

# LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Sylmar Charter High School

CDS Code: 19 64733 1938554

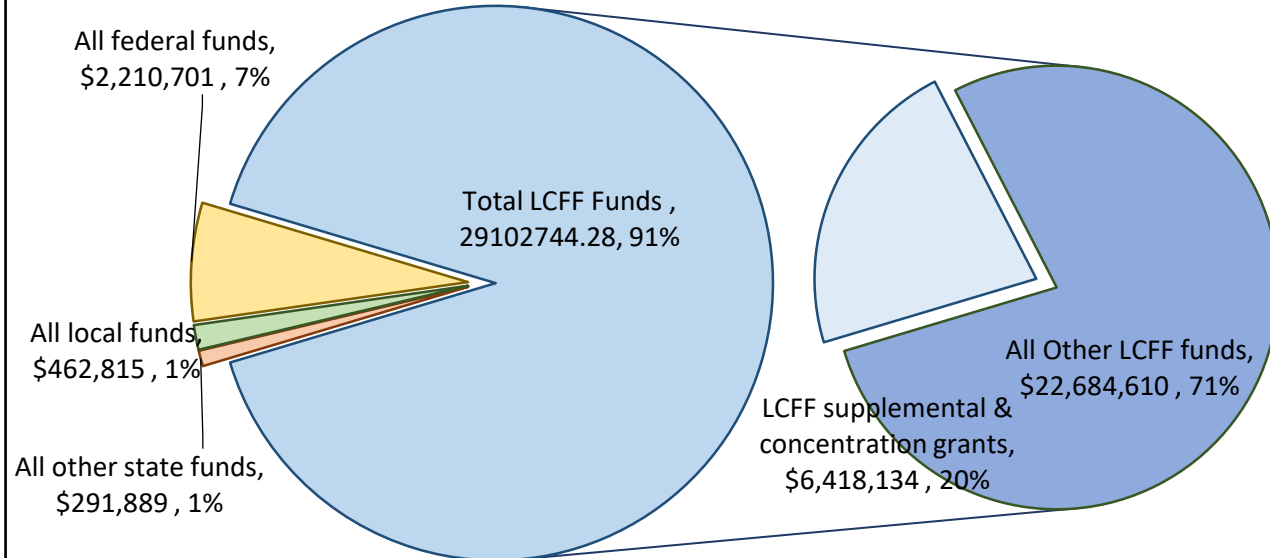
School Year: 2024-25

LEA contact information: Rodney Wright, Principal; rodney.wright@lausd.net

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

## Budget Overview for the 2024-25 School Year

### Projected Revenue by Fund Source

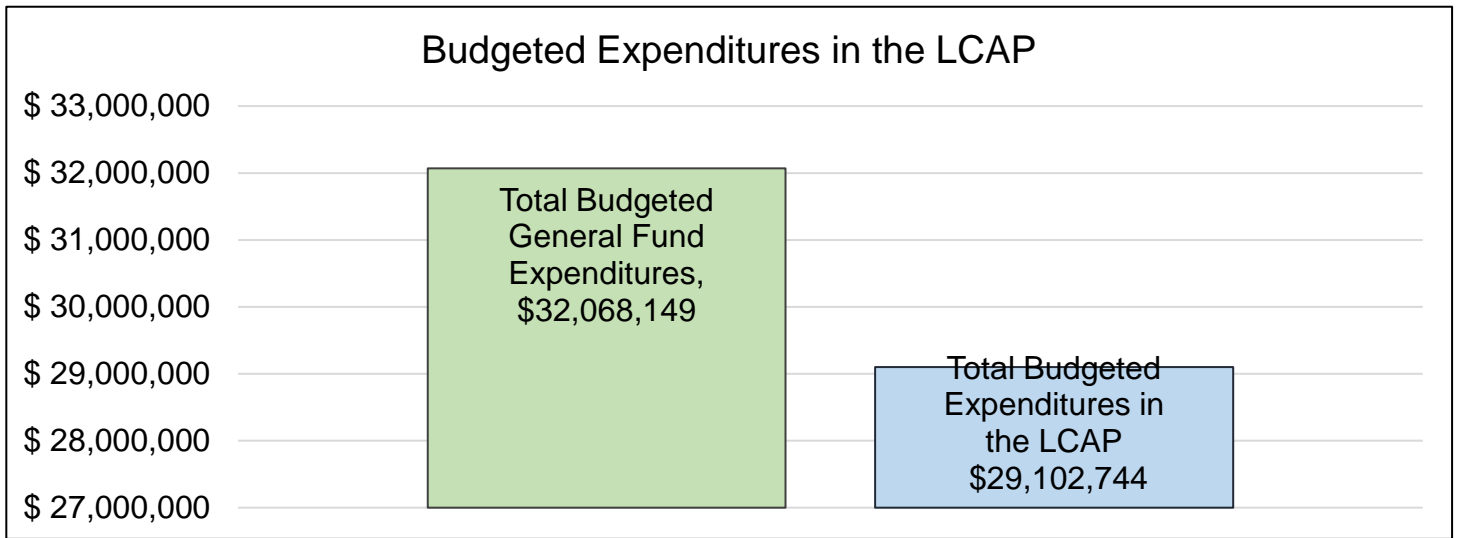


This chart shows the total general purpose revenue Sylmar Charter High School expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Sylmar Charter High School is \$32,068,149.28, of which \$29,102,744.28 is Local Control Funding Formula (LCFF), \$291,889.00 is other state funds, \$462,815.00 is local funds, and \$2,210,701.00 is federal funds. Of the \$29,102,744.28 in LCFF Funds, \$6,418,134.00 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

# LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Sylmar Charter High School plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Sylmar Charter High School plans to spend \$32,068,149.28 for the 2024-25 school year. Of that amount, \$29,102,744.28 is tied to actions/services in the LCAP and \$2,965,405.00 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Affiliated charter schools are operated by the District and follow all District-wide policies. In alignment with the District's LCAP, our school's LCAP includes all LCFF sources as identified in the adopted Los Angeles Unified budget. Note that the Action Tables only reflect the school's discretionary funds (as these funds carry over within our school's budget). All District-determined expenditures are reflected in the District's LCAP and are referenced in the body of the LCAP Goals and Actions.

Additional General Fund expenditures not in the LCAP may include: Education Protection Account, Lottery and unrestricted General Fund resources, school-site positions and instructional materials; Title 1, resources for low income students to schools and summer programs; Title 2, teacher and administrator professional development; Title 3, English Learner coaching and other efforts; Low Performing Student Block Grant, resources for low performing students on the state assessments ; Title 4 Part A, well-rounded education and student support; Title 4 Part B, 21st Century Community Learning Centers Program; Special Education IDEA Support, Mental Health resources and services; College and Career Pathways Trust grant; After School Education and Safety program; Federal funding for after-school, reserve and student health & human services support personnel; State Teacher Retirement System (STRS) on-behalf pension contributions; additional funds to support facilities improvements; Workforce, Vocational Education and Transition Partnership programs.

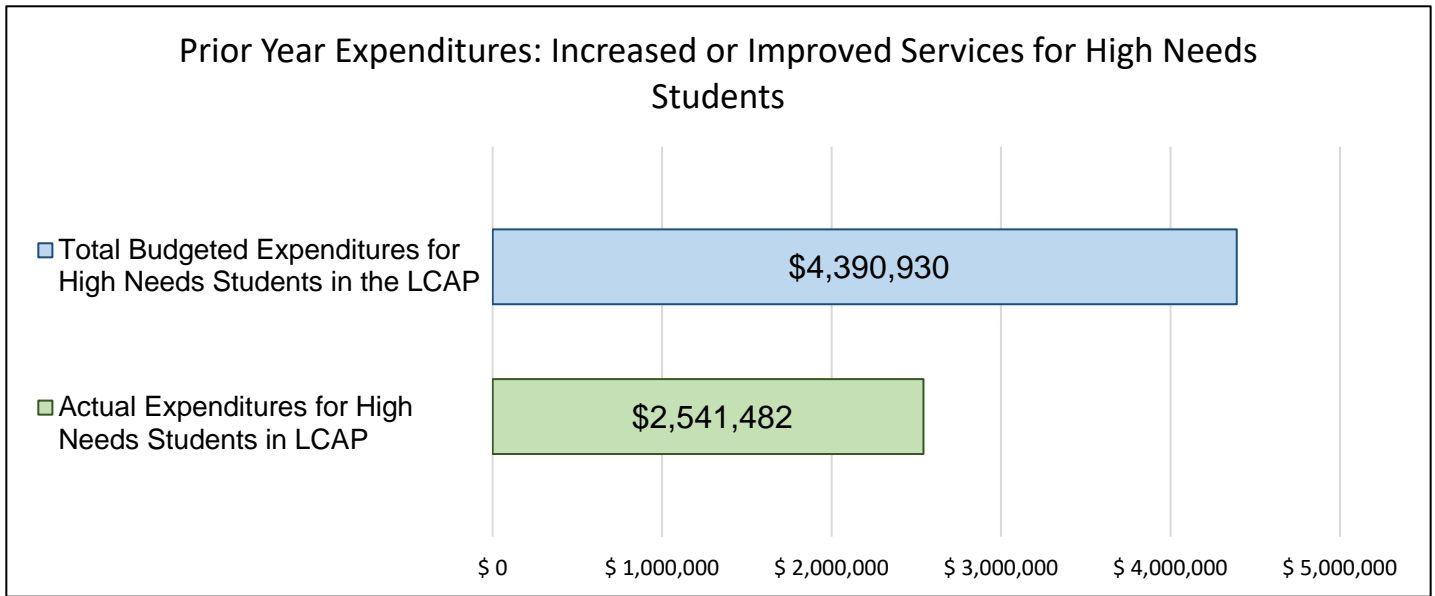
# LCFF Budget Overview for Parents

## Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, Sylmar Charter High School is projecting it will receive \$6,418,134.00 based on the enrollment of foster youth, English learner, and low-income students. Sylmar Charter High School must describe how it intends to increase or improve services for high needs students in the LCAP. Sylmar Charter High School plans to spend \$6,418,134.00 towards meeting this requirement, as described in the LCAP.

# LCFF Budget Overview for Parents

## Update on Increased or Improved Services for High Needs Students in 2023-24



This chart compares what Sylmar Charter High School budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Sylmar Charter High School estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023-24, Sylmar Charter High School's LCAP budgeted \$4,390,930.00 for planned actions to increase or improve services for high needs students. Sylmar Charter High School actually spent \$2,541,481.50 for actions to increase or improve services for high needs students in 2023-24. The difference between the budgeted and actual expenditures of \$1,849,448.50 had the following impact on Sylmar Charter High School's ability to increase or improve services for high needs students:

Note that the planned and actual expenditures for actions and services to increase or improve services reported here ONLY reflect our school's discretionary Supplemental and Concentration funds and expenditures (as shown in the Action Tables).

The difference in expenditures is generally attributable to labor shortages and use of other one-time funds in the 2023-24 year. Unspent Supplemental and Concentration funds will continue to be available for schools to use as SENI funds to increase or improve services for students from low-income families, English Learners, and students in foster care, in alignment with District policy.

For information on planned and actual expenditures for actions and services to increase or improve services under District oversight, please see the LAUSD LCAP.

# 2023–24 Local Control and Accountability Plan Annual Update

The instructions for completing the 2023–24 Local Control and Accountability Plan (LCAP) Annual Update follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Sylmar Charter High School	Rodney Wright, Principal	<a href="mailto:rodney.wright@lausd.net">rodney.wright@lausd.net</a> , (818) 833-3700

## Goals and Actions

### Goal 1

Goal #	Description
1	Academic Excellence

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–2024
<b>Four-Year Cohort Graduation Rate</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Students: 92.5%</b>	<b>All Students: 90.7%</b>	<b>All Students: 93.1%</b>	<b>All Students: 89.7%</b>	<b>All Students: 54%</b>
	<b>Hispanic/Latino: 92.5%</b>	<b>Hispanic/Latino: 90.8%</b>	<b>Hispanic/Latino: 92.7%</b>	<b>Hispanic/Latino: 90.1%</b>	<b>English Learners: 25.6%</b>
	<b>English Learners: 66%</b>	<b>English Learner: 72%</b>	<b>English Learner: 72%</b>	<b>English Learner: 65.9%</b>	<b>Student with Disabilities: 14.4%</b>
	<b>RFEP: 96.2%</b>	<b>RFEP: 89.7%</b>	<b>RFEP: 98.4%</b>	<b>RFEP: 94.6%</b>	<b>Low Income: 53.6%</b>
	<b>Standard English Learners: 96.3</b>	<b>Standard English Learner: 89.7%</b>	<b>Standard English Learner: 95.2%</b>	<b>Standard English Learner: 91.7%</b>	
<b>Students with Disabilities: 80%</b>	<b>Students with Disabilities: 66.7%</b>	<b>Students with Disabilities: 74%</b>	<b>Students with Disabilities: 69.5%</b>		

	<b>Low Income: 92.3%</b>	<b>Low Income: 90.5%</b>	<b>Low Income: 92.9%</b>	<b>Low Income: 88.9%</b>	
<b>Five-Year Cohort Graduation Rate</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Students: 93.0%</b>	<b>All Students: 92.5%</b>	<b>All Students: 91%</b>	<b>All Students: 93.7%</b>	<b>All Students: 95%</b>
	<b>Hispanic/Latino: 93.1%</b>	<b>Hispanic/Latino: 92.5%</b>	<b>Hispanic/Latino: 91.2%</b>	<b>Hispanic/Latino: 93.4%</b>	<b>Hispanic/Latino: 95.1%</b>
	<b>English Learner: 71.4%</b>	<b>English Learner: 66%</b>	<b>English Learner: 72%</b>	<b>English Learner: 74%</b>	<b>English Learner: 72.4%</b>
	<b>Students with Disabilities: 75.4%</b>	<b>Students with Disabilities: 80%</b>	<b>Students With Disabilities: 69.2%</b>	<b>Students With Disabilities: 74%</b>	<b>Students With Disabilities: 77.4%</b>
<b>Low Income: 93.3%</b>	<b>Low Income: 92.3%</b>	<b>Low Income: 90.9%</b>	<b>Low Income: 93.6%</b>	<b>Low Income: 95.3%</b>	
<b>Four-Year Cohort Dropout Rate</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Students: 5.1%</b>	<b>All Students: 5.6%</b>	<b>All Students: 2.8%</b>	<b>All Students: 5.8%</b>	<b>All Students: 3.1%</b>
	<b>Hispanic/Latino: 5%</b>	<b>Hispanic/Latino: 5.6%</b>	<b>Hispanic/Latino: 2.8%</b>	<b>Hispanic/Latino: 5.5%</b>	<b>English Learner: 18.8%</b>
	<b>English Learners: 20.8%</b>	<b>English Learner: 14%</b>	<b>English Learner: 10%</b>	<b>English Learner: 14.6%</b>	<b>Students with Disabilities: 3.7%</b>
	<b>RFEP: 1.9%</b>	<b>RFEP: 4.1%</b>	<b>RFEP: 1.6%</b>	<b>RFEP: 3.9%</b>	<b>Low Income: 3.2%</b>
	<b>Standard English Learners: 2.5%</b>	<b>Standard English Learner: 7.7%</b>	<b>Standard English Learner: 1.6%</b>	<b>Standard English Learner: 5.3%</b>	
	<b>Student with Disabilities: 5.7%</b>	<b>Students with Disabilities: 15.7%</b>	<b>Students with Disabilities: 6%</b>	<b>Students with Disabilities: 8.5%</b>	
<b>Low-Income: 5.2%</b>	<b>Low Income: 5.6%</b>	<b>Low Income: 3%</b>	<b>Low Income: 6.2%</b>		

