

# LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Franklin Elementary School District

CDS Code: 51713810000000

School Year: 2024/25

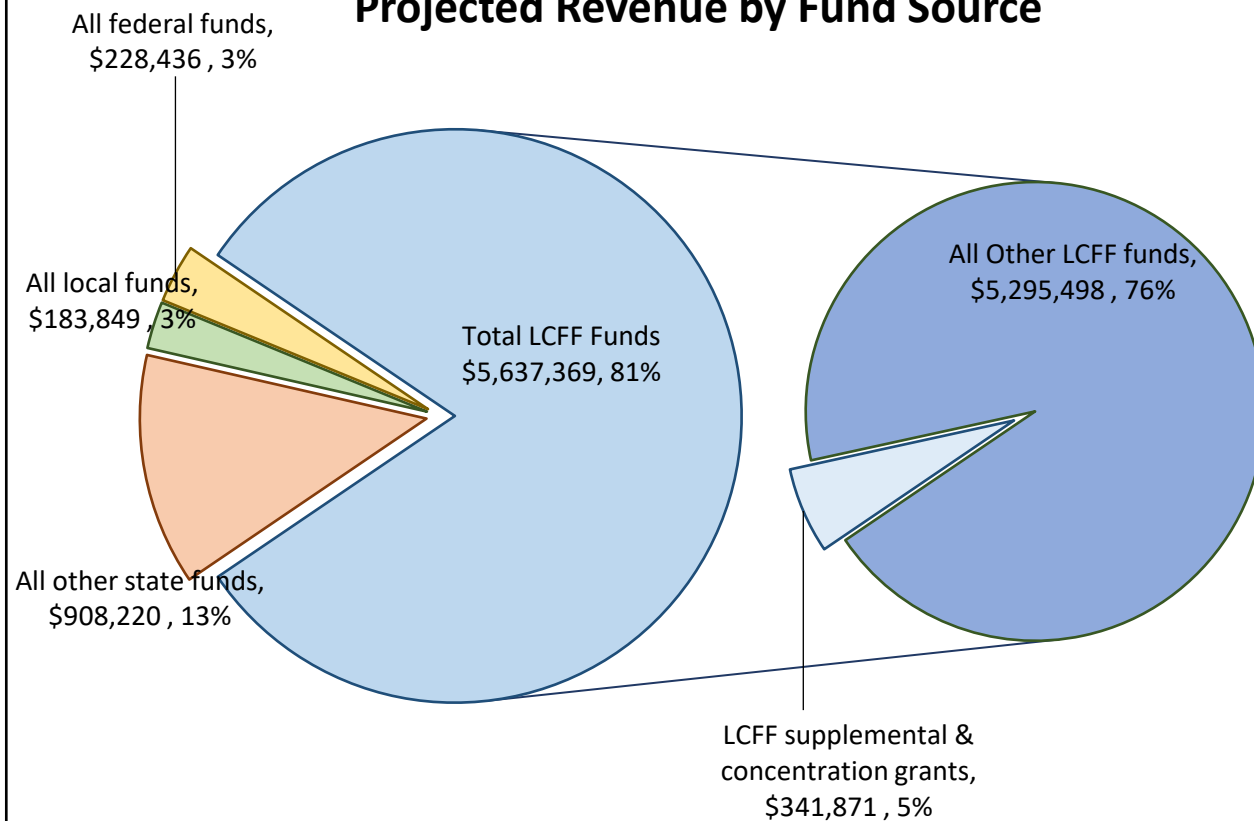
LEA contact information: Lisa Shelton, lshelton@franklin.k12.ca.us (530) 822-5151

**Approved  
by COE on  
9-11-24**

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

## Budget Overview for the 2024/25 School Year

### Projected Revenue by Fund Source

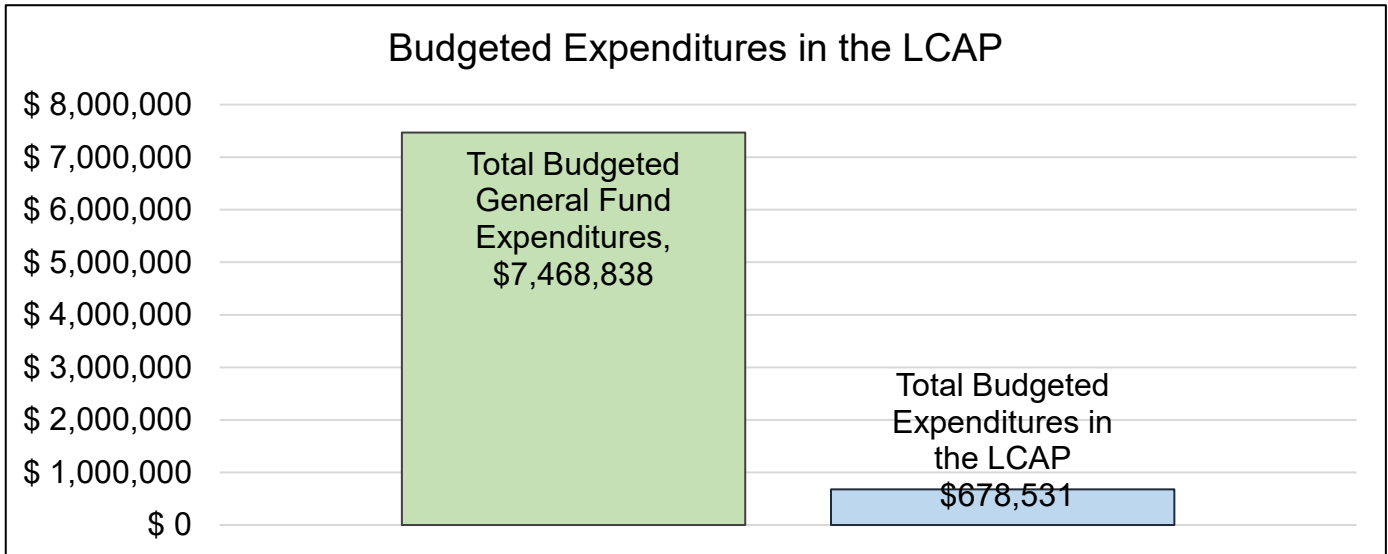


This chart shows the total general purpose revenue Franklin Elementary School District expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Franklin Elementary School District is \$6,957,874.00, of which \$5,637,369.00 is Local Control Funding Formula (LCFF), \$908,220.00 is other state funds, \$183,849.00 is local funds, and \$228,436.00 is federal funds. Of the \$5,637,369.00 in LCFF Funds, \$341,871.00 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

# LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Franklin Elementary School District plans to spend for 2024/25. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Franklin Elementary School District plans to spend \$7,468,838.00 for the 2024/25 school year. Of that amount, \$678,531.00 is tied to actions/services in the LCAP and \$6,790,307.00 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

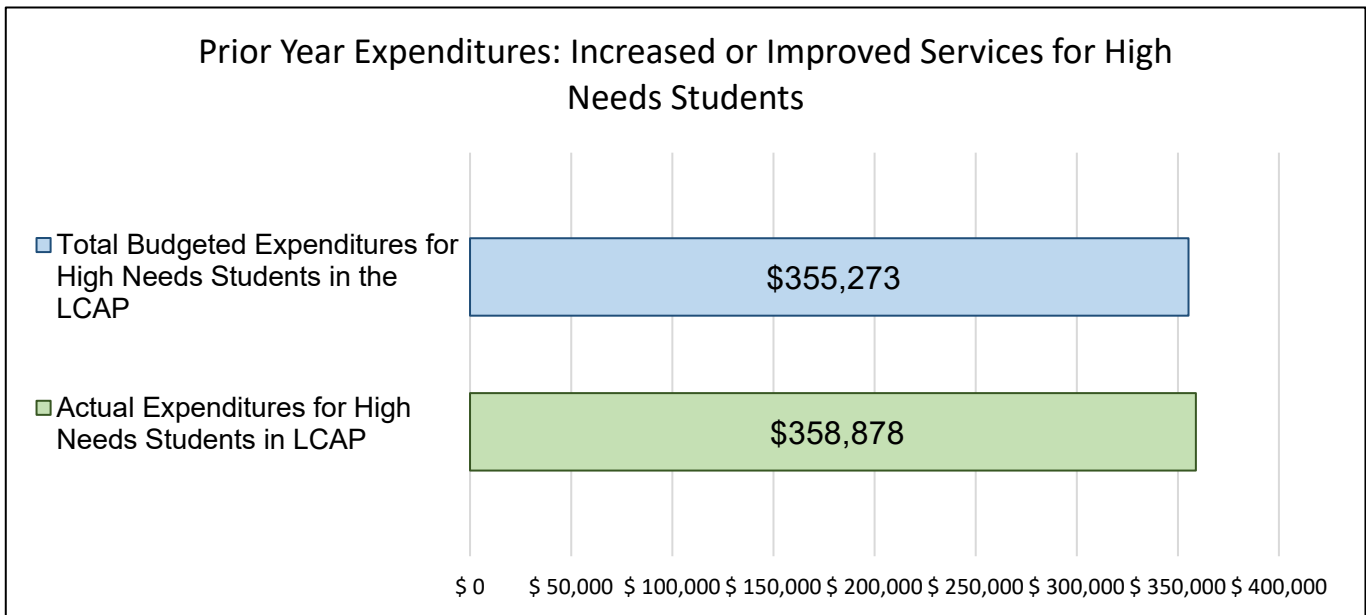
General Fund expenditures not in the LCAP are general operating costs such as salaries, special education, maintenance and operations, instructional supplies, administration, technology, and cafeteria.

## Increased or Improved Services for High Needs Students in the LCAP for the 2024/25 School Year

In 2024/25, Franklin Elementary School District is projecting it will receive \$341,871.00 based on the enrollment of foster youth, English learner, and low-income students. Franklin Elementary School District must describe how it intends to increase or improve services for high needs students in the LCAP. Franklin Elementary School District plans to spend \$485,903.00 towards meeting this requirement, as described in the LCAP.

