engaging in a process of reviewing local data for purposes of evaluating the effectiveness of supporting services - FULL IMPLEMENTATION	7. Developing strategies to prioritize the needs of foster youth in the community using countywide assessments FULL IMPLEMENTATION 8. Engaging in a process of reviewing local data for purposes of evaluating the effectiveness of supporting services - FULL IMPLEMENTATION	7. Developing strategies to prioritize the needs of foster youth in the community using countywide assessments - Full IMPLEMENTATION 8. Engaging in a process of reviewing local data for purposes of evaluating the effectiveness of supporting services - INITIAL IMPLEMENTATION
Priority 10B Local Performance Indicators Reflection Tool Rating on the degree of implementation of Coordinated Services for Foster Youth	10B: Coordinated service program components for Foster Youth in Lassen County, are in the following stages of implementation: 2: Building capacity with LEAs, probation, child welfare, and other organizations to implement infrastructure to	10B: Coordinated service program components for Foster Youth in Lassen County, are in the following stages of implementation: 2: Building capacity with LEAs, probation, child welfare, and other organizations to implement infrastructure to	10B: Coordinated service program components for Foster Youth in Lassen County, are in the following stages of implementation: 2: Building capacity with LEAs, probation, child welfare, and other organizations to implement infrastructure to	2023-2024 10B: Coordinated service program components for Foster Youth in Lassen County, are in the following stages of implementation: 2: Building capacity with LEAs, probation, child welfare, and other organizations to implement	10B: Coordinated service program components for Foster Youth in Lassen County, will be in the following stages of implementation: 2: Building capacity with LEAs, probation, child welfare, and other organizations to implement infrastructure to

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	improve educational outcomes for foster youth - FULL IMPLEMENTATION 3: Providing information and assistance to LEAs regarding educational needs of foster youth students to improve educational outcomes - FULL IMPLEMENTATION 4: Providing direct educational services for Foster Youth after school districts have certified that special services cannot be provided or funded using other sources - ONGOING IMPLEMENTATION	improve educational outcomes for foster youth - FULL IMPLEMENTATION 3: Providing information and assistance to LEAs regarding educational needs of foster youth students to improve educational outcomes - FULL IMPLEMENTATION 4: Providing direct educational services for Foster Youth after school districts have certified that special services cannot be provided or funded using other sources - FULL IMPLEMENTATION	improve educational outcomes for foster youth - FULL IMPLEMENTATION 3: Providing information and assistance to LEAs regarding educational needs of foster youth students to improve educational outcomes - FULL IMPLEMENTATION 4: Providing direct educational services for Foster Youth after school districts have certified that special services cannot be provided or funded using other sources - FULL IMPLEMENTATION	infrastructure to improve educational outcomes for foster youth - FULL IMPLEMENTATION 3: Providing information and assistance to LEAs regarding educational needs of foster youth students to improve educational outcomes - FULL IMPLEMENTATION 4: Providing direct educational services for Foster Youth after school districts have certified that special services cannot be provided or funded using other sources - FULL IMPLEMENTATION	improve educational outcomes for foster youth - FULL IMPLEMENTATION 3: Providing information and assistance to LEAs regarding educational needs of foster youth students to improve educational outcomes - FULL IMPLEMENTATION 4: Providing direct educational services for Foster Youth after school districts have certified that special services cannot be provided or funded using other sources - ONGOING IMPLEMENTATION
Priority 10C: Log kept by Foster Youth Coordinator Percentage of requests from the	10C: 100% of requests from the juvenile court for information, delivery, and coordination of educational services were met.	10C: 100% of requests from the juvenile court for information, delivery, and coordination of educational services were met.	10C: 100% of requests from the juvenile court for information, delivery, and coordination of educational services were met.	2023-2024 10C: 100% of requests from the juvenile court for information, delivery, and coordination of	10C: 100% of requests from the juvenile court for information, delivery, and coordination of educational services