<b>A-G Completion Rate (Meeting UC-CSU Entrance Requirements)</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Students: 51%</b>	<b>All Students: 57.3%</b>	<b>All Students: 51.6%</b>	<b>All Students: 49.7%</b>	<b>All Students: 54%</b>
	<b>Hispanic/Latino: 51.7%</b>	<b>Hispanic/Latino: 56.9%</b>	<b>Hispanic/Latino: 52.6%</b>	<b>Hispanic/Latino: 49%</b>	<b>Hispanic/Latino: 54.7%</b>
	<b>English Learner: 22.6%</b>	<b>English Learner: 26%</b>	<b>English Learner: 30%</b>	<b>English Learner: 34.1%</b>	<b>English Learner: 25.6%</b>
	<b>RFEP: 41.9%</b>	<b>RFEP: 42.3%</b>	<b>RFEP: 59.4%</b>	<b>RFEP: 55%</b>	<b>Students With Disability: 14.4%</b>
	<b>Standard English Learners: 32.5%</b>	<b>Standard English Learner: 43.6%</b>	<b>Standard English Learner: 52.4%</b>	<b>Standard English Learner: 47.4%</b>	<b>Low Income: 53.6%</b>
	<b>Students With Disability: 11.4%</b>	<b>Students with Disabilities: 21.6%</b>	<b>Students with Disabilities: 20%</b>	<b>Students with Disabilities: 18.6%</b>	
<b>Low Income: 50.6%</b>	<b>Low Income: 56.5%</b>	<b>Low Income: 51.9%</b>	<b>Low Income: 47.8%</b>		
<b>Career Technical Education (CTE) Completion Rate</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Students: 8.1%</b>	<b>All Students: 9.9%</b>	<b>All Students: 13.5%</b>	<b>All Students: 10.3%</b>	<b>All Students: 13%</b>
	<b>Hispanic/Latino: 7.8%</b>	<b>Hispanic/Latino: 10.1%</b>	<b>Hispanic/Latino: 13.2%</b>	<b>Hispanic/Latino: 11%</b>	<b>Hispanic/Latino: 13%</b>
	<b>English Learner: 7.5%</b>	<b>English Learner: 6%</b>	<b>English Learner: 4%</b>	<b>English Learner: 2.4%</b>	<b>English Learner: 9%</b>
	<b>RFEP: 12.4%</b>	<b>RFEP: 15.5%</b>	<b>RFEP: 23.8%</b>	<b>RFEP: 13.2%</b>	<b>RFEP: 18%</b>
	<b>Standard English Learner: 10%</b>	<b>Standard English Learner: 17.9%</b>	<b>Standard English Learner: 19%</b>	<b>Standard English Learner: 10.3%</b>	<b>Standard English Learner: 20%</b>
	<b>Students with Disabilities: 14.3%</b>	<b>Students with Disabilities: 7.8%</b>	<b>Students with Disabilities: 6%</b>	<b>Students with Disabilities: 6.8%</b>	<b>Students with Disabilities: 10%</b>
<b>Low Income: 8%</b>	<b>Low Income: 10.1%</b>	<b>Low Income: 12.8%</b>	<b>Low Income: 10.7%</b>	<b>Low Income: 13%</b>	

<b>Combined A-G and CTE Completion Rate</b>	<b>2019-2020</b> <b>All Students:</b> 1.8% <b>Hispanic/Latino:</b> 1.9% <b>English Learner:</b> 1.5% <b>RFEP:</b> 2.9% <b>Standard English Learner:</b> 2.5% <b>Low Income:</b> 1.8%	<b>2020-2021</b> <b>All Students:</b> 5.6% <b>Hispanic/Latino:</b> 5.9% <b>English Learner:</b> 2% <b>RFEP:</b> 9.3% <b>Standard English Learner:</b> 9% <b>Students with Disabilities:</b> 2% <b>Low Income:</b> 5.9%	<b>2021-2022</b> <b>All Students:</b> 5% <b>Hispanic/Latino:</b> 5.2% <b>English Learner:</b> 2% <b>RFEP:</b> 9.5% <b>Standard English Learner:</b> 5.1% <b>Students with Disabilities:</b> 2% <b>Low Income:</b> 4.7%	<b>2022-2023</b> <b>All Students:</b> 5.2% <b>Hispanic/Latino:</b> 5.5% <b>English Learner:</b> 0% <b>RFEP:</b> 8.5% <b>Standard English Learner:</b> 3.7% <b>Students with Disabilities:</b> 0% <b>Low Income:</b> 5.5%	<b>All Students:</b> 9% <b>Hispanic/Latino:</b> 9% <b>English Learner:</b> 4% <b>RFEP:</b> 11% <b>Standard English Learner:</b> 11% <b>Students with Disabilities:</b> 4% <b>Low Income:</b> 8%
<b>Advanced Placement (AP) Exams with a Score of 3 or Higher</b>	<b>All Students:</b> 32.4% <b>Hispanic/Latino:</b> 32.3% <b>RFEP:</b> 34.9% <b>Standard English Learners:</b> 22.0% <b>Low Income:</b> 32.4%	<b>2020-2021</b> <b>All Students:</b> 24.6% <b>Hispanic/Latino:</b> 24% <b>RFEP:</b> 25.6% <b>Standard English Learner:</b> 19.6% <b>Low Income:</b> 24.6%	<b>2021-2022</b> <b>All Students:</b> 21.4% <b>Hispanic/Latino:</b> 21.2% <b>RFEP:</b> 16% <b>Standard English Learner:</b> 25.2% <b>Low Income:</b> 21%	<b>2022-2023</b> <b>All Students:</b> 24.1% <b>Hispanic/Latino:</b> 24.1% <b>RFEP:</b> 23% <b>Standard English Learner:</b> 23.2% <b>Low Income:</b> 23.3%	<b>All Students:</b> 35.4% <b>Hispanic/Latino:</b> 36.3% <b>RFEP:</b> 37.9% <b>Standard English Learners:</b> 25% <b>Low Income:</b> 35.4%
<b>11th Graders Prepared for</b>	<b>2018-2019</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	

<b>College-Level English</b>	<b>All Students:</b> 14.2% <b>Hispanic/Latino:</b> 14.3% <b>RFEP:</b> 17.1% <b>Standard English Learners:</b> 14.3% <b>Students with Disabilities:</b> 0% <b>Low Income:</b> 13.3%	<b>All Students:</b> 20.9% <b>Hispanic/Latino:</b> 20.2% <b>RFEP:</b> 22.2% <b>Standard English Learner:</b> 21.1% <b>Students with Disabilities:</b> 3.3% <b>Low Income:</b> 19.9%	<b>All Students:</b> 16.3% <b>Hispanic/Latino:</b> 16.9% <b>RFEP:</b> 17.1% <b>Standard English Learner:</b> 17.6% <b>Students with Disabilities:</b> 0% <b>Low Income:</b> 15.7%	<b>All Students:</b> 17% <b>Hispanic/Latino:</b> 17.3% <b>RFEP:</b> 18.8% <b>Standard English Learner:</b> 16.1% <b>Students with Disabilities:</b> 0% <b>Low Income:</b> 16.7%	<b>All Students:</b> 76% <b>Student with Disabilities:</b> 99% <b>Low Income:</b> 76%
<b>11th Graders Prepared for College-Level Mathematics</b>	<b>2018-2019</b> <b>All Students:</b> 6.5% <b>Hispanic/Latino:</b> 6.5% <b>RFEP:</b> 9.1% <b>Standard English Learners:</b> 3.8% <b>Low Income:</b> 6.6%	<b>2020-2021</b> <b>All Students:</b> 7% <b>Hispanic/Latino:</b> 6.9% <b>RFEP:</b> 5.9% <b>Standard English Learner:</b> 8% <b>Low Income:</b> 6.9%	<b>2021-2022</b> <b>All Students:</b> 3.5% <b>Hispanic/Latino:</b> 3.8% <b>RFEP:</b> 3.2% <b>Standard English Learner:</b> 4.5% <b>Low Income:</b> 3.2%	<b>2022-2023</b> <b>All Students:</b> 4.6% <b>Hispanic/Latino:</b> 4.5% <b>RFEP:</b> 3.1% <b>Standard English Learner:</b> 6.8% <b>Low Income:</b> 4.8%	<b>All Students:</b> 35% <b>Low Income:</b> 36%

<b>Smarter Balanced Distance from Standard (DFS) Met in English Language Arts - Grade 11</b>	<b>2018-2019</b> <b>All Students:</b> -25.2 <b>Hispanic/Latino:</b> -24.1 <b>RFEP:</b> -1.9 <b>Standard English Learner:</b> -20.6 <b>Students with Disabilities:</b> -164 <b>Low Income:</b> -26.1	<b>2020-2021</b> <b>All Students:</b> -3.7 <b>Hispanic/Latino:</b> -2.2 <b>RFEP:</b> 6.1 <b>Standard English Learner:</b> -0.2 <b>Students with Disabilities:</b> -123.3 <b>Low Income:</b> -4.6	<b>2021-2022</b> <b>All Students:</b> -21.1 <b>Hispanic/Latino:</b> -16.8 <b>RFEP:</b> -20.6 <b>Standard English Learner:</b> -1.6 <b>Students with Disabilities:</b> -130.5 <b>Low Income:</b> -24.1	<b>2022-2023</b> <b>All Students:</b> -11.5 <b>Hispanic/Latino:</b> -10.1 <b>RFEP:</b> -5.6 <b>Standard English Learner:</b> -9.4 <b>Students with Disabilities:</b> -146.9 <b>Low Income:</b> -9.8	All Students 76% Low-Income Students 76% African American Students 100% Student w/Disabilities 99% Foster Youth 11%
<b>Smarter Balanced Distance from Standard (DFS) Met in Math - Grade 11</b>	<b>2018-2019</b> <b>All Students:</b> -77.5 <b>Hispanic/Latino:</b> -77 <b>RFEP:</b> -105.4 <b>Standard English Learner:</b> -113.6 <b>Students with Disabilities:</b> -206.2 <b>Low Income:</b> -76.2	<b>2020-2021</b> <b>All Students:</b> -86.4 <b>Hispanic/Latino:</b> -86.4 <b>RFEP:</b> -85 <b>Standard English Learner:</b> -78.1 <b>Students with Disabilities:</b> -172.6 <b>Low Income:</b> -85.8	<b>2021-2022</b> <b>All Students:</b> -143.2 <b>Hispanic/Latino:</b> -143.7 <b>RFEP:</b> -151.5 <b>Standard English Learner:</b> -129.2 <b>Students with Disabilities:</b> -241.1 <b>Low Income:</b> -148.8	<b>2022-2023</b> <b>All Students:</b> -120.4 <b>Hispanic/Latino:</b> -118.4 <b>RFEP:</b> -117.1 <b>Standard English Learner:</b> -111.5 <b>Students with Disabilities:</b> -199.3 <b>Low Income:</b> -119.8	All Students: 35% Low-Income Students: 36% Student w/Disabilities: 38%
<b>Percent Met/Exceed Standard on</b>	<b>2018-2019</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	

<b>California Science Test - Grade 11</b>	<b>All Students:</b> 17.7% <b>Hispanic/Latino:</b> 18.7% <b>RFEP:</b> 23.9% <b>Standard English Learners:</b> 15% <b>Low Income:</b> 17.5%	<i>LAUSD did not administer a Science assessment in 2020-21.</i>	<b>All Students:</b> 18.2% <b>Hispanic/Latino:</b> 17.9% <b>RFEP:</b> 15.7% <b>Standard English Learners:</b> 22.6% <b>Low Income:</b> 17.6%	<b>All Students:</b> 15.5% <b>Hispanic/Latino:</b> 15.7% <b>RFEP:</b> 16.2% <b>Standard English Learners:</b> 16.7% <b>Low Income:</b> 16.4%	<b>All Students:</b> 20.7% <b>Hispanic/Latino:</b> 21.7% <b>RFEP:</b> 26.9% <b>Standard English Learners:</b> 18% <b>Low income:</b> 21.5%
<b>English Learner Reclassification Rate</b>	<b>2018-2019</b> <b>All Students:</b> N/A	<b>2020-2021</b> <b>All Students:</b> 7.1%	<b>2021-2022</b> <b>All Students:</b> 16.1%	<b>2022-2023</b> <b>All Students:</b> 23%	<b>All Students:</b> 31%
<b>Percent of English Learners Who Progress in English Proficiency (as measured by ELPI Levels)</b>	<b>2018-2019</b> <b>All Students:</b> 40.8%	<b>2020-2021</b> <i>Not available for 2020-21</i>	<b>2021-2022</b> <b>All Students:</b> 56.3%	<b>2022-2023</b> <b>All Students:</b> 47.4%	<b>All Students:</b> 43.8%
<b>Percent of English Learners Meeting ELPAC Performance Level 4</b>	<b>2018-2019</b> <b>All Students:</b> 12.4% <b>Hispanic/Latino:</b> 12.2% <b>Low Income:</b> 13.4%	<b>2020-2021</b> <b>All Students:</b> 12.3% <b>Hispanic/Latino:</b> 10.8% <b>Low Income:</b> 12.3%	<b>2021-2022</b> <b>All Students:</b> 9% <b>Hispanic/Latino:</b> 9% <b>Low Income:</b> 9%	<b>2022-2023</b> <b>All Students:</b> 15.6% <b>Hispanic/Latino:</b> 15.8% <b>Low Income:</b> 15.6%	<b>All Students:</b> 15.4% <b>Hispanic/Latino:</b> 15.2% <b>Low income:</b> 16.4%
<b>Percent of Students with Disabilities Who Are in the General Education</b>	<b>2019-2020</b> <b>All Students:</b> 43.5%	<b>2020-2021</b> <b>All Students:</b> 43.1%	<b>2021-2022</b> <b>All Students:</b> 45.5%	<b>2022-2023</b> <b>All Students:</b> 45.5%	<b>All Students:</b> 53.1%