# LCFF Budget Overview for Parents

## Update on Increased or Improved Services for High Needs Students in 2023/24



This chart compares what Franklin Elementary School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Franklin Elementary School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023/24, Franklin Elementary School District's LCAP budgeted \$355,273.00 for planned actions to increase or improve services for high needs students. Franklin Elementary School District actually spent \$358,878.00 for actions to increase or improve services for high needs students in 2023/24.

# 2023–24 Local Control and Accountability Plan Annual Update

The instructions for completing the 2023–24 Local Control and Accountability Plan (LCAP) Annual Update follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Franklin Elementary School District	Lisa Shelton - Superintendent/Principal	<a href="mailto:ishelton@franklin.k12.ca.us">ishelton@franklin.k12.ca.us</a> (530)822-5151

## Goals and Actions

### Goal

Goal #	Description
1	FESD will provide high-quality educational programs, academic support, and enrichment to ensure all students are college and career ready.

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
<b>Basic Services –</b> Percent of teachers appropriately assigned and fully credentialed.  Source: SARC and/or Local Data	February 2021 100%	February 2022 96%	<i>Teacher Assignment Monitoring Outcomes (TAMO) has not yet been released but will be added and the outcome updated once they are released.</i>  February 2023 100%	February 2024 100%	February 2024 100%
<b>Basic Services –</b> Percent of students with sufficient access to standards-aligned instructional materials  Source: SARC	February 2021 100%	February 2022 100%	February 2023 100%	February 2024 100%	February 2024 100%

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
<b>Implementation of State Standards</b> – Progress (1-5) in providing professional learning and teaching for NGSS and History-Social Science (HSS) Progress (1-5) in supporting teachers in identifying area they can improve teaching for NGSS and History-Social Science (HSS)  Source: Local Indicator Survey	Spring 2021  <b>PD</b> NGSS: 1 HSS: 1 <b>Improve Teaching</b> NGSS: 1 HSS: 2	Spring 2022  <b>PD</b> NGSS: 3 HSS: 3 <b>Improve Teaching</b> NGSS: 3 HSS: 3	Spring 2023  <b>PD</b> NGSS: 3 HSS: 4 <b>Improve Teaching</b> NGSS: 3 HSS: 3	Spring 2024  <b>PD</b> NGSS: 3 HSS: 4 <b>Improve Teaching</b> NGSS: 4 HSS: 4	Spring 2024  <b>PD</b> NGSS: 5 HSS: 5 <b>Improve Teaching</b> NGSS: 5 HSS: 5
<b>Implementation of State Standards</b> – Percent of English learners (EL) meeting and exceeding on CAASPP Assessment (Grades 3-8)  Source: CAASPP Data	Spring 2019 42.11%	Spring 2021 9.9% ELA	Spring 2022 23.08% ELA	Spring 2023 29.16% ELA	Spring 2023 65% ELA
<b>Pupil Achievement</b> – Distance from Standard Met on CAASPP           Source: CA School Dashboard	Fall 2019  <b>ELA</b> 40.6 above All 0.2 below Low-income 8.5 above English learners  <b>Math</b> 32.5 above All 16.7 above Low-income 10.5 below English learners	Fall 2021  This information is not available	Fall 2022  <b>ELA</b> 29.5 above All 3.7 below Low-Income 18.4 below English learners  <b>Math</b> 9 above All 24.3 below Low-Income 56.3 below English learners	Fall 2023  <b>ELA</b> 27.2 above All 11.6 below Low-income 19.3 below English learners  <b>Math</b> 8.3 above All 25.1 below Low-income 32.9 below English learners	Fall 2023  <b>ELA</b> 48 above All 5 above Low-income 12 above English learners  <b>Math</b> 40 above All 20 above Low-income 3 below English learners

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
<b>Pupil Achievement –</b> Percent of students meeting and exceeding on CAASPP Summative Assessment (Grades 3-8)  Source: CAASPP Data	Spring 2019  <b>ELA</b> 70.36% All 47.92% Low-income 42.11% English learners  <b>Math</b> 67.76% All 41.67% Low-income 47.37% English learners  <b>Science</b> 51.78% All (5 <sup>th</sup> ) 47.45% All (8 <sup>th</sup> )	Spring 2021  <b>ELA</b> 64.43% All 49.38% Low-income 9.09% English learners  <b>Math</b> 52.56% All 35.36% Low-income 20.84% English learners  <b>Science</b> 52% All (5 <sup>th</sup> ) 35.85% All (8 <sup>th</sup> )	Spring 2022  <b>ELA</b> 62.61% All 46.32% Low-income 23.08% English learners  <b>Math</b> 56.06% All 42.11% Low-income 19.23% English learners  <b>Science</b> 38.60% All (5 <sup>th</sup> ) 31.15% All (8 <sup>th</sup> )	Spring 2023  <b>ELA</b> 61.91% All 42.86% Low-income 29.16% English learners  <b>Math</b> 55.52% All 42.86% Low-income 20.84% English learners  <b>Science</b> 53.71% All (5 <sup>th</sup> ) 35.09% All (8 <sup>th</sup> )	Spring 2023  <b>ELA</b> 80% All 55% Low-income 55% English learners  <b>Math</b> 75% All 55% Low-income 55% English learners  <b>Science</b> 60% All (5 <sup>th</sup> ) 55% All (8 <sup>th</sup> )
<b>Pupil Achievement-</b> Percentage of EL pupils making progress toward English proficiency.  Source: CA School Dashboard and/or ELPAC Summative data	Fall 2019 79.9%	Spring 2022 38% (13/34) increased 1 ELPAC level	Fall 2022 58.1% (CA School Dashboard)  Spring 2023 27% (10/37) increased 1 ELPAC level.	Fall 2023 55.2% (CA School Dashboard)	Fall 2023 90%
<b>Pupil Achievement -</b> EL Reclassification Rate  Source: Local Data	2020/21 10% (4/39)	2021/22 14% (5/35)	2022/23 11% (4/36)	2023/24 10.64%	2023/24 20%

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
<b>Course Access -</b> Percent of students having access to broad course of study.  Source: Master Schedule	2020/21 All Students 100% PE 26% Comprehensive Health 100% VAPA	2021/22 All Students 100% PE 48% Comprehensive Health 100% VAPA	2022/23 All Students 100% PE 48% Comprehensive Health 100% VAPA	2023/24 All Students 100% PE 75% Comprehensive Health 100% VAPA	2023/24 All Students 100% PE 75% Comprehensive Health 100% VAPA
<b>Course Access -</b> Percent of unduplicated and students with exceptional needs scoring <i>Standard Not Met</i> on state assessments receiving tutoring or tiered intervention.  Source: Attendance in Programs	2021/22 This program will be established and implemented in the 2021/22 school year	2021/22 96%	2022/23 96%	2023/24 ELA 100%  Math 89%	2023/24 <del>90%</del> <i>Updated 2022</i> >97%
<b>Other Pupil Outcomes</b> - Percent of TK-8 <sup>th</sup> grade students scoring Standard Met on local assessment.  Source: Local Assessment Data	2020/21 We will identify an assessment and establish a baseline in the 2021/22 school year  Winter 2023 <b>ELA</b> 70% All 53.45% Low-income 44.83% EL <b>Math</b> 67% All 56.9% Low-income 34.48% EL	2021/22 In spring 2022 started working with consultants to identify assessments and establish a baseline	2022/23 We implemented I-Ready in grades K-8  Spring 2023 <b>ELA</b> 70% All 53.45% Low-income 44.83% EL <b>Math</b> 67% All 56.9% Low-income 34.48% EL	Winter 2024 <b>ELA</b> 59.91% All 48.00% Low-income 39.13% English learners  <b>Math</b> 50.24% All 35.00% Low-income 17.39% English learners	Winter 2024 <b>ELA</b> 78% All 60% Low-income 50% English learners  <b>Math</b> 73% All 60% Low-income 40% English learners

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Successes:

All classes were taught by fully credentialed and appropriately assigned teachers. (Action 1.1) We offered these planned PD activities: i-Ready training, Science of Reading, and Science. In addition we added: Getting Reading Right and University of Florida Literacy Institute (UFLI) and administration and guiding coalition met with Joe Cuddemi (Solution Tree) twice via Zoom. (Action 1.2) We purchased all standards-aligned instructional materials in ELA, mathematics, science and social studies, supplemental resources, and supplies. (Action 1.3) Students in grades 1-8 took i-Ready tests at the beginning of the school year, winter, and spring and teachers had easy access to data from the i-Ready tests and spring 2023 CAASPP tests. During PLC time, teachers analyzed data to create WIN groups and discussed Tier II and Tier III intervention. There was vertical collaboration to discuss essential standards especially in math. We provided intervention and support to address the academic needs of all students, but especially Socioeconomically Disadvantaged, English learners, foster youth (currently none), and students with disabilities through: Instructional Aides & 2 Intervention Teachers (long-term subs); Reading Lab; What I Need (WIN) Time. We have established some Tier III intervention and are discussing continued areas of need. We will offer summer school during the month of June through the ELOP program. (Action 1.4 and 1.5) We continued to fund a full time ELD teacher to oversee the EL program and instruct students. (Action 1.6) We maintained a broad course of study by offering art, music, GATE after-school programs, and PE. (Action 1.7) We hired a new technology support person after our long-time employee retired. Teachers and students were provided technology access and up-to-date tools to enhance and support curriculum. (Action 1.8)

Challenges:

The only difference between planned actions and actual implementation of the actions was in Action 1.2 PD. We did not offer the following training: Writing, PAWS training, Integrated ELD or administering local assessments and UFLI for classified staff due to a shortage of time.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The material differences between Budgeted Expenditures and Estimated Actual Expenditures in Actions 1.1, 1.5, 1.6,1.7, and 1.8 were because contract negotiations were settled after the adoption of the 2023/24 LCAP. Differences in Action 1.2 were due to having less PD than projected and Action 1.3 needing less consumable instructional materials than planned.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

We have determined that Actions 1.1 Certificated Staff, 1.2 Professional Development (PD), 1.3 Instructional Material, 1.4 Assessment and Data Management, and 1.5 Intervention, were effective in making progress toward Goal 1 during the three-year LCAP cycle. As reported on the 2023 Dashboard, in ELA the All and EL student groups increased or maintained their performance level from 2022. In Math, seven of our eight student groups maintained or increased their distance from standard and three of our student groups increased their performance levels on the 2023 Dashboard. On our local assessment, i-Ready in ELA, all student groups increased in the percentage of students scoring At Grade Level or Above (Tier I) from fall 2023 to winter 2024. Two out of three student groups increased in the percentage of students scoring in At Grade Level or Above (Tier I) on the math assessment from fall 2023 to winter 2024. In addition, 51.38% of students met their



typical growth projections in ELA from fall 2023 to winter 2024 testing (38.86% 2022/23) and in Math, 39.13% of students met their typical growth projections (32.25% 2022/23). We reduced the number of students needing Tier III intervention in ELA from 23% (fall 2023) to 11% (winter 2024) and in Math from 19% (fall 2023) to 8% (winter 2023). We met our Desired Outcome or exceeded Baseline in five of the eight metrics on the 2023/24 LCAP.