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
juvenile court for information, delivery, and coordination of educational service that have been met.				educational services were met.	will continue to be met.
Priority 10D Local Performance Indicator Reflection Tool Rating the degree of implementation for coordinated service program components for Foster Youth in receiving educational services, independent living skills, IEP, FAFSA, post-secondary education applications, Health and Education Passport, and social skills.	10D Coordinated service program components for Foster Youth in Lassen County are in the following stages of implementation: 5: Establish ongoing collaboration and policies and procedures that facilitate expeditious transfer of records, transcripts, and other relevant educational information -FULL IMPLEMENTATION 6: Facilitate the coordination of post-secondary opportunities for youth by engaging with systems partners, such as child welfare transition planning, independent living	10D Coordinated service program components for Foster Youth in Lassen County are in the following stages of implementation: 5: Establish ongoing collaboration and policies and procedures that facilitate expeditious transfer of records, transcripts, and other relevant educational information -FULL IMPLEMENTATION 6: Facilitate the coordination of post-secondary opportunities for youth by engaging with systems partners, such as child welfare transition planning, independent living	10D Coordinated service program components for Foster Youth in Lassen County are in the following stages of implementation: 5: Establish ongoing collaboration and policies and procedures that facilitate expeditious transfer of records, transcripts, and other relevant educational information -FULL IMPLEMENTATION 6: Facilitate the coordination of post-secondary opportunities for youth by engaging with systems partners, such as child welfare transition planning, independent living	2023-24 10D Coordinated service program components for Foster Youth in Lassen County are in the following stages of implementation: 5: Establish ongoing collaboration and policies and procedures that facilitate expeditious transfer of records, transcripts, and other relevant educational information -FULL IMPLEMENTATION 6: Facilitate the coordination of post-secondary opportunities for youth by engaging with systems partners, such as child welfare transition planning, independent living	10D Coordinated service program components for Foster Youth in Lassen County will be in the following states of implementation: 5: Establish ongoing collaboration and policies and procedures that facilitate expeditious transfer of records, transcripts, and other relevant educational information - FULL IMPLEMENTATION 6: Facilitate the coordination of post-secondary opportunities for youth by engaging with systems partners, such as child welfare transition planning, independent living

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	services, community college, and career and workforce development partners - FULL IMPLEMENTATION	services, community college, and career and workforce development partners - FULL IMPLEMENTATION	services, community college, and career and workforce FULL IMPLEMENTATION	independent living services, community college, and career and workforce FULL IMPLEMENTATION	services, community college, and career and workforce development partners - FULL IMPLEMENTATION
Priority 10E Log kept by Foster Youth Coordinator Percentage of Foster Youth participating in after school tutoring program	10E 54.5% of Foster Youth participated in after school tutoring program	10E 64.7% of Foster Youth participated in after school tutoring program	10E 60% of Foster Youth participated in after school tutoring program	2023-2024 83% of Foster Youth participated in after school tutoring program	10E 65% of Foster Youth will participate in after school tutoring program
Priority 10F Log kept by Foster Youth Coordinator Percentage of Foster Youth receiving ILP Services	10F 36.3% of Foster Youth received ILP Services	10F 36.3% of Foster Youth received ILP Services	10F 39% of Foster Youth received ILP Services	2023-2024 42% of Foster Youth received ILP Services	10F 50% of Foster Youth will receive ILP Services
Priority 10G Log kept by Foster Youth Coordinator	10G 100% of Foster Youth completed Education Passports	10G 100% of Foster Youth completed Education Passports	10G 100% of Foster Youth completed Education Passports	2023-2024 10G 100% of Foster Youth completed Education Passports	10G 100% of Foster Youth will complete Education Passports

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Percentage of students completing Education Passports					
Priority 10H Log kept by Foster Youth Coordinator Percentage of Foster Youth completing FAFSA	10H 10% of Foster Youth completed FAFSA	10H 100% of Foster Youth eligible completed the FAFSA.	10H 0% of Foster Youth eligible completed the FAFSA.	2023-2024 10H 44% of Foster Youth eligible completed the FAFSA.	10H 25% of Foster Youth will complete FAFSA

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

This goal and actions were carried out as per planned. the coordinated service program for foster youth in Lassen County has achieved significant successes in collaboration, capacity building, and providing direct services. However, challenges related to geographic constraints, resource allocation, and engagement rates need to be addressed to further enhance the effectiveness and reach of these programs.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Material differences occurred because the Foster Youth tutors did not work as many hours as the previous year. However the amount of the Foster Youth Coordinator did increase due to negotiated changes in salary.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Action 2.1 The coordinated service program for foster youth in Lassen County is highly effective, as demonstrated by its full implementation in critical areas and the positive outcomes reported. The structured collaboration, data-driven prioritization, and comprehensive support services significantly contribute to the stability, academic achievement, and future opportunities for foster youth in the county. Continued focus on these areas, along with addressing any remaining challenges, will further enhance the effectiveness of the program. Effective