<b>Program at Least 80% of the School Day</b>	<b>African American/Black: 25%</b>  <b>Hispanic/Latino: 43.8%</b>  <b>English Learner: 21.2%</b>  <b>RFEP: 48.8%</b>  <b>Standard English Learners: 51.1%</b>  <b>Low Income: 44%</b>	<b>African American/Black: 44.4%</b>  <b>Hispanic/Latino: 43.4%</b>  <b>English Learner: 21.7%</b>  <b>RFEP: 44.1%</b>  <b>Standard English Learners: 53.6%</b>  <b>Low Income: 42.6%</b>	<b>African American/Black: 42.9%</b>  <b>Hispanic/Latino: 45.4%</b>  <b>English Learner: 24.3%</b>  <b>RFEP: 46.5%</b>  <b>Standard English Learners: 50.9%</b>  <b>Low Income: 43.8%</b>	<b>African American/Black: 45.5%</b>  <b>Hispanic/Latino: 45.9%</b>  <b>English Learner: 29.6%</b>  <b>RFEP: 43.4%</b>  <b>Standard English Learners: 52.2%</b>  <b>Low Income: 44.4%</b>	<b>Hispanic/Latino: 53.9%</b>  <b>English Learner: 30.6%</b>  <b>RFEP: 59.2%</b>  <b>Standard English Learners: 59.1%</b>  <b>Low Income: 53.1%</b>
<b>Percent of Students Whose Eligibility for Special Education Services Were Determined Within 60 Days of Guidelines</b>	<b>2019-2020</b>  <b>All Students: 94.9%</b>  <b>Hispanic/Latino: 95.4%</b>  <b>English Learner: 93.8%</b>  <b>RFEP: 93.2%</b>  <b>Standard English Learners: 97.9%</b>  <b>Low Income: 94.9%</b>	<b>2020-2021</b>  <b>All Students: 88.3%</b>  <b>Hispanic/Latino: 88%</b>  <b>English Learner: 86.3%</b>  <b>RFEP: 88.7%</b>  <b>Standard English Learner: 89.5%</b>  <b>Low Income: 89.8%</b>	<b>2021-2022</b>  <i>N/A</i>	<b>2022-2023</b>  <b>All Students: 90%</b>	<b>All Students: 97.9%</b>  <b>Hispanic/Latino: 98.4%</b>  <b>English Learner: 96.8%</b>  <b>RFEP: 96.2%</b>  <b>Standard English Learners: 98.9%</b>  <b>Low Income: 96.9%</b>
<b>Percent of Students with Disabilities Who Receive Services Specified in Their</b>	<b>2019-2020</b>  <b>All Students: 57.9%</b>	<b>2020-2021</b>  <b>All Students: 39.9%</b>	<b>2021-2022</b>  <b>All Students: 46.2%</b>	<b>2022-2023</b>  <b>All Students: 51.3%</b>	<b>All Students: 60.9%</b>

<b>Individualized Education Programs (IEPs)</b>	<b>Hispanic/Latino:</b> 57.6%	<b>Hispanic/Latino:</b> 41.4%	<b>Hispanic/Latino:</b> 46%	<b>Hispanic/Latino:</b> 53.2%	<b>Hispanic/Latino:</b> 60.6%
	<b>English Learner:</b> 65.5%	<b>English Learner:</b> 41.5%	<b>English Learner:</b> 54.5%	<b>English Learner:</b> 54.5%	<b>English Learner:</b> 68.5%
	<b>RFEP:</b> 54.3%	<b>RFEP:</b> 35.6%	<b>RFEP:</b> 41.4%	<b>RFEP:</b> 50%	<b>RFEP:</b> 57.3%
	<b>Standard English Learners:</b> 60%	<b>Standard English Learner:</b> 48.1%	<b>Standard English Learner:</b> 49.3%	<b>Standard English Learner:</b> 54.5%	<b>Standard English Learners:</b> 63%
	<b>Low Income:</b> 56.9%	<b>Low Income:</b> 39.7%	<b>Low Income:</b> 45%	<b>Low Income:</b> 50.7%	<b>Low Income:</b> 59.9%

# Goal Analysis for [2023-2024]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

The STAR Renaissance data showed very little growth in skills for all grade levels and subgroups between the start of the year and the end of the year for 2022-23. One of the major challenges was the shift from STAR Renaissance to i-Ready so the school worked on beginning of year assessment. Due to the fact that it was a new program, it was difficult to complete a multi year evaluation by comparing data to previous years. It was the hope to have baseline data to measure growth and begin to implement effective interventions. Sylmar continued to expand intervention and credit recovery programs to get students on track for graduation.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were not a lot of differences between our plan and actual expenditures besides a few personnel changes. For instance, we budgeted for a Technology Coordinator but were never able to fill the position. We also had to close one teacher position. Finally, due to an increase in E-Cast following norm day, the counselor will be moved to a different funding source.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The STAR Renaissance data showed that there was minimal growth between the Beginning of Year assessment and the end of year assessment on math, with the largest gain amongst seniors. However, there were significant decreases on the ELA portion for all grades except for sophomores who gained 4%.

Regarding English learners, the reclassification rate went up six percent to 22%. More than half of English learners increased at least one ELPI level on the ELPAC. Sylmar's goal for reclassification for this year is to increase to 31%, but are hoping for at least a 5% increase.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Our goals were to increase graduation rates to 100%. We moved from 91% to 93% over the past two years, and will continue to provide targeted intervention for student subgroups that are lower than average, most notably emergent multilingual students and students with disabilities. To do this we will continue with the actions outlined in our LCAP Plan, most notably to create more personalized learning opportunities for our historically underrepresented groups and direct intervention to these groups. Supplemental A-G Interventions is a new action for 2024-25 that will support student-centered programs to ensure English learners, low-income students, and foster youth are meeting grade-level standards in English Language Arts (ELA) and math as well as on-track to graduate A-G compliant. The School Staffing Equity Grant has been removed from the 2024-25 LCAP however the funding for eligible schools with over 55% student enrollment of English Learners, students from low income families, and students in foster care will continue to be provided. Information regarding use of funding for eligible positions will be outlined in the District's SENI actions.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

## Goal 2

Goal #	Description
2	Joy and Wellness

### Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–2024
<b>Percent of All Students with Excellent Attendance (96% or Higher)</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Students: 54.7%</b>	<b>All Students: 77%</b>	<b>All Students: 34.7%</b>	<b>All Students: 38.7%</b>	<b>All Students: 57.7%</b>
	<b>African American/Black: 57.1%</b>	<b>African American/Black: 78.3%</b>	<b>African American/Black: 36.1%</b>	<b>African American/Black: 43.3%</b>	<b>African American/Black: 60.1%</b>
	<b>Hispanic/Latino: 54.3%</b>	<b>Hispanic/Latino: 77%</b>	<b>Hispanic/Latino: 34.8%</b>	<b>Hispanic/Latino: 38.3%</b>	<b>Hispanics: 57.3%</b>
	<b>English Learners: 53.8%</b>	<b>English Learner: 65%</b>	<b>English Learner: 23.9%</b>	<b>English Learner: 37.3%</b>	<b>English Learners: 56.8%</b>
	<b>RFEP: 57.9%</b>	<b>RFEP: 80.7%</b>	<b>RFEP: 38.2%</b>	<b>RFEP: 40.5%</b>	<b>Students with Disabilities: 47.6%</b>
	<b>Standard English Learners: 50.4%</b>	<b>Standard English Learner: 76.3%</b>	<b>Standard English Learner: 34.5%</b>	<b>Standard English Learner: 36.9%</b>	
	<b>Students with Disabilities: 44.6%</b>	<b>Students with Disabilities: 64.7%</b>	<b>Students with Disabilities: 23.9%</b>	<b>Students with Disabilities: 29.3%</b>	
<b>Low income: 54.1%</b>	<b>Low Income: 76.1%</b>	<b>Low Income: 33.9%</b>	<b>Low Income: 37%</b>		

<b>Percent of All Students Chronically Absent (91% or Lower) - Grades 9-12 (District Calculation)</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Students: 18.1%</b>	<b>All Students: 17.9%</b>	<b>All Students: 42.2%</b>	<b>All Students: 35.2%</b>	<b>All Students: 15.1%</b>
	<b>African American/Black: 21.4%</b>	<b>African American/Black: 13%</b>	<b>African American/Black: 44.4%</b>	<b>African American/Black: 50%</b>	<b>African American/Black: 19.4%</b>
	<b>Hispanic/Latino: 18.2</b>	<b>Hispanic/Latino: 18.3%</b>	<b>Hispanic/Latino: 41.9%</b>	<b>Hispanic/Latino: 34.9%</b>	<b>English Learners: 17.9%</b>
	<b>English Learners: 20.9%</b>	<b>English Learner: 30%</b>	<b>English Learner: 58.2%</b>	<b>English Learner: 39.5%</b>	<b>Students with Disabilities: 25.3%</b>
	<b>RFEP: 16.4</b>	<b>RFEP: 14.8%</b>	<b>RFEP: 38.7%</b>	<b>RFEP: 33.4%</b>	<b>Low Income: 15.5%</b>
	<b>Standard English Learners: 19.6%</b>	<b>Standard English Learner: 18.5%</b>	<b>Standard English Learner: 41.2%</b>	<b>Standard English Learner: 35.8%</b>	
<b>Students with Disabilities: 27.3%</b>	<b>Students with Disabilities: 28.6%</b>	<b>Students with Disabilities: 57.2%</b>	<b>Students with Disabilities: 47.4%</b>		
<b>Low Income: 18.5%</b>	<b>Low Income: 18.6%</b>	<b>Low Income: 43.3%</b>	<b>Low Income: 36.4%</b>		
<b>Percent of Staff with Excellent Attendance (96% or Higher)</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Staff: 82.5%</b>	<b>All Staff: 90.4%</b>	<b>All Staff: 63.6%</b>	<b>All Staff: 41.1%</b>	<b>All Staff: 85.5%</b>
<b>Single Student Suspension Rate</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	
	<b>All Students: 0.18%</b>	<b>All Students: 0%</b>	<b>All Students: 0.12%</b>	<b>All Students: 0.14%</b>	<b>All Students: 0.18%</b>

<b>Instructional Days Lost to Suspension</b>	<b>2019-2020</b> All Students: 7	<b>2020-2021</b> All Students: 0	<b>2021-2022</b> All Students: 6	<b>2022-2023</b> All Students: 24	All Students: 5
<b>Expulsion Rate</b>	<b>2019-2020</b> All Students: 0%	<b>2020-2021</b> All Students: 0%	<b>2021-2022</b> All Students: 0%	<b>2022-2023</b> All Students: 0%	All Students: 0%
<b>Percent of Students Who Feel Safe at School (per School Experience Survey)</b>	<b>2019-2020</b> All Students: 62.4% African American/Black: 38.5 Hispanic/Latino: 62.8% English Learner: 67.7% RFEP: 62.6% Standard English Learner: 60.4% Students with Disabilities: 57.7% Low Income: 62%	<b>2020-2021</b> All Students: 82.7% African American/Black: 64.3% Hispanic/Latino: 83.2% English Learner: 74.7% RFEP: 84.8% Standard English Learner: 82.5% Students with Disabilities: 78.3% Low Income: 82.2%	<b>2021-2022</b> All Students: 69.2% African American/Black: 41.7% Hispanic/Latino: 69.5% English Learner: 66.1% RFEP: 71.6% Standard English Learner: 66.8% Students with Disabilities: 65.4% Low Income: 68.6%	<b>2022-2023</b> All Students: 67.5% African American/Black: 52.6% Hispanic/Latino: 67.7% English Learner: 61.5% RFEP: 66.3% Standard English Learner: 69.6% Students with Disabilities: 65.6% Low Income: 67.2%	All Students: 86%

<b>Percent of Parents who Feel Their Child is Safe on School Grounds (per School Experience Survey)</b>	All Parents: 75.1% (Year: 2019-20)	<i>Not available - this question was not included in the School Experience Survey in 2020-21</i>	<b>2021-2022</b>  73.6%	<b>2022-2023</b>  <b>All Parents: 68.7%.</b>	All Parents: 75.1%
<b>Percent of Staff who Feel Safe at School (per School Experience Survey)</b>	All Staff: 83.6% (Year: 2019-20)	All Staff: 95.9%	<b>2021-2022</b>  89%	<b>2022-2023</b>  <b>All Staff: 89.5%.</b>	All Staff: 98%
<b>Percent of Students Who Feel They are a Part of their School (per School Experience Survey)</b>	<b>2019-2020</b>  <b>All Students: 65.8%</b>  <b>African American/Black: 64.3%</b>  <b>Hispanic/Latino: 65.6%</b>  <b>English Learner: 75.3%</b>  <b>RFEP: 65%</b>  <b>Standard English Learner: 63.8%</b>  <b>Students with Disabilities: 64.4%</b>  <b>Low Income: 66.2%</b>	<b>2020-2021</b>  <b>All Students: 66.1%</b>  <b>African American/Black: 42.9%</b>  <b>Hispanic/Latino: 66.2%</b>  <b>English Learner: 69.1%</b>  <b>RFEP: 66.3%</b>  <b>Standard English Learner: 64%</b>  <b>Students with Disabilities: 56%</b>  <b>Low Income: 65.4%</b>	<b>2021-2022</b>  <b>All Students: 60.9%</b>  <b>African American/Black: 50%</b>  <b>Hispanic/Latino: 61.2%</b>  <b>English Learner: 61.3%</b>  <b>RFEP: 63.6%</b>  <b>Standard English Learner: 57.9%</b>  <b>Students with Disabilities: 50.2%</b>  <b>Low Income: 61.3%</b>	<b>2022-2023</b>  <b>All Students: 62.2%</b>  <b>African American/Black: 68.4%</b>  <b>Hispanic/Latino: 62%</b>  <b>English Learner: 62.9%</b>  <b>RFEP: 62.3%</b>  <b>Standard English Learner: 61.2%</b>  <b>Students with Disabilities: 56.8%</b>	<b>All Students: 82%</b>