Action 1.6 ELD Support was minimally effective in making progress toward Goal 1. On the CAASPP English learners increased from 23.08% in 2022 to 29.16% in 2023 of students scoring Standard Met/Exceeded in ELA. Since 2021, more English learners have scored proficient in ELA on the CAASPP: 2023 (29.16%); 2022 (23.08%); 2021 (9.09%). However, we did not meet any of the three metrics related to English learner progress.

Actions 1.7 Broad Course of Study and 1.8 Technology were effective in supporting our high quality educational program. One hundred percent of students had access to a broad course of study. Parents think the school is doing a good job of using technology to support instruction (97.80% in 2024, 96.21% in 2023)

We are making progress toward increasing student achievement. However, based on Dashboard, CAASPP, and our local assessment, there are still performance gaps between our All student group and SED and EL student groups. Since we have seen progress each year, we will continue with previous Actions 1.2, 1.4, 1.5 and 1.6 in the 2024/25 LCAP with some adjustments to concentrate on our greatest areas of need. Changes are described in prompt 4 below.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

#### Changes to Metrics:

- Metric 2A was *Progress (1-5) in providing professional learning and teaching for NGSS and History-Social Science (HSS) and Progress (1-5) in supporting teachers in identifying area they can improve teaching for NGSS and History-Social Science (HSS)*. In the 2024/25 LCAP Metric 2A will be *Progress (1-5) in implementing policies or program to support staff in identifying areas where they can improve in delivering instruction aligned to standards and/or frameworks*.
- Metric 2B was *Percent of English learners (EL) meeting and exceeding on CAASPP Assessment (Grades 3-8) Source: CAASPP*. The new metric is *Percentage of English learners scoring Tier I (At Grade Level or Above) on ELA local assessment (i-Ready)*. Source: *Local Assessment (i-Ready)*.
- Metric 7A was *Percent of students having access to broad course of study*. Source: *Master Schedule*. The new metric is *Progress (1-5) implementing academic standards for all students*. Source: *Local Indicator Survey*.
- Metric 7B/C was *Percent of unduplicated and students with exceptional needs scoring Standard Not Met on state assessments receiving tutoring or tiered intervention*. The new metric is, *Percentage of unduplicated students and students with exceptional needs in grades 1-8 scoring Two or Three Grade Levels Below on the fall i-Ready ELA and/or Math assessment, receiving tutoring or tiered intervention*.

#### Expected Outcome Changes:

- Changes have been made to all Expected Outcomes to reflect Baseline data and planned programs and services.

#### Changes to Actions:

- Action 1.1 Certificated Staff and 1.3 Instructional Materials will be eliminated and included as metrics.

- Action 1.2 PD for certificated staff will still focus in the area of writing, the Science of Reading, and the Professional Learning Community (PLC) process. We will add University of Florida Literacy Institute (UFLI) training and remove PAWS training and Integrated ELD training because those were completed. For classified staff we will add the paraeducator series through SCSOS.
- Action 1.4 Assessment and Data Management will continue. This is the first full year of our local assessment, and more time is needed to determine the effectiveness of this assessment and the interventions that are in place. We have specified our assessment and progress monitoring system and we have eliminated developing common assessments since we have i-Ready.
- Action 1.5 Intervention will continue. In 2023/24 we created our Tier III intervention, now we are refining it. There is no funding for summer school but there will be a program through ELOP through the month of June.
- Action 1.6 ELD Support will include daily Academic Vocabulary Toolkit lessons. In addition, we plan to work with other small Sutter County schools to form an EL cohort that will discuss best practices for educating our EL students. We will not be working with SCSOS and Theresa Hancock since that has been completed.
- Action 1.7 Broad Course of Study and Action 1.8 Technology have been implemented and are part of our program and will be eliminated from the LCAP.

### Goal

Goal #	Description
2	FESD will maintain a safe, healthy learning environment that welcomes and engages students and families to promote student success and well-being.

### Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
<b>Basic Services</b> – Facilities Inspection Tool Rating  Source: Facility Inspection Tool (FIT)	January 2021  Good	January 2022  Good	January 2023  Good	January 2024  Good	January 2024  Exemplary

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
<b>Parent Involvement–</b> Percent of parents who strongly agree/agree the school encourages parents to be active partners with the school.  Source: Parent Survey	Spring 2021 99% All  We will create a survey to disaggregate data by student group, specifically low income and students with exceptional needs	Spring 2022 98.5% All  We were not able to disaggregate this data by student group. We will start early to find a survey system that will support this.	Spring 2023 97.74%  We were not able to disaggregate this data by student group.	Spring 2024 97.10%  Our survey system does not support the ability to disaggregate this data by student group.	Spring 2024  Maintain >99% All 95% Low-income 95% English learners
<b>Pupil Engagement – Attendance Rate</b>  Source: P2 Local Data	P2 2021 95%	P2 2022 93.67%	P2 2023 94.93%	P2 2024 95.71%	P2 2024 98%
<b>Pupil Engagement – Chronic Absenteeism Rate</b>  Source: CA School Dashboard, DataQuest and/or Local Data	Fall 2019 5.6% - All Students 13.2% - Low-income 10% - English learners 9.3% - Students with Disabilities	EOY 2021 5.7% - All Students 14.2% - Low-income 5% - English learners 10.2% - Students with Disabilities  EOY 2022 (local data) 18% - All Students 30% - Low-income 22% - English learners	Fall 2022 20.2% - All Students 30.5% - Low-Income 23.1%- English learners 24.2% - Students with Disabilities 26.5% Two or More Races  April 15, 2023 Local 9.28% - All Students 13.77% - Low-Income 11.11%- English learners 10.87% - Students with Disabilities 10.91% Two or More Races	Fall 2023 Dashboard 9.3% - All Students 13.3% - Low-income 5% - English learners 15.4% - Students with Disabilities 6.4% Two or More Races  April 15, 2024 5% - All Students 6.7% - Low-Income 2.3%- English learners 0% - Students with Disabilities 2.3% Two or More Races	Fall 2023 3% - All Students 8% - Low-income 5% - English learners 5% - Students with Disabilities  <i>Added 2023</i> 5% Two or More Races

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
<b>Pupil Engagement–</b> <b>Middle School Dropout Rate</b>  Source: CALPADS EOY	EOY 2020 0%	EOY 2021 0%	EOY 2023 0%	EOY 2024 0%	EOY 2024 0%
<b>School Climate –</b> <b>Suspension Rate</b>  Source: CA School Dashboard, DataQuest, and/or Local Data	Fall 2019 2.1% All 1.8% Low-income 0% English learners 2.3% Students with disabilities	EOY 2021 0% All 0% Low-income 0% English learners 0% Students with disabilities	Fall 2022 Dashboard 0.8% All 1.3% Low-Income 0% EL 1.5% Students with disabilities  Local 2022/23 1.43%	2023 Dashboard 0.8% All 1.8% Low-income 0% English learners 2.9% Students with Disabilities  Local 2023/24 0.4%	Fall 2023 <del>1% All</del> <1% Low-income 0% English learners 1% Students with disabilities  <i>Updated 2023</i> Maintain less than 0.5%
<b>School Climate –</b> <b>Expulsion Rate</b>  Source: CALPADS EOY	EOY 2020 0% All	EOY 2021 0% All	EOY 2023 0% All	EOY 2024 0% All	EOY 2024 0% All
<b>School Climate–</b> <b>Percent of parents, students, and staff who feel the school is safe.</b>  Source: Local Survey	Spring 2021 99% Parents 98% Students This is a baseline year for staff.	Spring 2022 99% Parents 94.9% Students 84% Staff	Spring 2023 95.45% Parents 94.28% Students 84.2% Staff	Spring 2024 98.55% Parents 85.29% Students 88.9% Staff	Spring 2024 Maintain 99% Parents Maintain 98% Students 98% Staff
<b>School Climate -</b> <b>Percent of parents and students who feel a sense of connectedness to the school.</b>  Source: Local Survey	Spring 2021 100% Parents 95% Students	Spring 2022 99.15% Parents 84% Students	Spring 2023 100% Parents 88.56% Students	Spring 2024 96.35% Parents 88.29% Students 92.6% Staff	Spring 2024 Maintain 100% Parents 98% Students

## Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Successes: We were happy to engage with parents and families and offering fun school events including: Back to School Night; an ice cream social; Donuts with Dad; Fall Festival; a family dance; Bulldog Casino Night; Spring Dinner; Science Night; Muffins with Mom; and Patriotic Day. A Monday Message was available weekly on our website along with an up-to-date school calendar of activities. (Action 2.1) Efforts to increase student engagement included: Field Trips; Recycled Book Fair; Santa's Workshop; Chess Club; Jog-A-Thon; After-school sports; Shady Creek, and Assemblies (Rideout Healthy Kids, The Science Wizard, Wild Things). Positive student behavior and citizenship efforts include rewarding students for "above and beyond" behavior (funded through ESSER III plan): TK-5<sup>th</sup> grade students earned tickets for a prize drawing every Wednesday and 6<sup>th</sup>-8<sup>th</sup> grade students earned Bulldog Dollar which allowed them to purchase items at a "store" 2 time per month. (Action 2.2) Our school counselor was full-time. Approximately 41 (9%) students per month receive services through Tier 2 and Tier 3 counseling. Forty-eight first grade students received Tier 1 Social-Emotional Learning (SEL) lessons and all students in grades TK-5<sup>th</sup> received Tier 1 SEL through lessons within their classrooms. About ten staff members attended Character Strong training. (Action 2.3) We transported an average of 60-70 students daily. We also transported 4 students to special education programs offered on YCUSD sites. (Action 2.4) We had 3 FTE cleaning and maintaining the facilities. We completed several planned projects: security fencing for the front of the school. (Action 2.5)

The only difference in planning actions and actual implementation is that we planned to do some parent evenings on topics such as Digital Citizenship and Vaping but we had trouble getting presenters and we had so many other activities time became an issue also.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

We spent more than budgeted in Actions 2.3, 2.4, and 2.5 because negotiations were not settled until after the LCAP was adopted. We also had more bus repairs than expected in Action 2.4.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

School Climate and Engagement continue to be a strength area for Franklin ESD and our actions were effective in making progress toward Goal 2.

Action 2.1 support Parent Engagement. Parents continue to see the school as a friendly, welcoming environment (98.55% a slight decline from 100% in 2023) and 99.26% of parents say that communication is good (99.24% in 2023). Parents say they understand what their child is expected to learn in each subject (94.89% in 2024; 93.24% in 2023) and 84.05% of parents say they receive information on what they can do at home to help their child (81.82% in 2023).

Actions 2.2, 2.3, 2.4, and 2.5 focused on attendance, student engagement, and overall well-being. As reported on the 2023 Dashboard all student groups declined in the percentage of students who were chronically absent. All: 9.3%, declined 10.9%; SED: 13.3%, declined 17.1%; EL: 5%, declined 18.1%. Five of our eight student groups improved from the Very High performance level in 2022 to the Green performance level in 2023. There was little change in our Suspension Rate (0.8%, maintained 0%). Our All student group and English learners maintained their performance levels for Suspension Rate and three student groups increased slightly. All: 0.8%, maintained 0%;

SED 1.8%, increased 0.5%; EL: 0%, maintained 0%. On the 2024 student survey, 90.40% of students say there are caring adults on campus that they can talk to if they have a problem or just need someone to talk to compared to 87.64% in 2023 and 85.29% of students say the school is safe (94.28% in 2023).

Even though we did not meet all of our Desired Metrics, we made good progress, and we are pleased with the results of our actions. We also realize some actions are no longer necessary and we need more of a wrap-around support for students, so an action is being added (see prompt 4 below).

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

#### Metrics Changes:

- Metric 3A was *Percent of parents who strongly agree/agree the school encourages parents to be active partners with the school*. Now it is *Percentage of parents/guardians who say they are encouraged to provide input on policies and programs*.
- Metric 3 B/C *Percentage of parents who agree that the school advertises and seeks parent participation in school events and programs*.
- *Source: Parent Survey* is being added.
- There are some minor wording changes to metrics that describe the metric better but do not change the metric.

#### Expected Outcome Changes:

- Changes have been made to all Expected Outcomes to reflect Baseline data and planned programs and services.

#### Action Changes:

- Action 2.2 Student Engagement and Attendance: This action is being removed because it has been completed. We have put a successful student engagement process and attendance system in place.
- Action 2.5 Facilities: This action has been met and we have a system for maintaining our facilities and so this action will not be in the 2024/25 LCAP.
- Action 2.3 Student Support is being added. We have created Problem Solving Committee (ProSolve) comprised of the administration, 3 teachers, the resource teacher, the school psychologist, and the RSP teacher. This team is committed to supporting struggling students, staff, and families.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at [LCFF@cde.ca.gov](mailto:LCFF@cde.ca.gov).

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

## Goals and Actions

### Goal(s)

#### Description:

Copy and paste verbatim from the 2023–24 LCAP.

### Measuring and Reporting Results

- Copy and paste verbatim from the 2023–24 LCAP.

#### Metric:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Baseline:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 1 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 2 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 3 Outcome:

- When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

#### Desired Outcome for 2023–24:

- Copy and paste verbatim from the 2023–24 LCAP.



Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Enter information in this box when completing the 2023–24 LCAP Annual Update.	Copy and paste verbatim from the 2023–24 LCAP.

**Goal Analysis**

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the three-year LCAP cycle. “Effectiveness” means the degree to which the actions were successful in producing the desired result and “ineffectiveness” means that the actions did not produce any significant or desired result.
  - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
  - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics



is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.

- Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
  - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
    - The reasons for the ineffectiveness, and
    - How changes to the action will result in a new or strengthened approach.

California Department of Education  
November 2023

# Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Franklin Elementary School District	Lisa Shelton - Superintendent/Principal	<a href="mailto:lselton@franklin.k12.ca.us">lselton@franklin.k12.ca.us</a> (530)822-5151

## Plan Summary 2024/25

### General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Franklin Elementary School is a rural, single school district located in Yuba City, California. The Franklin Elementary School District serves approximately 500 students in grades Transitional Kindergarten – Grade 8. A small percentage (8%) of students speak languages other than English in their homes and are limited in their English proficiency. The district supports an English language development (ELD) program that provides a means for limited English proficient students to acquire English skills and academic proficiencies needed to succeed in school.

Franklin School District has a long tradition of academic excellence, and we welcome the opportunity to share our program with the community. The staff believes that each student is unique and deserving of a rich educational program. To this end, each student is provided with a rigorous core curriculum in language arts, mathematics, science, social science, fine arts, and physical education. Exposure to this curriculum helps students gain the skills they need to be successful in school and in life. We are fortunate to have an experienced and knowledgeable staff that is eager to make a difference in the lives of children. Parents and community members play an important role in our district. Having a better understanding of the school’s educational program, student achievement, and curriculum development can only assist both the school and community in ongoing program improvement.

Our student body is comprised of approximately 46% inter-district transfer students who come to us by choice due to our reputation for achievement and behavioral expectations. We accept all kinds of students for enrollment: students with special education needs or those who receive Title 1 services. The number of students who qualify for free and reduced breakfast and lunch is approximately 31%.

### Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Franklin School works hard to support the academic success and social-emotional needs of all students including, English learners (EL), Socio-economically Disadvantaged (SED), and Students with Disabilities (SWD). This review of our annual performance has helped us identify many successes and some continuing needs that will be addressed in the 2024/25 LCAP.

## PUPIL ACHIEVEMENT

### 2023 California School Dashboard (Dashboard)

#### Academic Performance

The Academic Performance indicator contains two measures: English Language Arts (ELA) and Mathematics that show how well students are meeting grade-level standards and reported as the average distance in points below or above standard. This measure is based on the Smarter Balanced Summative Assessments (SBA) or the California Alternate Assessments (CAA) taken by students in grades 3-8 each spring.

#### ELA

All: 27.2 above standard, maintained -0.4  
Asian: 34 above standard, declined 14.1  
Hispanic: 3.4 below standard, declined 19  
White: 32.4 above standard, increased 6.2  
EL: 19.3 below standard maintained 0.5  
SED: 11.6 below standard, declined 10.8  
SWD: 56.9 below standard, declined 18.9

#### Math

All: 8.3 above standard, maintained 1.4  
Asian: 14.8 above standard, increased 5.1  
Hispanic: 26.1 below standard, declined 21  
White: 15.1 above standard, maintained 2.8  
EL: 32.9 below standard, increased 26  
SED: 25.1 below standard, increased 4.2  
SWD: 52.8 below standard, increased 9.9

#### English Learner Progress

Each spring, EL students take the English Language Proficiency Assessments for California (ELPAC) that are used to calculate the English Learner Progress measure. The Dashboard reports the progress that EL students are making progress toward achieving English proficiency.

English Learner Progress: 55.2%, declined 2.9%

#### **Local Assessment (i-Ready)**

Three times per year, students in grades 1-8 take on adaptive online assessment that determines how teachers and the school can best support students' learning. We introduced this assessment mid-way through the 2022/23 school year so this school year is our first full year of implementation.

Table 1 shows the percentage of students scoring At/Above Grade Level

ELA	Fall 2023	Winter 2024	Math	Fall 2023	Winter 2024
All	42	59.91	All	24	50.24
SED	29.84	48	SED	14.52	35
EL	16.67	39.13	EL	20.83	17.39

### 2023 California Assessment of Student Performance and Progress (CAASPP)

The Smarter Balanced Summative Assessments (SBA), taken by students in grades 3-8, are end-of-year assessments for ELA and math and are aligned with the Common Core State Standards (CCSS) for ELA and math and measure progress toward college and career readiness. Results for the SBA and California Science Test (CAST), taken by 5th and 8th grade students, are reported through CAASPP.

Table 2 shows the percentage of students scoring Standard Met/Exceeded on CAASPP.

ELA	2019	2020	2021	2022	2023	Math	2019	2020	2021	2022	2023
All	70.36		64.43	62.61	61.91	All	67.76		52.56	56.06	55.52
SED	47.92		49.38	46.32	42.86	SED	41.67		35.36	42.11	42.86
EL	42.11		9.09	23.08	29.16	EL	47.37		20.84	19.23	20.84

### Science

All students in grades 5 and 8 increased 9.40% from 34.75 to 44.15  
 SED student group increased 16.01% from 14.29% to 30.30%

### Pupil Achievement Summary

As reported on the 2023 Dashboard, in ELA three out of seven student groups increased or maintained their performance level from 2022. In Math, six of the seven student groups maintained or increased their performance levels. Since 2021, more English learners have scored proficient in ELA on the CAASPP: 2023 (29.16%); 2022 (23.08%); 2021 (9.09%). On our local assessment, i-Ready in ELA, all student groups increased in the percentage of students scoring At Grade Level or Above (Tier I) from fall 2023 to winter 2024. Two out of three student groups increased in the percentage of students scoring in At Grade Level or Above (Tier I) on the math assessment from fall 2023 to winter 2024. In addition, 51.38% of students met their typical growth projections in ELA from fall 2023 to winter 2024 testing (38.86% 2022/23) and in Math, 39.13% of students met their typical growth projections (32.25% 2022/23). Our intervention program is working and decreasing the number of students needing Tier III intervention as shown in the table below.