Action 2.2 Tutors are hired each on an ongoing basis as the need for additional tutors are needed to support the student numbers enrolled in the tutoring services. The availability of tutors to meet the specific needs of Foster Youth students have been highly effective and have shown to improve academic and social outcomes for those students who participate. Effective

Both actions have shown to increase school connectedness and improvement in academic and social outcomes , making progress towards the outcomes for Goal 2 during the three year cycle of the LCAP

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

There are no changes planned to the goal, metrics or desired outcomes or actions.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

Goals and Actions

Goal(s)

Description:

Copy and paste verbatim from the 2023–24 LCAP.

Measuring and Reporting Results

- Copy and paste verbatim from the 2023–24 LCAP.

Metric:

- Copy and paste verbatim from the 2023–24 LCAP.

Baseline:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 1 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 2 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 3 Outcome:

- When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

Desired Outcome for 2023–24:

- Copy and paste verbatim from the 2023–24 LCAP.

Timeline for completing the “Measuring and Reporting Results” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Enter information in this box when completing the 2023–24 LCAP Annual Update.	Copy and paste verbatim from the 2023–24 LCAP.

Goal Analysis

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the three-year LCAP cycle. “Effectiveness” means the degree to which the actions were successful in producing the desired result and “ineffectiveness” means that the actions did not produce any significant or desired result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

California Department of Education
November 2023



Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Lassen County Office of Education	Patricia Gunderson Superintendent	pgunderson@lcoe.org 5302572197

Plan Summary [2024-25]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Lassen County spans over 4,500 square miles and has a student population of approximately 3,500 students in grades TK-12. The county includes ten individual school districts, two independent charter schools, one dependent charter school, and Lassen Community College. The rural and frontier aspects of districts located in Lassen County presents unique opportunities and challenges. Lassen County Office of Education provides collaborative support to LEA's without charging fees to districts, allowing them to benefit from shared resources such as common curriculum and assessments, instructional practices, and collaborative professional development.

Based on the Lassen County Office of Education Summary | California School Dashboard (CA Dept. of Education) (caschooldashboard.org) report, there were no schools or student groups within the LEA performing in red/very low on any state indicator nor any student groups within the schools performing in red/very low on any state indicator.

LCOE receives the Local Control Funding Formula (LCFF) Entitlement of the County Operations Grant but does not receive supplemental/concentration funds and provides regional support and service for continuous improvement in local schools and charter schools.

LCOE administers the county's Special Education Local Area Plan (SELPA), offering regional support for students with exceptional needs. The SELPA also operates two classrooms for moderate to severe students: (1) TK-8 Classroom with a total of two students currently

enrolled, and (1) 9-12 Classroom with 6 students currently enrolled. These classrooms are located on school campuses, allowing for inclusion and integration into general education classes as appropriate per the Individualized Education Program (IEP). When addressing the priorities for academic performance and academic achievement, local data collected is directly related to the specific goals in a student's IEP. The SELPA does not currently enroll any EL students or LTEL. If EI students were to be enrolled they would be addresses in the actions and services section to this plan.

Countywide Expelled Youth Plan: LEAs provide alternative opportunities and supports tailored to their communities' needs.

Foster Youth Services Coordinating Program (FYSCP) LCOE collaborates with the Lassen County Probation Department to facilitate the FYSCP. The program serves 67 foster youth, identified via the California Longitudinal Pupil Achievement Data System (CALPADS). The FYSCP team has access to Child Welfare System/Case Management System databases and works with Lassen County Children and Family Services. The program supports goals from school readiness to increasing graduation rates and college/career readiness. The collaborative effort aims to increase school stability and strengthen relationships between foster youth, public schools, child welfare, and probation services. LCOE focuses on closing the achievement gaps for foster youth to help them reach their full potential and become independent, productive members of society.