				<b>Low Income:</b> 62.2%	
<b>Percent of Parents who Feel Welcome to Participate at their Child’s School (per School Experience Survey)</b>	<b>2019-2020</b> <b>All Parents: 83%</b>	<b>2020-2021</b> <b>All Parents: 78.9%</b>	<b>2021-2022</b> <b>All Parents: 82%</b>	<b>2022-2023</b> <b>All Parents: 87.1%</b>	<b>All Parents: 83%</b>
<b>Percent of Staff who Feel Their School is a Supportive and Inviting Place to Work (per School Experience Survey)</b>	<b>2019-2020</b> <b>All Staff: 73.9%</b>	<b>2020-2021</b> <i>Not available - this question was not included in the School Experience Survey in 2020-21</i>	<b>2021-2022</b> <b>All Staff: 80.7%</b>	<b>2022-2023</b> <b>All Staff: 80.3%</b>	<b>All Staff: 85%</b>

# Goal Analysis for [2023-2024]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Sylmar's PSWs, dean, school climate advocate, administration team, and restorative justice coordinator worked together to provide support for students with an equity and trauma informed lens. Furthermore, professional development opportunities focused on Social Emotional learning, including a summer institute and a PD session dedicated to looking at student responses to the School Experience Survey, a brainstorming of practices that could be implemented as a staff to better support students in the classrooms. One of the major challenges has been around the time needed to really promote these efforts given the other demands of professional development opportunities. Regarding attendance, Sylmar is still struggling to retain students in the proficient band, as attendance rates always decrease over the course of the school year. However, the new PSA and SARC team have devised plans to identify and target certain students to provide the support needed for attendance.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There was no material difference between planned and actual expenditures.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The school's experience data around the social emotional well-being of students saw minimal growth over the past two years, so there has been a concerted effort to prioritize the well-being of students this year. The hope is that these new practices will create a more welcoming learning environment for students. Furthermore, attendance interventions were put in place to prevent the slide as the school year progresses in the hopes that we will end the school year with a higher attendance rate than last year (40% of students ended the year with proficient attendance). The challenges of the ongoing pandemic and socio-economic issues continue to be major barriers to these efforts.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Moving forward, there will be more of an emphasis on attendance proficiency. Furthermore, we want to continue to build our restorative practices and continue to implement staff wide professional development to build teachers' capacity to support student social and emotional well-being in the classroom, most notably around the areas of growth mindset, self-efficacy, self management, and social awareness.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

### Goal 3

Goal #	Description
3	Engagement and Collaboration

### Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–2024
Percent of Parents Reporting on the School Experience Survey: "This school includes me in important decisions about my child's education."	<b>2019-2020</b> All Parents: 75%	<b>2020-2021</b> All Parents: 75.3%	<b>2021-2022</b> All Parents: 80.5%	<b>2022-2023</b> All Parents: 84.1%	<b>All Parents: 78%</b>
Percent of parents reporting on the School Experience Survey: "I can easily find information about parent workshops or other programs offered at this school"	<b>2019-2020</b> All Parents: 70%	<b>2020-2021</b> All Parents: 69.5%	<b>2021-2022</b> All Parents: 76.9%	<b>2022-2023</b> All Parents: 82.9%	<b>All Parents: 73%</b>
Percent of parents reporting on the School Experience Survey: "This school provides instructional resources to help	<b>2019-2020</b> 73%	<b>2020-2021</b> All Parents: <u>72.8%</u>	<b>2021-2022</b> 77.7	<b>2022-2023</b> All Parents: 85.9%	76%

<p><b>me support my child's education."</b></p>					
<p><b>Percent of Parents Reporting on the School Experience Survey: "This school provides me with information (verbal and written) I can understand."</b></p>	<p><b>2019-2020</b> 75%</p>	<p><b>2020-2021</b> All Parents: <u>80%</u></p>	<p><b>2021-2022</b> 85.5</p>	<p><b>2022-2023</b> <b>All Parents: 90.8%</b></p>	<p>82%</p>

# Goal Analysis for [2023-2024]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

The Community representative, who started towards the middle of the Spring Semester, coordinated planning of events and outreach from the start of the school year. She held multiple workshops for parents, including a financial literacy course, presentations with PSWs, coffee with the principal, and English language and computer courses. In addition, she worked tirelessly to call parents to complete Household Income Forms and register for Parent Portal. The major challenge for outreach was time and resources provided for her to efficiently do the workload required.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no material differences between planned and actual expenditures regarding Engagement and Collaboration.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Parent Portal registration remained constant for the past couple of years, going from 72% to 76% by the end of last school year. Unfortunately, as of the end of September, only 73% of parents have registered. However, more concerted efforts were made to contact parents and daily goals were established. Furthermore, the frequency of parent workshops increased at the beginning of the school year.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

We will add more parent workshops (at least once a week) to increase the diversity of workshops to attract more parents to campus on a regular basis. Furthermore, we will do more targeted intervention to call families and invite them to participate.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

## Goal 4

Goal #	Description
4	Operational Effectiveness & Investing in Staff

### Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–2024
Percent of Facilities in Good Repair	2019-2020 100%	2020-2021 100%	2021-2022 100%	2022-2023 100%	100%
Percent of Teachers Are Appropriately Credentialed for the Students They Are Assigned to Teach	2019-2020 100%	2020-2021 100%	2021-2022 100%	2022-2023 100%	100%
Percent of Schools Providing Students with Standards-Based Instructional Materials by Meeting Williams Act Requirements	2019-2020 100%	2020-2021 100%	2021-2022 100%	2022-2023 100%	100%

## Goal Analysis for [2023-2024]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

The implementation of PDSA cycles encouraged departments to identify a problem of practice and to track data over time. The school utilized Faculty meetings to include professional development opportunities.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no material differences between planned and actual expenditures regarding Operational Effectiveness.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The staff professional development emphasis on PDSAs and Social-Emotional well-being of students should increase our effectiveness as educators to provide support. There will be data addressed on the School Experience SURvey results for this school year.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

We want to put more emphasis on empowering teachers to evaluate and reflect on their own practices to build capacity through PDSA cycles and through professional development that emphasizes social and emotional well-being and relationship building. We want to increase professional development opportunities to meet this end.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Sylmar Charter High School	Rodney Wright, Principal	<a href="mailto:rodney.wright@lausd.net">rodney.wright@lausd.net</a> , (818) 833-3700

## Plan Summary [2024-25]

### General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Sylmar High Charter School (SCHS) was established on September 11, 1961 and it became an affiliated charter, Sylmar Charter High School, on July 1, 2016. Sylmar Senior High Math/Science and Technology Magnet opened September 13, 1994. SCHS belongs to the Region North within LAUSD and is located within the City of Los Angeles in the northeastern section of the San Fernando Valley. Sylmar is a hybrid between urban and rural communities consisting of horse zoned properties, multiple dwelling units, with some small family-owned businesses and a few major chain retail and fast food establishments. Olive View–UCLA Medical Center (a county hospital) and Mission College (a mid-sized community college) are located just a short distance from SCHS.

According to the 2021 report published by the City of Los Angeles Department of City Planning, there are 80,155 residents in Sylmar, with a median age of 35.9. Of this, 49.5% are males and 50.5% are females. US-born citizens make up 64.9% of the resident pool in Sylmar, while non-US-born citizens account for 20.1%. Additionally, 15% of the population is represented by non-citizens. Latinos make up 79.5% of the population, Whites 10.1%, Asians 5.3%, African Americans 2.4%, and Native American, Pacific Islander, etc. make up the remaining 2.7%. SCHS’s ethnic makeup, however, consists of 94% Hispanic, 3% African American, and 2% White. The average annual household income in

Sylmar is \$92,356, while the median household income sits at \$83,952 per year.

85.87% of SCHS students qualify for Title I (as of 2023). Of the 86% of SCHS parents who responded 28.35% did not have a high school diploma and 45.13% were high school graduates, 15.94% had some college and 10.58% had a 4-year degree or higher . Eleven percent of Sylmar residents aged 25 and older had earned a four-year degree by 2000, a low percentage for the city and the county. The disparity between the statistics for the community of Sylmar and the statistics for SCHS illustrates a strong need for further change (Source: U.S Census Bureau, 2008-2012 American Community Survey).

Sylmar Charter High School has four small learning communities described below:

\*The Academy of College and Career Readiness (ACCR) serves as a bridge from the middle school to the high school in an effort to create successful high school, college, and career experiences. Its mission is to ensure that students are socially, emotionally, and academically ready for the rigors of high school life.

\*The Leadership, Arts and Media Academy (LAMA) seeks to create the next generation of innovators, artists, and leaders. LAMA is founded upon these basic commitments: the pursuit of excellence, the arts, thinking globally, and becoming leaders.

\*The School of Business, Technology and Design (BTD) prepares students for careers that require 21st century skills. Teacher collaboration focuses on the use of technology across the curriculum, and students develop skills in mathematics, problem solving, analytical reading, and writing.

\*The Science, Technology, Mathematics Magnet, in existence since 1994, reaches full capacity enrollment annually and has been recognized by the District as an “Achieving Magnet School.” It is committed to providing a rigorous academic program that successfully prepares our students for selective universities. This is done in a close-knit, family environment that provides support for academic success and social responsibility.

## Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Our graduation rate for the class of 2023 increased from 91% to 93%. Regarding SBAC, all students and subgroups increased their scores in both ELA and Math compared to the previous year (CA Dashboard). Our schools went up 14.9 points in ELA and 28 points in Math. In ELA, scores also went up for all subgroups (41 for ELs, 12 for SES, 26 for SWD, 13 for Latinx). In Math, scores also went up for all subgroups (32 for ELs, 30 for SES, 82 for SWD, 32 for Latinx)

Furthermore, all students improved on the iReady Math and ELA assessments between the Beginning of Year assessment and the Middle of Year assessment during the 2023-24 school year. The amount of students scoring 3 or more grade levels below decreased from 65% to 60% on the ELA assessment. For math, the amount of students scoring 3 or more grade levels below decreased from 72% to 68% between the BOY and MOY assessments. For math, the percentage of multilingual learners that were 3 or more grade levels below decreased from 95% to 89%. Our reclassification rate for emergent multilingual students increased 6% from 2021-22 to 2022-23 from 16% to 22%.

Our attendance data also improved between 2022 and 2023. Between the 2021-22 school year and the 2022-23, the students in the proficiency band went up 4% from 35.72% to 39.80%. As of February 2024, there are 44.19% of students in the proficiency band for attendance, putting us on track to beat last year's numbers.

Regarding the School Experience Survey, we saw an increase in positive responses in a few different areas from families. Families recorded that the school is doing a better job at including parents in decisions (81% to 84%), providing academic support (83% to 88%), providing information and resources to families (79% to 89%) and overall safety (75% to 77%). This is a direct result of a robust credit recovery program, tutoring programs, and implementation of Positive Behavior and Intervention Services.

There are definitely areas for improvement. Regarding graduation rate, our emergent multilingual students and students with disabilities underperform their peers (All students: 89.7%, Emergent Multilingual students: 65.9%, Students with Disabilities: 69.5%). Furthermore, our A-G rate is extremely low for the entire school (32.3%), making most of our students ineligible for enrollment in a UC or CSU. The number is even worse for emergent multilingual students (14.6%) and students with disabilities (1.7%). For ELA, despite scores on the SBAC increasing for all subgroups, emergent multilingual students and students with disabilities underperform compared to their peers (94.1 DFS and 92.7 DFS respectively). We see the same trends in Mathematics with the entire school being 113.2 DFS while emergent multilingual students are 164.3 DFS, students with disabilities are 81.9 DFS, and socioeconomically disadvantaged students are 116.4 DFS). Regarding

progress towards reclassification, less than half (47.7%) of emergent multilingual students progressed at least one ELPI level on the 2022-23 ELPAC with 9.2% decreasing at least one level. This number was even more drastic for students taking the Summative Alternate ELPAC, with 57.1% not making progress. These students are also struggling to make progress on iReady, as there was no change in data between the BOY assessment and the MOY assessment.

Our school is going to attempt to try more targeted interventions strategies earlier in high school to address these issues. Firstly, our counseling staff is trying to target Tier 2 10th graders who are falling behind on credits. This will allow more ample time to engage in conversations, offer intervention support and credit recovery options. Instead of simply targeting students that have failed A-G courses, we want to expand our focus to students who have received or are currently receiving a D to try and get those grades up for UC/CSU eligibility. Furthermore, we are trying to train teachers in Equitable Grading and Instruction practices that best foster growth mindsets and promote mastery of learning targets. Our school is also being more focused and intentional about professional development opportunities. Departments will continue implementing PDSA cycles to reflect on data, implement department wide practices, and reflect on progress. Departments are encouraged to focus PDSA cycles on skills and learning targets that will specifically support emergent multilingual students and students with disabilities through differentiation and scaffolds. Our school wide focus on academic conversations and professional development will also provide teachers with methodologies that are not only culturally sustaining, but promote student agency, a strategy backed by research to best support emergent multilingual learners and students with disabilities.

According to the California Dashboard, students with disabilities are in the Very Low performance band on College and Career Indicator.

Our school has approximately 149 (10% of total enrollment) Emergent Multilingual students. Of those, 49 (or 3% of the student body) are Long Term English Learners (LTELS). 67% of our emergent multilingual students are in Profile H, meaning they are missing reclassification requirements in all 3 criteria (ELPAC, Reading Assessment, and Grades). 49% of LTELS are in this profile band. The other half have met the grade requirements, but not the ELPAC or Reading Assessment requirements.

As a school, our goal is to provide professional development opportunities to support teachers in differentiating and scaffolding instruction to better support emergent multilingual learners and students with disabilities. This includes department-wide PDSA cycles that address literacy. Teachers will also be given X-time to meet as departments to analyze progress data and effectiveness of new strategies. Our ELD department will meet regularly to plan and create their own PDSA cycles outside of contractual hours since those teachers all belong to other departments. Finally, our school will continue our focus on academic conversations to increase student engagement for emergent multilingual learners and students with disabilities. Our school is also planning to prepare for and implement a co-teaching model where SPecial Education teachers and General Education teachers will co-teach courses. We will focus our efforts on courses that students with disabilities struggle in. By adopting this model, we can provide better scaffolds, differentiation, and support for students. We also plan to hire more multilingual Teacher Assistants to support emergent multilingual learners in core academic courses, most notably in courses where teachers struggle to provide bilingual instruction.

## Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Not Applicable

# Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

## ***Schools Identified***

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Not Applicable

## ***Support for Identified Schools***

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Not Applicable

## ***Monitoring and Evaluating Effectiveness***

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Not Applicable

# Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Students	Students are given an opportunity to participate in LSLC and SSC. Furthermore, a needs assessment survey was provided to students to gauge their needs in areas of academics, joy & wellness, and engagement & collaboration. Their thoughts and opinions are also considered when making budgetary decisions especially around course access as students want more relevant courses and career preparation courses.
Parents	During our monthly coffee with the principal, families are updated on student progress data. Families also participate in our monthly LSLC, SSC, and ELAC meetings. A needs assessment survey with data was conducted in January 2024 for families. Furthermore, a focus group was held for families in February 2024 to engage families in conversations around needs and potential solutions. Feedback from families are always documented and considered when the school develops goals and budgets for the following school year. They wanted us to focus on social and emotional support for students in addition to support to access college and careers.
Staff (Certificated and Classified)	Staff members are given an opportunity to complete a needs assessment every year. Focus groups are also held with staff members to discuss potential solutions. Our principal and Title I Coordinator share potential budgeting concerns with staff and illicit their input to better serve their needs. Furthermore, there are multiple opportunities for staff members to provide feedback on professional development to help support their needs more effectively. Staff also participate in school decision-making bodies such as LSLC and SSC. Each department has a representative on the Instructional Leadership Team to help shape professional development. Their concerns are considered when making budgetary and professional development plans. The needs assessment addressed a need for professional development to support rigorous instruction, the integration of technology, more variety in courses, and career exploration.
Community	Although our school would like to increase our input from general community members, we do have opportunities for feedback. Community members can be allocated a seat on the School Site Council and are invited to participate in various workshops and events on campus. Furthermore, our school does participate in various community events around recruitment where we have opportunities to listen to community members and ways in which we can support them.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

When developing our budgetary decisions, we used needs assessment survey results and focus group responses from educational partners to allocate resources in areas they identified as areas for growth. This included investing in professional development opportunities for staff, funding CTC courses to better prepare students for postsecondary success, and funding supports for social and emotional well-being.

The major emphasis was a focus on providing students multiple opportunities for learning in a safe environment. To do so, we were able to fund campus aides, a restorative justice teacher, and a dean to help build a positive school climate that focuses less on punitive measures and more on building community and a sense of belonging. This focus also impacted professional development, as we used data and

research to show how the social and emotional well-being of our students is fundamental in implementing rigorous and culturally sustaining practices that better prepare our students for life both inside and outside of school.

# Goals and Actions

## Goal 1

Goal #	Description	Type of Goal
1	<b>Academic Excellence</b>	Broad Goal

State Priorities addressed by this goal.

- State Priority 2: State Standards (Conditions of Learning)
- State Priority 4: Pupil Achievement (Pupil Outcomes)
- State Priority 7: Course Access (Conditions of Learning)
- State Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

Our goal is to increase the graduation rate for emergent multilingual students and students with disabilities due to the equity gap we are seeing with these two subgroups. Our school wide graduation rate for the 2023-24 school year was 89.7 percent, whereas our graduation rates for the aforementioned subgroups were 65.9 percent and 69.5 percent respectively. We would also like to increase our A-G rate for all students, as only 32.3 percent of all students in 2023-24 met the CSU/UC requirements to make them eligible for admittance into a 4-year university. Our rates for the emergent multilingual students and students with disabilities were even more problematic with rates of 14.6 percent and 1.7 percent respectively. Our goal as a school is to prepare all students for success after high school, especially if they choose to pursue postsecondary academic pursuits.

To address the issue, our counseling staff will analyze data and identify students who are not on track to complete their credits. They will then hold Individual Graduation Plan (IGP) talks with students, with an emphasis on 10th grade students who are in Tier 2. These specific students will be asked to come in with their families to go over possible credit recovery options. Credit recovery is offered twice per semester in high needs courses to help students get back on track. Furthermore, professional development will be provided to support teachers' capacity to implement scaffolded and differentiated instruction that specifically addresses modalities for learning that best serve emergent multilingual students and students with disabilities. Departments will engage in PDSA cycles aligned to implementation of a strategy with these underperforming subgroups in mind. Part of the PDSA cycle will be to develop metrics to analyze to measure effectiveness of the strategy so that it can be further implemented, changed, or abandoned. We will continue to monitor student progress through grades in courses and benchmark assessments.

# Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	<b>Four-Year Cohort Graduation Rate</b>	<b>2022-2023</b> <b>All Students:</b> 89.7% <b>English Learner:</b> 65.9% <b>Students with Disabilities:</b> 69.5% <b>Low Income:</b> 88.9%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 92% <b>English Learner:</b> 69% <b>Students With Disabilities:</b> 73% <b>Low Income:</b> 92%	[Insert <a href="#">current</a> difference from baseline here]
2	<b>Five-Year Cohort Graduation Rate</b>	<b>2022-2023</b> <b>All Students:</b> 93.7% <b>Hispanic/Latino:</b> 93.4% <b>English Learner:</b> 74% <b>Students With Disabilities:</b> 74% <b>Low Income:</b> 93.6%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 96% <b>Hispanic/Latino:</b> 96% <b>English Learner:</b> 77% <b>Students With Disabilities:</b> 77% <b>Low Income:</b> 96%	[Insert <a href="#">current</a> difference from baseline here]
3	<b>Four-Year Cohort Dropout Rate</b>	<b>2022-2023</b> <b>All Students:</b> 5.8% <b>English Learner:</b> 14.6% <b>Students with Disabilities:</b> 8.5% <b>Low Income:</b> 6.2%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 4% <b>English Learner:</b> 13% <b>Students With Disabilities:</b> 7% <b>Low Income:</b> 4%	[Insert <a href="#">current</a> difference from baseline here]

4	<b>A-G Completion Rate (Meeting UC-CSU Entrance Requirements)</b>	<b>2022-2023</b> <b>All Students:</b> 49.7% <b>Hispanic/Latino:</b> 49% <b>English Learner:</b> 34.1% <b>Students with Disabilities:</b> 18.6% <b>Low Income:</b> 47.8%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 52% <b>Hispanic/Latino:</b> 52% <b>English Learner:</b> 35% <b>Students With Disabilities:</b> 20% <b>Low Income:</b> 50%	[Insert <a href="#">current</a> difference from baseline here]
5	<b>Career Technical Education (CTE) Completion Rate</b>	<b>2022-2023</b> <b>All Students:</b> 10.3% <b>Hispanic/Latino:</b> 11% <b>English Learner:</b> 2.4% <b>RFEP:</b> 13.2% <b>Standard English Learner:</b> 10.3% <b>Students with Disabilities:</b> 6.8% <b>Low Income:</b> 10.7%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 20% <b>Hispanic/Latino:</b> 22% <b>English Learner:</b> 5% <b>RFEP:</b> 20% <b>Standard English Learner:</b> 15% <b>Students With Disabilities:</b> 10% <b>Low Income:</b> 20%	[Insert <a href="#">current</a> difference from baseline here]

6	<b>Combined A-G and CTE Completion Rate</b>	<b>2022-2023</b> <b>All Students:</b> 5.2% <b>Hispanic/Latino:</b> 5.5% <b>English Learner:</b> 0% <b>RFEP:</b> 8.5% <b>Standard English Learner:</b> 3.7% <b>Students with Disabilities:</b> 0% <b>Low Income:</b> 5.5%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 8% <b>Hispanic/Latino:</b> 8% <b>English Learner:</b> 1% <b>RFEP:</b> 13% <b>Standard English Learner:</b> 5% <b>Students With Disabilities:</b> 1% <b>Low Income:</b> 8%	[Insert <a href="#">current</a> difference from baseline here]
7	<b>Advanced Placement (AP) Exams with a Score of 3 or Higher</b>	<b>2022-2023</b> <b>All Students:</b> 24.1% <b>Hispanic/Latino:</b> 24.1% <b>RFEP:</b> 23% <b>Standard English Learner:</b> 23.2% <b>Low Income:</b> 23.3%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 30% <b>Hispanic/Latino:</b> 30% <b>RFEP:</b> 28% <b>Standard English Learner:</b> 29% <b>Low Income:</b> 29%	[Insert <a href="#">current</a> difference from baseline here]
8	<b>11th Graders Prepared for College-Level English</b>	<b>2022-2023</b> <b>All Students:</b> 17% <b>Students with Disabilities:</b> 0% <b>Low Income:</b> 16.7%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 26% <b>Students With Disabilities:</b> 5% <b>Low Income:</b> 26%	[Insert <a href="#">current</a> difference from baseline here]

9	<b>11th Graders Prepared for College-Level Mathematics</b>	<b>2022-2023</b> <b>All Students:</b> 4.6% <b>Low Income:</b> 4.8%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 7% <b>Low Income:</b> 7%	[Insert <a href="#">current</a> difference from baseline here]
10	<b>Smarter Balanced Distance from Standard (DFS) Met in English Language Arts - Grade 11</b>	<b>2022-2023</b> <b>All Students:</b> -11.5 <b>Hispanic/Latino:</b> -10.1 <b>RFEP:</b> -5.6 <b>Standard English Learner:</b> -9.4 <b>Students with Disabilities:</b> -146.9 <b>Low Income:</b> -9.8	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 0 <b>Hispanic/Latino:</b> 0 <b>RFEP:</b> +10 <b>Standard English Learner:</b> 0 <b>Students With Disabilities:</b> -130 <b>Low Income:</b> 0	[Insert <a href="#">current</a> difference from baseline here]
11	<b>Smarter Balanced Distance from Standard (DFS) Met in Math - Grade 11</b>	<b>2022-2023</b> <b>All Students:</b> -120.4 <b>Hispanic/Latino:</b> -118.4 <b>RFEP:</b> -117.1 <b>Standard English Learner:</b> -111.5 <b>Students with Disabilities:</b> -199.3 <b>Low Income:</b> -119.8	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> -100 <b>Hispanic/Latino:</b> -100 <b>RFEP:</b> -100 <b>Standard English Learner:</b> -95 <b>Students With Disabilities:</b> -175 <b>Low Income:</b> -100	[Insert <a href="#">current</a> difference from baseline here]

12	<b>Percent Met/Exceed Standard on California Science Test - Grade 11</b>	<b>2022-2023</b> <b>All Students:</b> 15.5% <b>Hispanic/Latino:</b> 15.7%  <b>RFEP:</b> 16.2%  <b>Standard English Learners:</b> 16.7%  <b>Low Income:</b> 16.4%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 20% <b>Hispanic/Latino:</b> 20%  <b>RFEP:</b> 22%  <b>Standard English Learner:</b> 22%  <b>Low Income:</b> 22%	[Insert <a href="#">current</a> difference from baseline here]
13	<b>English Learner Reclassification Rate</b>	<b>2022-2023</b> <b>All Students:</b> 23%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 25%	[Insert <a href="#">current</a> difference from baseline here]
14	<b>Percent of English Learners Who Progress in English Proficiency (as measured by ELPI Levels)</b>	<b>2022-2023</b> <b>All Students:</b> 47.4%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 50%	[Insert <a href="#">current</a> difference from baseline here]
15	<b>Percent of English Learners Meeting ELPAC Performance Level 4</b>	<b>2022-2023</b> <b>All Students:</b> 15.6%  <b>Hispanic/Latino:</b> 15.8%  <b>Low Income:</b> 15.6%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 17%  <b>Hispanic/Latino:</b> 17%  <b>Low Income:</b> 17%	[Insert <a href="#">current</a> difference from baseline here]

16	<p><b>Percent of Students with Disabilities Who Are in the General Education Program at Least 80% of the School Day</b></p>	<p><b>2022-2023</b>  <b>All Students:</b> 45.5%  <b>Hispanic/Latino:</b> 45.9%  <b>English Learner:</b> 29.6%  <b>RFEP:</b> 43.4%  <b>Standard English Learners:</b> 52.2%  <b>Low Income:</b> 44.4%</p>	<p><b>2023-2024</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2024-2025</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2025-2026</b>  <b>All Students:</b> 54%  <b>Hispanic/Latino:</b> 54%  <b>English Learner:</b> 36%  <b>RFEP:</b> 51%  <b>Standard English Learner:</b> 62%  <b>Low Income:</b> 53%</p>	<p>[Insert <a href="#">current</a> difference from baseline here]</p>
17	<p><b>Percent of Students Whose Eligibility for Special Education Services Were Determined Within 60 Days of Guidelines</b></p>	<p><b>2022-2023</b>  <b>All Students:</b> 90%</p>	<p><b>2023-2024</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2024-2025</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2025-2026</b>  <b>All Students:</b> 97.9%</p>	<p>[Insert <a href="#">current</a> difference from baseline here]</p>

18	<b>Percent of Students with Disabilities Who Receive Services Specified in Their Individualized Education Programs (IEPs)</b>	<b>2022-2023</b> <b>All Students:</b> 51.3% <b>Hispanic/Latino:</b> 53.2% <b>English Learner:</b> 54.5% <b>RFEP:</b> 50% <b>Standard English Learner:</b> 54.5% <b>Low Income:</b> 50.7%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 100% <b>Hispanic/Latino:</b> 100% <b>English Learner:</b> 100% <b>RFEP:</b> 100% <b>Standard English Learner:</b> 100% <b>Low Income:</b> 100%	[Insert <a href="#">current</a> difference from baseline here]
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## Goal Analysis for [Add Year]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable. The data for this section will be completed in next year's LCAP, 2025-26, which will include an analysis of this LCAP. For analysis on the current school year, please view the 2023-24 LCAP Annual Update.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable. The data for this section will be completed in next year's LCAP, 2025-26, which will include an analysis of this LCAP. For analysis on the current school year, please view the 2023-24 LCAP Annual Update.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable. The data for this section will be completed in next year's LCAP, 2025-26, which will include an analysis of this LCAP. For analysis on the current school year, please view the 2023-24 LCAP Annual Update.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable. The data for this section will be completed in next year's LCAP, 2025-26, which will include an analysis of this LCAP. For analysis on the current school year, please view the 2023-24 LCAP Annual Update.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Actions