Table 3 shows the percentage of students needing Tier III intervention in ELA or Math.

ELA Tier III			Math Tier III		
	Fall 23	Winter 24		Fall 23	Winter 24
All	22.69	12.87	All	19.68	7.53
SED	30.65	16.80	SED	29.84	9.17
EL	45.83	34.78	EL	41.67	21.73

All student groups are making minimal to no progress in the percentage of students scoring Standard Met/Exceeded on the CAASPP as shown on Table 2 above. There are performance gaps between the All student group and our SED student group and English learners in ELA and Math as reported on the 2023 CAASPP. Although we are seeing increases in the percentage of students scoring in Tier I on the i-Ready winter 2024 assessments, there is also a performance gap among student groups as illustrated in Table 1 above. We reduced the number of students needing Tier III intervention after the winter 2024 testing; however, significantly more English learners need Tier III intervention than our All and SED student groups as show in Table 3 above.

Many of our previous actions have been effective in making slow progress toward Goal 1. Adding a local assessment system has given us the ability to analyze student performance and progress. Our intervention included two full-time subs who provided intervention for all students; aides in all classrooms to support small group instruction; a Reading Lab for students struggling in reading; and the program, Whatever I Need (WIN) for all grade levels to provide intervention and enrichment to all students based on ELA and Math assessments. (Goal 1, Actions 1.2, 1.4, 1.5) Our ELD support has helped make some progress but not at a rate that will close the achievement gap. (Goal 1, Action 1.6).

The actions that include professional development, assessment and data, intervention, and ELD support have been effective in making progress toward Goal 1 and will be carried forward with adjustments to concentrate on our greatest areas of need. In the 2024/25 LCAP we will increase our professional development focus in the area of writing, the Science of Reading, and the Professional Learning Community (PLC) process. (Action 1.1) We will maintain our Data and Assessment and Intervention actions. This is the first full year of our local assessment, and more time is needed to determine the effectiveness of this assessment and the interventions that are in place. (Actions 1.2 and 1.3) Instruction for English learners will include additional instruction in writing and the vocabulary of math. In addition, we plan to work with other small Sutter County schools to form an EL cohort that will discuss best practices for educating our EL students. (Action 1.4)

School Climate and Engagement

2023 California School Dashboard (Dashboard)

Chronic Absenteeism

The Chronic Absenteeism measure shows how many students were absent for 10 percent or more of the instructional days they were enrolled to attend.

All: 9.3%, declined 10.9%

Asian: 7.1%, declined 14.4%

Hispanic: 9.8%, declined 13.9%

Two or More Races (TMR): 6.4%, declined 20.1%  
White: 9.9%, declined 7.7%  
EL: 5%, declined 18.1%  
SED: 13.3%, declined 17.1%  
SWD: 15.4%, declined 8.9%

### Suspension Rate

The Suspension Rate measure shows the percentage of students who were suspended for at least one full day during the school year.

All: 0.8%, maintained 0%  
Asian: 0%, maintained 0%  
Hispanic: 0%, maintained 0%  
TMR: 0%, declined 2%  
White: 1.4%, increased 0.3%  
EL: 0%, maintained 0%  
SED 1.8%, increased 0.5%  
SWD: 2.9%, increased 1.4%

## **Surveys**

### Parents

This school is a safe place for my child: 98.55% (95.45% in 2023)  
This school promotes high expectations for student behavior: 97.11% (93.18% in 2023)  
The school is good about staying in touch with me: 99.26% (99.24% in 2023)  
The school is a friendly, welcoming environment for students, parents, and families: 98.55% ( 100% in 2023)

### Students

I feel safe while I am at school: 85.29% (94.28% in 2023)  
I feel connected to Franklin School: 88.29%  
I like coming to our school: 84.54% (88.56% in 2023)

### Staff

The school is a safe place to work: 88.9%  
I feel connected to Franklin School: 92.6%

## **School Climate and Engagement Summary**

Over 98% of parents continue to see the school as a friendly, welcoming environment for all educational partners and almost 100% of parents say communication is good. Our 2023/24 LCAP Action 2.1 included numerous ways to engage with parents and families and offer fun school events including: Back to School Night; an ice cream social; Donuts with Dad; Fall Festival; a family dance; Bulldog Casino Night; Spring Dinner; Science Night; Muffins with Mom; and Patriotic Day. A Monday Message was available weekly on our website along with an

up-to-date school calendar of activities. Parent engagement is crucial for student success so we will maintain this action in the 2024/25 LCAP. (Action 2.1)

As reported on the 2023 Dashboard all student groups declined in the percentage of students who were chronically absent. Five of our eight student groups improved three performance levels from 2022 and two student groups improved one performance level. Over 90% of students say they feel connected to Franklin School. Our 2023/24 LCAP Action 2.2 included a focus on increasing student engagement and attendance. Activities included: Field Trips; Recycled Book Fair; Santa’s Workshop; Chess Club; Jog-A-Thon; After-school sports; Shady Creek, and Assemblies (Rideout Healthy Kids, The Science Wizard, Wild Things). Positive student behavior and citizenship efforts included rewarding students for “above and beyond” behavior (funded through ESSER III plan): TK-5<sup>th</sup> grade students earned tickets for a prize drawing every Wednesday and 6<sup>th</sup>-8<sup>th</sup> grade students earned Bulldog Dollars which allowed them to purchase items at a “store” 2 times per month. We used an evidence based tiered intervention system where we used our social media, newsletters, and parent meetings to campaign for the importance of regular attendance and create a culture in which attendance is valued and expected. Since these programs are firmly in place, we will remove this action from the 2024/25 LCAP.

There was little change in our Suspension Rate (0.8%, maintained 0%). Our All student group and English learners maintained their performance levels for Suspension Rate and three student groups increased slightly. We believe this progress is due to Action 2.3 Social-Emotional Health where we maintained the SEL committee and supported the PAWS (Practice respect, Act responsibly, Work together, Show kindness) initiative that focused on character education and character traits. We also funded a full-time school counselor. We are seeing progress in the emotional health and behavior of our students so we will continue Goal 2, Action 2.2 Social-Emotional Health but we have added a Student Support action that includes a Problem Solving Committee (ProSolve) comprised of administration, 3 teachers, the resource teacher, the school psychologist, and the RSP teacher. This team is committed to supporting struggling students, staff, and families. The purpose of this team is to provide additional strategies and resources to help all students be successful in the school setting. (Action 2.3)

## Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

N/A

## Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

### *Schools Identified*

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

N/A

### *Support for Identified Schools*

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A

## ***Monitoring and Evaluating Effectiveness***

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A

## **Engaging Educational Partners**

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Franklin Elementary School District believes strongly that the input received from all Educational Partners directly impacts the programs and services developed for students. Input from a variety of Educational Partners for LCAP goals/actions was obtained throughout the school year, and the 2024/25 LCAP reflects that input.

Educational Partner(s)	Process for Engagement
Teachers & Bargaining Unit	Meetings February 2024, April 2024, and May 2024; survey February 2024
Principals/Administrators	N/A
Other School Personnel (Classified Staff)	Meetings February 2024, April 2024, and May 2024; survey February 2024
Parents	Survey – Spring 2024
Students	Survey – Spring 2024
SELPA	Meeting – April 2024
Parent Advisory Committee (PAC)	We held a meeting for consultation on the draft LCAP on June 3, 2024
ELAC/DELAC	We held a meeting for consultation on the draft LCAP on May 13, 2024



A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Educational partner input related to the need for PD in The Science of Reading, i-Ready, and writing; the value of maintaining an ELD teacher; and the need to maintain PLC time for analysis of student performance and progress resulted in the following actions:

- Goal 1, Action 1.1 Ensure staff are provided targeted professional development to support positive student outcomes.
- Goal 1, Action 1.2 Refine our universal assessment and progress monitoring system to monitor student achievement and identify students in need of additional support to close the achievement gap. Components include: i-Ready for universal and progress monitoring plus Pathway intervention; Use Illuminate to house all data and have support to run reports; PLC time for analysis of student performance and progress.
- Goal 1, Action 1.4 Continue to fund a full time ELD teacher to oversee the EL program, provide classroom teachers with EL data, support classroom teachers with EL instruction, deliver designated ELD instruction to English learners.

Educational partner groups expressed the continued need for supporting the social-emotional health and well-being of our students and resulted in:

- Goal 2, Action 2.2 Support student social and emotional health by funding a full-time school counselor and purchasing and implementing curriculum.
- Goal 2, Action 2.3 Maintain the Problem Solving Committee (ProSolve) comprised of administration, 3 teachers, the resource teacher, the school psychologist, and the RSP teacher designed to support struggling students, staff, and families.

Specific educational partner input regarding the need for continued transportation for students resulted in the action:

- Goal 2, Action 2.4 Provide transportation for in-district students at no cost to families.

Our Parent Advisory Committee expressed an interest in exploring a career/technology curriculum for 7<sup>th</sup> and 8<sup>th</sup> grade students. We offer a variety of extracurricular activities at the school and although this will not be included in the LCAP at this time, we will explore curriculum options with the intention of offering a program in the 2024/25 school year.

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
1	FESD will provide high-quality educational programs, academic support, and enrichment to ensure all students are college and career ready.	Broad

State Priorities addressed by this goal.