The Lassen County Office of Education and SELPA do not receive any Equity Multiplier Funds.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Lassen County SELPA (Lassen County Special Education) Operates two classrooms for moderate to severe students:(1) TK-8 and (1) 9-12 Classroom which the current enrollment is 8 total students. These classrooms are located on school campuses, allowing for inclusion and integration into general education classes as appropriate per the Individualized Education Program (IEP). Lassen County Special Education has less than 11 students and has no identified schools, student groups within the LEA or and student groups within the school performing in the lowest performance level on one or more of the state indicators on the 2023 Dashboard.

We are engaged in the Coordination of Instruction for Expelled Youth, State Priority 9. Lassen County's geographic size and comparatively small student population creates challenges that are explored each year. Student expulsion without interventions and remediation undermines academic growth and leads to a significantly increased risk of arrest, conviction, imprisonment and probation, with a likelihood of repeated offenses, the success of having a collaborative method of identifying, referring and follow-up of community supports, allows for additional opportunities or student success. We are currently in the process of identifying additional opportunities that could be available to expelled youth. The lack of qualified staff, as well as the large geographic area creates additional challenges, even with the base funding for County Community Schools we have been unable to create this opportunity for students. The LEA's within Lassen County strongly believe that students are best served at their school of residence/choice.

State Priority 10 addresses the coordination of Foster Youth Services. We hare unique in Lassen County in the fact that we partner with our local probation department to provide services for identified Foster Youth. Working in collaboration with probation and social services our

Foster Youth Coordinator has access to critical information through the juvenile justice and social services data bases. The collaborative has been extremely successful in supporting our Foster Youth in Lassen County.

Lassen County Office of Education's LCAP contains Two (2) Goals, one which addresses Priority 9, Coordination of Services of Expelled Youth and Priority 10, Coordination of Services for Foster Youth.

Priority 1 -Lassen COE employs and assigns fully credentialed Special Education staff to provide services in the SELPA classrooms. Every student has sufficient access to standards aligned instructional materials to address the specific goals in the IEP. Classrooms are located on school campuses and are maintained in good repair, as reported on the district of locations FIT report.

Priority 2 - Implementation of State standards: Due to the severity of the disabilities of these students, programs are designed around each specific student's IEP and identified needs. Communication, socialization and life skills are emphasized along with academics.

Priority 3 - Parent Involvement and Family Engagement; Parents are invited and encouraged to attend all educational partners meetings, they receive frequent phone calls and attend all IEP meetings in order to provide feedback in making decisions.

Priority 4 - Student Achievement , Priority 5 - Student Engagement and Priority 6 ,School Climate, Priority 7 - Course Access and Priority 8 - Pupil Outcomes are addressed through specific IEP goals of our students.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Lassen County Office of Education participates in general assistance provided, however we have not been identified or requested additional technical assistance.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Lassen County Office of Education did not have any schools eligible for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Lassen County Office of Education did not have any schools eligible for CSI.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Lassen County Office of Education did not have any schools eligible for CSI.

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Teachers, Local Bargaining Units (LCSTA and CSEA) Parents, Community Partners, Administrators, Other School Personnel, Students	September 27, 2023, A meeting, which included Teachers, other school personnel, Local Bargaining Units, (LCSTA and CSEA) and Community Partners, was held to review the data and to discuss the effectiveness of the LCAP actions and services. October 11, 2023 A meeting was held to review the Countywide Expulsion plan and input was gathered regarding the effectiveness of the plan in providing educational services to expelled students. December 11, 2023 A meeting was held to review Foster Youth Data. March 27, 2024 A survey was completed by all educational partners to gather information regarding expelled youth and Foster Youth services provided by the LCAP April 10, 2024 Student interviews are conducted with Foster Youth and expelled youth to assess services. June 18, 2024 Public Hearing June 26, 2024 Presentation of Local Indicators and LCAP approval
Principals	Not applicable, we do not employ any principals.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Teachers, probation officers, Foster Youth service coordinators, parents and students placed a high priority on continuing to address the needs of Foster Youth. Commitment has been placed on identify areas where additional collaboration can happen so there is a connection between the tutoring program and school itself.

Foster youth surveys indicate students feel connected and supported to school through the tutoring and other opportunities that are offered for youth.

District Superintendents and community members continued to express the need to develop innovative options to equitably provide high quality instruction to Lassen County's expelled youth.