Action #	Title	Description	Total Funds	Contributing
1	Career Technical Education	Sylmar Charter High School will continue to provide Career Technical Education programs to support all students in graduating college and career ready.	District Cost: \$264,951	N
2	Transition Services	Sylmar Charter High will continue to support students with disabilities, especially English Learners with disabilities and students with disabilities in foster care, in transitioning from LAUSD to college and career after graduation.	District Cost: \$239,861	N
3	General Fund School Program	Sylmar Charter High will provide quality first instruction to all students to reach Academic Excellence.	District Cost: \$7,215,857  <b>School Discretionary Fund: \$1,460,530</b>	N

4	Magnet Program	<p>Sylmar Charter will continue to implement the following magnet program to support our students:</p> <p>The Sylmar Charter High Science Tech Math Magnet opened September 13, 1994. We normed for the 2020-2021 school year with 444 students who travel to Sylmar from various parts of the city. (We will have 425 next year.)</p> <p>Students must apply through the district’s eChoices platform during the timeframe of October 1 to November 20. Students must live OUTSIDE the five mile radius from our school may be eligible for transportation by LAUSD.</p> <p>The Sylmar CHS Science Tech Math Magnet is part of LAUSD’s court-ordered desegregation program. The integration programs in LAUSD, including Magnets, were established by Court Order to address the five harms of racial isolation:</p> <ul style="list-style-type: none"> <li>● Low Academic Achievement</li> <li>● Interracial Hostility and Intolerance</li> <li>● Low Self-esteem</li> <li>● Overcrowded Conditions</li> <li>● Lack of Access to Post-Secondary Opportunities</li> </ul> <p>A nurturing atmosphere, dedicated staff, small classes, and a friendly student body contribute to our students' success. 85% of our graduates attend four-year universities immediately after high school. 15% attend two-year colleges. Please visit the University Acceptance link to the right to see a list of universities that have accepted our students.</p>	District Cost: \$199,296	N
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5	Special Education Supports	Los Angeles Unified School District will continue to provide centralized funding to support Special Education programs at Affiliated Charter Schools like Sylmar Charter High to provide quality first instruction to all students to reach Academic Excellence.	District Cost: \$9,219,625	N
6	Class Size Reduction and School Level Supports for Personalized Learning Interventions	Los Angeles Unified will continue to support smaller class sizes and support for English Learners, students in foster care, and low income students at Sylmar Charter High.	District Cost: \$2,780,241	Y
7	Black Student Achievement Plan	Sylmar Charter High School will leverage BSAP funds to close equity gaps for Black students.	District Cost: \$88,849	N
8	Supplemental A-G Interventions	Sylmar Charter will support student-centered programs to ensure English learners, low-income students, and foster youth are meeting grade-level standards in English Language Arts (ELA) and math as well as on-track to graduate A-G compliant..	District Cost: \$15,940	Y

9	SENI Investments towards Academic Excellence	<p>The strategy to increase academic excellence is twofold: first, the counseling and support staff team will identify students who need targeted interventions and engage both students and families in conversations about credit recovery options including credit recovery program, acceleration days, tutoring opportunities, and summer school. The second key component of our strategy is to build the capacity of educators to support struggling students. This includes professional development opportunities that allow teachers to analyze data, reflect on current practices, develop instructional strategies that support emergent multilingual students and students with disabilities, and conduct PDSA cycles to evaluate the effectiveness of implementation. Our school has used TSP funds to higher teacher assistants to support teachers and students, an intervention and TSP coordinator to provide targeted interventions, an instructional coach to support teacher effectiveness, a counselor to reduce the student to counselor ratio for more individualized support, and ROP teachers to offer courses that are more relevant to the students. We have also funded, and will continue to fund, x time for teachers, counselors, and administrators to plan outside of their contractual hours, funds for curricular trips to offer enrichment experiences, and conferences for teachers to build their capacities.</p>	<p><b>School Discretionary Fund Cost:</b> <b>\$1,690,783</b></p>	Y
	School Staffing Equity Grant	<p>The action has been removed from the 2024-25 LCAP however the funding for eligible schools with over 55% student enrollment of English Learners, students from low income families, and students in foster care will continue to be provided. Information regarding use of funding for eligible positions will be outlined in the District's SENI actions.</p>		

# Goal 2

Goal #	Description	Type of Goal
2	Joy and Wellness	Broad Goal

State Priorities addressed by this goal.

State Priority 5: Pupil Engagement (Engagement)

State Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

Our goal is to build the social-emotional competencies of our students, as measured on the School Experience Survey. We noticed that our students' attitudes around growth mindset and self-efficacy decreased from 2021-22 to 2022-23 and remained the same for social awareness and self-management. These social-emotional skills are an integral part of the foundation for academic success so we feel that we need to place more emphasis on supporting students in these areas if we are to see academic growth.

The school would like to further develop and implement restorative practices on campus. To make this a schoolwide focus, support staff will also engage teachers and students about their concerns and provide professional development to teachers on practices that can best support the social and emotional competencies of students in a trauma informed way. We have hired an additional PSW, a PSA, a climate advocate, a restorative justice coordinator, and additional campus aides to support the well-being of students. They attend training on ways to restore and repair relationships rather than act punitively towards students. This creates a greater sense of belonging for students and opportunities for growth. We plan to continue to support classroom teachers with implementing restorative practices such as 4:1 corrections and pedagogies that promote student agency and growth mindsets such as equitable grading and instruction. Our restorative justice teacher has piloted a program to work specifically with ninth grade students to develop these relationships earlier on in their high school careers so we can build greater community and support networks.

# Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	<b>Percent of All Students with Excellent Attendance (96% or Higher)</b>	<b>2022-2023</b> <b>All Students:</b> 38.7% <b>African American/Black:</b> 43.3% <b>Hispanic/Latino:</b> 38.3% <b>English Learner:</b> 37.3% <b>RFEP:</b> 40.5% <b>Standard English Learner:</b> 36.9% <b>Students with Disabilities:</b> 29.3% <b>Low Income:</b> 37%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 70% <b>African American/Black:</b> 70% <b>Hispanic/Latino:</b> 70% <b>English Learner:</b> 70% <b>RFEP:</b> 70% <b>Standard English Learner:</b> 70% <b>Students With Disabilities:</b> 70% <b>Low Income:</b> 70%	[Insert <b>current</b> difference from baseline here]

2	<p><b>Percent of All Students Chronically Absent (91% or Lower) - Grades 9-12</b></p> <p><b>(District Calculation)</b></p>	<p><b>2022-2023</b></p> <p><b>All Students:</b> 35.2%</p> <p><b>African American/Black:</b> 50%</p> <p><b>Hispanic/Latino:</b> 34.9%</p> <p><b>English Learner:</b> 39.5%</p> <p><b>RFEP:</b> 33.4%</p> <p><b>Standard English Learner:</b> 35.8%</p> <p><b>Students with Disabilities:</b> 47.4%</p> <p><b>Low Income:</b> 36.4%</p>	<p><b>2023-2024</b></p> <p><i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2024-2025</b></p> <p><i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2025-2026</b></p> <p><b>All Students:</b> 15%</p> <p><b>African American/Black:</b> 15%</p> <p><b>Hispanic/Latino:</b> 15%</p> <p><b>English Learner:</b> 15%</p> <p><b>RFEP:</b> 15%</p> <p><b>Standard English Learner:</b> 15%</p> <p><b>Students With Disabilities:</b> 15%</p> <p><b>Low Income:</b> 15%</p>	<p>[Insert <a href="#">current</a> difference from baseline here]</p>
3	<p><b>Percent of Staff with Excellent Attendance (96% or Higher)</b></p>	<p><b>2022-2023</b></p> <p><b>All Staff:</b> 41.1% .</p>	<p><b>2023-2024</b></p> <p><i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2024-2025</b></p> <p><i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2025-2026</b></p> <p><b>All Staff:</b> 70%</p>	<p>[Insert <a href="#">current</a> difference from baseline here]</p>
4	<p><b>Single Student Suspension Rate</b></p>	<p><b>2022-2023</b></p> <p><b>All Students:</b> 0.14%</p>	<p><b>2023-2024</b></p> <p><i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2024-2025</b></p> <p><i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i></p>	<p><b>2025-2026</b></p> <p><b>All Students:</b> 1.5%</p>	<p>[Insert <a href="#">current</a> difference from baseline here]</p>

5	<b>Instructional Days Lost to Suspension</b>	<b>2022-2023</b> <b>All Students: 24</b>	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students: 15</b>	[Insert <a href="#">current</a> difference from baseline here]
6	<b>Expulsion Rate</b>	<b>2022-2023</b> <b>All Students: 0%</b>	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students: 0%</b>	[Insert <a href="#">current</a> difference from baseline here]
7	<b>Percent of Students Who Feel Safe at School (per School Experience Survey)</b>	<b>2022-2023</b> <b>All Students:</b> 67.5% <b>African American/Black:</b> 52.6% <b>Hispanic/Latino:</b> 67.7% <b>English Learner:</b> 61.5% <b>RFEP:</b> 66.3% <b>Standard English Learner:</b> 69.6% <b>Students with Disabilities:</b> 65.6% <b>Low Income:</b> 67.2%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Students:</b> 75% <b>African American/Black:</b> 59% <b>Hispanic/Latino:</b> 75% <b>English Learner:</b> 69% <b>RFEP:</b> 74% <b>Standard English Learner:</b> 78% <b>Students With Disabilities:</b> 73% <b>Low Income:</b> 75%	[Insert <a href="#">current</a> difference from baseline here]

8	<b>Percent of Parents who Feel Their Child is Safe on School Grounds (per School Experience Survey)</b>	<b>2022-2023</b>  <b>All Parents:</b> 68.7%.	<b>2023-2024</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b>  <b>All Parents:</b> 75%	[Insert <a href="#">current</a> difference from baseline here]
9	<b>Percent of Staff who Feel Safe at School (per School Experience Survey)</b>	<b>2022-2023</b>  <b>All Staff:</b> 89.5%.	<b>2023-2024</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b>  <b>All Staff:</b> 95%	[Insert <a href="#">current</a> difference from baseline here]
10	<b>Percent of Students Who Feel They are a Part of their School (per School Experience Survey)</b>	<b>2022-2023</b>  <b>All Students:</b> 62.2%  <b>African American/Black:</b> 68.4%  <b>Hispanic/Latino:</b> 62%  <b>English Learner:</b> 62.9%  <b>RFEP:</b> 62.3%  <b>Standard English Learner:</b> 61.2%  <b>Students with Disabilities:</b> 56.8%  <b>Low Income:</b> 62.2%	<b>2023-2024</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b>  <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b>  <b>All Students:</b> 75%  <b>African American/Black:</b> 82%  <b>Hispanic/Latino:</b> 75%  <b>English Learner:</b> 75%  <b>RFEP:</b> 75%  <b>Standard English Learner:</b> 73%  <b>Students With Disabilities:</b> 68%  <b>Low Income:</b> 75%	[Insert <a href="#">current</a> difference from baseline here]

11	<b>Percent of Parents who Feel Welcome to Participate at their Child's School (per School Experience Survey)</b>	<b>2022-2023</b> <b>All Parents: 87.1%</b>	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Parents: 90%</b>	[Insert <a href="#">current</a> difference from baseline here]
12	<b>Percent of Staff who Feel Their School is a Supportive and Inviting Place to Work (per School Experience Survey)</b>	<b>2022-2023</b> <b>All Staff: 80.3%</b>	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Staff: 90%</b>	[Insert <a href="#">current</a> difference from baseline here]

## Goal Analysis for [Add Year]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

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A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

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# Actions

Action #	Title	Description	Total Funds	Contributing
1	Base-Funded Student Health Services	In order to ensure health access and equity for all students Sylmar Charter School will continue to receive additional nursing support.	District Cost: \$151,068	N
2	Base-Funded School Climate Support Staff	Sylmar Charter High will provide base-funded school climate support staffing to ensure all students feel safe and welcome at school.	District Cost: \$95,011	N
3	Supplemental School Climate Support Staff	To provide additional support so that our English Learners, students in foster care, and low-income students feel safe and welcome on campus, Sylmar Charter High will also provide supplemental school climate support staffing.	District Cost: \$192,269	Y
4	SENI Investments towards Joy and Wellness	Our school has hired both a dean and restorative justice teacher dedicated to creating a positive and restorative approach to prevention and discipline. Both staff members will continue to build positive relationships with students to address underlying issues that may be preventing students from excelling in courses. Campus aides have also been hired to build rapport and accountability for students when they need to be redirected to classes. Campus aides have received training from the district on positive behavior protocols to better support students.	<b>School Discretionary Fund Cost: \$1,284,293</b>	Y

# Goal 3

Goal #	Description	Type of Goal
3	Engagement and Collaboration	Broad Goal

State Priorities addressed by this goal.

- State Priority 3: Parental Involvement (Engagement)
- State Priority 5: Pupil Engagement (Engagement)
- State Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

Our goal is to increase communication and participation by families of our students and the larger community as a whole. To do so, our goal has been to increase families on the Parent Portal and utilize communication methods that work best for our families based on their feedback. Our school also provides multiple workshops for families and the larger community to better serve their needs. For instance, we offer, and will continue to offer, weekly computer and english language courses to help provide capital needed by families to better communicate with staff. We will try to actively recruit families to serve on governing boards such as School Site Council and Local School Leadership Council, volunteer for schools, and illicit their input on community events and larger needs. We developed this goal after having stagnant numbers when it comes to family participation in school events or responses on schoolwide surveys.

# Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	<b>Percent of Parents Reporting on the School Experience Survey: "This school includes me in important decisions about my child's education."</b>	<b>2022-2023</b> <b>All Parents: 84.1%</b>	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Parents: 90%</b>	[Insert <b>current</b> difference from baseline here]
2	<b>Percent of parents reporting on the School Experience Survey: "I can easily find information about parent workshops or other programs offered at this school"</b>	<b>2022-2023</b> <b>All Parents: 82.9%</b>	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Parents: 90%</b>	[Insert <b>current</b> difference from baseline here]
3	<b>Percent of parents reporting on the School Experience Survey: "This school provides instructional resources to help me support my child's education."</b>	<b>2022-2023</b> <b>All Parents: 85.9%</b>	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Parents: 91%</b>	[Insert <b>current</b> difference from baseline here]

4	<b>Percent of Parents Reporting on the School Experience Survey: "This school provides me with information (verbal and written) I can understand."</b>	<b>2022-2023</b> <b>All Parents: 90.8%</b>	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> <b>All Parents: 95%</b>	[Insert <a href="#">current</a> difference from baseline here]
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## Goal Analysis for [Add Year]

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# Actions

Action #	Title	Description	Total Funds	Contributing
1	SENI Investments towards Engagement and Collaboration	We have invested in one Assistant Principal that oversees Engagement and Collaboration to ensure proper communication and oversight of family activities and the community representative. We have also funded five additional office technicians to better support communication efforts and provide important information to families.	<b>School Discretionary Fund Cost: \$454,608</b>	Y

# Goal 4

Goal #	Description	Type of Goal
4	Operational Effectiveness and Investing in Staff	Broad Goal

State Priorities addressed by this goal.