State Priorities: 1, 2, 4, 7, 8

An explanation of why the LEA has developed this goal.

This goal supports Franklin School’s mission statement, Making A Difference For all students. Franklin School has high expectations for students and the entire staff is committed to providing opportunities that address the learning needs of all children. As reported on the 2023 Dashboard, in ELA the All and EL student groups increased or maintained their performance level from 2022. In Math, the All, SED, and EL student groups maintained or increased their performance levels. Since 2021, more English learners have scored proficient in ELA on the CAASPP: 2023 (29.16%); 2022 (23.08%); 2021 (9.09%). All student groups are making minimal to no progress in the percentage of students scoring Standard Met/Exceeded on the CAASPP. There are performance gaps between the All student group and our SED student group and English learners in ELA and Math as reported on the 2023 CAASPP (see metrics). Although we are seeing increases in the percentage of students scoring in Tier I on the i-Ready winter 2024 assessments, there is also a performance gap among student groups in ELA: All 59.91%; SED 48%; EL 39.13% and in Math: All 50.24%; SED 35%; EL 17.39% We reduced the number of students needing Tier III intervention after the winter 2024 testing; however, significantly more English learners need Tier III intervention than our All and SED student groups. The actions and services linked to this goal concentrate on high-quality first instruction, support for struggling students, and services for English learners with an emphasis on decreasing the learning gap among our student groups so all students are college and career ready.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	Priority 1A: Percentage of teachers  Appropriately assigned and fully credentialed  Misassignments  Vacancies  Source: Local Data	October 2023  Appropriately assigned and fully credentialed: 100%  Misassignments: 0%  Vacancies: 0%			October 2026  Appropriately assigned and fully credentialed: 100%  Misassignments: 0%  Vacancies: 0%	
2	Priority 1B: Percentage of students with access to standards-aligned instructional materials  Source: SARC	January 2024  100%			January 2027  100%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3	<p>Priority 2A: Progress (1-5) in implementing policies or program to support staff in identifying areas where they can improve in delivering instruction aligned to standards and/or frameworks</p> <p>Source: Local Indicator Tool Priority 2</p>	<p>January 2024</p> <p>ELA 4 ELD 4 Mathematics 4 NGSS 4 HSS 4</p>			<p>January 2027</p> <p>ELA 5 ELD 5 Mathematics 5 NGSS 5 HSS 5</p>	
4	<p>Priority 2B: Percentage of English learners scoring Tier I (At Grade Level or Above) on ELA local assessment (i-Ready)</p> <p>Source: Winter 2024 Local Assessment (i-Ready)</p>	<p>Winter 2024</p> <p>39.13%</p>			<p>Winter 2027</p> <p>45%</p>	
5	<p>Priority 4A: Points above/below</p> <p>Standard Met on CAASPP</p> <p>Source: CA School Dashboard</p>	<p>2023 Dashboard</p> <p><u>ELA</u></p> <p>All: 27.2 above Asian: 34 above Hispanic: 3.4 below White: 32.4 above EL: 19.3 below SED: 11.6 below SWD: 56.9 below</p> <p><u>Math</u></p> <p>All: 8.3 above Asian: 14.8 above Hispanic: 26.1 below White: 15.1 above EL: 32.9 below SED: 25.1 below SWD: 52.8 below</p>			<p>2026 Dashboard</p> <p><u>ELA</u></p> <p>All: 35 above Asian: 40 above Hispanic: 5 above White: 38 above EL: 10 below SED: 5 below SWD: 45 below</p> <p><u>Math</u></p> <p>All: 15 above Asian: 20 above Hispanic: 15 below White: 23 above EL: 25 below SED: 15 below SWD: 42 below</p>	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
6	<p>Priority 4A: Percentage of students meeting and exceeding on CAASPP Summative Assessment</p> <p>Source: CAASPP</p>	<p>2023 CAASPP</p> <p><u>ELA</u>  All: 61.91%  Asian: 63.41%  Hispanic: 52.86%  White: 64.21%  EL: 29.16%  SED: 42.86%  SWD: 31.03%</p> <p><u>Math</u>  All: 55.52%  Asian: 58.54%  Hispanic: 40.84%  White: 58.42%  EL: 20.84%  SED: 42.86%  SWD: 38.72%</p> <p><u>Science</u>  All: 44.15%  Asian: 30.77%  Hispanic: 29.17%  White: 55%  SED: 30.3%</p>			<p>2026 CAASPP</p> <p><u>ELA</u>  All: 68%  Asian: 70%  Hispanic: 55%  White: 70%  EL: 33%  SED: 47.5%  SWD: 35%</p> <p><u>Math</u>  All: 62.5%  Asian: 62%  Hispanic: 47%  White: 62%  EL: 24.8%  SED: 47.5%  SWD: 42%</p> <p><u>Science</u>  All: 48.5%  Asian: 35%  Hispanic: 32%  White: 58%  SED: 37.3%</p>	
7	<p>Priority 4E: Percentage of English learners making progress toward English proficiency by increasing one level on the ELPAC</p> <p>Source: CA School Dashboard</p>	<p>2023 Dashboard</p> <p>55.2%</p>			<p>2026 Dashboard</p> <p>60%</p>	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
8	Priority 4F: Percentage of English learners who are reclassified during the school year  Source: Local Data	2023/24 School Year  10.64% (5/47)			2026/27 School Year  13%	
9	Priority 7A: Progress (1-5) implementing academic standards for all students  Source: Local Indicator Survey	January 2024  Health Education: 3 Physical Education: 5 VAPA: 4			January 2027  Health Education: 4 Physical Education: 5 VAPA: 5	
10	Priority 7B/C: Percentage of unduplicated students and students with exceptional needs in grades 1-8 scoring <i>Two or Three Grade Levels Below</i> on the fall i-Ready ELA and/or Math assessment, receiving tutoring or tiered intervention.  Source: Attendance in programs	Fall 2023  ELA 100%  Math 89%			Fall 2026  ELA 100%  Math 100%	
11	Priority 8: Percentage of 1 <sup>st</sup> -8 <sup>th</sup> grade students scoring in Tier I (At Grade Level or Above) on the local assessment (i-Ready) in ELA and Math.  Source: Local Assessment i-Ready)	Winter 2024  ELA All: 59.91% SED: 48.00% EL: 39.13%  Math All: 50.24% SED: 35.00% EL: 17.39%			Winter 2027  ELA All: 65% SED: 55% EL: 45%  Math All: 60% SED: 45% EL: 30%	

Insert or delete rows, as necessary.

# Goal Analysis for 2024/25

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

N/A

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

N/A

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

N/A

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

N/A

**A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.**

## Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Professional Development	Ensure staff are provided with targeted professional development to support positive student outcomes. PD focus: Certificated: <ul style="list-style-type: none"><li>Science of Reading, University of Florida Literacy Institute (UFII), Joe Cuddemi (Solution Tree) PLC Process, LTRS, Writing</li></ul> Instructional Aides: <ul style="list-style-type: none"><li>Administer local assessments and University of Florida Literacy Institute (UFLI) training; Paraeducator series through SCSOS</li></ul>	\$20,000	No

Action #	Title	Description	Total Funds	Contributing
1.2	Assessment and Data Management	<p>Refine our universal assessment and progress monitoring system to monitor student achievement and identify students in need of additional support to close the achievement gap. Components include:</p> <ul style="list-style-type: none"> <li>- i-Ready for universal assessments 3 time per year grades 1-8; 2 times per year for K</li> <li>- Progress monitoring through i-Ready (My Path). Assign lessons based on assessment results</li> <li>- Data management system (Illuminate) and support to run reports for administration and teachers to use when assessing needs and planning programs</li> <li>- PLC time for analysis of student performance and progress</li> </ul>	\$36,858	No
1.3	Intervention	<p>Provide intervention and support to address the academic needs of Socioeconomically Disadvantaged, English learners, foster youth</p> <ul style="list-style-type: none"> <li>- 9 Instructional Aides &amp; 2 Intervention Teachers</li> <li>- Reading Lab</li> <li>- What I Need (WIN) Time</li> <li>- Continue to refine Tier III intervention (academic and social emotional)</li> </ul>	\$262,588	Yes
1.4	ELD Support	<p>Continue to fund a full time ELD teacher to oversee the EL program.</p> <ul style="list-style-type: none"> <li>- Administer ELPAC tests and provide results to teachers and parents.</li> <li>- Deliver designated ELD instruction to English learners.</li> <li>- Meet with grade level groups during PLC time to offer support for integrated ELD.</li> <li>- Use Academic Vocabulary Toolkit at part of designated ELD</li> </ul> <p>PD will include:</p> <ul style="list-style-type: none"> <li>- Explore the formation of an EL cohort among the small school districts so staff can work with other ELD teachers to find and discuss curriculum and programs, EL program requirements, and share resources</li> </ul>	\$144,666	Yes

# Goal

Goal #	Description	Type of Goal
2	FESD will maintain a safe, healthy learning environment that welcomes and engages students and families to promote student success and well-being.	Broad

State Priorities addressed by this goal.

State Priorities: 1, 3, 5, 6

An explanation of why the LEA has developed this goal.

This goal will be maintained to support the progress we have made in the engagement and involvement of all educational partners. Just over 90% of students surveyed (spring 2024) reported that there are caring adults on campus that they know they can talk to if they have a problem or just need someone to talk to. On the parent survey (2024) 96.35% of parents say they feel a sense of belonging and connectedness to the school and 97.81% of parents say the school builds relationships with families. Parent comments on surveys praise the leadership and staff for their dedication, responsiveness, and obvious care for the students and the school. The school is viewed as a welcoming, inclusive environment for students and families. There was little change in our Suspension Rate (0.8%, maintained 0%) according to the 2023 Dashboard. Our All student group and English learners maintained their performance levels for Suspension Rate and three student groups increased slightly. The actions in this goal are focused on maintaining a positive school climate where everyone is encouraged to be an engaged, active participant in the school community.

## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1	Priority 1C: Facilities Inspection Tool Rating  Source: Facilities Inspection Tool (FIT)	January 2024  Good			January 2027  Good	
2	Priority 3A: Percentage of parents who say they are encouraged to provide input on policies and programs.  Source: Parent Survey	January 2024  81.89%			January 2027  ≥ 90%	



Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3	Priority 3B/C: Percentage of parents who agree that the school advertises and seeks parent participation in school events and programs.  Source: Parent Survey	January 2024  All: 98.55%  Our survey system does not support disaggregating data based on student groups. We will work on this for next year.			January 2027  All: ≥ 98% SED: ≥85% EL: ≥80% SWD: ≥90%	
4	Priority 5A: Attendance Rate  Source: P2 Attendance Report	April 2024  95.71%			April 2027  ≥97%	
5	Priority 5B: Percentage of students who were absent for 10% or more of the total instructional days  Source: Dashboard	2023 Dashboard  All: 9.3% Asian: 7.1% Hispanic: 9.8% TMR: 6.4% White: 9.9% SED: 13.3% EL: 5.0% SWD: 15.4%			2026 Dashboard  All: <6% Asian: <4% Hispanic: <6.8% TMR: <4.5% White: <6% SED: <10% EL: <3.5% SWD: <10%	
6	Priority 5B: Percentage of students who were absent for 10% or more of the total instructional days  Source: SIS	April 2024  All: 5% Asian: 0% Hispanic: 7% TMR: 2.3% White: 6.2% SED: 6.7% EL: 2.3% SWD: 0%			April 2027  All: ≤2% Asian: 0% Hispanic: ≤4% TMR: ≤1.5% White: ≤4% SED: ≤4% EL: ≤1.5% SWD: 0%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
7	Priority 5C: Percentage of students in grades 7/8 who dropped out of school prior to completing 8 <sup>th</sup> grade  Source: Local SIS	April 2024  0%			April 2027  0%	
8	Priority 6A: Pupil Suspension Rate  Source: Dashboard	2023 Dashboard All: 0.8% Asian: 0% Hispanic: 0% TMR: 0% White: 1.4% SED: 1.8% EL: 0% SWD: 2.9%			2026 Dashboard All: <1% Asian: 0% Hispanic: <1% TMR: 0% White: <1% SED: <1% EL: 0% SWD: 1%	
9	Priority 6B: Pupil Expulsion Rate  Source: Local Data	April 2024  0%			April 2027  0%	
10	Priority 6C: Percentage of parents, students, and staff who feel the school is safe.  Percentage of parents, students, and staff who feel a sense of connectedness to the school.  Source: Local Survey	January 2024  Safety Students: 85.29% Parents: 98.55% Staff: 88.9%  Connectedness Students: 88.29% Parents: 96.35% Staff: 92.6%			January 2027  Safety Students: ≥90% Parents: ≥98% Staff: ≥95%  Connectedness Students: ≥95% Parents: ≥98% Staff: ≥95%	

Insert or delete rows, as necessary.

## Goal Analysis for 2024/25

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

N/A

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

N/A

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

N/A

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

N/A

**A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.**

## Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Parent Engagement	Promote parent involvement through parent information opportunities, on-going communication, and engaging school events.	\$10,919	No
2.2	Social-Emotional Health	Support student social and emotional health by funding a full-time school counselor and purchasing and implementing curriculum. Maintain the SEL committee and support the PAWS ( <b>P</b> practice respect, <b>A</b> ct responsibly, <b>W</b> ork together, <b>S</b> how kindness) initiative that focuses on character education and character traits.	\$90,000	Yes

Action #	Title	Description	Total Funds	Contributing
2.3	Student Support	<p>Problem Solving Committee – ProSolve was created during the 2023/24 school year. The team is comprised of our administrator, 3 teachers, the resource teacher, the school psychologist, and the RSP teacher. Meets every three weeks. This team is committed to supporting struggling students, staff, and families. The purpose of this team is to provide additional strategies and resources to help all students be successful in the school setting.</p> <ul style="list-style-type: none"> <li>• Gathering data on student behavior</li> <li>• We look at student data for students who are struggling, this team suggests additional intervention, this is prior to an SST meeting</li> <li>• Teachers submit names</li> <li>• Staff from SCSOS come once a month to participate in the CARE team, provide additional outside resources</li> </ul>	\$0.00	No
2.4	Transportation	Continue to provide transportation services to in-district students at no cost to families.	\$113,500	Yes

## Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for 2024/25

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$341,871	\$0.00

### Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
6.51%	0%	\$0.00	6.51%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

## Required Descriptions

### LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #(s)	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
Goal 1, Action 1.3	<p>CAASPP data from 2023 highlighted a performance gap in ELA in percent of students meeting and exceeding standards between several student groups: All 61.91%, SED, 42.86%, and English learners 29.16%. There is a similar performance gap in Math between the same student groups: All 55.52%, SED 42.86%, and English learners 20.84%. The 2023 California School Dashboard reported our All student group scored 27.2 points above standard (Green) but our SED student group scored 11.6 points below standard (Orange), and English learners scored 19.3 points below standard (Orange) in ELA. In Math our All student group scored 8.3 points above standard (Green) compared to our SED student group scoring 25.1 points below standard (Yellow), and English learners at 32.9 points below standard (Yellow). Our winter 2024 local data shows a performance gap in both ELA and Math in the percentage of students scoring in Tier I among our student groups. ELA: All 59.91%; SED 48%; EL 39.13%. Math: All 50.24%; SED 35%; EL 17.39%. In addition, our local spring 2024 assessment data shows that 12.87% of all students, 16.80% of students in the Low-Income student group, and 34.78% of English learners need Tier III intervention for Reading and 7.53% of all students, 9.171% of students in the Low-Income student group, and 21.73% of English learners need Tier III intervention for Math.</p>	<p>In consideration of this performance gap on state and local assessments we have included Action 1.3 that focuses on intervention based on the results of local assessments. In addition to aides, specialists, and classroom teachers, we will have one retired teacher and one long-term sub delivering targeted intervention to all students, but especially to our students in the Unduplicated student group, in need of Tier II and Tier III intervention. This targeted short-term intervention will take place during intervention times within the school day. We also have the Reading Lab and WIN time for students in need of additional reading intervention. During Wednesday collaboration time, staff will review data and form new intervention groups based on needs.</p> <p>This action is being provided on an LEA-wide basis and we expect that all students scoring less than proficient on CAASPP and local assessments will benefit. However, because of the gap in performance, we believe this action will support students in our Unduplicated student group by providing them with targeted intervention and practice on missing skills. This action will benefit our Unduplicated student group more than other students as measured by an increase in percent proficient on ELA and math state and universal assessments.</p>	<p>Metric 5 Priority 4A: Points above/below Standard Met on CAASPP. Source: Dashboard</p> <p>Metric 6 Percentage of students meeting and exceeding on CAASPP Summative Assessment. Source: CAASPP</p> <p>Metric 11 Percentage of 1<sup>st</sup>-8<sup>th</sup> grade students scoring in Tier I (At Grade Level or Above) on the local assessment (i-Ready) in ELA and Math. Source: Local assessment</p>

Goal 2, Action 2.4 Transportation	<p>As reported on the 2023 Dashboard all student groups declined in the percentage of students who were chronically absent. Five of our eight student groups improved from the Very High performance level in 2022 to the Green performance level in 2023. Our local Chronic Absenteeism data shows continued improvement, but not for all students: All: 5%; Hispanic 7%; White 6.2%; SED 6.7%; EL 2.3%.</p> <p>Through our educational partner engagement process, parents and our ELAC committee voiced the need for transportation services to continue. So that our chronic absenteeism rates continue to improve and to support our families, especially our Socio-economically Disadvantaged student group and our English learners, we need to continue providing free transportation.</p>	<p>Taking this need into consideration, we will continue to provide transportation to in-district students at no cost to families. This action is being provided on an LEA-wide basis and we expect that all students will benefit as measured by local chronic absenteeism rates. However, because lack of reliable transportation can be a barrier for low-income families, we believe this action will support pupils in our SED student group in improving attendance rates significantly more than other students.</p>	<p>Metric 4 Priority 5A: Attendance Rate Source: P2 Attendance Report</p> <p>Metric 5 Priority 5B: Percentage of students who were absent for 10% or more of the total instructional days. Source: Dashboard</p> <p>Metric 6 Priority 5B: Percentage of students who were absent for 10% or more of the total instructional days. Source: SIS</p>
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### ***Limited Actions***

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
Goal 1, Action 1.6.	State and local data indicate that there is a performance gap between our All student group and our English learners. On the 2023 CAASPP in ELA 61.91% of our All student group scored Standard Met/Exceeded but 29.16% of our English learners scored Stand Met/Exceeded. There is a similar performance gap in Math between the same student groups: All 55.52% and English learners 20.84%. On the 2023 CAASPP we saw an increase in English learners meeting and exceeding standards on the ELA CAASPP (9.09% in 2021, 23.08% in 2022, 29.16% in 2023) and in a slight decrease in Mathematics (20.84% in 2021, 19.23% in 2022, 20.84% in 2023). The 2023 Dashboard reported our All student group scored 27.2 points above standard, but our English learners scored 19.3 points below standard. In Math our All student group scored 8.3 points above standard compared to our English learners at 32.9 points below standard. Our winter 2024 local data shows a performance gap in both ELA and Math in the percentage of students scoring in Tier I among our student groups. ELA: All 59.91%; EL 39.13%. Math: All 50.24%; EL 17.39%. Fewer English learners were redesignated in the 2023/24 school year 10.64% compared to 14% in the 21/22 school year and 11% in the 22/23 school year.	Increased services to our English learners will continue to be a priority but we will make some adjustments to our action. The district will provide additional services to English learners by maintaining a full-time ELD teacher to oversee the EL program, provide classroom teachers with EL data, and deliver designated ELD instruction to English learners. In addition, in the 2024/25 school year, to increase and improve services to English learners, we will use our universal assessment system to identify the skill deficits of our English learners to help teachers plan instruction and deliver targeted intervention and instruction in writing as part of our ELD instruction. PD will include exploring the formation of an EL cohort among the small school districts so staff can work with other ELD teachers to find and discuss curriculum and programs, EL program requirements, and share resources.	<p>Metric 4 Priority 2B: Percentage of English learners scoring Tier I (At Grade Level or Above) on ELA local assessment (i-Ready). Source: Local assessment</p> <p>Metric 7 Priority 4E: Percentage of English learners making progress toward English proficiency by increasing one level on the ELPAC. Source: Dashboard</p> <p>Metric 8 Priority 4F: Percentage of English learners who are reclassified during the school year. Source: Local report</p>

Insert or delete rows, as necessary.