In discussing the data and specific needs, conditions and circumstances of our expelled youth, stakeholders identified and discussed the difficulties in offering educational options to students who have been expelled due to the broad scope of age and grade level, geographic location, and overall low numbers of expelled students. Lassen County's geographic size and comparatively small student population makes sharing a common location for the education of expelled students unfeasible, and the cost to establish and staff multiple programs to meet the needs of a handful of students is prohibitive, leading our stakeholders to explore more innovative solutions, including keeping expelled students at the school of attendance to the extent practicable and safe. Studies show that removing a student from school fails in deterring bad behavior or maintain classroom safety and decorum. Moreover, student expulsion without interventions and remediation undermines academic growth and leads to a significantly increased risk of arrest, conviction, imprisonment and probation, with a likelihood of repeated offenses.

The county SELPA Director found that the actions contained herein are consistent with strategies included in the SELPA Annual Assurances Support Plan for the education of individuals with exceptional needs.

Based on the input gathered through the educational process , LCOE continues to address the ongoing goals, metrics, actions and expenditures to support Foster and Expelled Youth in Lassen County.

There are no schools eligible for Equity Multiplier Funds.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	Lassen County Office of Education will continue to coordinate services for Expelled Youth. State Priority 9	Maintenance of Progress Goal

State Priorities addressed by this goal.

Priority 9: Expelled Pupils – COEs Only (Conditions of Learning)

An explanation of why the LEA has developed this goal.

Educational partners place a high priority on continuing to coordinated for of expelled youth. So that students may to continue to grow in the areas of self confidence, connectedness and the completion of assignments while developing a greater sense of connection at school and in their community and to develop innovative options to equitably provide high quality instruction to Lassen County's expelled youth.

In discussing the data and specific needs, conditions and circumstances of our expelled youth, educational partners identified and discussed the difficulties in offering educational options to students who have been expelled due to the broad scope of age and grade level, geographic location, and overall low numbers of expelled students. Lassen County's geographic size and comparatively small student population makes sharing a common location for the education of expelled students unfeasible, and the cost to establish and staff multiple programs to meet the needs of a handful of students is prohibitive, leading our stakeholders to explore more innovative solutions, including keeping expelled students at the school of attendance to the extent practicable and safe. Studies show that removing a student from school fails in deterring bad behavior or maintain classroom safety and decorum. Moreover, student expulsion without interventions and remediation undermines academic growth and leads to a significantly increased risk of arrest, conviction, imprisonment and probation, with a likelihood of repeated offenses.

LCOE has developed this goal to address what the research shows regarding students who are expelled and excluded from school. For many students, the behaviors leading to expulsion are indicators of needs, circumstances and conditions which can be identified and remediated within the school environment. In addition to providing counseling and other services and supports available to troubled students, school structures keep students in classrooms and off the streets, and engaging them with academic pursuits. LCOE will monitor progress of this goal through metric 1.1.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	Priority 9: Local Performance Indicators Reflection Tool. Rating on degree of implementation of coordination of services of expelled pupils.	2023-2024 The degree of implementation of the progress in coordinating instruction for expelled youth is in the following implementation stages: 1a: Review of data - IMPLEMENTATION 1b: Identifying existing educational alternatives, gaps and strategies for filling those gaps - IMPLEMENTATION 1c: Identifying alternative placements for pupils who are expelled and fail to meet the terms of a rehabilitation plan or who pose a danger to others - BEGINNING DEVELOPMENT 2: Coordination of development and implementation of triennial plan with all LEA's in the county - INITIAL IMPLEMENTATION			2026-2027 The degree of implementation of the progress in coordinating instruction for expelled youth is in the following implementation stages: 1a: Review of data - FULL IMPLEMENTATION 1b: Identifying existing educational alternatives, gaps and strategies for filling those gaps - FULLIMPLEMENTATION 1c: Identifying alternative placements for pupils who are expelled and fail to meet the terms of a rehabilitation plan or who pose a danger to others - FULL IMPLEMENTATION	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		3: Ongoing collaboration and policy development - BEGINNING DEVELOPMENT 4: Development of MOU regarding partial credit policies between district and LCOE - BEGINNING DEVELOPMENT			2: Coordination of development and implementation of triennial plan with all LEA's in the county - FULL IMPLEMENTATION 3: Ongoing collaboration and policy development - FULL IMPLEMENTATION 4: Development of MOU regarding partial credit policies between district and LCOE - FULL IMPLEMENTATION	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Coordination of Educational Services for Expelled Youth	Coordinate services for Expelled youth as indicated in the Expelled Youth plan https://www.lcoe.org/documents/About/Reports%20and%20Forms/Reports/Expulsion%20Plan%202024-2027.pdf	\$0.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	The Lassen County Office of Education will continue to coordinate services to Foster Youth.	Maintenance of Progress Goal

State Priorities addressed by this goal.