- State Priority 1: Basic (Conditions of Learning)
- State Priority 2: State Standards (Conditions of Learning)
- State Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

We understand that access to a high-quality education starts with a safe facility and highly effective teachers. Investments in facilities and teacher preparation will ultimately provide an environment conducive for educational outcomes.

# Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	<b>Percent of Facilities in Good Repair</b>	<b>2022-2023</b> 100%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> 100%	[Insert <b>current</b> difference from baseline here]
2	<b>Percent of Teachers Are Appropriately Credentialed for the Students They Are Assigned to Teach</b>	<b>2022-2023</b> 100%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> 100%	[Insert <b>current</b> difference from baseline here]
3	<b>Percent of Schools Providing Students with Standards-Based Instructional Materials by Meeting Williams Act Requirements</b>	<b>2022-2023</b> 100%	<b>2023-2024</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2024-2025</b> <i>This information will be provided in future LCAP cycles, in compliance with the LCAP template.</i>	<b>2025-2026</b> 100%	[Insert <b>current</b> difference from baseline here]

## Goal Analysis for [Add Year]

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**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

## Actions

Action #	Title	Description	Total Funds	Contributing
1	LAUSD Support for Affiliated Charter Operations	As an Affiliated Charter School in Los Angeles Unified, Sylmar Charter High will continue to receive centralized supports for the operation of our school and its facilities.	District Cost: \$3,749,563	N

# Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for [2024-25]

<b>Total Projected LCFF Supplemental and/or Concentration Grants</b>	<b>Projected Additional 15 percent LCFF Concentration Grant</b>
\$3,429,684.00 (School Discretionary Funds - new S/C revenues) \$6,418,134.00 (Total District and School S/C funds, including carryover)	Additional Concentration Grant Add-on funds are reflected in the District’s 2024-25 LCAP. Please refer to the District LCAP.

**Required Percentage to Increase or Improve Services for the LCAP Year**

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
234.82%	0%	\$0; All Affiliated Charter Schools carryover is reflected in the 2024-25 District LCAP. Please refer to the District LCAP.	234.82%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

# Required Descriptions

## LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #s)	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
Goal 1 Action 6	<p><b>Action:</b> Class Size Reduction and School Level Supports for Personalized Learning Interventions</p> <p><b>Need:</b> Los Angeles Unified will continue to support smaller class sizes and supports for English Learners, students in foster care, and low income students at Sylmar Charter.</p> <p><b>Scope:</b> School-wide</p>	<p>Los Angeles Unified School District, including Sylmar Charter, continues to serve over 550,000 students, each with individual strengths and learning needs. These learning needs have only been heightened following the unprecedented challenges of the immediate transition to distance learning necessitated by the COVID-19 pandemic. In order to deliver increased individualized support for our students, especially our low-income students, students in foster care, and English Learners, the District will reduce class sizes and provide additional site-level staffing above and beyond the base-funded instructional staffing.</p> <p>Throughout the stakeholder engagement process in 2020-21, one of the highest priorities that emerged was the need for reduced class sizes to enable teachers to engage individually with students and address their needs. This was further supported in District-level engagement of English Learners and students in foster care: when asked what staff and supports have been helpful in reaching academic success and college/career readiness, these students emphasized the importance of the support they received from their classroom teachers.</p>	<ul style="list-style-type: none"> <li>• Smarter Balanced Distance from Standard (DFS) Met in English Language Arts - Grade 11</li> <li>• Smarter Balanced Distance from Standard (DFS) Met in Math - Grade 11</li> </ul>

<p>Goal 1 Action 8</p>	<p><b>Action:</b> Supplemental A-G Interventions</p> <p><b>Need:</b> Increase the percentage of English Learners, students from low income families, and students in foster care who graduate from high school and complete the A-G course requirements for admission to a University of California/California State University compared to the all student group.</p> <p><b>Scope:</b> School-wide</p>	<p>Actions to support the identified student groups and address the stated need include:</p> <p>The A-G office supports monitoring of student data, focusing on students on or off-track for graduation and for grades of C or better (eligible for CSU/UC admissions). Data reports are shared with Region leadership, with attention to Tier 1, 2 and 3 bands indicating students with instances of D and/or F grades.</p>	<ul style="list-style-type: none"> <li>● A-G Completion Rate (Meeting UC-CSU Entrance Requirements)</li> <li>● Four-Year Cohort Graduation Rate</li> </ul>
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<p>Goal 1 Action 9</p>	<p><b>Action:</b> SENI Investments towards Academic Excellence</p> <p><b>Need:</b> English Learners, students from low income families, and students in foster care scored lower than the all student group in state summative assessments such as the Smarter Balanced Assessment.</p> <p>Educational partner feedback ranked the need for increased student achievement as the number one priority for all students, particularly the high-need student groups of English Learners, students from low income families, and students in foster care.</p> <p>Sylmar Charter will continue to support English Learners, low-income students and students in foster care.</p> <p><b>Scope:</b> School-wide</p>	<p>In order to support students in meeting high academic standards in ELA Sylmar Leadership Academy will provide:</p> <ol style="list-style-type: none"> <li>1. High impact reading strategies through culturally responsive literature selection for students TK-8 not meeting grade level standards on the end of year I Ready assessment.</li> <li>2. Strengthen foundational reading skills, literacy instruction during "Academy Time" for grades TK-5. Provide opportunities for small group instruction/intervention in English classes (6-8).</li> <li>3. Deliver more effective instruction using CKLA Reading Program (whole group, small group, mini lessons) for grades TK-5 and Study Sync for grades 6-8.</li> <li>4. Ongoing progress monitoring using I Ready.</li> <li>5. Small group instruction to RSP students in grades 6-8 utilizing Guided Reading and Guided Writing Model.</li> <li>6. Questioning techniques to include more DOK 3 and DOK 4 tasks in order to develop literacy comprehension.</li> <li>7. Step up to Writing curriculum to respond to literature using narrative, informational, and persuasive formats.</li> </ol> <p>Provide high impact math instruction to support all students. This strategy will include:</p> <ol style="list-style-type: none"> <li>1. Incorporating the Math Practices into daily lessons</li> <li>2. Daily use of Academic Language</li> <li>3. Number Talks and Number Moves</li> <li>4. Implementing I Ready Math (K-8) with fidelity, analyzing class usage, student reports</li> <li>5. Utilizing online Interim Assessment Blocks IAB's and FIAB's to include the analysis of data and next steps</li> <li>6. Utilizing Fact Fluency Kits K-5</li> </ol>	<ul style="list-style-type: none"> <li>● Smarter Balanced Distance from Standard (DFS) Met in English Language Arts - Grade 11</li> <li>● Smarter Balanced Distance from Standard (DFS) Met in Math - Grade 11</li> <li>● A-G Completion Rate (Meeting UC-CSU Entrance Requirements)</li> <li>● Four-Year Cohort Graduation Rate</li> </ul>
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7. Tier II after school/Saturday intervention that includes integrated technology instruction using I Ready.

The key findings from the CA Dashboard's Smarter Balanced Assessment data in 2022-2023 vs. 2021-2022 as related to ELA are as follows:

All students scored distance from standard 4.5 points above standard and increased 3.4 points.

English Learner students scored distance from standard 54.2 points below standard and decreased 9.8 points.

Hispanic students scored distance from standard 3.2 points above standard and increased 3.1 points.

Socioeconomically disadvantaged students scored 73.7 points below standards and increased 18.6 points.

The key findings from I Ready BOY vs MOY

Overall placement data are as follows:

11%, 76 students vs 17%, 116 students scored Mid of Above Grade Level in their Overall Placement (increased 40 students, 6%)

14%, 95 students vs 21%, 147 students scored Early on Grade Level in their Overall Placement (increased 52 students, 7%)

36%, 241 students vs 26%, 177 students scored one grade level below in their Overall Placement (decreased 64 students, 10%)

15% 98 students vs 14%, 96 students scored two grade levels below in their Overall Placement (decreased 2 students, 1%)

24%, 164 students vs 23%, 158 students scored three or more grade levels below in their Overall Placement (decreased 6 students, 1%)

Overall, according to the Focus Dashboard, DIBELS and I Ready data there was an overall increase in ELA scores however, English Learners, and Socioeconomically Disadvantaged students continue to struggle with meeting grade level standards.

The key findings from the CA Dashboard's Smarter Balanced Assessment data in 2022-2023 vs 2022-2021, as related to Math are as follows:

All students scored distance from standard 36.8 points below standard and maintained 0 points change.

English Learner students scored distance from standard 85.8 points below standard and decreased by 6 points.

Hispanic students scored distance from standard 37.8 points below standards and maintained an increase of 1.1 points

Socioeconomically Disadvantaged students scored distance from standard 53.8 points below standard and decreased 7.6 points.

Students with disabilities scored distance from standard 115.9 points below standard and increased 3.9 points.

The key findings from the I Ready BOY vs MOY Overall Placement data are as follows:  
02%, 13 students vs 08%, 62 students scored Mid or Above Grade Level in their Overall Placement (increased 57 students, 6%)  
09%, 73 students vs 15%, 118 students scored Early on Grade Level in their Overall Placement (increased 45 students, 6%)  
49%, 383 students vs 47%, 377 students scored one Grade Level Below in their Overall Placement (decreased 6 students, 2%)

19%, 151 students vs 14%, 112 students scored two or more Grade Levels Below in their Overall Placement (decreased 39 students, 5%)

21%, 162 students vs 16%, 131 students scored three or more Grade Levels Below in their Overall Placement (decreased 31 students, 5%)

Overall, the data is showing although we have increased overall in math I Ready, our subgroups continue to struggle in mathematics to meet grade level standards. The subgroups of English Learners and Students with Disabilities are struggling the most to meet grade level mathematics standards.

The key findings from the CA Dashboard's Smarter Balanced Assessment data in 2022-2023 vs 2021-2022, as related to English Learners are as follows:

63.3% of EL students scored in the green band, this represents an 8.1 increased  
62.2% of EL students progressed at least one ELPI level

1.0% of EL students maintained ELPI Level 4  
28.6% of EL students maintained ELPI Levels 1, 2L, 2H, 3L, and 3H

8.2% of EL students decreased at least one ELPI level

The key findings from the FOCUS Dashboard as of January 2024 are as follows:

Number of EL students: 151, 18% of overall students

16%, 25 students of all ELLs are Newcomers in 2023-2024

9%, 14 students of all ELLs are Students with Disabilities

32%, 50 students of all ELLs are PLTELS

		<p>18%, 9 students of all PLTELEs are Students with Disabilities</p> <p>The key findings from the 2022-2023 school year are as follows:  Reclassification rate: 9.85% in elementary and 37.93% in middle school  Summative ELPAC Data: 24.5%, 37 students scored Well Developed  35.8%, 54 students scored Moderately Developed  21.9%, 33 students scored Somewhat Developed  17.9%, 27 students scored Minimally Developed  EL Typologies: Profile A: 0 students, Profile B: 1 student, Profile C 6 students, Profile D 4 students, Profile E 3 students, Profile F 12 students, Profile G 29 students and Profile H 84 students.</p> <p>Overall, the majority of our EL students are progressing at least one ELPI level per school year. This school year we need to focus on helping our PLTEL and LTEL students meet the reclassification criteria.</p>	
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<p>Goal 2 Action 3</p>	<p><b>Action:</b> Supplemental School Climate Support Staff</p> <p><b>Need:</b> English Learners, students from low income families, and students in foster care traditionally have high rates of suspension in comparison with all students.</p> <p>Within educational partner feedback, a stated desire is to ensure English Learners, students from low income families, and students in foster care are in school, safe, and learning.</p> <p><b>Scope:</b> School-wide</p>	<p>In order to address these needs, and to expand the supports provided by the base-funded School Climate Support staffing described in Goal 2, Los Angeles Unified will provide supplemental funding for Affiliated Charter Schools such as Sylmar Charter for additional staffing to address the school climate needs of English Learners, students in foster care, and students designated as low-income.</p> <p>In addition, we recognize that this additional staffing for school climate would also benefit all students, and therefore these supports are implemented Districtwide.</p>	<ul style="list-style-type: none"> <li>● Percent of Students Who Feel Safe at School (per School Experience Survey)</li> <li>● Percent of Students Who Feel They are a Part of their School (per School Experience Survey)</li> </ul>
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Goal 2  
Action 4

**Action:** SENI Investments towards Joy and Wellness

**Need: Need:**

Increase attendance and decrease the chronic absenteeism rate for English Learners, students from low income families, and students in foster care. Evidence of need from the 2023 LAUSD Open Data Dashboard.

Within educational partner feedback, a stated desire is to ensure all students, particularly English Learners, students from low income families, and students in foster care, have a high rate of attendance.

**Scope:** School-wide

In order to reduce low attendance/chronic absenteeism, Sylmar Leadership Academy will incorporate effective messaging and engagement strategies from the Attendance Playbook including:

1. Implementation of incentives programs
2. Establishing and utilizing a protocol to make daily contact with chronically absent students.
3. Establish a collaborative team (PSA Counselor, Academic Counselors, Administrator, Office Tech, Classroom Teachers and Support Staff) to implement the protocols.

The key findings from the CA Dashboard's Smarter Balanced Assessment data in 2022-2023 vs. 2021-2022, as related to Joy and Wellness are as follows:

All students 22.5% were chronically absent in the yellow band with a decrease of 4.8 points. Students with disabilities scored in the yellow band, they were 29.1% chronically absent, which represents a decrease of 8.4 points. English Learners students scored in the yellow band, they were 20.3% chronically absent, which represents a decrease of 10.9 points. Hispanic students scored in the yellow band, they were 22.6% chronically absent, which represents a decrease of 5 points. Socioeconomically disadvantaged students scored in the yellow band, they were 26.9% chronically absent, which represents a decrease of 3 points. 0.2 percent of students at Sylmar Leadership Academy were suspended at least one day according to the California Dashboard during the 2022-2023 school year, representing a slight decrease of 0.1 percent.