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

N/A

**Additional Concentration Grant Funding**

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

FESD does not receive additional concentration grant add-on funding.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	N/A
Staff-to-student ratio of certificated staff providing direct services to students	N/A	N/A



2024/25 Total Planned Expenditures Table

LCAP Year (Input)	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)											
2024/25	\$ 5,250,007	\$ 341,871	6.512%	0.000%	6.512%											
Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel									
Totals	\$ 496,822	\$ 158,089	\$ -	\$ 23,620	\$ 678,531.00	\$ 517,254	\$ 161,277									
Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Professional Development	All	No	LEA-wide		LEA-wide	Ongoing	\$ 5,000	\$ 15,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	0.000%
1	1.2	Assessment and Data Management	All	No	LEA-wide		LEA-wide	Ongoing	\$ -	\$ 36,858	\$ -	\$ 36,858	\$ -	\$ -	\$ 36,858	0.000%
1	1.3	Intervention	All	Yes	LEA-wide	Low-income, English learners, Homeless, Foster Youth	LEA-wide	Ongoing	\$ 262,588	\$ -	\$ 137,737	\$ 101,231	\$ -	\$ 23,620	\$ 262,588	0.000%
1	1.4	ELD Support	English learners	Yes	LEA-wide	English learners	LEA-wide	Ongoing	\$ 144,666	\$ -	\$ 144,666	\$ -	\$ -	\$ -	\$ 144,666	0.000%
2	2.1	Parent Engagement	All	No	LEA-wide		LEA-wide	Ongoing	\$ -	\$ 10,919	\$ 10,919	\$ -	\$ -	\$ -	\$ 10,919	0.000%
2	2.2	Social-emotional Health	All	Yes	LEA-wide	Low-income, English learners, Homeless, Foster Youth	LEA-wide	Ongoing	\$ -	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000	0.000%
2	2.3	Student Support	All	No	LEA-wide		LEA-wide	Ongoing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.000%
2	2.4	Transportation	All	Yes	LEA-wide	Low-income, English learners, Homeless, Foster Youth	LEA-wide	Ongoing	\$ 105,000	\$ 8,500	\$ 113,500	\$ -	\$ -	\$ -	\$ 113,500	0.000%

2024/25 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$ 5,250,007	\$ 341,871	6.512%	0.000%	6.512%	\$ 485,903	0.000%	9.255%	Total:	\$ 485,903
								LEA-wide Total:	\$ 485,903
								Limited Total:	\$ -
								Schoolwide Total:	\$ -

Goal #	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.3	Intervention	Yes	LEA-wide	Low-income, English learners, Homeless, Foster Youth	LEA-wide	\$ 137,737	0.000%
1	1.4	ELD Support	Yes	LEA-wide	English learners	LEA-wide	\$ 144,666	0.000%
2	2.2	Social-emotional Health	Yes	LEA-wide	Low-income, English learners, Homeless, Foster Youth	LEA-wide	\$ 90,000	0.000%
2	2.4	Transportation	Yes	LEA-wide	Low-income, English learners, Homeless, Foster Youth	LEA-wide	\$ 113,500	0.000%

## 2023/24 Annual Update Table

Totals:	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals:	\$ 3,877,147.00	\$ 4,083,510.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Certificated Staff	No	\$ 2,415,916	\$ 2,602,881
1	1.2	Professional Development	No	\$ 36,359	\$ 10,859
1	1.3	Instructional Materials	No	\$ 58,400	\$ 27,200
1	1.4	Assessment and Data Management	Yes	\$ 37,798	\$ 37,656
1	1.5	Intervention	Yes	\$ 185,650	\$ 164,554
1	1.6	ELD Support	Yes	\$ 134,288	\$ 144,580
1	1.7	Broad Course of Study	No	\$ 141,388	\$ 211,198
1	1.8	Technology	No	\$ 125,752	\$ 131,922
2	2.1	Parent Engagement	No	\$ 7,090	\$ 7,090
2	2.2	Student Engagement and Attendance	No	\$ 5,000	\$ 5,000
2	2.3	Social-emotional Health	Yes	\$ 57,000	\$ 80,000
2	2.4	Transportation	Yes	\$ 64,768	\$ 103,500
2	2.5	Facilities	No	\$ 607,738	\$ 557,070

2023/24 Contributing Actions Annual Update Table

6. Estimated Actual LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Actual Percentage of Improved Services (%)	Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
\$ 322,234	\$ 355,273	\$ 358,878	\$ (3,605)	0.00%	0.00%	0.00% - No Difference

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.4	Assessment and Data Management	Yes	\$ 31,798	\$ 30,798.00	0.00%	0.00%
1	1.5	Intervention	Yes	\$ 67,419	\$ -	0.00%	0.00%
1	1.6	ELD Support	Yes	\$ 134,288	\$ 144,580.00	0.00%	0.00%
2	2.3	Social-emotional Health	Yes	\$ 57,000	\$ 80,000.00	0.00%	0.00%
2	2.4	Transportation	Yes	\$ 64,768	\$ 103,500.00	0.00%	0.00%

2023/24 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$ 5,210,560	\$ 322,234	0.00%	6.18%	\$ 358,878	0.00%	6.89%	\$0.00 - No Carryover	0.00% - No Carryover

# Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

*For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at [LCFF@cde.ca.gov](mailto:LCFF@cde.ca.gov).*

## Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
  - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

- Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
  - **NOTE:** As specified in *EC* Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to *EC* Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, *EC* Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.
- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

## Plan Summary

### Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

## Requirements and Instructions

### ***General Information***

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

### ***Reflections: Annual Performance***

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;



- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

### ***Reflections: Technical Assistance***

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

### ***Comprehensive Support and Improvement***

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

#### **Schools Identified**

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

#### **Support for Identified Schools**

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

#### **Monitoring and Evaluating Effectiveness**

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

## **Engaging Educational Partners**

# Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

## Requirements

**School districts and COEs:** *EC* sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

**Charter schools:** *EC* Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and

- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
  - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and
- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

## Instructions

### ***Respond to the prompts as follows:***

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

### ***Complete the table as follows:***

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

### Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

### A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
  - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
  - Inclusion of metrics other than the statutorily required metrics
  - Determination of the target outcome on one or more metrics
  - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
  - Inclusion of action(s) or a group of actions
  - Elimination of action(s) or group of actions
  - Changes to the level of proposed expenditures for one or more actions
  - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
  - Analysis of effectiveness of the specific actions to achieve the goal
  - Analysis of material differences in expenditures
  - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process

- Analysis of challenges or successes in the implementation of actions

# Goals and Actions

## Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

## Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
  - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

## Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

**Focus Goal(s)**

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

**Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding**

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
  - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
  - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

#### Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

#### State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

#### An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
  - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

**Note:** EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

## ***Broad Goal***

### Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

### Type of Goal

Identify the type of goal being implemented as a Broad Goal.

### State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

### An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

## ***Maintenance of Progress Goal***

### Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.



- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

#### Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

#### State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

#### An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

### ***Measuring and Reporting Results:***

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
  - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:

- The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
- The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

#### Metric #

- Enter the metric number.

#### Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

#### Baseline

- Enter the baseline when completing the LCAP for 2024–25.
  - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
  - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
  - Indicate the school year to which the baseline data applies.
  - The baseline data must remain unchanged throughout the three-year LCAP.
    - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
    - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.

- Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

### Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
  - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

### Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
  - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

### Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

### Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2025–26</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2026–27</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2025–26</b> and <b>2026–27</b> . Leave blank until then.

**Goal Analysis:**

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

**Note:** When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
  - Include a discussion of relevant challenges and successes experienced with the implementation process.
  - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
  - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
  - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
  - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
  - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
    - The reasons for the ineffectiveness, and
    - How changes to the action will result in a new or strengthened approach.

**Actions:**

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

## Description

- Provide a brief description of the action.
  - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
  - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
  - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

## Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

## Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
  - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

**Actions for Foster Youth:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

## Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
  - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
  - Professional development for teachers.

- If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.
- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
  - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
  - These required actions will be effective for the three-year LCAP cycle.

## Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

### Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

### Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the

identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

***LEA-wide and Schoolwide Actions***

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

***For School Districts Only***

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

**Requirements and Instructions**

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants



- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

#### Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

#### Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

#### LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

#### LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

#### Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

## Required Descriptions:

### ***LEA-wide and Schoolwide Actions***

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

**Identified Need(s)**

Provide an explanation of the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

**How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis**

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

**Metric(s) to Monitor Effectiveness**

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

**Note for COEs and Charter Schools:** In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

**Limited Actions**

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

**Identified Need(s)**

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA’s needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

## How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

## Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

## Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
  - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
  - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

# Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

## Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.  
  
See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5

CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.

- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
  - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
  - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
  - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.

- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
  - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
  - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
  - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

## Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

## Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

## Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
  - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and



determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

## LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

## Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

### ***Contributing Actions Table***

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
  - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
  - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

## ***Contributing Actions Annual Update Table***

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**

- This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).

- **7. Total Estimated Actual Expenditures for Contributing Actions**

- This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).

- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

- This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).

- **5. Total Planned Percentage of Improved Services (%)**

- This amount is the total of the Planned Percentage of Improved Services column.

- **8. Total Estimated Actual Percentage of Improved Services (%)**

- This amount is the total of the Estimated Actual Percentage of Improved Services column.

- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**

- This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

## ***LCFF Carryover Table***

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**

- This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
  - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).