Priority 10: Foster Youth – COEs Only (Conditions of Learning)

An explanation of why the LEA has developed this goal.

LCOE developed this goal because foster youth are more likely to have been exposed to trauma, changed schools more often and are more likely to have less access to comprehensive assessments. Lassen County stakeholders place a high priority on continuing to address the academic and social-emotional needs of our Foster Youth. Recent data indicates that measures reflecting Foster Youth academic, engagement and culture gaps are closing, and LCOE is committed to continuing and improving upon this collaborative program in the coming three years. The supports and services provided in the actions below meet the individual child or youth’s needs and are coordinated with local community and child welfare partners.

These actions will support LCOE in sustaining the coordination of services and progress will be monitored through metrics 2.1- 8 below.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Priority 10A: Local Performance Indicators Reflection Tool Rating on the degree of implementation of Coordinated Services for Foster Youth	2023-2024 10A: Coordinated service program components for Foster Youth in Lassen County, including working with the county welfare agency to minimize changes in school placement, are in the following stages of implementation:			2026-2027 10A: Coordinated service program components for Foster Youth in Lassen County, including working with the county welfare agency to minimize changes in school placement, are in	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		1. Ongoing collaboration, supporting policies, and information sharing agreements with child welfare, probation, LEAs, the courts, and others to support foster youth - ONGOING IMPLEMENTATION 7. Developing strategies to prioritize the needs of foster youth in the community using countywide assessments - ONGOING IMPLEMENTATION 8. Engaging in a process of reviewing local data for purposes of evaluating the effectiveness of supporting services - IMPLEMENTATION			the following stages of implementation: 1. Ongoing collaboration, supporting policies, and information sharing agreements with child welfare, probation, LEAs, the courts, and others to support foster youth - FULL IMPLEMENTATION 7. Developing strategies to prioritize the needs of foster youth in the community using countywide assessments - FULL IMPLEMENTATION 8. Engaging in a process of reviewing local data for purposes of evaluating the effectiveness of supporting	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
					services - FULL IMPLEMENTATION	
2.2	Priority 10B Local Performance Indicators Reflection Tool Rating on the degree of implementation of Coordinated Services for Foster Youth	2023-2024 10B: Coordinated service program components for Foster Youth in Lassen County, are in the following stages of implementation: 2: Building capacity with LEAs, probation, child welfare, and other organizations to implement infrastructure to improve educational outcomes for foster youth - FULL IMPLEMENTATION 3: Providing information and assistance to LEAs regarding educational needs of foster youth students to improve educational outcomes - FULL IMPLEMENTATION 4: Providing direct educational services for Foster Youth after school districts have certified that special			2026-2027 10B: Coordinated service program components for Foster Youth in Lassen County, are in the following stages of implementation: 2: Building capacity with LEAs, probation, child welfare, and other organizations to implement infrastructure to improve educational outcomes for foster youth - FULL IMPLEMENTATION 3: Providing information and assistance to LEAs regarding educational needs of foster youth students to improve	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		services cannot be provided or funded using other sources - ONGOING IMPLEMENTATION			educational outcomes - FULL IMPLEMENTATION 4: Providing direct educational services for Foster Youth after school districts have certified that special services cannot be provided or funded using other sources - FULL IMPLEMENTATION	
2.3	Priority 10C: [tool] Percentage of requests from the juvenile court for information, delivery, and coordination of educational service that have been met.	2023-2024 10C: 100% of requests from the juvenile court for information, delivery, and coordination of educational services were met.			2026-2027 10C: 100% of requests from the juvenile court for information, delivery, and coordination of educational services are met.	
2.4	Priority 10D Local Performance Indicator Reflection Tool Rating the degree of implementation for coordinated service	2023-2024 10D Coordinated service program components for Foster Youth in Lassen County are in the following stages of implementation:			2026-2027 10D Coordinated service program components for Foster Youth in Lassen County are in the following	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	program components for Foster Youth in receiving educational services, independent living skills, IEP, FAFSA, post-secondary education applications, Health and Education Passport, and social skills.	5: Establish ongoing collaboration and policies and procedures that facilitate expeditious transfer of records, transcripts, and other relevant educational information -FULL IMPLEMENTATION 6: Facilitate the coordination of post-secondary opportunities for youth by engaging with systems partners, such as child welfare transition planning, independent living services, community college, and career and workforce development partners - FULL IMPLEMENTATION			stages of implementation: 5: Establish ongoing collaboration and policies and procedures that facilitate expeditious transfer of records, transcripts, and other relevant educational information -FULL IMPLEMENTATION 6: Facilitate the coordination of post-secondary opportunities for youth by engaging with systems partners, such as child welfare transition planning, independent living services, community college, and career and workforce development partners - FULL IMPLEMENTATION	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.5	Priority 10E Log kept by Foster Youth Coordinator Percentage of Foster Youth participating in after school tutoring program	2023-2024 10E 54.5% of Foster Youth participated in after school tutoring program			2026-2027 10E 75% of Foster Youth participate in after school tutoring program	
2.6	Priority 10F Log kept by Foster Youth Coordinator Percentage of Foster Youth receiving ILP Services	2023-2024 10F 36.3% of Foster Youth received ILP Services			2026-2027 10F 50 % of Foster Youth receive ILP Services	
2.7	Priority 10G Log kept by Foster Youth Coordinator Percentage of students completing Education Passports	2023-2024 10G 100% of Foster Youth completed Education Passports			2026-2027 10G 100% of Foster Youth complete Education Passports	
2.8	Priority 10H Log kept by Foster Youth Coordinator Percentage of Foster Youth completing FAFSA	2023-2024 10H 10% of eligible Foster Youth completed FAFSA			2026-2027 10H 25% of eligible Foster Youth will complete FAFSA	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Coordinate Foster Youth Services	The position of Foster Youth Coordinator will continue for the purpose of coordinating Foster Youth services with consistent Priority 10.	\$75,000.00	No
2.2	Foster Youth Tutoring	Tutors will continue to provide after school academic tutoring to Foster Youth.	\$42,000.00	No