- Percent of All Students with Excellent Attendance (96% or Higher)
- Percent of All Students Chronically Absent (91% or Lower) - Grades 9-12 (District Calculation)
- Single Student Suspension Rate
- Percent of Students Who Feel Safe at School (per School Experience Survey)
- Percent of Students Who Feel They are a Part of their School (per School Experience Survey)

		<p>The key finding from the FOCUS Dashboard in 2023-2024, from August 14, 2023-January 11, 2024 as related to Joy and Wellness are as follows:</p> <p>All students 16.4% were chronically absent in the red band.</p> <p>Students with disabilities scored 20.8% were chronically absent in the red band.</p> <p>English Learners students scored 17.3% were chronically absent in the red band.</p> <p>Hispanic students scored 16.2% were chronically absent in the red band.</p> <p>Based on our key findings we see the number of chronically absent students has decreased overall, including our subgroups of students with disabilities, English Learners and Hispanic students.</p>	
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<p>Goal 3 Action 1</p>	<p><b>Action:</b> SENI Investments towards Engagement and Collaboration</p> <p><b>Need:</b> Support increased parent, student, and community engagement at highest and high-need middle schools serving English Learners, students from low income families, and students in foster care. Evidence of need includes the 2023-24 School Experience Survey for high schools, including Affiliated Charter Schools such as Sylmar Charter.</p> <p>Within educational partner feedback, a stated desire is to ensure parents and families at high-need schools are engaged in their child's education and are welcome to participate at their child's school.</p> <p><b>Scope:</b> Schoolwide</p>	<p>In order to reduce low attendance/chronic absenteeism, Sylmar Leadership Academy will incorporate effective messaging and engagement strategies from the Attendance Playbook including:</p> <ol style="list-style-type: none"> <li>1. Implementation of incentives programs</li> <li>2. Establishing and utilizing a protocol to make daily contact with chronically absent students.</li> <li>3. Establish a collaborative team (PSA Counselor, Academic Counselors, Administrator, Office Tech, Classroom Teachers and Support Staff) to implement the protocols.</li> <li>4. Continue to implement the Leader In Me Curriculum School Wide</li> </ol> <p>The key findings from the CA Dashboard's Smarter Balanced Assessment data in 2022-2023 vs. 2021-2022, as related to Joy and Wellness are as follows: All students 22.5% were chronically absent in the yellow band with a decrease of 4.8 points. Students with disabilities scored in the yellow band, they were 29.1% chronically absent, which represents a decrease of 8.4 points. English Learners students scored in the yellow band, they were 20.3% chronically absent, which represents a decrease of 10.9 points. Hispanic students scored in the yellow band, they were 22.6% chronically absent, which represents a decrease of 5 points. Socioeconomically disadvantaged students scored in the yellow band, they were 26.9% chronically absent, which represents a decrease of 3 points. 0.2 percent of students at Sylmar Leadership Academy were suspended at least one day according to the California Dashboard during the 2022-2023 school year, representing a slight decrease of 0.1 percent.</p>	<ul style="list-style-type: none"> <li>● Percent of Parents Reporting on the School Experience Survey: "This school includes me in important decisions about my child's education."</li> <li>● Percent of parents reporting on the School Experience Survey: "I can easily find information about parent workshops or other programs offered at this school"</li> <li>● Percent of parents reporting on the School Experience Survey: "This school provides instructional resources to help me support my child's education."</li> <li>● Percent of Parents Reporting on the School Experience Survey: "This school provides me with information (verbal and written) I can understand."</li> </ul>
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The key finding from the FOCUS Dashboard in 2023-2024, from August 14, 2023-January 11, 2024 as related to Joy and Wellness are as follows:

All students 16.4% were chronically absent in the red band.

Students with disabilities scored 20.8% were chronically absent in the red band.

English Learners students scored 17.3% were chronically absent in the red band.

Hispanic students scored 16.2% were chronically absent in the red band.

Based on our key findings we see the number of chronically absent students has decreased overall, including our subgroups of students with disabilities, English Learners and Hispanic students.

**Limited Actions**

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
	Not Applicable	Not Applicable	Not Applicable

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Not Applicable

## ***Additional Concentration Grant Funding***

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Sylmar Charter High has a high concentration (above 55%) of English Learners, students from low-income families, and/or students in foster care receive additional funding through the Local Control Funding Formula (LCFF) concentration grant. The state of California found that schools with high concentrations of students from low-income families, are learning English, and/or are in foster care require extra certificated and classified staff to help students directly. Sylmar Charter High will invest additional concentration grant add-on funding to purchase staff from among the following eligible positions to provide additional supports to high-needs students:

- Psychiatric Social Workers
- Academic and college counseling staff
- Class size reduction teachers
- Health care assistants / health office clerks
- Career Technical Education teachers
- Community Representatives
- Restorative Justice Advisors
- Student/Family Navigators and Ambassadors
- PSA Counselors
- Intervention Teachers / Coordinators
- Paraprofessionals (instructional aides, education aides, teacher assistants)
- Office staff
- Custodial staff

<b>Staff-to-student ratios by type of school and concentration of unduplicated students</b>	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	<i>Not applicable</i>	65.48 LCFF-funded full-time equivalent classified staff (filled and vacant positions) serving 1,508 students (As of May 24, 2024)  <i>*Note that these figures are also included in the LAUSD LCAP.</i>
Staff-to-student ratio of certificated staff providing direct services to students	<i>Not applicable</i>	120.31 LCFF-funded full-time equivalent certificated staff (filled and vacant positions) serving 1,508 students (As of May 24, 2024)  <i>*Note that these figures are also included in the LAUSD LCAP.</i>

## Sylmar 2023-24 Annual Update Annual Update Table

Totals:	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals:	\$ 10,719,730.25	\$ 4,145,847.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	3	General Fund School Program	No	\$ 6,328,800	\$ 1,604,366
1	8	SENI Investments towards Academic Excellence	Yes	\$ 2,536,007	\$ 1,062,444
2	4	SENI Investments towards Joy and Wellness	Yes	\$ 852,602	\$ 754,416
3	1	SENI Investments towards Engagement and Collaboration	Yes	\$ 1,002,321	\$ 724,622

## Sylmar 2023-24 Annual Update Contributing Actions Annual Update Table

6. Estimated Actual LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Actual Percentage of Improved Services (%)	Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
\$1,801,818	\$ 4,390,930	\$ 2,541,482	\$ 1,849,449	0.000%	0.000%	0.000% - No Difference

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	8	SENI Investments towards Academic Excellence	Yes	\$ 2,536,007	\$ 1,062,444	0.000%	0.000%
2	4	SENI Investments towards Joy and Wellness	Yes	\$ 852,602	\$ 754,416	0.000%	0.000%
3	1	SENI Investments towards Engagement and Collaboration	Yes	\$ 1,002,321	\$ 724,622	0.000%	0.000%

## Sylmar 2023-24 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$ 6,328,800	\$ 1,801,818	0.000%	28.470%	\$ 2,541,482	0.000%	40.157%	\$0.00 - No Carryover	0.00% - No Carryover

**Sylmar 2024-25 Total Planned Expenditures Table**

LCAP Year (Input)	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Sylmar 2024-25 Planned	\$ 1,460,530	\$ 3,429,684	234.825%	0.000%	234.825%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$ 4,890,214	\$ -	\$ -	\$ -	\$ 4,890,214.00	\$ 4,302,825	\$ 587,389

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	3	General Fund School Program	All Students	No		Low Income, Foster Youth, English Learners	Schoolwide	Ongoing	\$ 1,213,774	\$ 246,756	\$ 1,460,530	\$ -	\$ -	\$ -	\$ 1,460,530	0.000%
1	9	SENI Investments towards Academic Excellence	Low Income, Foster Youth, English Learners	Yes	Schoolwide	Low Income, Foster Youth, English Learners	Schoolwide	Ongoing	\$ 1,506,588	\$ 184,195	\$ 1,690,783	\$ -	\$ -	\$ -	\$ 1,690,783	0.000%
2	4	SENI Investments towards Joy and Wellness	Low Income, Foster Youth, English Learners	Yes	Schoolwide	Low Income, Foster Youth, English Learners	Schoolwide	Ongoing	\$ 1,182,855	\$ 101,438	\$ 1,284,293	\$ -	\$ -	\$ -	\$ 1,284,293	0.000%
3	1	SENI Investments towards Engagement and Collaboration	Low Income, Foster Youth, English Learners	Yes	Schoolwide	Low Income, Foster Youth, English Learners	Schoolwide	Ongoing	\$ 399,608	\$ 55,000	\$ 454,608	\$ -	\$ -	\$ -	\$ 454,608	0.000%

## Sylmar 2024-25 Planned Expenditures Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$ 1,460,530	\$ 3,429,684	234.825%	0.000%	234.825%	\$ 3,429,684	0.000%	234.825%	<b>Total:</b>	\$ 3,429,684
								<b>LEA-wide Total:</b>	\$ -
								<b>Limited Total:</b>	\$ -
								<b>Schoolwide Total:</b>	\$ 3,429,684

Goal #	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	9	SENI Investments towards Academic Exce	Yes	Schoolwide	Low Income, Foster Youth, English Learners	Schoolwide	\$ 1,690,783	0.000%
2	4	SENI Investments towards Joy and Wellne	Yes	Schoolwide	Low Income, Foster Youth, English Learners	Schoolwide	\$ 1,284,293	0.000%
3	1	SENI Investments towards Engagement an	Yes	Schoolwide	Low Income, Foster Youth, English Learners	Schoolwide	\$ 454,608	0.000%

# Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at [LCFF@cde.ca.gov](mailto:LCFF@cde.ca.gov).

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

## Goals and Actions

### Goal(s)

#### Description:

Copy and paste verbatim from the 2023–24 LCAP.

#### Measuring and Reporting Results

- Copy and paste verbatim from the 2023–24 LCAP.

#### Metric:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Baseline:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 1 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 2 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 3 Outcome:

- When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

**Desired Outcome for 2023–24:**

- Copy and paste verbatim from the 2023–24 LCAP.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Enter information in this box when completing the 2023–24 LCAP Annual Update.	Copy and paste verbatim from the 2023–24 LCAP.

**Goal Analysis**

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the three-year LCAP cycle. “Effectiveness” means the degree to which the actions were successful in producing the desired result and “ineffectiveness” means that the actions did not produce any significant or desired result.
  - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
  - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
  - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
  - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
    - The reasons for the ineffectiveness, and
    - How changes to the action will result in a new or strengthened approach.

# Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

*For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at [LCFF@cde.ca.gov](mailto:LCFF@cde.ca.gov).*

## Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
  - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

- o Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
  - **NOTE:** As specified in *EC* Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to *EC* Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, *EC* Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.
- o Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- o Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

# Plan Summary

## Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

## Requirements and Instructions

### *General Information*

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

### *Reflections: Annual Performance*

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or

- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

### ***Reflections: Technical Assistance***

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

### ***Comprehensive Support and Improvement***

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

#### **Schools Identified**

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

#### **Support for Identified Schools**

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

#### **Monitoring and Evaluating Effectiveness**

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

# Engaging Educational Partners

## Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

## Requirements

**School districts and COEs:** *EC* sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

**Charter schools:** *EC* Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,

- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
  - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and
- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

# Instructions

## ***Respond to the prompts as follows:***

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

## ***Complete the table as follows:***

### Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

### Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA’s philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

### A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.

- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
  - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
  - Inclusion of metrics other than the statutorily required metrics
  - Determination of the target outcome on one or more metrics
  - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
  - Inclusion of action(s) or a group of actions
  - Elimination of action(s) or group of actions
  - Changes to the level of proposed expenditures for one or more actions
  - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
  - Analysis of effectiveness of the specific actions to achieve the goal
  - Analysis of material differences in expenditures
  - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
  - Analysis of challenges or successes in the implementation of actions

## Goals and Actions

### Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

# Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
  - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

## Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

## **Focus Goal(s)**

### Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

### Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

## **Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding**

### Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.

- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.
  - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
  - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school’s educators, if applicable.

### Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
  - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

**Note:** EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

**Broad Goal**

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

**Maintenance of Progress Goal**

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

**Measuring and Reporting Results:**

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
  - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
  - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
  - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric #

- Enter the metric number.

## Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

## Baseline

- Enter the baseline when completing the LCAP for 2024–25.
  - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
  - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
  - Indicate the school year to which the baseline data applies.
  - The baseline data must remain unchanged throughout the three-year LCAP.
    - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
    - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

## Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
  - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

**Year 2 Outcome**

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
  - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

**Target for Year 3 Outcome**

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

**Current Difference from Baseline**

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2025–26</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2026–27</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2025–26</b> and <b>2026–27</b> . Leave blank until then.

**Goal Analysis:**

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

**Note:** When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
  - Include a discussion of relevant challenges and successes experienced with the implementation process.
  - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
  - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
  - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
  - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
  - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
    - The reasons for the ineffectiveness, and
    - How changes to the action will result in a new or strengthened approach.

**Actions:**

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
  - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
  - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
  - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

## Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
  - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

**Actions for Foster Youth:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

## Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
  - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
  - Professional development for teachers.
  - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.
- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
  - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
  - These required actions will be effective for the three-year LCAP cycle.

# Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

## Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

## Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

## LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

### ***For School Districts Only***

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

## **Requirements and Instructions**

Complete the tables as follows:

### Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

### Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

### Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

### LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

## LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

## Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

## Required Descriptions:

### *LEA-wide and Schoolwide Actions*

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

### **Identified Need(s)**

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

### **How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis**

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

### **Metric(s) to Monitor Effectiveness**

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

**Note for COEs and Charter Schools:** In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

### ***Limited Actions***

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

### **Identified Need(s)**

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

### **How the Action(s) are Designed to Address Need(s)**

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

### **Metric(s) to Monitor Effectiveness**

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

### ***Additional Concentration Grant Funding***

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
  - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
  - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

## Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

## Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.  
  
See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. *This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.*
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action’s number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering “All,” or by entering a specific student group or groups.

- **Contributing to Increased or Improved Services?:** Type “Yes” if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type “No” if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If “Yes” is entered into the Contributing column, then complete the following columns:
  - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
  - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
  - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
  - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
  - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to

replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
  - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

## Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

## Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

## Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
  - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

## LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

# Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

## ***Contributing Actions Table***

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
  - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
  - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

## ***Contributing Actions Annual Update Table***

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**
  - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

- o This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
  - o This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
  - o This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
  - o This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

### ***LCFF Carryover Table***

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
  - o This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - o This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
  - o If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**
  - o This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).