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2024-25]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$0	\$0

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
0.000%	0.000%	\$0.00	0.000%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
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Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
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For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

N/A

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

This prompt is not applicable, LCOA receives no additional concentration grand funding.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	
Staff-to-student ratio of certificated staff providing direct services to students	N/A	

2024-25 Total Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	4,774,215.00	0	0.000%	0.000%	0.000%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$0.00	\$117,000.00	\$0.00	\$0.00	\$117,000.00	\$117,000.00	\$0.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Coordination of Educational Services for Expelled Youth	All Expelled Youth	No			All Schools	Ongoing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
2	2.1	Coordinate Foster Youth Services	Foster Youth	No			All Schools	Ongoing	\$75,000.00	\$0.00		\$75,000.00			\$75,000.00	
2	2.2	Foster Youth Tutoring	Foster Youth	No			All Schools	Ongoing	\$42,000.00	\$0.00		\$42,000.00			\$42,000.00	

2024-25 Contributing Actions Table

1. Projected LCFF Base Grant		2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
4,774,215.00		0	0.000%	0.000%	0.000%	\$0.00	0.000%		Total:	\$0.00
									LEA-wide Total:	\$0.00
									Limited Total:	\$0.00
									Schoolwide Total:	\$0.00
Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)		

2023-24 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	\$109,000.00	\$96,254.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Coordination of Educational Services for Expelled Youth	No	\$0.00	0
2	2.1	Coordinate Foster Youth Services	No	\$70,000.00	86,117.00
2	2.2	Foster Youth Tutoring	No	\$39,000.00	10,137.00

2023-24 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
0	\$0.00	\$0.00	\$0.00	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
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2023-24 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
4,728,515.00	0	0	0.000%	\$0.00	0.000%	0.000%	\$0.00	0.000%

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
 - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: *EC* sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).

- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and
- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school’s educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
 - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school’s educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain

accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.

- If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
- Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:
Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.

- For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
- As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
- These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
 - These required actions will be effective for the three-year LCAP cycle.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

- The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8).

Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.

- **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
- **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as

a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

- As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA’s current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.

- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**

- This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**
 - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
 - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
 - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
 - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
 - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**

- This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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